#### SPRINGVILLE CITY CORPORATION



## FISCAL YEAR 2016 – 2017 FINAL BUDGET

City of Springville, Utah

Prepared by Springville City Finance Department

## Final Name of the Budget State of the Budget S



City of Springville, Utah For the Fiscal Year Ending June 30, 2017

Prepared by Springville City Finance Department



GOVERNMENT FINANCE OFFICERS ASSOCIATION

### Distinguished Budget Presentation Award

PRESENTED TO

## Springville City

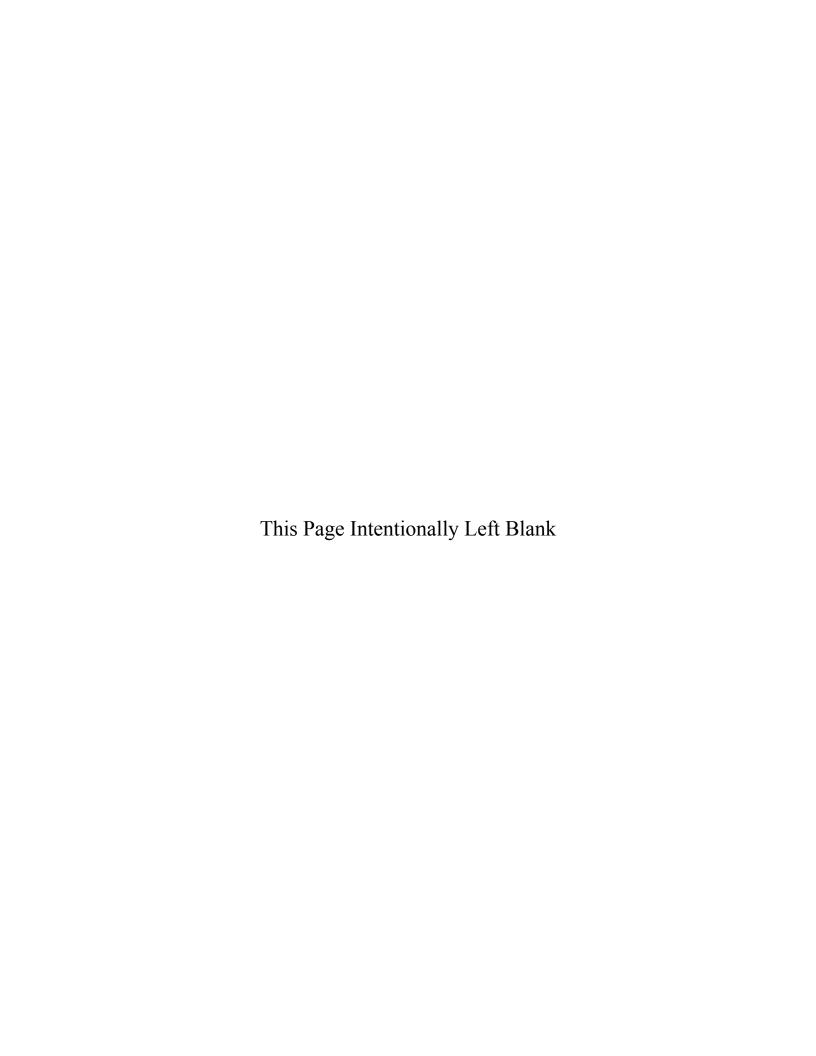
Utah

For the Fiscal Year Beginning

July 1, 2015

Jeffrey R. Ener

Executive Director



## Table of Contents

Springville Profile	
Strategic Goals and Strategies	12
Budget Message	13
Budget Resolution	42
Budget Overview	45
Organization Chart	51
Fund Descriptions and Fund Structure	52
Basis of Budgeting	56
Financial Policies	58
Debt Obligations	64
Revenue Overview	66
Capital Expenditures	73
General Fund	
Summary	85
Revenues	87
Legislative Body	
Administration	
Information Services	97
Legal	
Finance	
Treasury	
Building Inspections	
Planning and Zoning	
Public Works	
City Engineer	
Police	128
Dispatch	
Fire and EMS	
Municipal Court	139
Streets	
Parks	145
Canyon Parks	149
Art Museum	
Recreation Administration and Events	
Recreation	
Swimming Pool.	
Cemetery	
Arts Commission	
Library	
Senior Citizens	177

Transfers	
Special Improvement Fund	181
Debt Service Fund	
Capital Projects Funds	
General CIP	186
Community Theater CIP	
Special Revenue Funds	
Special Revenue Fund	190
Cemetery Trust Fund	192
Special Trusts Fund	193
Internal Service Funds	194
Central Shop	195
Facilities Maintenance	198
Vehicle and Equipment Fund	201
Enterprise Funds	203
Water Fund	204
Waste Water Fund	211
Electric Fund	219
Storm Water Fund	228
Solid Waste Fund	233
Golf Fund	239
Redevelopment Funds	244
Building Authority Funds	246
Joint Ventures (Airport Fund)	248
Exhibit A – Pay Scale	252
Exhibit B – Approved Positions List	254
Exhibit C – Comprehensive Fee Schedule	257
Glossary	272

## Springville Profile

# 2017

#### **A Rich History**

First explored by Father Escalante, a Jesuit Priest, in 1776, Springville was originally settled by eight pioneer families in 1850. It was first called Hobble Creek by the early pioneers because their horses were often hobbled (by loosely tying their front feet together) and left along the stream to graze in the lush grass. If the horses

wandered into the creek, the hobbles came off in the water. Thus, the settlement earned its original name. Later as the town grew, the name was changed to Springville, but the canyon stream and golf course have retained the name of Hobble Creek.



#### **An Ideal Location**

Springville is located in one of the most beautiful regions of the nation—nestled in the foothills of The Wasatch Range of

the Rocky Mountains, two miles east of Utah Lake and just 45 miles south of Salt Lake City. Lying astride the I-15 freeway that runs between Canada and Los Angeles, the City is ideally positioned with easy access to Interstate 80 running between San Francisco and New York for distribution of goods by road to the major markets in the West. All vehicular traffic that transports goods to the north, south, east and west funnels through the interstate hub near Springville's strategically important freeway location.

#### A Great Potential

With its strong connection to the arts, Springville is thriving community that has experienced steady growth over the past ten years. Its current population of 31,205 continues to increase with 4.6% annual growth.



#### Form of Government

Springville is organized under general law and governed by a six-member council (the "City Council") consisting of the Mayor and five council members who are elected to serve four-year overlapping terms. Duties of the council members include the responsibility for all City affairs in general. The City Council must approve (and may revise) the budget of any City department. The Council serves as the legislative body and appropriates funds for City functions. The Council also licenses and regulates businesses, exhibitions, and recreation within the City. The Mayor presides over all City Council meetings but may not vote, except in the case of a tie vote by the Council members.

#### **Businesses in Springville**

In 1944 Springville City had more contractors listed in the City boundaries than any other city per capita in the nation. Contractors listed included Reynolds Construction, Thorn and Sons, Strong and Grant, J.M. Sumsion, Whiting and Haymond, and W.W. Clyde and Company. Springville City is still home to W.W. Clyde and Company along with established businesses like Nestlé USA (Stouffers) and Wing Enterprises (Little Giant Ladder).

**Major Employers in Springville** 

Employer	Est. Employees
Nestle USA – Food Group, Inc.	1,800
Wal-Mart	500
Neways International	440
Springville City	400
Flowserve Corporation	350
Kitco Inc./Wenor West	308
MMS Pro	275
Little Giant Ladders (Wing Enterprises)	200
Banta Corporation (Book Group)	180
Digital Technology International	150
Namify	103

**Top Sales Tax Pavers (2015)** 

% of
m 4 1
Total
Sales
Tax
25%
4%
4%
4%
2%
2%
2%
1%
1%

**Top Property Tax Payers (2014)** 

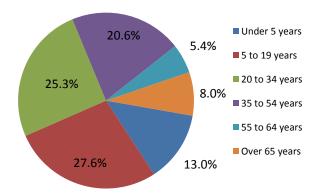
Tax Payer	% of
	Total
	Assessed
	Value
Stouffer Foods Corp	1.53%
TEM Properties, LLC	1.23%
Wal-Mart	1.02%
Newville Warehouse LLC	0.93%
Springville LLC	0.82%
Questar Gas	0.77%
Wing Diversified Holdings	
LLC	0.60%
Flowserve FCD Corp.	0.59%
Oldham Enterprises LLC	0.59%

#### **Community Demographic Profile**

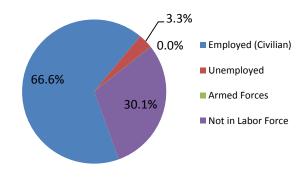
Springville – Quick Facts	
Population (2016 estimate)	31,982
Date of Incorporation	Feb. 13, 1853
City Population Rank in Utah	24
Land Area	14.4 sq. mi.
Elevation above sea level	4,571 ft.
Population Density (ppl./sq. mi.)	2,221
Average Household Size	3.49
Median Household Income	\$59,375
Per Capita Income	\$20,510
<b>Total Housing Units</b>	8,927
Median Age	26.7

#### **Population by Race Class of Worker** ■White ■Black or African American ■ Private wage and salary workers 0.4% ■ American Indian and Alaska Native 79.0% 5.0% ■ Government workers 90.3% ■ Asian 6.0% 0.6% ■ Self-employed ■ Native Hawaiian 2.5% 16.0% 11.8% and Other Pacific Islander ■Two or More Races ■ Unpaid family workers 0.1% 4.9% ■ Hispanic or Latino



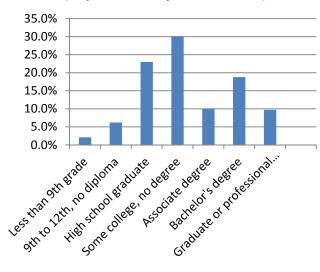


#### **Employment Status**

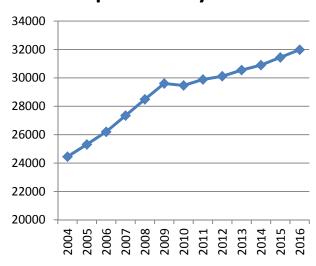


#### **Educational Attainment**

(Population 25 years and over)



#### **Population by Year**



#### **Resident Priorities**

Springville City regularly conducts a resident survey to collect valuable feedback on current operations and input on the policy direction of the City. This survey generally occurs every two years with the most recent survey taking place in 2015. The following is a selection of question responses from the 2015 survey:

What existing programs or services should the city expand? (blank responses excluded)

Free Recycling	10.4%
Recreation for kids, youth programs	9.6%
No opinion; like it the way it is	9.4%

What is the top one thing that would make Springville better?

Shopping/work/commercial growth	20.8%
Recreation center	8.1%
Roads/traffic flow	7.9%

What are your top priorities for utilizing additional funds?

Build a recreation center	34.4%
Reduce illegal drug use	9.1%
Access to high speed Internet	9.0%

#### **Elected Officials**



Mayor Wilford W. Clyde Term Expires: January 2018



Councilmember Rick J Child Term Expires: January 2020



Councilmember Craig Conover Term Expires: January 2018



Councilmember Chris Creer Term Expires: January 2020



Councilmember Jason Miller Term Expires: January 2020



Councilmember Chris Sorensen Term Expires: January 2018

The daily management of the City is conducted by the City Administrator. The City Administrator facilitates, coordinates and supervises the work of all City departments and ensures that the Mayor and City Council's policies and direction are successfully implemented. The Administrator also works to develop programs and policy alternatives for consideration by the Mayor and City Council.

Appointed Officials	Name
City Administrator	Troy Fitzgerald
City Attorney	John Penrod
City Recorder	Kim Rayburn
City Treasurer	Doris Weight
City Engineer	Jeff Anderson
Police Chief	Scott Finlayson

## Strategic Goals and Strategies

# 2017

#### **Mission Statement**

The mission of Springville City is to promote a safe and healthy environment for its citizens by providing services, facilities and opportunities in a fiscally responsible manner.

#### Goal One

#### Prudent Management of Public Funds

- Create and adhere to financial and budget policies.
- Adopt and implement effective personnel policies.
- Efficient use of the labor pool.

#### **Goal Two**

#### Effectively Plan for Growth and Budget Policies

- Review the General Plan annually and update as needed.
- Attract, retain and expand businesses which support the long-range economic development of the City.
- Periodically review City Code to meet the needs of a growing community.

#### Goal Three

#### Enhance Communication between Government and Citizens

- Provide periodic newsletter to citizens.
- Involve citizens in strategic planning.
- Improve public relations between employees and citizens.

#### **Goal Four**

#### Improve the Quality of City Services

- Implement measurable performance plans.
- Continuing education and training of personnel.
- Implement and maintain an efficient equipment inventory plan.

#### Goal Five

#### Protect the Rights and Properties of the Citizens

- Update and enforce codes relating to rights and property of community and citizens.
- Increase community policing programs.
- Decrease crime rate and personal property loss.



### **Budget Message**

2017

April 19, 2016

Mayor Clyde and Members of the City Council,

Enclosed, please find a complete copy of the Final Budget for fiscal year 2017. This proposed budget was created with input from directors and superintendents within the organization and under the direction of Mayor Clyde. Final adjustments and decisions related to balancing the budget were made by the City Administrator with significant input from Assistant City Administrators Bruce Riddle and John Penrod. This year we also selected projects, programs and staffing needs with input and direction from City Department Heads. Following Budget Retreat guidance from the City Council changes were made to the Budget as set forth herein.

The purpose of this memorandum is to highlight significant changes, alterations and findings while creating a balanced budget in all funds. As always, the challenge of thoroughly reviewing the detail associated with creating a 250-plus page budget is a daunting one. Springville Directors and supervisors were extremely cooperative in providing the detail necessary to support the attached document. Of note, the operational budgets submitted by the directors were extremely lean and well thought out. If the Council is interested in any portion of the detail, please ask.

There is far more detail than even a twenty page memo can describe. There is a story on almost every page of the larger budget document. We encourage citizens to review the City's budget materials to better understand how the City functions.

#### **Snapshot**

#### Revenues

- General Fund revenues increase a dramatic 12.3%. Almost all of this increase is attributable to two sources a general tax increase for the Aquatic Center and utilization of C Road Fund reserves. Increasing revenues are more accurately forecast to rise a healthy 3.5%
- To balance the budget and to satisfy the state auditor, we are proposing to better plan for end of the year budgetary turn backs by the departments by carrying about \$300,000 of this into the budget.

• A more aggressive forecast on new development results in increased revenues throughout the budget. In the General Fund these include Plan Check Fees, Planning Revenues and Building Permit Fees. These changes also will be reflected in impact fee increases in the Enterprise Funds.

#### Wages and Benefits

- A new benefits plan called Vanguard will be introduced in July. All new employees will use this plan.
- Total payroll is up \$580,000 or 3.2%.
- All employees will receive a \$0.30 raise.
- Full-time, merit eligible employees will receive a \$0.70 raise.
- Health Insurance costs increased by about 11% with a very modest benefit decrease. The increase was funded in the budget
- Pension, dental insurance, long-term disability, worker's compensation and life insurance increased nominally or not at all.
- An early retirement program has been offered. Sufficient dollars have been placed into payroll lines to accommodate anticipated retirements. Payroll should see benefits from this program in years two or three.

#### Line Items

- Directors were generally very, very good at holding line item increases to minimal amounts. In fact, operational line items are actually down this year in the general fund. The total recommended increases to line items *and* payroll is only \$320,000.
- Highlights include:
  - The reduction of election costs and survey costs from Administration.
  - o Continually increasing merchant fees due to the increased use of credit cards to pay utility accounts in Treasury.
  - Money to continue engineering and design of railroad projects in Public Works Administration.
  - Due to changes in federal programs, billing fees in Fire and EMS will go up, but so will revenues to cover the costs.
  - The public defender costs were removed from Court and added to Administration.
  - o Security costs at the Court have been lower than anticipated in last year's budget which has allowed this line to be reduced.
  - o Shade tree expenditures to place street trees for projects that paid for the service are increasing this year along with increased economic activity.
  - The camp host is becoming an employee function rather than an outside contractor. Costs for the contractor have been shifted to payroll.

- o Art City Days expenses have been revised and made more accurate in Recreation Administration.
- A \$5,000 line item in Arts Commission that wasn't used for the last several years was removed.
- o Line items for books and materials at the library were increased moderately.

#### Personnel Changes

- What started as a quiet year in personnel with a focus on benefits actually ended with a variety of movements in personnel count.
- An animal control officer position was eliminated from Police.
- Part-time court clerk hours were reduced by 2,080 in Court to get closer in line with hours-per-case recommendations from the state.
- A full-time Storm Water Inspector was added to Storm Water to meet demands of new state and federal rules. 25% of this employee's time will be assigned to Public Works inspection needs due to increased development activity.
- A full-time lead worker was added to the Water Department to allow our supervisor more time to manage.
- A new Solid Waste Truck driver will be added due to good growth in recycling can sign-ups.
- A part-time Economic Development position was added.
- Part-time compost laborer hours have been added to assist in the yard and check identification.
- Some part-time hours have been recommended to be added to the senior center to assist in driving a grant-acquired van/bus.
- Five part-time hours were added to Administration to handle increasing document management needs.
- Adjustments need to be made in the Fire Department to pay paramedics that we have on staff. This change still needs to be made through policy adjustments.
- Placeholder dollars were added to Building Inspections to be ready for possible growth demands on this department. No position has been assigned for these dollars so that we can determine where to best spend them based upon possible demand. It is anticipated that this would be a full-time position, but only six months' worth of dollars have been allocated here.

#### Capital Projects

• \$17,722,589 of Capital Projects is being proposed in the General Fund.

- \$300,000 in projects is expected in Facilities Maintenance with \$412,621 being transferred into the fund from both the General Fund and Enterprise Funds.
- \$633,327 in projects is expected in the Vehicle and Equipment Fund with \$900,549 being transferred into the fund from both the General Fund and Enterprise Funds. No replacement pick-ups are being purchased this year, nor are we reserving additional dollars for them. Heavy vehicles are being deliberately overfunded.
- A breakdown of major projects is as follows:
  - o 15,809,000 Aquatic Center Construction (Additional dollars will be budgeted next year.)
  - o \$1,610,000 C Road Fund Maintenance projects
  - o \$300,000+ Additional Minor Capital Projects

#### Overall Comments- Enterprise Funds

- All funds are balanced.
- Rate increases are recommended in Water, Storm Water, Solid Waste and Recycling. These increases will cost the average residential rate payer about \$2.00-\$2.50 per month.
- Very minor revenue increases are anticipated due to growth.
- Impact fees are projected with considerable growth. Projecting impact fees can be difficult due to the variety in types of development and their impact on the different fees. Staff will need to watch these revenues carefully to ensure they are coming in as budgeted.

#### Water

- Recommended 5% commercial and 3% residential rate increases have already been adopted by the Council. The 3% residential rate increase will be accomplished with a \$1 base rate increase on all accounts.
- A new culinary/secondary rate structure was also adopted for accounts that have access to secondary water in the Westfields.
- Grant funding for the secondary water system has all been received.
- Unrestricted reserves will again be used to fund portions of necessary capital projects.
- During the past two budget years the Water Fund did not meet revenue targets. This has resulted in a shortage of reserves in Capital lines that the water supervisors were expecting to pay for capital projects.
- Operational line items were flat
- A full-time lead worker was added to allow the supervisor more time to manage rather than handle day-to-day maintenance continually.

• \$1,956,875 in capital projects *plus* some carry forward project dollars will make for a busy year in the Water Fund. The largest project is the initiation of a new 400 South Well.

#### Sewer

- Operation costs have a significant increase due to costs of grinding compost coming into the fund. An \$80,000 transfer from solid waste is offsetting this new expense.
- The fund plans on a variety of capital projects totaling \$910,700.
- More than \$100,000 is being transferred into reserves to move towards getting the necessary 40% reserve target in place.
- Needed Sewer projects continue to be hampered by a high debt load—about \$1,150,000 this year. This is true despite past rate increases. A return of growth would significantly help this fund.
- No rate increases recommended.

#### Electric

- Revenues are projected to resume growing this year primarily due to large commercial projects coming online around the City. These revenues are projected at over \$500,000.
- Significant unrestricted reserves were used in the current budget year to pay for two new engines. This year \$275,000 is budgeted to be used to help pay the first half of the planned transfers for the Aquatic Center.
- With the reduction in utilization of unrestricted reserves and also not using impact fee reserves, total revenues are projected down about \$2,000,000.
- Capital projects still total \$2,500,000 albeit down from the previous year by more than \$4,500,000.
- Power purchase costs, the largest line items in the overall budget, are projected to go down by about \$400,000 from the current year.

#### Storm Water

- Storm Water continues to be hit by ever-changing regulation at the State and Federal levels. Originally, the fund was established with a Spartan budget specifically designed to minimally necessary elements of the Master Plan. Other cities did the same thing. As new regulation hits each city raises rates.
- This summer, new regulations require even more enforcement and altered requirements for our permit. As a result, we recommend adding an inspector. When the fund was created a joint storm water and public works inspector position was created. This position was been unfilled as the inspector took our Wastewater Superintendent position. The need to have the inspector position is

- back. The position will be assigned 75% to Storm Water and 25% to Engineering.
- The new regulations also require us to completely update our Master Plan. This alone will cost \$50,000, and, yes, the last master plan is only a few years old.
- To afford all of this a rate increase of 10% is recommended. This equates to \$0.50 per month per residence.
- Capital Projects totaling just under \$575,000 are planned.

#### Solid Waste

- Revenue in solid waste is projected up over \$100,000.
- A rate increase of \$0.50 per can (First, Second, Recycling) is recommended.
- New routes are needed to keep up with recycling demand which is rapidly approaching 2,000 customers. With new routes we need a new driver. By the end of this year we anticipate the need for four trucks running four ten-hour shifts. We will need five drivers in order to cover absences, do street sweeping and deliver new and replacement cans to residents.
- We do not plan to take on the entire cost of a new truck at this time. A new truck
  will be purchased from the Vehicle Fund, but the old truck will not be placed on
  surplus. We will keep this truck for emergencies or breakdowns. The Vehicle
  Fund will be made whole by transferring sale value to the Vehicle Fund from
  unrestricted reserves.
- Unrestricted reserves will also purchase a pick-up truck to deliver cans and to buy some additional new recycling cans.
- Solid waste will transfer \$60,000 to the Sewer Fund to pay for compost grinding. We anticipate a similar drop in expenses to the Southern Utah Solid Waste District for those services we are no longer using.

#### Golf

- Revenues are flat with the exception of using fund balance to continue to pay off the contractual obligation for purchasing the golf carts many years ago. Money was placed in reserve for this purpose.
- Golf managers plan to get revenue from advertising and lease revenues in amounts much higher than past years.
- No capital projects are planned beyond payments into Vehicle and Facility Funds.

#### Significant Adjustments/Changes

A. Pay and Benefit Increases

The proposed budget includes funding for a \$0.30 wage increase for ALL employees. An additional \$0.70 per merit-eligible full-time employee is also budgeted. These increases will cost the City approximately \$425,000. This unusual process to give raises will benefit lower-end and newer employees at a higher percentage than higher paid employees. This will help us move new employees off the bottom of the scale after the lean years of the Great Recession.

In addition to these increases, the budget funds health insurance increases of nearly 11%. Pension costs did not increase this year and other smaller benefits had no increases or nominal increases. Health insurance increases cost approximately \$250,000 additional.

Our pay system is built around excellent benefits. We still offer great benefits. This means that pay – the money that goes immediately and directly into an employee's pocket – is often lower than competing, non-governmental wages. For new employees that have young families, pay is often more important than benefits. Thus it can be extremely difficult to find excellent, young employees. Keeping our pay competitive with our local governments is crucial to keeping a vibrant work force at this time in the cycle. As a result, we are recommending a complete overhaul to our benefits system. This new program is explained in detail below.

The grade scale is changing. The new grade scale would eliminate grades P1-P3, make adjustments to grades 1 to 6 and then add the equivalent of \$0.30 per hour to grades 7 to 30 and to the top end of grades 1 to 6. We would then add \$0.72 per hour to grades 7 to 30 to create the official scale for the new plan set forth below. Existing employees that choose not to switch to the new benefit plan will stay on a grade scale without the additional \$0.72 per hour.

This is the grade scale for the Traditional (Current) Plan:

			Fiscal 2016-201	7 Pay Scale		
			Traditional Plan			
PAY					Annual Rate	
GRADE	MINIMUM	MIDPOINT	MAXIMUM	MINIMUM	MIDPOINT	MAXIMUM
1	\$8.04	\$10.72	\$13.40	\$16,723.20	\$22,297.23	\$27,871.26
2	\$9.04	\$11.56	\$14.09	\$18,803.20	\$24,050.97	\$29,298.73
3	\$10.04	\$12.42	\$14.80	\$20,883.20	\$25,829.75	\$30,776.30
4	\$11.04	\$13.30	\$15.57	\$22,963.20	\$27,671.14	\$32,379.08
5	\$12.04	\$14.19	\$16.35	\$25,043.20	\$29,525.05	\$34,006.90
6	\$12.63	\$14.92	\$17.20	\$26,270.40	\$31,027.69	\$35,784.98
7	\$13.27	\$15.68	\$18.10	\$27,592.96	\$32,615.58	\$37,638.20
8	\$13.95	\$16.49	\$19.02	\$29,017.37	\$34,291.96	\$39,566.54
9	\$14.67	\$17.33	\$20.00	\$30,513.01	\$36,054.03	\$41,595.06
10	\$15.41	\$18.22	\$21.02	\$32,056.13	\$37,889.94	\$43,723.75
11	\$16.21	\$19.59	\$22.97	\$33,717.95	\$40,749.37	\$47,780.79
12	\$17.04	\$20.59	\$24.14	\$35,450.99	\$42,830.49	\$50,210.00
13	\$17.92	\$21.66	\$25.39	\$37,278.99	\$45,046.75	\$52,814.52
14	\$18.85	\$22.78	\$26.72	\$39,201.95	\$47,385.62	\$55,569.30
15	\$19.82	\$23.95	\$28.09	\$41,219.88	\$49,822.06	\$58,424.25
16	\$20.84	\$25.20	\$29.56	\$43,356.50	\$52,418.02	\$61,479.55
17	\$21.92	\$26.50	\$31.09	\$45,588.09	\$55,124.08	\$64,660.06
18	\$23.06	\$27.88	\$32.70	\$47,962.11	\$57,989.00	\$68,015.88
19	\$24.24	\$29.31	\$34.39	\$50,422.52	\$60,972.24	\$71,521.97
20	\$25.50	\$30.84	\$36.18	\$53,029.65	\$64,141.55	\$75,253.44
21	\$26.82	\$33.14	\$39.47	\$55,790.15	\$68,940.22	\$82,090.29
22	\$28.21	\$34.86	\$41.51	\$58,668.98	\$72,508.33	\$86,347.68
23	\$29.68	\$36.68	\$43.68	\$61,731.48	\$76,293.49	\$90,855.50
24	\$31.21	\$38.58	\$45.94	\$64,912.67	\$80,238.17	\$95,563.66
25	\$32.84	\$40.59	\$48.34	\$68,307.53	\$84,427.42	\$100,547.31
26	\$34.54	\$43.61	\$52.67	\$71,844.83	\$90,703.89	\$109,562.94
27	\$36.33	\$45.87	\$55.41	\$75,572.06	\$95,409.93	\$115,247.80
28	\$38.22	\$48.26	\$58.30	\$79,489.20	\$100,373.72	\$121,258.23
29	\$40.20	\$50.77	\$61.33	\$83,620.01	\$105,594.59	\$127,569.17
30	\$42.30	\$53.42	\$64.53	\$87,988.22	\$111,109.47	\$134,230.73

This is the grade scale for the Vanguard Plan:

			Fiscal 2016-2017	7 Pay Scale		
			Vanguard Plan			
PAY		Hourly Rate			Annual Rate	
GRADE	MINIMUM	MIDPOINT	MAXIMUM	MINIMUM	MIDPOINT	MAXIMUM
1	\$8.04	\$10.72	\$13.40	\$16,723.20	\$22,297.23	\$27,871.26
2	\$9.04	\$11.56	\$14.09	\$18,803.20	\$24,050.97	\$29,298.73
3	\$10.04	\$12.42	\$14.80	\$20,883.20	\$25,829.75	\$30,776.30
4	\$11.04	\$13.30	\$15.57	\$22,963.20	\$27,671.14	\$32,379.08
5	\$12.04	\$14.19	\$16.35	\$25,043.20	\$29,525.05	\$34,006.90
6	\$12.63	\$14.92	\$17.20	\$26,270.40	\$31,027.69	\$35,784.98
7	\$13.99	\$16.40	\$18.82	\$29,092.95	\$34,115.57	\$39,138.19
8	\$14.67	\$17.21	\$19.74	\$30,517.36	\$35,791.95	\$41,066.53
9	\$15.39	\$18.05	\$20.72	\$32,013.00	\$37,554.03	\$43,095.05
10	\$16.13	\$18.94	\$21.74	\$33,556.12	\$39,389.93	\$45,223.74
11	\$16.93	\$20.31	\$23.69	\$35,217.94	\$42,249.36	\$49,280.78
12	\$17.76	\$21.31	\$24.86	\$36,950.98	\$44,330.49	\$51,709.99
13	\$18.64	\$22.38	\$26.11	\$38,778.98	\$46,546.75	\$54,314.51
14	\$19.57	\$23.50	\$27.44	\$40,701.94	\$48,885.62	\$57,069.29
15	\$20.54	\$24.67	\$28.81	\$42,719.87	\$51,322.05	\$59,924.24
16	\$21.57	\$25.92	\$30.28	\$44,856.49	\$53,918.02	\$62,979.54
17	\$22.64	\$27.22	\$31.81	\$47,088.08	\$56,624.07	\$66,160.06
18	\$23.78	\$28.60	\$33.42	\$49,462.11	\$59,488.99	\$69,515.88
19	\$24.96	\$30.03	\$35.11	\$51,922.51	\$62,472.23	\$73,021.96
20	\$26.22	\$31.56	\$36.90	\$54,529.65	\$65,641.54	\$76,753.43
21	\$27.54	\$33.87	\$40.19	\$57,290.14	\$70,440.22	\$83,590.29
22	\$28.93	\$35.58	\$42.23	\$60,168.97	\$74,008.32	\$87,847.67
23	\$30.40	\$37.40	\$44.40	\$63,231.47	\$77,793.48	\$92,355.49
24	\$31.93	\$39.30	\$46.67	\$66,412.66	\$81,738.16	\$97,063.66
25	\$33.56	\$41.31	\$49.06	\$69,807.52	\$85,927.41	\$102,047.30
26	\$35.26	\$44.33	\$53.40	\$73,344.83	\$92,203.88	\$111,062.94
27	\$37.05	\$46.59	\$56.13	\$77,072.05	\$96,909.92	\$116,747.80
28	\$38.94	\$48.98	\$59.02	\$80,989.20	\$101,873.71	\$122,758.22
29	\$40.92	\$51.49	\$62.05	\$85,120.00	\$107,094.58	\$129,069.17
30	\$43.02	\$54.14	\$65.26	\$89,488.21	\$112,609.47	\$135,730.72

#### B. Benefit Plan Changes

The initiative to overhaul the benefits plan came from the need to better position Springville in the marketplace in regards to pay. Our benefits plan continues to be above marketplace norms. Employees value the benefits but continue to compare the City to competitors on the basis of pay only. While Springville is competitive and even ahead of the market place in total compensation, it is only competitive in pay. In other words, benefits are above average. The challenge was to create a new benefit plan that was interesting or even exciting to new employees at a lower benefit level while raising pay.

This new Paid Time Off (PTO)-based benefit plan reduces benefits *on average* by \$1,500. The plan would also increase employee compensation by \$1,500 per year. The details of the Traditional and the Vanguard plans are set forth on the chart below.

Benefit Concept Plan						
		Rev. 3/18/2016				
Benefit	Traditional Plan (Current)	Vanguard Plan (All New)				
Pay	Current Grades	Grades plus \$1500				
Health Insurance	87% of lowest trad plan	82% of lowest trad plan				
Dental Insurance	80% of plan	75% of plan				
401 k	2% match except pub safety	1% match all employees				
Pension	Utah Retirement System	Utah Retirement System				
Holidays	11 Holidays	11 Holidays				
Personal Holiday	1 day	1 day				
Sick Leave	96 hours per year	0 hours per year				
Sick Leave Buy back	Up to 24 hours per year	0 hours per year				
Vacation 1 year	80 hours	128 hours				
Vacation 3 years	96 hours	144 hours				
Vacation 6 years	120 hours	168 hours				
Vacation 9 years	136 hours	184 hours				
Vacation 12 years	160 hours	208 hours				
Vacation 15 years	176 hours	224 hours				
Max Accrual	160 hours	1.5 times annual accrual				
		Entry level 3% per year for				
Increases	Merit	1 <sup>st</sup> 3, nonpromo years plus				
liicieases	IVIETT	up to 3% merit.				
		Others - Merit.				
Short Term Disability		30 day trigger at 60% Pay				
Health Waiver	\$4,000	Plan A minus 5%				

All new, full-time employees hired after June 26, 2016 would be placed on the Vanguard Plan. Current employees will be given a window of time to select to stay on either the Traditional plan or move to the Vanguard plan. With turnover, growth and retirement, the City should fairly quickly have the vast majority of employees on the new plan.

Existing employees will be incentivized to transition to the Vanguard plan as follows:

One Way Transition			
Pay Increase		\$1,500	
Vacation		Become PTO at 1:1	
Sick Leave		Becomes PTO at 2 sick: 1	
Sick Leave		PTO to max accrual	
Remainder Of Sick Leave		Stays sick at 2 sick : 1 sick -	
Remainder Of Sick Leave		no buy out	
Incentive	To Non-Sworn Police Officer	One-time \$1/\$.01 of pay	
	Employees	above \$21 per hour	

The primary driver of the different values is health insurance. Our current policy has the city paying 87% of the lowest cost traditional health insurance plan. New employees would only receive 82% coverage. Thus for the next few years we will need to maintain two grade scales and two health insurance rate scales. It should work through our payroll software just fine.

*On average*, employees that switch will receive \$1,500 in additional pay and \$1,500 in reduced benefits. Of course, this is highly dependent on an individual's benefit usage. Employees will be instructed to carefully evaluate their situation before making a choice.

The question then is what is in it for the City? Over time, getting all employees on the Vanguard plan will be of great benefit to the City. The City will have reduced exposure to benefit fluctuations. The City will not have employees with 2,000+ hours of accrued sick leave that is paid out, in part, on retirement. PTO is easier for supervisors to manage than to check on the sick status of an employee.

Of more importance perhaps is positioning in the marketplace in a tightening market. We will advertise our positions at \$1,500 higher than we are currently advertising at. This should attract better candidates for jobs. It should also keep employees longer as their pay will be above average in the marketplace. This could expose the City to complaints about 'highly paid' employees, but I think this situation is explainable. Employees have performed well. Complaints are down and satisfaction with the City is up.

#### C. Capital Requests

As is the norm, we were unable to fund the majority of General Fund Capital requests. With that said, we are able to fund an acceptable number of capital requests. We continue to focus on building the necessary reserves to take care of the facilities and programs we have already undertaken. Some good news indicates that our facility transfer was set at about the correct rate.

The annual recommended expenditure totals for all funds are stated in the chart immediately below. We collected \$412,621 for capital expenditures in year one of this program.

	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>
Annual					
<b>Totals</b>	\$ 410,200	\$ 289,500	\$ 362,200	\$ 320,500	\$ 363,000

This year we tried something different with our capital and new program planning. This year departments ranked their projects and then presented to other department heads. Using a point scale using a mix of objective criteria and subjective rankings, every project and program was ranked. The ranks for the 50 projects and program along with which programs received proposed funding is set forth in the detail below.

#### D. Vehicle Fund Adjustments

After Council guidance last year, we took a hard look at our replacement schedules. After consultation with our mechanics, we a relooking at increasing the amount of time we hold pick-up trucks, light vehicles and service trucks. Since these vehicles will last at least one year longer than our current policy, we are not replacing any light vehicles this year. Some may be in the budget, but they are not replacements. We are also not putting additional dollars into the Vehicle Fund this year for this type of vehicle. However, we are collecting almost the same amount of money as we have in the past few years.

Since the vehicle fund was only started seven or eight years ago, we do not have enough money to replace some of the heavy trucks that are forecast to last more than 10 years. In order to help speed the funding for these long term vehicles, we are overfunding the Vehicle and Equipment Fund this year. This will cause some departments to have low transfers (Water) and others have high transfers (Fire.)

#### **Narrative**

#### A. General Fund

#### 1. Revenues

Revenues are still on a healthy track and are up significantly with the tax increase associated with the Aquatic Center. The usage of C Road Fund reserves also bump up the revenue picture. Outside of Taxes and Transfers, revenues are up about \$450,000 in the General Fund.

For the seventh year in a row, the wildcard in revenues continues to be new development. This year we have increased the estimated dwelling units or equivalent to 325. This is more aggressive than we have been in the past seven years, but activity in the City seems to warrant more development.

Transfers from our profitable enterprise funds are a significant revenue source. With growth and minor rate adjustments, additional transfers of \$61,000 come to the General Fund. Another \$140,000 of increased revenues come from Administrative transfers that are calculated by formula.

Increased revenues are forecast in a variety of areas. C Road Funds are budgeted up due to the increase in gas tax. Youth sports revenues are coming up. Ambulance fees are up due to the paramedic-when-available status of our department.

Revenues have been estimated conservatively. The approach is to have a higher likelihood of coming to the Council with extra revenue than having to come with the need to cut services during the middle of a budget year.

#### 2. Operations

In accord with policy direction from the Council, operational line items continue to be scrutinized. Until we see significant inflation, we are carefully reviewing these lines. Because these lines have received so much scrutiny, there is little to find. However, this did not stop the review. Detail is required on all significant line items. I am pleased to report that Departments were able to generate significant detail justifying these lines. Until justified we will continue to hold the line on operational expenses. In fact, overall, these lines are down again this year.

Buried in the dozens of pages of departmental line item detail, are a few interesting pieces of information. These include:

- o The reduction of election costs and survey costs from Administration.
- Continually increasing merchant fees due to the increased use of credit cards to pay utility accounts in Treasury.
- Money to continue engineering and design of railroad projects in Public Works Administration is included.
- Due to changes in federal programs, billing fees in Fire and EMS will go up, but so will revenues to cover the costs.
- o The public defender costs were removed from Court and added to Administration.
- Security costs at the Court have been lower than anticipated in last year's budget which has allowed this line to be reduced.
- o Shade tree expenditures to place street trees for projects that paid for the service are increasing this year along with increased economic activity.
- The camp host is becoming an employee function rather than an outside contractor. Costs for the contractor have been shifted to payroll.
- Art City Days expenses have been revised and made more accurate in Recreation Administration.
- o A \$5,000 line item in Arts Commission that was not used for the last several years was removed.
- Line items for books and materials at the library were increased moderately.

If the Council is interested in the detail on any line, just let us know. We can pull these up during the retreat or anytime you have an interest.

#### 3. Capital/Programs

Funded

We continue to review and get additional detail on the future needs of the City. Building systems inventories have been completed. These surveys will allow us to get a better handle on future costs for parking lots, roofs, HVAC systems, chairs, carpet and other large expense needs within our facilities as we analyze them. We commenced saving for these needs in the FY2013 budget and under direction from the City Council, we are now funding these needs in all funds.

The Vehicle and Equipment Fund is also in place and has a balance of close to \$2,000,000. After funding these ongoing needs, we are also funding other capital needs and new program ideas of the directors. A ranked list of these projects follows:

#### **General Fund Capital and New Program Requests**

Not Fun	ded						
Project		•					
#	Department	Rank	Description	Co	st	Score	Funding
10	Fire		Self-Contained Breathing App				
<b>7</b> 0	B 11' 177 1	1	Update	\$	119,000	510	59,500
50	Public Works	1	950 W Railroad Crossing	\$	180,000	499	
9	Police	1	800 MHz Radio Replacement	\$	58,000	498	58,000
12	Streets	1	Tintic RR	\$	21,000	494	21,000
8	Facilities		Transition Museum, Fire, Elec Ops	\$			
		1	to Contract custodial	(4,0)	00)	477	
5	Parks	1	Increased Wages for PT Staff	\$	10,010	450	funded
20	Police	2	Body Cameras	\$	10,000	441	10,000
6	Senior Center	1	Bus and Driver for Senior Center	\$	5,700	436	5,700
2	Comm Dev	1	Implement Digital Permit software	\$	12,800	433	12,800
23	Recreation	2	Bleacher Replacement		29,000	421	29,000
15	Cemetery	1	Cemetery Rebuild Sprinkling System		10,000	420	10,000
14	Recreation	1	Memorial Field Lighting	\$	135,000	397	
13	Canyon Parks	1	Canyon Parks Capital Maint Reserve	\$	93,000	392	60,000
33	Museum		Security Cameras & louder alarm		ŕ		
		4	Security Carrieras et le auer alazin	\$	24,400	391	9,000
4	Engineering				,		
		1	Storm Water Insp/Asst. PW Insp	\$	20,000	379	added
17	Fire	2	Adjust Fire Pay Structure	\$	64,000	376	\$ added
18	Comm Dev		PT position to FT - Permit		,,,,,,		
		2			375	S added	
7	Recorder	1	Hire Part-Time Records Clerk		16,600	374	5 hrs
29	Parks	3			68,500	365	
51	Public Works	2	Provo Sub Railroad Realignment	\$	19,000	361	19,000
39	Administration	4	Redesign Website	\$	40,000	358	
36	Parks	4	Memorial Park ADA Access	\$	10,000	353	

3 19	Fleet Parks	1	FT Heavy Equipment Mechanic		65,000	345
		2	Flwr bed maint from contract to PT	\$	29,580	342
21	Canyon Parks	2	Canyon Sprinkling System	\$	10,000	341
1	Museum	1	FT Asst Curator - Collections Mgr	\$	70,000	324
32	Administration	3	PT emergency preparedness coord	\$	21,000	318
24	Cemetery	2	Evergreen Cemetery Fence	\$	32,000	314
16	Administration	1	PT Economic Development Coord	\$	32,000	284 32,000
34	Comm Dev	4	Intern for Planning	\$	6,500	280
48	Parks	9	Arts Park Electric System Improve	\$	35,000	274
30	Recreation	3	Kolob Field Lighting	\$	50,000	274
27	Museum	3	PT Rental Event Coordinator	\$	11,000	273
31	Cemetery	3	Evergreen Section M&N Dev	\$	27,000	261
22	Museum	2	Smoke and Motion Detector System	\$	56,950	256
25	Administration	2	New Records Software	\$	11,683	253
42	Parks	5	New Equipment	\$	17,000	241
47	Parks	8	Civic Center Electric Upgrades	\$	10,000	229
45	Parks	6	Park Trees Replacement Fund	\$	10,000	221
43	Administration	5	Increase Website Technician to FT	\$	20,000	199
46	Parks	7	Devon Glen Trail Completion	\$	15,000	188
28	Fire	3	End Tidol CO2 Devices	\$	15,000	164
37	Recreation	4	Backstops	\$	9,000	156
26	Police	3	Traffic Officer	\$	96,000	146
38	Cemetery	4	Aggregate/Soil Bins	\$	7,000	141
44	Fire	6	EMS Coordinator	\$	66,300	127
35	Fire		Adjust Fire Sick Leave and Vacation			
		4	accrual to 1.5 of normal	\$	2,000	127
49	Parks	10	Rodeo grounds improvements	\$	5,000	82
40	Fire	5	FT Asst. Chief	\$	73,400	77
41	Museum	5	Marketing Program	\$	12,500	60
11	Dispatch	1	Dispatch Phone and Radio Recorder	\$	30,000	49

On the vehicle and equipment side, expenditures totaling \$633,327 across all funds are recommended. Revenues totaling \$900,549 are being transferred in. For clarity, whether any of these items is funded or not, the budget does not change. We are transferring \$480,957 this year to pay for vehicles and equipment out of the General Fund. Thus, to change the General Fund budget we would need to change the transfer.

Interest and resale values are credited back to individual department reserves to encourage saving and taking care of vehicles. These two credits mean that we are covering our vehicle expenditures for this fiscal year and our reserve will increase slightly with a focus on heavy vehicles and equipment as explained above.

Replacing the following vehicles and equipment is recommended:

#	Department	Vehicle/Equipment
1	Solid Waste	Garbage Truck
1	Police	Unmarked Patrol
1	Police	Patrol Vehicle
1	Power	55' Bucket Truck
1	Power	One ton flat-bed dump truck
2	Golf	Utility Carts
1	Buildings & Grounds	Medium Stump Grinder
1	Cemetery	Mower 60"

In addition to these amounts, the following amounts are being sent to the Facilities Fund to pay for current or future capital needs of facilities:

Civic Center	\$ 99,255
Community Service	\$ 7,920
Swimming pool	\$ 22,245
Senior Center	\$ 19,813
Carnagie	\$ 5,849
Art Museum	\$ 68,281
Ravioli Theater	\$ 11,600
Library	\$ 69,000
Fire Station 41	\$ 18,150
Fire Station 42	\$ 1,640
Buildings and Grounds	\$ 3,325
Street	\$ 3,380
Hobble Creek Pro shop	\$ 15,537
Hobble creek maintenance	\$ 2,163
Solid Waste	\$ 4,057
Storm Water	\$ 700
Water	\$ 6,304
Central Shop	\$ -
Electrical Department	\$ 41,048
Waste Water	\$ 12,357
Total City	\$ 412,621
Total General Fund	\$ 330,457

The following projects are planned from this fund:

Art Museum	Project  Boiler system replace		Estimated c	036			
Art Museum	Doner System replace	ment		Replace old boiler with inline boilers			
Art Museum				that are more efficient			
	Paint		\$25,000	Base coat paint in two galleries			
Art Museum	Track Lighting	hting \$10,000		Track lighting for two galleries			
Art Museum	Kitchen tables and ch	airs	\$2,000	Replace existing			
Carnegie	Exterior windows		\$10,000	Replace remaining windows that have not been upgraded			
Carnegie	Upstairs lighting		\$6,000	Replace existing laghts in upstairs with more efficient lights that will not hurt collection			
Carnegie	Roof recoat		\$5,000	Recoat roof membrane			
Carnegie	Replace Rear Door		\$1,500	Replace rear door			
Civic Center	Spare Air Handler Mo	tor	\$6,000	Spare motor to have when current motors are in need of repairs			
Civic Center	Lighting upgrades/rep	airs	\$5,000	More efficient can lights for eaves			
Civic Center	Repair Black Leather	Chairs	\$5,000	Repair black chiars that are missing arms, sitting crooked, etc.			
ibrary	Book Sorter Repair Parts		\$5,000	Anticipated annual repair parts (gears, belts, etc.)			
ibrary	Spare Air Handler Mo	tor	\$6,000	Spare motor when existing motor need to be repaired			
ibrary	Children's area bench	es	\$4,000	replace two vinyl benches in children's area			
ibrary	Vinyl Benches		\$5,500	replace six vinyl benches			
Fire Station 41	Carpet sinking fund		\$7,000	Sinking fund/ replace worn squares in high traffic area			
Fire Station 41	Lighting upgrades/rep	airs	\$3,000	Upgrade lights in bays that don't work well			
Solid Waste	Replace office furnitu	ire	\$3,000	Replace one desk and four office chairs			
Streets Department	Roof Repairs		\$24,600	Coat and repair roof			
Streets Department	Replace bay heaters		\$8,000	Replace old bay heaters with more efficient radiant heaters			
Whitehead Center	Replace roof section		\$90,400	Replace membrane on last section of Whitehead Center			
Waste Water Office	Exterior Paint		\$10,000	Paint exterior of building, match other buildings			
Waste Water Office	Office furniture		\$8,000	Replace eight desks and six chairs			

Finally, the Streets Division has a number of projects planned for the year. In addition to regular maintenance the following projects are included in the budget:

Location	Project	Amount	
	Crack Seal, Leveling Course, Chip		
1600 S	Seal	\$139,121	
	Crack Seal & Micro or Mill &		
800 S from 200 E to 2750 E	Overlay	\$530,086	
700 S from 1200 W to 1000			
W	Build New Road (Aquatic Center)	\$200,000	

#### 4. Personnel

A common business axiom is that people are our most important asset. Within our service-heavy organization people are also our largest cost.

#### A. Wages and Benefits

In compiling the proposed budget, we funded raises at a flat amount instead of a percentage. This recommendation came from a Benefits Task Force which looked at ways to increase morale and help with the tightening jobs market. Retirement benefit increases were funded. Health benefits were decreased, but minimally.

Overall, our total wages and benefits are up 6.2% over FY2016 at a cost of just over \$580,000. This increases accounts for both proposed raises and benefits changes. It also prepares for plan changes and early retirement expenses. A summary of these costs shows:

		<u>Salaries</u>	<b>Benefits</b>	<b>Total</b>
GF		8,121,694	3,946,560	12,068,253
Enterprise		4,010,849	2,246,118	6,256,967
	Total	12,132,543	6,192,678	18,325,220

#### B. New Positions

Springville City has been very conservative in its employee growth. A metric of Employees per population continues to decrease annually. Some of this is due to efficiency garnered by technology—internet bill pay, book sorting equipment, etc. Some of this is due to the decreased need to add management once a basic management structure is in place. Hopefully, much of it is due to increased efficiency and better management. Assuming we are approaching a high level of efficiency, the growth in the community will demand additional employees even without adding or enhancing services. With the projected return of a relatively modest 2% growth rate, we will need

to add about 4.5 *full-time equivalents* (FTE) annually just to keep up with growth demands. This is a stunning number, but demand is starting to bear it out.

This year, the net increase to the City employee is less than one FTE. With two new full-time positions, some part-time hours and the equivalent of two positions lost.

#### i. Animal Control Officer Reduction

Springville City has had two animal control officers for several years. During the current budget year, one of the animal control officers left to another job. We took the opportunity to review what was happening within this service area. When we added the second position, our call volume was above the level that could be handled by a single employee, and the City was growing quickly. In reviewing recent call volumes, we are still above the calls that a single employee could handle. However, call volume has not grown as quickly as the rest of the population. Speculatively, this could be in part due to the changing nature of Springville. We certainly have far fewer large animals than we did when the original decision was made.

Reducing to a single officer will put the responsibility back on regular patrol officers to handle animal complaints during hours that our animal control staff is not working. This amounts to about four calls, on average, at off hours. This can be absorbed by our patrol officers.

#### ii. Storm Drain/Public Works Inspector

New rules for Storm Water management go into effect this summer. These rules once again increase the burden on local government to enforce federal and state mandates. When we promoted our Storm Water Inspector to Wastewater Superintendent, we did not replace the inspector position. Slow growth during the recession allowed us to keep this position vacant. With the return of growth along with the new rules will cause us to fill this vacancy. The budget allocates 75% of the employee's time to storm water and 25% to public works inspection.

#### iii. Solid Waste Driver

The number of citizens requesting recycling services continues to grow quickly. We currently are servicing our solid waste customers in ten, ten-hour shifts. Recycling is being handled in four, ten-hour shifts over two weeks. Recycling is still less efficient in collections than solid waste for two reasons. First, the cans are spread much farther about with only about 20% of our residents taking the service. Second, the material is much lighter and harder to compact. Thus, trucks need to visit the transfer station more frequently. As a result, we need to add two days of service to our existing staff.

The load is being handled currently be decreasing street sweeping services and by calling on Streets personnel to assist—thus lowering Streets service levels. By adding one staff member, we will deliver new cans and handle street sweeping duties in addition to covering the additional days that recycling is demanding.

This transition will move us into negative territory in terms of revenue. As explained in the past, the costs of a new truck and driver that are not fully loaded will push our fund into revenue negative situation. We are mitigating this by only purchasing the employee at the current time. The plan is to replace an existing truck, *but not sell the old truck*. The old truck will become the spare vehicle in case of breakdown. The hope is that we can still cover our costs by encouraging recycling sign-ups to more quickly fill the load of four operating refuse trucks.

The budget does recommend a rate increase in the Solid Waste fund. While some of this salary does come from these increased fees, the primary driver of these costs continues to be the Solid Waste District. The District indicates that they will charge a tipping fee for recycling material. The Solid Waste fund will also continue to pay for grinding services for compost.

#### iv. Water Lead Worker

A new water lead worker was added due to increased management load with the introduction of the Secondary Water program. Water management would remain in a Superintendent and a Supervisor. Adding a lead worker would allow the supervisor to send out all crews with some leadership and allow him to focus more heavily on management duties.

#### v. Part-Time Adjustments

Part-time hours were reduced form the Court due to workload. Part-time hours were added to Senior Center, the Compost Yard (Wastewater,) and Administration.

Court cases have been steadily declining. The State's Administrative Office of the Courts oversees our operations and dictates minimum staffing levels. At our current case load, we are required to have one FTE of staffing. By reducing our part-time hours by 2,080 hours we will still have 1.75 FTE of Court Clerk assistance for the Court.

Senior Center hours were added to cover a driver for a grant application which may provide the City with a Senior Center van to assist with senior needs in the community. Compost yard hours were added to allow us to check for addresses on people using the facility. Administration hours will be covered with existing staff to allow us to better manage paperwork. Scanning hours have been greatly reduced over the past few years and we are making no progress in getting our vast amount of paper under control.

A new Economic Development position will be added as well. This position will report to Administration and be funded for 1,040 hours per year.

#### vi. Place Holder Dollars

Dollars were inserted into the budget to examine two situations. Last year the Council approved moving our Emergency Medical Services' license to 'Paramedic When Available.' We are currently billing this way, but we are not paying our on-staff paramedics at a paramedic level. Dollars have been allocated to review this situation and make appropriate adjustments.

The second situation deals with increasing workload associated with new development. We have placed \$25,000 in budget to allow us to add staff in the Community Development/Building Division. We are seeing significant increases in submitted permits. Eventually our service levels will begin to suffer if we see the growth anticipated in the budget. Having these dollars available will allow us to respond to the growth in the appropriate area as we see the demand. The dollars available will likely be for a full-time position, but the funding would only pay for about half of the year. Having these dollars available will give some flexibility moving into the new budget year.

#### B. Enterprise Funds

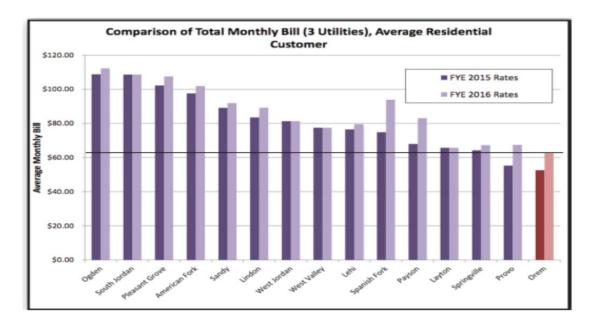
#### 1. Utility Rates

We have been working under the general direction of the Council to conservatively make small inflationary adjustments to utility rates. The budget reflects increases to water, storm water and solid waste rates.

The following table shows rate increases over the past nine years. Inflation figures from the CPI-U shows an average increase of 1.63% during this time. Our large utilities of water and power are well below inflationary averages. Other funds are slightly higher and in all cases, rate increases have been driven by outside regulation more than internal management.

Utility	2009	2010	2011	2012	2013	2014	2015	2016	2017	Average
Power	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Residential Wa	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.0%	3.0%	0.7%
Commercial W	0.0%	0.0%	0.0%	4.0%	0.0%	0.0%	0.0%	3.0%	5.0%	1.3%
Wastewater -	0.0%	0.0%	15.0%	6.0%	3.0%	0.0%	1.5%	4.0%	0.0%	3.3%
Wastewater -	0.0%	0.0%	15.0%	0.0%	3.0%	0.0%	1.5%	6.0%	0.0%	2.8%
Storm Water	0.0%	0.0%	10.0%	14.0%	1.5%	0.0%	1.5%	0.0%	10.0%	4.1%
Solid Waste	0.0%	0.0%	9.2%	0.0%	1.0%	0.0%	1.5%	0.0%	4.20%	1.8%
Recycling					Started in	n 2014	1.5%	0.0%	8.7%	3.4%
Inflation	-0.4%	1.6%	3.2%	2.1%	1.5%	1.6%	0.1%	2.1%	2.2%	1.6%
<b>US City Averag</b>	US City Average All Items Annual							Foreca	st	

With regard to our neighbors, our rates remain very competitive. The following chart was created by Orem City in 2016 for Water, Sewer and Storm Water.



The previous table does not include Power. Springville's average residential customer pays somewhere around \$70-75 per month for power. According to Electricitylocal.com, the average customer in Utah pays about \$79 and the average person in the country pays \$107. Springville residents get an excellent deal on utility rates.

#### 2. Power

#### a. Revenues

The forecast for Power is to have another profitable year. The marker for reserves has been set at 40% of operating revenue and the Power Department meets this request despite budgeting to use \$2,744,275 in fiscal year 2016 to pay for the new engines that are under construction. The current budget recommends bringing another \$275,000 in reserves into the budget. However, the budget is also contemplating transferring \$1,500,000 to the Capital Projects Fund to assist with the Aquatic Center. This will leave \$1,500,000 in transfers for next budget year. If we can sustain our margins for another year, we will not need to deeply cut into reserves to complete the Aquatic Center project.

Revenues are forecast at a growth rate of 2%. This is higher than we have seen for the past several years. We are comfortable with this forecast, in part, due to the number of large projects that will come online as this budget year ends and the next one starts. A new elementary school and several large commercial projects should provide significant additional revenue. Larger extension fees due to development along with rising pole

attachment and impact fees make for a rosy revenue picture in the Power Fund with revenues outside of reserves up by about \$1,000,000.

#### b. **Operations**

Operational lines in both Generation and Distribution are effectively flat. Operational lines are up by just over 2%, but virtually all of these dollars are in payroll lines. Some lines are up and others down due to various changes at the detail level. Again, all departments have been very conservative in their budgeting of operational line items.

\$720,000 is included for maintenance and capital costs associated with the SUVPS district that we are a part of. This pays for infrastructure largely outside of Springville that connects us to the outside world. Staff is studying how to best use these resources and potentially lower costs for them.

Power costs themselves continue to be mitigated by global energy issues. Aggressive scheduling and management of our contracted and owned resources are keeping these costs below budget. Keep in mind that the Council-directed strategy does NOT maximize profits, rather it minimizes risks and limits the need for rate increases. This largest of city expenditures is budgeted at almost \$16,000,000.

#### c. <u>Capital</u>

The Power Department continues to be very busy with capital projects. The department will spend more than \$2,500,000 in capital projects. Many of these projects involve the upgrade of several circuits to accommodate growth in accordance with our Master Plan. There is also money assigned to continue expanding custom lighting, this time on 400 South and to continue to upgrade communications and security to our substations through fiber communications

A significant increase in anticipated costs dealing with new development is forecast. Most of these costs are offset by revenue which pays for the labor and materials of extending the system to commercial development and substations.

#### d. Personnel

No changes to personnel are recommended.

#### 3. Water

#### a. Revenues

Water revenues are expected to increase based upon both growth and a rate increase. These revenues are highly weather dependent, so accurate budgeting can be difficult. The rates passed by the Council for secondary water should give us close of enough

revenue recovery to better understand how the new service will be taken by customers without overly affecting the budget.

Residential water rates will increase by \$1 per month on the base rate. Thus, our base rate would increase from \$11 to \$12. Commercial and Industrial rates would increase by 5%. As shown above, water rate increases are still well below inflationary changes and we continue to have some of the lowest rates in the entire state.

Over the past few years, revenues have fallen short of budget targets. This has not become readily apparent to all of us because water has budgeted to reserve many of their funds for future projects. As a result, the division has been able to complete all of the projects they have scheduled to perform. However, they do not have as much money reserved for future projects as they thought. Watch for some lengthy discussions on this over the summer.

The budget is balanced on utilizing reserves for capital projects. In this case, the urgency of getting a well underway to stay ahead of growth is the impetus for utilizing reserves.

#### b. **Operations**

Water operations are actually slightly down with nothing significant to report.

#### c. <u>Capital</u>

As recommended last year, the Water Division plans to start a new well this year. Last year, the recommendation was to obtain more source capacity with the Burt Springs project as it was cheaper and faster to do. With questions surrounding the actual source of Burt Springs water, the need for a new well is heightened.

There are a variety of other projects suggested totaling almost a \$1,000,000. These projects maintain water tanks, replace deteriorating pipes and switch users on Canyon Road to a newer line. Details can be found in your budget documents.

#### d. Personnel

A new lead worker has been included in the budget to allow the supervisor to have more office time. In addition, we are transitioning a few hours from contract labor to part-time labor to handle the Highline Ditch.

#### 4. Sewer

#### a. Revenues

Sewer should see revenue growth in both service fees and impact fees. No reserves will be used in this year's budget. Overall the fund should see about 2% revenue growth.

#### b. **Operations**

Collections expenditures are flat. Treatment operations are flat as well, with one exception. Costs associated with grinding composting materials are now captured in this budget. Historically, we received this service through the Solid Waste District and costs associated with grinding were paid by Solid Waste to the District. With the District leaving composting, this service should be going away. Solid Waste is transferring dollars to the Sewer to cover the costs.

#### c. Capital

Bond payments continue to eat up much of the money for capital projects. Minor projects are being done, but there is little money for major repairs on an aging system. With the anticipated return of more regular impact fees, we are starting to perform some projects. This year \$910,700 is budgeted for projects, including a major upgrade to the Oakbrook Pump Station. As a reminder, we have had two overflows at this station in the past several years.

#### d. Personnel

No changes to personnel are being recommended.

#### 5. Storm Water

The City's Storm Water Fund was created a handful of years ago to deal with regulatory requirements established by the Environmental Protection Agency and the state sister organization. This summer, new and expanded rules go into effect. These rules once again increase the costs to Springville Citizens. In creating the fund most cities, including Springville, undercharged for the services demanded by the regulations. As the expectations continue to increase the City has been slowly raising rates to meet the demands. This is recommended once again.

#### a. Revenues

Storm Water revenues are budgeted with nominal growth increases and a 10% rate increase. This sounds dramatic, but results in a \$0.51 per month increase to a resident. This fund was deliberately underfunded from the beginning. Most of the costs in this fund are a result of a variety of regulation coming from state and federal agencies. These requirements are increasing yet again this summer with a new permit along with associated new requirements going into effect. Existing requirements were already stretching our small workforce. The new requirements will result in us adding staff in the fund.

The fund is balanced with the utilization of both fund reserves and impact fee reserves. These dollars are all going to pay for planned projects totaling over \$500,000. Without significant rate increases, we will still struggle to complete necessary improvement

projects to maintain and expand the system as needed. In fact, the rate increase will not even pay for the inspection services demanded by the state in their permit.

#### b. **Operations**

Operations items in storm water are flat. The fund pays the irrigation company \$100,000 which is to be used to handle our storm flows. In practice, this payment is likely funding their operations. We are also budgeting more than \$50,000 to update our Master Plan. As you know, our Master Plan is storm water was completed just a short while ago. The new permit requires some water to be retained on site. This change in federal position will require us to completely redo our long-term plan for handling storm water.

#### c. Capital

This fund plans to undertake several impact fee related capital projects in the upcoming year. A new vehicle is being added to the fleet to accommodate a recommended inspector position.

#### d. Personnel

A new Public Works/Storm Water Inspector position has been added to the budget. 75% of this employee's time is budgeted in storm water with the remaining 25% in Engineering. Storm Water needs are in inspections required by our state-issued permit. This work has been handled by our Waste Water Superintendent. Prior to taking this position the employee was spending 50% of his time on inspections and related storm water requirements. Superintendent duties, particularly with the impending retirement of our Waste Water Treatment Plant Manager result in the need for assistance here.

#### 6. Solid Waste

Our solid waste operations are under pressure from two sources—growth and price increase from the Utah Valley Solid Waste District.

#### a. Revenues

Solid Waste services show a minor increase in revenue due to growth along with recommended rate increases of \$0.50 per month on all cans (First Cans, Additional Cans, and Recycling Cans.) Rate increases are demanded by two primary factors. First, the Solid Waste District plans to start charging a tipping fee for recyclable material. Second, the growth in cans, particularly in recycling has taken us beyond the amounts that can be handled with our current equipment and staff.

Even with the rate increase reserves are being used to balance this year's budget. The reserves will help us step into adding a driver and adding a reserve vehicle as explained below.

#### b. Operations

Operations expenses are down with an expected drop in solid waste expenses. The reduction is coming due to the Solid Waste District finally eliminating composting services. As stated last year, recycling would continue to increases profits in the fund until the City services somewhere between 1,800 and 2,300 cans. We are now at this level of service and the demand for adding another driver and vehicle is upon us. These costs take the fund into a loss basis until we can increase volume significantly. The decision to stay with an opt-in program makes this transition inevitable and the transition time uncertain.

We are mitigating this planned loss by only adding a driver at the current time. The approved plan has three vehicles in operation and a fourth in reserve. The fourth vehicle has already been pressed into service due to demand. The new plan will be to replace one vehicle this year as scheduled. Rather than selling this vehicle, the truck will become our spare. Reserves will make the vehicle fund whole for not selling the vehicle. This will give us four garbage trucks in full operation and leave us one truck in reserve. We currently operate on twelve, ten-hour days. This new plan will have us operating on thirteen, ten-hour days with one day of expansion available. Our hope is that continued efficiency of having recycling cans closer and closer together will keep us from having to add yet another truck to many years into the future.

We continue to monitor the workings of the Solid Waste District as their committees and boards change their minds. Charges for recycling have been discussed, increasing tipping fees have been discussed, where, when and how to replace their facility have been discussed, as had privatization of part or all of the operations. Any of these initiatives will impact our fund.

Our solid waste fund still has significant reserves above our 40% target. Of note, the Solid Waste fund will be transferring \$60,000 to the Sewer Fund to pay a portion of the expenses of operating the Composting Yard. This is consistent with how the money was budgeted in previous years; however, the \$80,000 has historically gone to the Solid Waste District for grinding services.

#### c. Capital

Capital is limited to some garbage cans and reserves to replace garbage trucks. We do plan to replace a truck this year through the Vehicle and Equipment Fund. Normally, the sale of this vehicle nets \$25,000-\$30,000 to the vehicle fund. We will transfer \$30,000 in reserves from solid waste to the Vehicle Fund. We also plan to add a small pick-up truck to the fleet to allow for new cans to be delivered by truck and trailer to various addresses around town.

#### d. Personnel

There will be an addition of one driver to our staff. This employee will be a back-up driver for days when other drivers are sick or on vacation. The employee will also deliver new and replacement cans to customers and operate the street sweeper when time is available.

#### 7. Golf

Golf revenues continue to hover just over \$900,000 as do expenditures without capital. Early retirements may help us get our payroll in a position to plan a more balanced program of operations and capital in the next few years.

#### a. Revenues

Revenues are projected flat for the year. We still have room on the course for more play.

\$37,500 in fund balance is being used to pay for the purchase of golf carts which happened many years ago. Dollars were reserved to make these payments and they are being brought forward now since the obligation to pay is now upon us.

Operating or profit transfers to the general fund were formally stopped three years ago. Thus, Golf is only paying for in-kind services to the general fund.

#### **b.** Operations

Operations are flat.

#### c. Capital

Other than a planned payment to the vehicle and equipment fund, no capital projects are planned inside the golf fund. Neither can any capital projects be afforded.

#### d. Personnel

No changes to personnel are planned in the budget. Two employees have expressed written interest in early retirement. Over the course of the coming year we will examine our staffing to find the optimal configuration.

#### **Other/Conclusion**

This is my tenth budget as the Springville City Administrator. Each year I am surprised by how different each budget evolves. This budget focuses on pay and benefits and the aquatic center. Over the long run, both of these initiatives will be important for the City.

This year we will spend more than \$75,000,000 supporting and serving the citizens of Springville. This is a lot of money! These dollars are well spent providing a huge variety of services. The broad reach of how we impact people's lives is truly astonishing when you stop and think about it. We provide light, water, safety, recreation and assistance in so many ways. It is great to have such a purpose.

The City spends (and likewise receives) over \$2,000 for each person that lives in Springville. I think we are a fantastic bargain! Transportation, sewer services, cemeteries, parks and arts are all provided within these amounts. Many of our citizens pay \$1,000 for cell phone service in a year. Think about how much we provide for twice that.

#### **RESOLUTION #2016-12**

A RESOLUTION ADOPTING A BUDGET FOR SPRINGVILLE CITY CORPORATION IN THE AMOUNT OF \$76,615,431 FOR EXPENDITURES IN THE FISCAL YEAR BEGINNING JULY 1, 2016 AND ENDING JUNE 30, 2017.

WHEREAS, tentative budgets ("Tentative Budgets") in proper form have been prepared for all funds for which a budget is required by Utah State Law; and,

WHEREAS, the Tentative Budgets, together with supporting schedules and data have been available for public inspection in the office of the City Recorder as required by law; and,

WHEREAS, on June 21, 2016 the Municipal Council held a duly noticed public hearing to receive public comment and ascertain the facts regarding the Tentative Budgets, which facts and comments are found in the hearing record; and,

WHEREAS, all interested persons were heard, for or against the estimates of revenue and expenditures as set forth in the Tentative Budgets; and,

WHEREAS, all statutory and legal requirements for the final adoption of said budgets have been completed; and

WHEREAS, after considering the Administration's recommendations, and facts and comments presented to the Municipal Council, the Council finds (i) the budgets should be adopted as set forth below; and (ii) such action reasonably furthers the health, safety and general welfare of the citizens of Springville City.

NOW, THEREFORE, be it resolved by the Municipal Council of the City of Springville, Utah, as follows:

#### PART I:

The Springville City budgets in the amount of \$76,615,431 as set forth in the attached Final Budget document including budgets for capital improvements are hereby adopted for the fiscal year beginning July 1, 2016 and ending June 30, 2017.

#### PART II:

All outstanding encumbrances and project/grant balances as of June 30, 2016 approved by the Budget Officer shall be continued and re-appropriated for expenditure into the 2016-2017 fiscal year.

#### PART III:

The projects within the Capital Improvement funds cannot be deleted, changed in budget

amount or new projects added without a resolution by the Municipal Council.

#### PART IV:

The Springville Municipal Council adopts the Certified Tax Rate of 0.002256 to be levied on all taxable property within the corporate limits of Springville City in order to support the tax revenue in the General Fund and Debt Service Fund.

#### PART V:

Employee compensation for the 2016-2017 fiscal year shall be shown on the FY 2016–2017 Pay Scale included in the Final Budget document as Exhibit "A" except as may be later amended by the Municipal Council.

#### PART VI:

Personnel positions for the 2016–2017 fiscal year shall be shown on the FY 2016–2017 Authorized Position List included in the Final Budget document as Exhibit "B" except as may be later amended by the Municipal Council.

#### PART VII:

Authorized fees and charges to defray the cost of City programs and services during the 2016-2017 fiscal year shall be as shown on the Comprehensive Fee Schedule included in the Final Budget document as Exhibit "C" except as may be later amended by the Municipal Council.

#### PART VIII:

The final budget shall be certified and filed with the State Auditor and in the office of the City Recorder as required by law and shall be available to the public during regular business hours.

#### PART IX:

The budgets hereby adopted include payment, on behalf of qualifying employees, their portion of certain retirement account contributions.

#### PART X:

This resolution shall take effect immediately.

#### END OF RESOLUTION.

#### PASSED AND APPROVED this 21st day of June 2016.

CORPOBATE STATEMENT OF THE STATEMENT OF

Wilford W. Clyde, Mayor

ATTEST:

Kim Rayburn, City Recorder

# **Budget Overview**



# United in Service Dedicated to Community

#### We value:

- Civility
- Honesty
- Innovation
- Quality
- Sustainability



#### **Budget Summaries**

Fund	Beginning Fund Balance	Revenues	Transfers In	Expenditures	Transfers Out	Contribution To (Appropriation Of) Fund Balance	Ending Fund Balance
Canadal Fund							
Ceneral Fund Taxes Licenses & Permits Intergovernmental Charges for Services Fines & Forfeitures Miscellaneous Special Revenue Administrative Fees, Contributions & Transfers Legislative Art City Days Administration Information Systems Legal Finance Treasury Building Inspections Planning and Zoning Public Works Administration Engineering Police Dispatch Fire Court Streets Parks Canyon Parks Art Museum Swimming Pool Recreation Cemetery Arts Commission Library Senior Citizens Payment to MBA Fund Utilize General Fund Balance Utilize C Road Reserves Utility Payment to Electric Fund Utility Payment to Storm Water Fund Transfer to Debt Service Fund Transfer to Capital Improvements Fund	Reserves)	11,928,267 506,500 1,378,144 1,469,000 485,000 582,600 173,461	4,384,423	145,079 352,202 908,912 383,917 489,194 531,859 415,408 312,010 459,287 324,440 808,781 3,657,732 663,733 1,176,959 302,295 1,252,052 1,067,644 327,924 481,081 309,860 471,607 244,443 28,000 1,001,055 95,060 377,088  394,532 58,446 56,654 14,952	1,523,514 52,500 60,000 1,138,500 870,089		
Transfer to Vehicle Fund Transfer to Facilities Fund					480,957 839,719		
	4,752,146	16,522,972	4,384,423	17,112,205			3,582,057
Special Revenue and Fiduciary Funds							
Special Improvement District Fund	123,909	104,750	0	104,750			123,909
Special Revenue Fund	2,202,199	943,800	0	,- , -			555,961
Cemetery Trust Fund Redevelopment Agency Fund	1,050,612	76,000 125,000	0 60,000		-	76,000 109,000	1,126,612 328,287
Special Trusts Fund	219,287 52,923	125,000 75	00,000	75		· ·	52,923
- p - 1	3,648,930		60,000		512,863		2,187,692



**Budget Summaries** 

Fund	Beginning Fund Balance	Revenues	Transfers In	Expenditures	Transfers Out	Contribution To (Appropriation Of) Fund Balance	Ending Fund Balance
Debt Service Funds							
Municipal Building Authority	2,996	377,088	0	377,088	0	0	2,996
Debt Service Fund	151,169	0	2,036,377	2,036,377	0	0	151,169
	154,165	377,088	2,036,377	2,413,465	0	0	154,165
Capital Improvement Funds							
General CIP Fund	11,470,616	5,320,089	3,508,589	17,817,589	0	-8,988,911	2,481,705
Airport CIP Fund	25,000	420,677	52,500	546,355	0	-73,178	-48,178
Community Theater CIP Fund	14,933	0	0	0	0	0	14,933
	11,510,549	5,740,766	3,561,089	18,363,944	0	-9,062,089	2,448,460
Internal Service Funds							
Central Shop	0	261,095	0	259,362	1,733	0	0
Facilities Maintenance			1,092,758	, ,		0	0
Vehicle Replacement Fund	2,145,015	0	900,549	,		0	2,145,015
	2,145,015	261,095	1,993,307	2,252,669	1,733	0	2,145,015
Enterprise Funds							
Electric	11,639,690	27,019,958	0	23,220,152	4,045,670	-245,864	11,393,826
Water	1,217,207	4,654,061	0	4,168,308	,	-339,844	877,363
Sewer	1,779,896	4,329,874	60,000	, ,	718,308	,	1,900,130
Storm Drain	1,708,353	1,281,822	0	1,174,418	392,907	-285,502	1,422,851
Solid Waste	841,555	1,659,860	0	1,174,825	485,035		841,555
Golf	28,049	928,200		817,114			-8,669
	17,214,750	39,873,775	60,000	34,106,149	6,615,320	-787,694	16,427,056
Total - All Funds	39,425,555	64,025,321	12,095,195	76,615,431	12,095,195	-12,481,110	26,944,445

Notes
1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



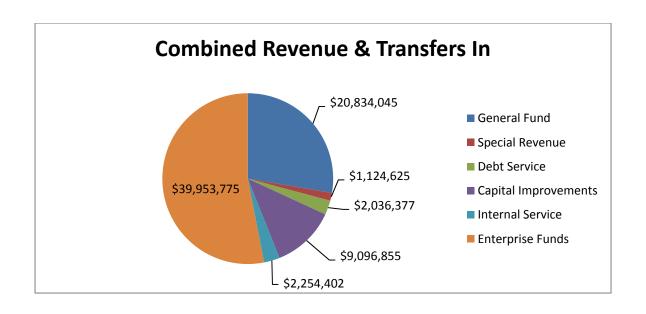
3-Yr. Consolidated Fund Summary

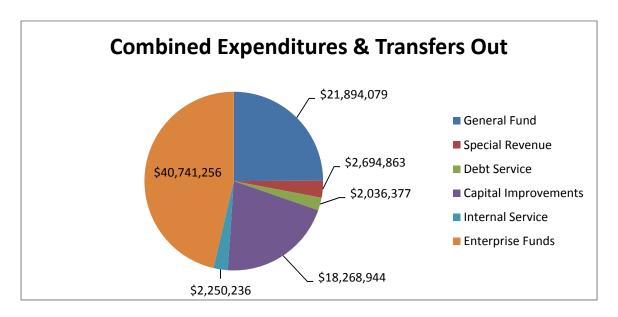
	Boyonusa and Other Courses			Expanditures and Other Uses			
	Revenues and Other Sources			Expenditures and Other Uses			
	of Financing			f Financing			
	FY 2015	FY 2016	FY 2017	FY 2015	FY 2016	FY 2017	
Fund	Actual	Budget	Budget	Actual	Budget	Budget	
General Fund							
Taxes	10,642,193	11 101 201	11,928,267				
Licenses & Permits	403,783	413,000	506,500				
Intergovernmental	1,259,426	1,248,882	1,378,144				
Charges for Services	1,259,636	1,255,750	1,469,000				
Fines & Forfeitures	462,395	491,000	485,000				
Miscellaneous	561,771	547,500	582,600				
Special Revenue	183,297	187,332					
Administrative Fees, Contributions & Transfers	2,236,705	4,259,512					
Legislative		, ,	, ,	133,685	142,149	145,079	
Art City Days				353,038	361,373	352,202	
Administration				696,258	855,113	908,912	
Information Systems				347,553	368,462	383,917	
Legal				427,428	483,942	489,194	
Finance				440,982	520,067	531,859	
Treasury				382,837	395,438	415,408	
Building Inspections				251,115	272,811	312,010	
Planning and Zoning				458,972	478,080	459,287	
Public Works Administration				265,274	278,164	324,440	
Engineering				695,546	733,525	808,781	
Police				3,447,296	3,664,768	3,657,732	
Dispatch				647,056	634,048	663,733	
Fire				1,028,741	1,089,754	1,176,959	
Court				313,853	387,796	302,295	
Streets				1,058,281	1,237,349	1,252,052	
Parks				916,477	994,347	1,067,644	
Canyon Parks				252,083	315,094	327,924	
Art Museum				446,287	482,226	481,081	
Swimming Pool				314,874	303,304	309,860	
Recreation				454,587	478,998	471,607	
Cemetery				180,545	238,339	244,443	
Arts Commission				20,356	33,050	28,000	
Library Senior Citizens				938,264 86,546	992,602 93,984	1,001,055 95,060	
Transfers				3,423,747	4,020,549	5,866,951	
Tansiers	17,009,207	19 504 177	22,077,484		19,855,332		
	17,000,207	13,304,177	22,011,404	17,501,001	10,000,002	22,011,404	
Special Revenue and Fiduciary Funds							
Special Improvement District Fund	209,796	547,357	104,750	1,033,480	547,357	104,750	
Special Revenue Fund	1,714,928	1,647,488	2,590,038	2,029,709	1,780,683	2,590,038	
Cemetery Trust Fund	74,087	76,500	76,000	0	0	76,000	
Redevelopment Agency Fund	109,096	110,000	185,000	109,096	109,000	185,000	
Special Trusts Fund	92	0	75	7,500	0	75	
	2,108,000	2,381,345	2,955,863	3,179,785	2,437,040	2,955,863	
Debt Service Funds							
Municipal Building Authority Fund	443,124	373,335	377,088	443,124	373,335	377,088	
Debt Service Fund	1,288,446	1,295,669	2,036,377	1,288,446	1,295,669	2,036,377	
	1,731,570	1,669,004	2,413,465	1,731,570	1,669,004	2,413,465	
			•				



3-Yr. Consolidated Fund Summary

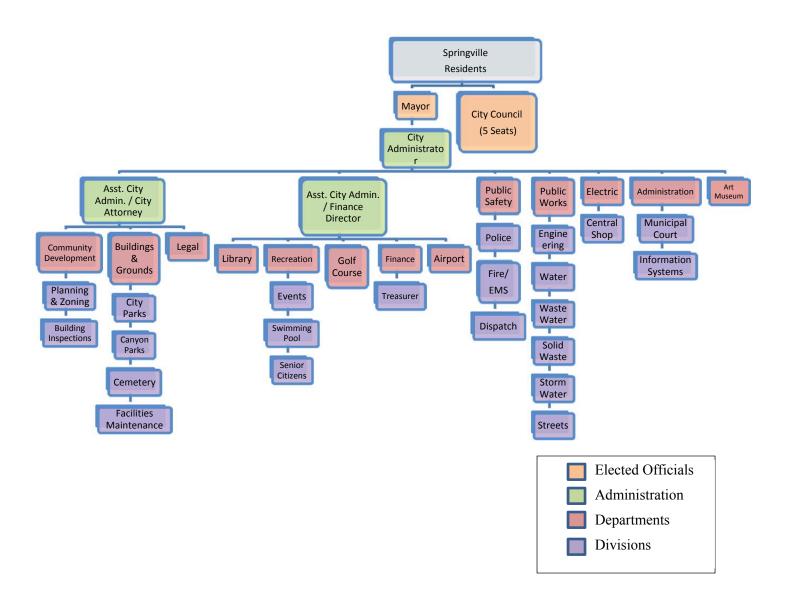
	Revenues and Other Sources of Financing			Expenditures and Other Uses of Financing		
Fund	FY 2015	FY 2016	FY 2017	FY 2015	FY 2016	FY 2017
	Actual	Budget	Budget	Actual	Budget	Budget
Capital Improvement Funds	4 040 000	4 700 504	47.047.500	4 540 050	0.004.440	47.047.500
General CIP Fund	1,218,090		17,817,589			17,817,589
Airport CIP Fund	1,400,388	1,605,000	546,355		1,680,000	546,355
Community Theater CIP Fund	0	0	0	13,381	0	0
	2,618,478	3,314,591	18,363,944	2,330,183	4,571,110	18,363,944
Internal Service Funds						
Central Shop	201,901	232,761	261,095	216,739	252,977	261,095
Facilities Maintenance			1,092,758	557,440	667,741	1,092,758
Vehicle Replacement Fund	1,053,848	950,690	900,549	568,829	745,286	900,549
	1,255,749	1,183,451	2,254,402	1,343,008	1,666,004	2,254,402
Enterprise Funds						
Electric	25,917,899	29,390,545	27,294,958	25,530,330	30,498,245	27,294,958
Water	6,661,968	8,066,251	4,994,061	6,702,917	9,943,676	4,994,061
Sewer	3,706,867	4,257,662	4,389,874	3,945,037	4,546,134	4,389,874
Storm Drain	1,029,028	1,096,962	1,567,324	808,189	2,042,906	1,567,324
Solid Waste	1,430,022	1,475,000		,	1,435,813	1,659,860
Golf	925,807	920,600	, ,	, ,	1,002,962	
	39.671.590	45.207.020	40.870.995		49,469,736	
	23,0,000	. 5,25. ,526	12,0.0,000		. 5, . 55, . 66	13,0.0,000
Total - All Funds	64,394,594	73,259,588	88,936,153	65,798,169	79,668,226	88,936,153





Staffing Summary (FTE)	FY 2014	FY 2015	FY 2016	FY 2017
General Government	62.43	61.88	62.43	59.62
Public Safety	65.22	65.22	64.37	65.52
Leisure Services	54.18	54.77	57.80	58.47
Enterprise Funds	67.21	69.00	71.58	74.93
<b>Total Full-Time Equivalents</b>	249.04	250.87	256.18	258.54

# Organization Chart

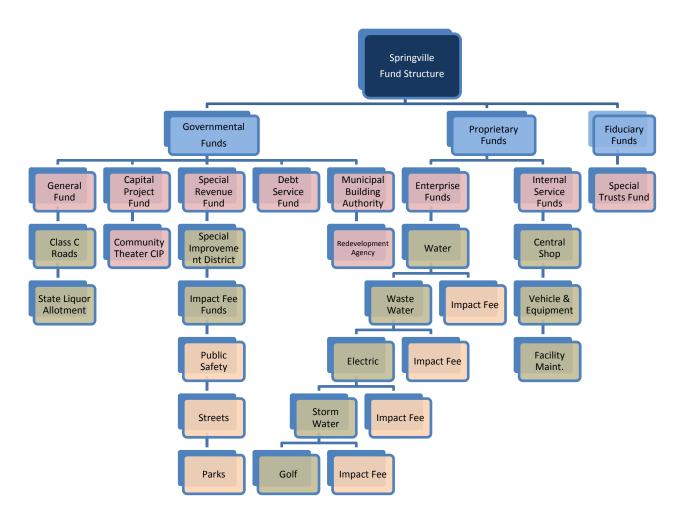


# Fund Descriptions and Fund Structure

2017

Fund accounting is an accounting system used by governments to emphasize *accountability* rather than *profitability*. In this system, a fund is a self-balancing set of accounts, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations.

The funds are grouped into fund types, of which there are three: governmental, proprietary and fiduciary.



**Fund Structure and Department Relationship** 

	G 11			Functional
	Subject to		Fund	Oversight
Fund	Appropriation	Fund Type	Class*	Unit
General	Yes	Governmental	Major	Various
SID	Yes	Governmental	Major	Administration
Special Revenue	Yes	Governmental	Minor	Administration
Cemetery Trust	Yes	Governmental	Minor	Parks
Special Trusts	Yes	Governmental	Minor	Administration
Debt Service	Yes	Governmental	Minor	Administration
General CIP	Yes	Governmental	Minor	Various
Community Theater CIP	Yes	Governmental	Minor	Recreation
RDA	Yes	Governmental	Minor	Administration
MBA	Yes	Governmental	Minor	Administration
Central Shop	Yes	Proprietary	Minor	Electric
Vehicle & Equipment				
Replacement	Yes	Proprietary	Minor	Administration
Facility Maintenance	Yes	Proprietary	Minor	Administration
Electric	Yes	Proprietary	Major	Electric
Water	Yes	Proprietary	Major	Public Works
Sewer	Yes	Proprietary	Major	Public Works
Storm Drain	Yes	Proprietary	Minor	Public Works
Solid Waste	Yes	Proprietary	Minor	Public Works
Golf	Yes	Proprietary	Minor	Golf

<sup>\*</sup>Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

#### **Governmental Funds**

Governmental funds are those through which most governmental functions are accounted for. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds. The City budgets and reports the following governmental funds:

The *general fund*, which is used to account for all financial resources traditionally associated with governments and not required to be accounted for in another fund. The General Fund is the largest and most complex fund of the City of Springville. It contains most of the general operating departments of the City and is funded from an unrestricted pool of revenues. The general fund includes allotments of State excise taxes for Class C Roads and Liquor, used for street maintenance and DUI enforcement, respectively.

Special revenue funds account for transactions that take place when there are restrictions on revenue sources, such as special improvement district or impact fee funds in which the revenues are restricted to a specific use.

Capital project funds are used to account for monies set aside for construction of buildings and infrastructure. When monies—typically bond proceeds—are received for specific projects, they are recognized in and disbursed from a capital projects fund.

The *debt service fund* is used for the accumulation of monies to make required payments on long-term obligations, such as bonds or capital leases. Monies used to pay for the bonds can be revenues, such as property taxes earmarked specifically for the bond issue or from transfers from other funds.

Other governmental fund types include *agency funds* associated with the Redevelopment Agency (RDA) and the Municipal Building Authority (MBA).

#### **Proprietary Funds**

Proprietary funds are used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector. All assets, liabilities, net assets, revenues, expenses, and transfers relating to the government's business and quasi-business activities—in which changes in net assets or cost recovery are measured—are accounted for through proprietary funds (enterprise and internal service funds). Generally accepted accounting principles for proprietary funds are similar to those applicable to businesses in the private sector. The measurement focus is on determining operating income, financial position, and cash flows.

*Enterprise funds* are employed when user fees are the major means of cost recovery. The most common examples are water and wastewater funds. The City budgets and reports the following proprietary funds:

The *water fund* accounts for the activities of the City's water production, treatment and distribution operations.

The *sewer fund* accounts for the activities of the City's sewer collection and treatment operations.

The *electric fund* accounts for the activities of the City's electric generation and distribution operations.

The *storm drain fund* accounts for the activities of the City's storm drain operations.

The *solid waste fund* accounts for the activities of the City's residential solid waste collection operations.

The *golf fund* accounts for the activities of the City's Hobble Creek Golf Course operations.

Activities of these six funds include administration, operations and maintenance of the associated systems and billing and collection. The funds also account for the

accumulation of resources for, and the payment of, long-term debt principal and interest for each enterprise. All costs are financed through charges to utility customers with rates reviewed regularly and adjusted, if necessary, to ensure the integrity of the funds.

*Internal service funds* are used to account for central cost centers within a governmental unit. The City uses two internal service funds to account for the costs of procurement and maintenance of vehicles and equipment owned by the City and one internal service fund to account for facility maintenance. Charges are made to the appropriate fund and department to recover costs.

#### **Fiduciary Funds**

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Like special revenue funds, fiduciary funds are used for assets subject to outside restrictions. Generally fiduciary funds are the result of a donation by an outside entity or if the government is simply holding the assets with limited discretion on their use.

Trust funds are classified as expendable or non-expendable. An expendable trust is one whose corpus, or principal, can be used for operating or capital outlays. When a fund is non-expendable, only investment earnings can be expended. The corpus is left intact to assure perpetual revenue generation.

## Basis of Budgeting

#### **Basis of Accounting and Measurement Focus**

Basis of accounting refers to when revenues or expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The City's basis of accounting for budgeting purposes differs from generally accepted accounting principles (GAAP) used for preparing the City's annual financial reports. The major differences between budget basis and GAAP basis are as follows:

- Encumbrances (contractual commitments to be performed) are considered as expenditures rather than the GAAP required reservation of fund balance.
- Funds to be booked at the end of the fiscal year for planned increases to reserves and designations are recognized as expenditures in the budget.
- Central service cost allocations items are budgeted as expenses and revenues rather than inter-fund transfers.
- Fixed assets (capital items and equipment more than \$5,000) are budgeted at the full expense and fully or completely depreciated for GAAP reporting.
- Certain other items such as developer agreements, insurance liabilities, and changes in trust-like accounts are budgeted as expenses rather than recognized as a liability under GAAP.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter (within sixty days) to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt-service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Regardless of the measurement focus, depreciation is not budgeted

Sales taxes, use taxes, franchise taxes, and earned but unreimbursed state and federal grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Property taxes are measurable as of the date levied (assessed) and are recognized as revenues when

they become available. Available means when due, or past due, and received within the current period or collected soon enough thereafter to be used to pay liabilities of the current period. All other revenues are considered to be measurable and available only when the City receives cash.

Proprietary (enterprise) and Internal Service funds are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The City budgets for these funds on a non-GAAP cash basis, therefore you will see a budget for capital expenditures and not for depreciation.

Financial resources used to acquire capital assets are capitalized as assets in the government-wide financial statements, rather than reported as expenditures. Proceeds of long-term debt are recorded as a liability in the government-wide financial statements, rather than as an other financing source. Amounts paid to reduce long-term debt of the City are reported as a reduction of the related liability, rather than as an expenditure in the government-wide financial statements.

## **Financial Policies**

201

#### **Operating Budget Policy**

#### Overview

The operating budget is the principal policy management tool of Springville City. The budget establishes priorities for the coming fiscal year and outlines how those priorities will be realized. It is the prime opportunity for Springville City to evaluate its current service levels, measure and compare needs for different services, and balance community needs against the tax burden necessary to finance them.

Consistent with State Code, it is the policy of Springville City to propose and adopt a balanced budget (i.e. total of the anticipated revenues equals the total of appropriated expenditures) under normal circumstances. In the event that there is a deviation from the balanced budget policy, it will be disclosed and any utilization of fund balance in order to balance the budget will be identified as such.

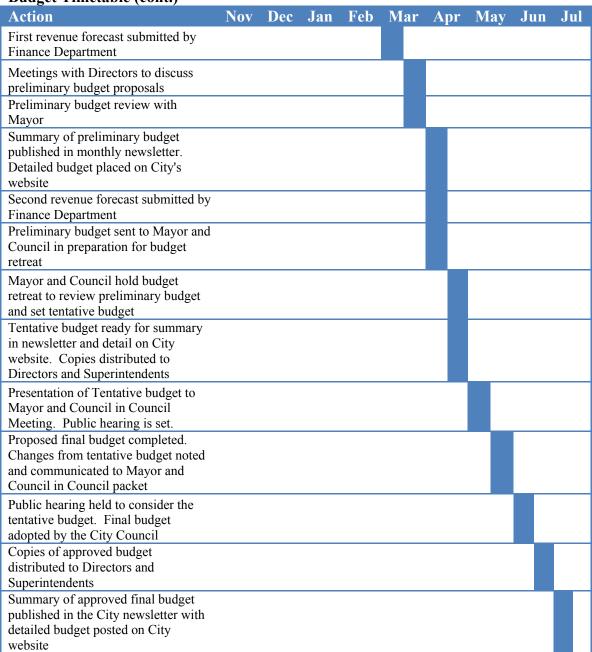
#### Timetable for Budget Preparation

The process for preparing the operating budget typically covers a nine-month period. The events and their approximate timing are:

**Budget Timetable** 



**Budget Timetable (cont.)** 



Consistent with the Uniform Fiscal Procedures Act for Utah Cities, the budget may be amended from time to time as necessary. Amendments to the governmental fund budgets are made by resolution of the City Council following proper notice and a public hearing. Amendments to the proprietary funds are made by resolution and notice of a regular meeting of the City Council.

#### **Capital Improvement Policy**

#### Overview

A comprehensive Capital Improvement Program (CIP) is central to the City's ability to provide services to the citizens. Maintenance and expansion of infrastructure combined with adequate, well maintained vehicles and other major equipment are critical. Constant review of proposed expenditures and projects will allow prioritization based on the goals and needs established by the Mayor and Council.

#### Policies

- A five-year CIP will be prepared and/or updated each year as part of the budget preparation process. The five-year CIP will be consistent with longer-range master plans that will be periodically reviewed and updated.
- For purposes of depreciation, a capital asset is defined as being equal to or greater than \$5,000 and having an expected life of more than one year.
- The CIP projects will be identified as capital expenditures, capital projects, and vehicle and equipment replacement. Capital expenditures will be maintained at the division level as part of the operating budget. Capital projects will be funded and tracked in the Capital Project Fund. Vehicle and equipment replacement will be funded and tracked in a separate fund.
- Capital projects are defined as a project having a useful life greater than five years and an estimated cost of at least \$25,000. Projects can include the construction, purchase, and major renovation of buildings, infrastructure and utility systems; purchase of land; and major landscaping and park improvement projects.

#### **Revenue and Expenditure Policy**

#### Policies

- Springville City will consistently attempt to maintain a diversified and stable revenue system as protection from short-run fluctuations. The General Fund's revenue base will generally consist of property taxes, sales taxes, energy use taxes, intergovernmental grants and allocations, fines, and charges for services.
- Revenues from one-time windfalls and other temporary sources will not be used to fund on-going operations.
- All user fees and utility service rates will be reviewed periodically, but not less than every two years, to ensure they are reasonable and are tied to the cost of providing the service.

- Annual revenue estimates will be developed based on objective, reasonable criteria. Estimates will be conservative in order to assure adequate revenues will be available to meet budgeted expenditures.
- Expenditures will always be budgeted. Preparation of the annual budgeted expenditures and adherence to the approved budget will be a critical performance measurement for all levels of management.
- Administrative transfers to the General Fund from the Enterprise Funds represent direct charges for administrative services performed by functions in the General Fund. These will be calculated each year based on studies to assure fairness and accuracy.
- At the Council's discretion, operating transfers may be made to the General Fund. These transfers represent the "profits" realized by the City in operating the Enterprise Funds. Such transfers will be disclosed to the utility rate payers as required by State law.

#### **Fund Balance and Reserves Policy**

#### Overview

The term *fund balance* is used to describe the net assets of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). Fund balance is intended to serve as a measure of the financial resources available in a governmental fund.

Accountants distinguish up to five separate categories of fund balance, based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts can be spent: non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance. The total of the last three categories, which include only resources without a constraint on spending or for which the constraint on spending is imposed by the government itself, is termed unrestricted fund balance.

It is essential that governments maintain adequate levels of fund balance to mitigate current and future risks (e.g. revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. In most cases, discussions of fund balance will properly focus on a government's general fund. Nonetheless, financial resources available in other funds should also be considered in assessing the adequacy of unrestricted fund balance (i.e., the total of the amounts reported as committed, assigned, and unassigned fund balance) in the general fund.

#### **Policies**

- The State of Utah dictates that in the General Fund, municipalities shall maintain unreserved funds greater than five percent but less than 25 percent of budgeted revenues. Springville City's target for these unreserved funds will be the upper end of the allowable range.
- Reserves will be established and maintained in each Enterprise Fund that will be equal to a minimum of 20 percent of the current operating expenses.
- The Capital Projects Fund will be where all major General Fund capital
  improvement projects are scheduled and funded. Funding for projects that will
  occur over several years or that are delayed from the original timetable will be
  held in reserve until the project is completed or the City Council formally moves
  to remove the project and release the reserves.
- A vehicle and equipment replacement fund reserve will be established and funded. When a vehicle or piece of equipment reaches the end of its estimated useful life, the reserve will provide the necessary funding for the new purchase. If the vehicle or equipment still has useful life, the reserve will be maintained until replacement is needed.

During the budgeting process, the Council may earmark surpluses in the General Fund to be transferred into specific reserve fund.

#### **Debt Management Policy**

#### Overview

Debt is an essential tool in providing services to the citizens of Springville City. Used judiciously, it can provide the funds necessary to maintain and expand infrastructure and increase the amount of and the types of services offered by the City. Debt incurred for growth allows future residents and users to participate in funding the costs of the benefits they receive.

#### **Policies**

- Management of existing debt will include at least an annual review by the Finance Director to ascertain if refunding or restructuring is possible in order to reduce debt interest costs, improve the timing of payments, and/or remove restrictive or burdensome covenants.
- No long-term debt will be issued to fund operating budget expenditures.
- Whenever possible, debt issued in any single year will be kept under \$5,000,000 in aggregate to avoid arbitrage requirements.
- Bond maturities will be targeted to be five years less than the planned useful life of the asset being purchased with the bond proceeds.

- Whether bonds are placed through a competitive sale vs. a negotiated sale will be decided on a case-by-case basis.
- The City will consistently work to improve its bond rating through sound fiscal policies and well managed use of its bonding authority.

## **Debt Obligations**

2017

Debt is an essential tool in providing services to the citizens of Springville City. Used judiciously, it can provide the funds necessary to maintain and expand infrastructure and increase the amount of and the types of services offered by the City. Debt incurred for growth allows future residents and users to participate in funding the costs of the benefits they receive.

Article XIV, Section 4 of the Utah State Constitution limits the general purpose indebtedness of Utah cities to an amount not to exceed four percent (4%) of the value of the taxable property within the city for debt secured by property taxes levied by the city. Additionally, the city is limited to an amount not to exceed eight percent (8%) of the value of the taxable property within for debt associated with the sewer, water or electric systems operated by the city. As such, Springville's current general obligation bond debt limit is as follows:

\$2,407,662,056
17,101,865_
\$2,424,763,921

	4% General	8% Water, Sewer &	
	Purposes	Electric	12% Total
General Obligation Debt Limit	\$96,990,557	\$193,981,114	\$290,971,671
less Amount of Debt Applicable to			
General Obligation Debt Limits	18,760,000	-0-	18,760,000
Additional Debt Incurring			
Capacity	\$78,230,557	\$193,981,114	\$272,211,671

The following tables summarize Springville City's long term debt obligations:

City of Springville
Statement of Indebtedness
(Includes the City of Springville Municipal Building Authority Debt)

Type and Name of Indebtedness	Total Amount Issued	Fiscal Year Issued	Fiscal Year of Completion	Principal Balance June 30, 2016	Fiscal Year 2016-17 Payments
General Obligation Bonds:					
General Obligation Bonds Series 2010	\$9,800,000	2010	2031	\$7,585,000	\$641.372
General Obligation Bonds Series 2016	10,785,000	2016	2036	10,785,000	743,173
Revenue Bonds:					
Sales Tax Revenue Bonds Series 2014	2,885,000	2014	2021	2,425,000	509,863
MBA Lease Revenue Bonds Series 2008	6,435,000	2008	2031	5,050,000	375,588
Water/Sewer Revenue Bonds Series 1998B	1,500,000	2003	2019	317,000	115,265
Water/Sewer Revenue Bonds Series 2008	15,135,000	2008	2028	10,940,000	1,086,320
Special Assessment Bonds Series 2005	5,369,604	2006	2021	278,000	102,250
<b>Total All Indebtedness</b>	\$51,909,604			\$37,380,000	\$3,573,831

### Revenue Overview

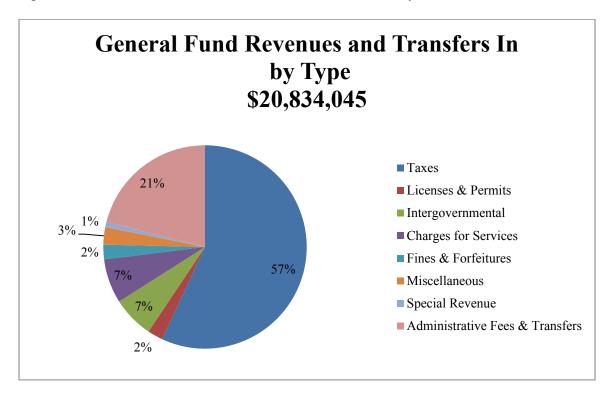
# 2017

#### **General Fund**

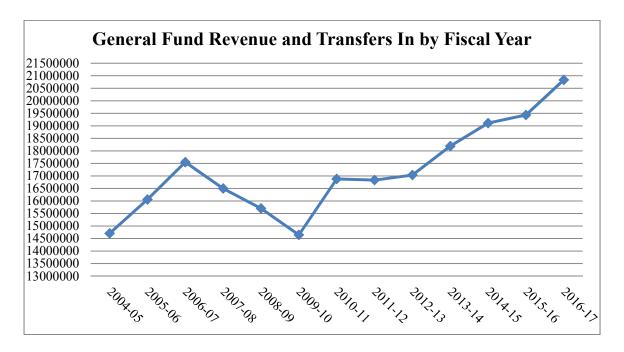
In the General Fund, the City receives revenue from a variety of sources including property, sales and other taxes; licenses and permits; fees for services; grants from other entities; and transfers from other funds within the City.

Revenue projections in the FY 2016-17 Budget are estimated using historical information, data collected from the Governor's Office of Planning and Budget (GOPB), Utah League of Cities and Towns (ULCT), Utah County Assessor's Office and a number of other financial and economic indicators.

In the preparation of this budget, the staff has attempted to produce a financially conservative view of near-term economic conditions utilizing historical revenue data and a general sense of the economic status of the local community.

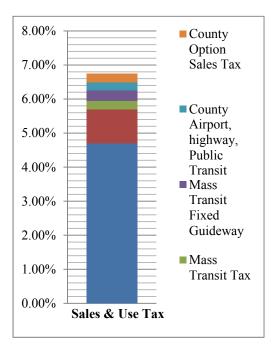


After several years of declining or flat revenue numbers resulting from an extended economic recession, the FY2017 Budget reflects tax revenue increases of about seven percent overall; however, this is primarily due to an additional property tax levy of approximately \$743,000 associated with the General Obligation Series 2016 Bonds for the Aquatic Center. Other minor fees have moved up and down. Transfer rates did not change, but the formulas resulted in one to three-percent increases mainly due to small revenue growth in enterprise funds.



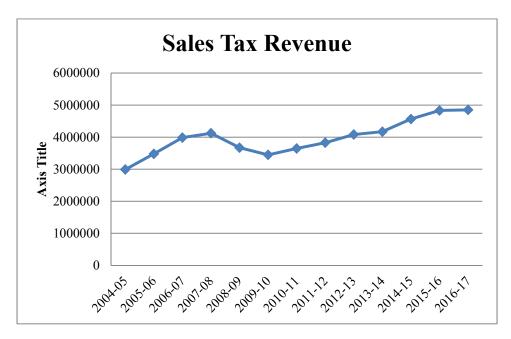
#### **Major General Fund Revenue Sources**

Sales Tax



The State of Utah collects a six and three quarters-percent Sales and Use Tax on all taxable sales in Springville. One percent of the total is a local sales and use tax, the remainder goes to the State and other taxing entities. Of the one-percent local tax, half is returned by the State directly to the local government where the sale took place and the other half is pooled at the State level and returned to the local governments based on population. Sales tax is the City's single largest source of revenue representing, on average, approximately 23 percent of General Fund revenues.

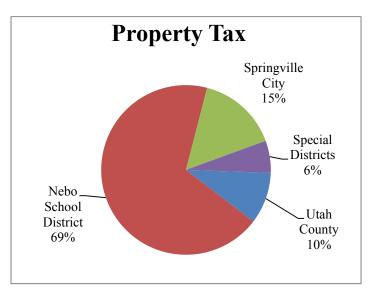
The FY2017 budget includes a projected increase in sales tax revenue from FY2016 of approximately one-half of a percent. The increase reflects lower-than-expected sales tax revenues in FY2016 while still showing continued confidence in recovery of the national, state and local economies following an extended recession and slow recovery. This projection is slightly lower than state-wide projections made by the Governor's Office of Planning and Budget.



#### Property Tax

The basic rate setting process for property tax begins with the budgeting process. Entities estimate how much property tax revenue they need. The amount of revenue requested for

an entity's budget, during the prior year, becomes the baseline revenue for current year certified tax rate calculations. The county assessor and State Tax Commission provide valuation information to the county auditor, including changes in value resulting from reappraisal, factoring and legislative adjustments. The State Tax Commission and county auditors calculate certified tax rates and the auditor provides taxing entities with valuation and certified tax rate information.



Property tax is the second largest

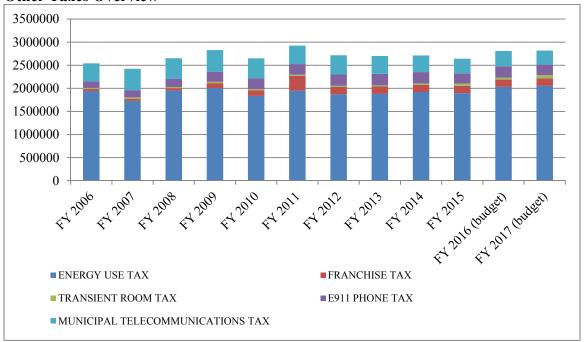
revenue source in the general fund and accounts for approximately 18 percent of total revenue. Property tax revenue for FY2017 is projected to increase approximately seven

percent from last year reflecting an additional property tax levy of approximately \$743,000 associated with the General Obligation Series 2016 Bonds for the Aquatic Center as well as new growth that has occurred in the city. Approximately 38 percent of Springville's property tax revenue goes toward debt service payments on General Obligation Bonds.

#### Other Taxes

Other taxes collected by the city include: energy use tax, franchise tax, transient room tax, municipal telecommunications tax and e911 phone tax. A one-time payment of back franchise tax in 2011 slightly skews the historic trends of these revenue sources. Normalizing for that one-time event shows relatively flat collections for these other taxes with only slight increases forecast for FY 2017 primarily due to modest increases in energy use tax.

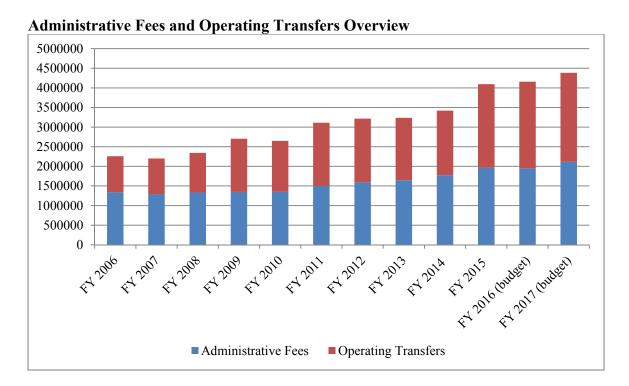
#### **Other Taxes Overview**



#### Administrative Fees and Transfers

Administrative fees and transfers represent approximately 21 percent of general fund revenue. Administrative fees are charges to non-general fund departments for things such as utility billing, legal, human resources, information system and general administrative services. The charges to other funds are analyzed annually and are commensurate for services rendered by general fund departments in support of the operations performed in other funds. The methodology remains the same as prior years with increases reflecting inflationary cost increases relative to providing the services.

In addition to administrative fees, the Enterprise Funds transfer a percentage of gross revenue to the general fund. The transfer rate is set by policy of the City Council and is currently five percent and applies to the water, sewer, electric, storm water and solid waste funds. As required by State Statue, the city's intent to make operating transfers is noticed annually to rate payers of the various utility funds and the transfers are discussed in the public hearing at the time of budget adoption. Transfer rates remain the same as the last several years; increases reflect relative increases (primarily growth related) in the various utilities.



#### Development Related Revenue

The wildcard in revenues continues to be new development. Projected revenues associated with new building for FY2017 are expected to be up approximately 30% compared to last year. The estimate is at 175 new dwelling units and the equivalent of 150 new dwelling units in commercial development. Construction is under way on a major retail center on the 400 South corridor and the City continues to see additional commercial development including retail infill. Budget revenue for building permits is \$390,000 compared to the high-water mark in FY2007 of \$718,000.

#### Utilization of Fund Balance

The Final Budget includes the utilization of fund balance in the amount of \$1,060,089. Of this amount, \$760,089 is utilization of otherwise restricted C Road reserves for road projects and \$300,000 in unrestricted reserves for utilization in the CIP fund.

#### **Enterprise Funds**

The Enterprise Funds are used to account for services that are financed and operated in a manner similar to private business enterprises. The intent of the Enterprise Funds is that the costs of providing goods and services to the general public on a continuing basis be financed or covered primarily through user charges. Impact fees charged to new development also represent a major revenue source for the Enterprise Funds.

#### Water

A \$1/month residential base rate increase is proposed in this budget along with a 5 percent commercial rate increase. Water revenues are expected to be up slightly compared to the prior year as a result of the rate increase. These revenues are highly dependent on weather, so accurate budgeting can be difficult. This budget includes a 20 percent increase in irrigation rates for the calendar 2017 watering year. These increases will result in about \$3,000 worth of additional revenue.

The budget also includes the continued implementation of a pressurized irrigation division with associated fees for those that connect to the system.

#### Sewer

Sewer revenues are expected to be up slightly compared to the prior year. Sewer revenues typically track with water revenues. No sewer rate increases are proposed in the FY2017 budget.

#### Electric

The Electric Department is expecting nominal, development related growth in most rate categories.

An Impact Fee Study was completed in FY2014 resulting in a reduction of the impact fees rate. Impact fee revenues are projected to be up to correspond with commercial and residential growth, but lower than historic norms because of the fee decrease.

#### Storm Water

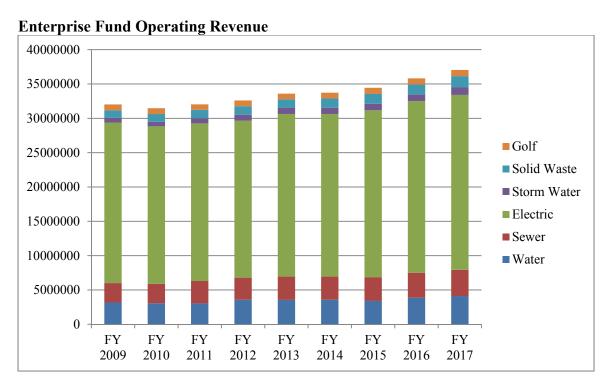
Storm Water revenues are budgeted to increase in conjunction with a proposed 10-percent rate increase.

An Impact Fee study was recently completed that resulted in a significant reduction of the fee. Impact fee revenues are projected to be up to correspond with commercial and residential growth, but lower than historic norms because of the fee decrease.

#### Solid Waste

A fee increase of \$0.50/can is proposed in the Solid Waste fund. Municipal solid waste fees are up approximately five percent to reflect modest growth and the rate increase. Recycling revenues are budgeted nominally above FY 2016 levels.

Golf Golf revenues are projected to be flat compared to last year and no fee increases are proposed.



# Capital Expenditures

2017

Capital Expenditures are outlays for the acquisition of capital assets, which are typically considered to be land, buildings, equipment, infrastructure or the like costing more than five thousand dollars and having a useful life of more than one year.

The Capital Improvement Plan (CIP) is a plan for capital expenditures to be incurred each year over a fixed period of several future years which sets forth each expenditure as a plan of proposed capital expenditures and the means of financing them. The capital budget is usually enacted as part of the complete annual budget, which includes both operating and capital outlays. The capital budget consists of any number of capital projects and is based on the CIP. In some cases, sinking funds are created to accumulate sufficient revenue for future capital expenditures. As such, not all funds appropriated in the annual capital budget will necessarily be expended in the current budget year.

The following table summarizes capital expenditures by fund in the FY2017 budget. Specific projects are listed in the associated fund budgets.

**Capital Projects Summary** 

Capital Projects Summary	
Fund/Project	Approved Budget
General Fund	
Administration, Information Systems, Comm. Dev.	\$53,000
Parks and Leisure Services	\$127,500
Public Works and Streets	\$15,932,000
Public Safety	\$69,200
Special Revenue Fund	
Impact Fee Projects	\$2,025,000
Vehicle & Equipment Fund	\$656,327
Water Fund	\$1,956,875
Sewer Fund	\$735,700
Electric Fund	\$2,502,994
Storm Water Fund	\$574,900
Solid Waste Fund	<u>\$121,580</u>
Total Capital Budget	\$24,755,076

### **Impact of Capital Projects on Operating Funds**

Acquisition of capital assets can affect operating budgets either positively or negatively. Many capital projects are justified on grounds of improving efficiencies or reducing maintenance costs (e.g. aging vehicles and equipment). Other projects will require increased staffing, maintenance contracts (e.g. software maintenance contracts). During the capital budgeting process, departments fill out a justification form that identifies the cost impact on the operating budget and is a consideration of the approval of the capital project.

**CIP – Estimated Operating Budget Impact** 

	aget mappet		
		Estimated Annual Operating Budget	Beginning
Project	Approved Budget	Impact	Budget Year
Wayne Bartholomew Park	\$1,000,000	\$80,000	2016
Community Park	Prior funding	\$130,000	2016
Evergreen Cemetery Office and			
Restroom	Prior funding	\$5,000	2016
Power Generating Unit	\$3,189,000	\$12,500	2016

### Five-year Capital Improvement Plan

The following is a summary of the five-year CIP. The five-year CIP is for planning purposes only and is not formally adopted by the City Council. Detail forms for each project are kept in a separate document that are not part of the annual budget, but are used for planning purposes.

Func. I Key	tem Project or # Ongoing		Dept. Rank G/L#	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
Α (	General Capi	ital Im	provements								
D	0 T	e I									
Reven	ues & Trans	rers in	!		Construction Fees			_	_		_
					Impact Fees	_	_	_	_	_	_
					Grants	_	_	3,155,891	_	_	3,155,891
					Debt	_	_	-,,	_	_	-
					Transfers In	_	_	13,048	-	_	13,048
					Other/GF Revenues	2,232,232	2,468,600	(848,394)	1,414,800	1,911,294	7,178,532
					Total Revenues & Transfers I	2,232,232	2,468,600	2,320,545	1,414,800	1,911,294	10,347,471
Expen	ditures										
Admin	istration										
			45-4130-ne	ew	Records Software	11,683					11,683
	ation Technol	٠,									
Α	1 Ongoing	JG	45-4132-1		Server Renewal and Replacement	49,000	30,000	16,500	5,000	10,000	110,500
Α	2 Ongoing	JG	45-4132-1	03	Printer/Copier Renewal and Replacement	18,000	14,300	13,000	16,500	6,000	67,800
Police											-
A	Project	SF	45-4210		Large Trailer and Equipment Storage Building		0.000	120,000			120,000
A	Project	SF	45-4210		Bike Compound Improvements	50.000	8,000	50.000	50.000	50.000	8,000
A	Ongoing	SF SF	45-4210-8 45-4210-		800 mhz Radio Replacement Drug Detector Dog	58,000	58,000	58,000	58,000 25,000	58,000	290,000
A A	Project	SF	45-4210- 45-4210-		"Laser Shot" Firearms Software & Hardware		-	-	25,000		25,000 25,000
A	Project Project	SF	45-4210- 45-4210-		Lidar Radar Guns		5,000		25,000		5,000
A	Project	SF	45-4210		Police Firearms Range Improvements		10,000				10,000
A	Project	SF	45-4210		Body Cameras	10,000	10,000				20,000
A	Project	SF	45-4210		Driver's License Readers	10,000	.0,000			11,200	11,200
A	Project	SF	45-4210-		Video & Still Imaging System			15,000		,200	15,000
Α	Project	SF	45-4210-		Crime Scene Trailer		6,000	,			6,000
Dispat	-										-
Á	Project	SF	45-4211-1	01	Emergency Medical Dispatch Computer Program		60,000				60,000
Α	Project	SF	45-4221-1	02	911 Telephone System Upgrade	180,000					180,000
Α	Project	SF	45-4211		Dispatch Phone & Radio Recorder	30,000					
Α	Project	SF	45-4211		Upgrade Dispatch Center to Fourth Work Station				50,000		50,000
Fire											-
Α	Ongoing	HC	45-4220-1	01	Self Contained Breathing Apparatus (SCBA)	119,000					119,000
Α	Project	HC	45-4220		Living Quarters for Station 41		100,000	120,000			220,000
Α	Project		45-4220		End Tidol CO2 (Emma Device) 3 units	15,000					15,000
Α	Project	HC	45-4220		Thermal Imaging Camera		13,000	13,000	13,000		39,000
Α	Project	HC	45-4220		Fire Training Burn Building		7,000				7,000
Α	Project	HC	45-4220		West Fire Substation					150,000	150,000
Α	Ongoing		45-4220		Stricker Gourneys			20,000	20,000	20,000	60,000
A	Project		45-4220		Hydraulic Extrication Tools Replacement				26,000		26,000
Α	Project		45-4220	-	EKG Zoll Defibrilators			28,000	28,000	28,000	84,000
Streets	5			04	Progkaida Daglianment Project						-
^	Ongoin -	ID	45-4410-2		Brookside Realignment Project C Road Maintenance	- 644 400	425.000	669.445	EE0 000	604 604	2.002.224
A	Ongoing	JR JR	45-4410-6		Street Reconstruction	644,182	435,000 270,000	668,445	550,000	694,694	2,992,321 270,000
Α	Ongoing	JK	45-4410-8	01	SHEEL MECONSHRUCTION		270,000	-			270,000

Func. Key	Item #	Project or Ongoing	Project Coord.	Dept. Rank	G/L #	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
Α		Ongoing	JR		45-4410-new		Intersection Improvements	175,000	350,000	580,000	-		1,105,000
Α		Ongoing	JR		45-4410-new		1600 S. RR Crossing	-					-
Α		Ongoing	JR		45-4410-new		700 N 250 E Connector	-					-
Α		Ongoing	JR		45-4410-931		950 W RR Crossing	-					-
Α		Ongoing	JR		45-4410-932		Mill and Overlay	300,000	100,000	100,000	100,000		600,000
Parks													-
Α	4	Ongoing	KF		45-4510-new		Park Maintenance Reserve Fund	68,500	132,500	243,000	165,600	171,500	781,100
Α					45-4510-		Parks Trees Replacement Fund	10,000	10,000	10,000	10,000		40,000
Α	8	Ongoing	KF		45-4510-760		Rodeo Grounds Improvements	5,000	5,000	5,000	5,000		20,000
Α					45-4510-		Civic Center Electric Upgrades	10,000	10,000	10,000	-		30,000
Α	1	Project	AR		45-4510-new		Arts Park Electric System Improvements	35,000	-				35,000
Α					45-4510-		1700 East Landscaping Project	-	100,000				100,000
Α					45-4510-		Devon Glen Trail Completion	15,000	-				15,000
Α		Project	AR		45-4510-new		Memorial Park ADA Access	10,000					10,000
Α		Project	AR		45-4510-new		New Equipment	17,000					17,000
Α					45-4510-		Main Street Landscape Rebuild		-			500,000	500,000
Α					45-4510-		Hobble Creek Trail through Rivers Subdivision	-	250,000				250,000
Canyo	n Pa	arks											-
Α	1		DV		45-4520-new		Canyon Parks Capital Maintenance Reserve Fund	93,000	99,500	96,500	104,800	105,800	499,600
Α	4		DV		45-4520-749		Canyon Parks Sprinkling System	10,000	10,000	10,000	10,000	10,000	50,000
A Art Mu	ıseu	m	DV		45-4520		Jolley's Ranch Holiday Lighting		100,000				100,000
Α	1				45-4530-732		Security Improvements: cameras, sensors. enclosure	4,600	6,300	4,100	2,900	4,100	22,000
Α					45-4530-740		Safety: notification, lighting, sprinklers	56,950	41,000	41,000	36,000	36,000	210,950
Recrea	atior	1											
Α			CM		45-4560-new		Bleacher Replacement	29,000	23,000	23,000	23,000	23,000	121,000
Α			CM		45-4560-new		Backstops	9,000	8,000	8,000	8,000	4,000	37,000
Α			CM		45-4560-new		Memorial Field Lighting	135,000					135,000
Α			CM		45-4560-new		Kolob Field Lighting	50,000					50,000
Α			CM		45-4560-new		Batting Cages	-	9,000	9,000	9,000	9,000	36,000
Α			CM		45-4560-new		Resurface Tennis/Pickleball Courts	-	100,000	35,000	-	-	135,000
Cemet	tery												-
Α	5		KF		45-4561-102		Evergreen Fence and Pillars	32,000	32,000	54,000	59,000		177,000
Α	3		KF		45-4561-103		Rebuild Sprinkling Systems	10,000	10,000	10,000	10,000	10,000	50,000
Α			LJ		45-4561-new		Evergreen Section M and N Development	27,000	46,000	10,000	35,000	30,000	148,000
Α			LJ		45-4561-new		Aggregate/Soil Bins	7,000	-	-	-		7,000
Α			AR		45-4561-104		Cremation Niche Monument	-	-			30,000	30,000
Α			AR		4561		Additional Cemetery Vehicle	-	-		20,000		20,000
Transf	fers,	Other					Transfer to Facilities Fund						-
							Total Expenditures	2,232,232	2,468,600	2,320,545	1,414,800	1,911,294	10,347,471
							Total Operating Surplus (Deficit)	_	_	_	-	-	
В	Sno	cial Sor	ica Car	nital lm:	nrovements								
	-												
Reven	Revenues & Transfers In												
							Construction Fees Impact Fees	- 489,000	- 362,000	510,000	213,500	346,500	- 1,921,000
								.00,000	332,330	0.0,000	,500	0.0,000	.,02.,000

Func. Item Project or Project Key # Ongoing Coord		G/L#	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
				Grants	-	-	-	-	-	-
				Debt Tagair for the	-	-	-	-	-	-
				Transfers In Other/GF Revenues	-	-	-	-	-	-
				Total Revenues & Transfers I	489,000	362,000	510,000	213,500	346,500	1,921,000
Expenditures				Impact Fee Projects						
B	59	46-6000-NEW		Community Park	320,000	196,000	400,000	196,000	296,500	1,408,500
В	52	46-6000-024		Wayne Bartholomew Family Park	169,000	166,000	110,000	17,500	50,000	512,500
B B		46-6000-NEW 46-6000-NEW		Rotary Centennial Park Restroom - Ray Arthur Wing Park	-	-	-	-	-	-
В		46-6000-NEW		Restroom - Kelvn Grove Park	-	-	-	-	-	-
В		46-6000-NEW		Spring Creek Park pavilion 2				_		
В		46-6000-NEW		Finish Hobble Creek Park trail	_	_	_	_		_
В		46-6000-NEW		Architecture and design work for Jolley's Ranch	_	_	_	_	-	_
В		46-9000-400		Streets Impact Fee Capital Projects	_	_	-	-	_	_
В		46-6000-024		Wayne Bartholomew Family Park						_
				Total Expenditure	489,000	362,000	510,000	213,500	346,500	1,921,000
				Total Operating Surplus (Deficit	-	-	-	-	-	-
Revenues & Transfers I	n			Construction Fees Impact Fees Grants	Ī	- -	-	-		- -
				Debt	-	-	-	_		-
				Transfers In	99,000	150,150	122,850	99,550	91,270	562,820
				Other/GF Revenues	-	-	-	-	0.,2.0	-
				Total Revenues & Transfers I	99,000	150,150	122,850	99,550	91,270	562,820
Expenditures				Impact Fee Projects						
C 1 Ongoing JB C Ongoing JB	71	47-5000-800 47-5000-new		Facilities Maintenance Reserve Fund Parking Lots Maintenance	29,000	25,150	32,850	14,550	21,270	- 122,820
С	6	47-5000-new		Community Services Building Upgrades				15,000		15,000
C Project JB	46	47-5000-new		Senior Center Upgrades	50,000	50,000	50,000	50,000	50,000	250,000
C Project JB		47-5000- 47-5000-new		Scissor Lift Art Museum CLG Projects	20,000	20,000	20,000 20,000	20,000	20,000	20,000 100,000
C Project JB		47-5000-new 45-4182-		Extend Art Museum HVAC System	20,000	55,000	20,000	20,000	20,000	55,000
C		45-4162-		Total Expenditure:	99,000	150,150	122,850	99,550	91,270	562,820
				Total Operating Surplus (Deficit	-	-	-	-	-	-
D Vehicles and Equi	ipment (	Capital Improv	/ements							

	ept. ank G/L#	Project#	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
Revenues & Transfers In									
		Construction Fees		_	_				
		Impact Fees		_	_				_
		Grants		_	_				_
		Debt		_	_				_
		Transfers In		_	_				_
		Other/Reserves		602,383					602,383
		Other/reserves	Total Revenues & Transfers In		-	-	-	-	602,383
Expenditures									
D	48-4185-001	Vehicle Replacement							-
D	48-4185-002	Equipment Replacen	nent						-
D		Police							-
D	48-4210-021	Vehicle Replacement	t						-
D		Fire							-
D	48-4220-	Vehicle Replacement	t						-
D		Streets							-
D	48-4410-015	Equipment Replacen	nent	240,056					240,056
D		Parks .							-
D	48-4510-010	Vehicle Replacement	•						_
D	48-4510-015	Equipment Replacen		50,000					50,000
D	40 40 10 0 10	Canyon Parks		00,000					-
D	48-4520-014	Equipment Replacen	nent	5,000					5,000
D	40-4520-014	Cemetery	ient	5,000					5,000
D	40 4504 004	•	ant	45.000					45.000
=	48-4561-001	Equipment Replacen		15,000					15,000
D	48-4561-003	Vehicle Replacement	L						-
D		Sewer							-
D	48-5200-002	Vehicle Replacement	I						-
D		Electric							-
D	48-5300-015	Vehicle Replacement							-
D	48-5300-018	Equipment Replacen	nent						-
		Solid Waste							
		Vehicle Replacement	t	254,537					
D		Golf Course							-
D	48-5861-004	Equipment Replacen	nent	37,790					37,790
D 3 Ongoing RO		City wide Vehicle Re	olacement						-
		,	Total Expenditures	602,383	-	-	-	-	602,383
			Total Operating Surplus (Deficit)						
			Total Operating Surplus (Dencit)	-	-	-	-	-	-
E Water Utility Capital Im	provements								
Revenues & Transfers In									
		Construction Fees							
				350,000	250,000			260,000	1 700 000
		Impact Fees		350,000	350,000	360,000	360,000	360,000	1,780,000
		Grants		-	-	-	-	-	-
		Debt		-	-	-	-	-	-
		Transfers In		-	-	-	-	-	-

	em Project or # Ongoing		Dept. Rank	G/L#	Project #	Project Name		FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
						Other/GF Revenues Total Revenues	& Transfers In	1,309,675 1,659,675	1,498,089 1,848,089	1,474,220 1,834,220	1,012,746 1,372,746	2,024,694 2,384,694	7,319,424 9,099,424
Expend	litures												
E	Project	SB		51-6190-804		Spring Collection Fences		30,000	30,000	30,000			90,000
E	1 10,000	SB		51-6190-877		Well Chlorination Stations		00,000	00,000	200,000			200,000
	3	SB		51-6190-878		Service Replacements - Street Overlays		60,000	60,000	60,000	60,000	60,000	300,000
E	Project	SB		31-0130-070		Canyon PRV Services to Penstock		00,000	36,000	00,000	00,000	00,000	36,000
E	i ioject	OB		51-6190-888		Canyon PRV Upgrade			70,086				70,086
E	Project	SB		51-6190-890		General Waterline Replacement 10th S pi	neline		70,000	500,000	637,746		1,137,746
_	Flojeci	36		51-6190-893		Bartholomew Tank Replacement	Jeilite		550,000	500,000	037,740		550,000
						• • • • • • • • • • • • • • • • • • •	on \	24.000		44 500	445.000	440.000	
				51-6190-NEW		Fireflow deficencies Correction (master pl	ali)	31,000	123,600	41,580	145,000	418,000	759,180
				51-6190-899		24" Line 900 S - Canyon Rd to 8"		(340,000)					(340,000)
				51-6190-NEW		Burt Spring renovation		(500,000)	521,403				21,403
				51-6190-901		South Main St Water Pipeline Impact Fee Projects			427,000	500,000	500,000		1,427,000
				51-6800-032		Oversizing Culinary Water Lines		30,000	30,000	30,000	30,000	30,000	150,000
				51-6800-035		400 S Well & Well House		1,676,500	33,333	00,000	33,333	55,555	1,676,500
				0. 0000 000		Canyon RD 16" abandon & service tie ove	rs	340,000					340,000
						Lower Spring creek tank coating		60,000					60,000
						Upper Spring creek tank coating		60,000					60,000
						Flowserve & Spring creek place pipe repla	cement	212,175					212,175
						50 + yr old pipe replacement	Comon	212,175				750,000	750,000
						Highline Ditch Pipeline				470.640		750,000	•
						Swenson Pump Station				472,640		1,126,694	472,640 1,126,694
						Total	Expenditures	1,659,675	1,848,089	1,834,220	1,372,746	2,384,694	9,099,424
						Total Operating Su	rnlus (Deficit)						
						Total Operating of	irpius (Delicit)		-	-	-		-
F Se	ewer Utility	Capita	al Improv	rements									
Revenu	ies & Trans	fers In											
						Construction Fees		_	_				_
						Impact Fees		325,000	325,000	350,000	350,000	350,000	1,700,000
						Grants		323,000	323,000	330,000	330,000	330,000	1,700,000
						Debt		-	-				-
						Transfers In		-	-				-
								-	-	202 202	204.000	(455,000)	-
						Other Total Revenues	& Transfers In	1,213,700 1,538,700	543,000 868,000	368,000 718,000	294,000 644,000	(155,000) 195,000	2,263,700 3,963,700
F	!!4							1,200,100			,	,	5,555,555
Expend	iitures												
F 5	5 Ongoing	JG	1	52-6150-224		Equipment Replacement/Repair		150,000	150,000	150,000	150,000	150,000	750,000
. · ·	Project	JG	•	52-6150-236		Shop for Vactors and TV Truck		25,000	25,000	25,000	25,000	25,000	125,000
F 7	7 Project	JG	3	52-6150-153		Scada System Upgrade		80,000	80,000	80,000	80,000	20,000	320,000
F '	Project	JG	J	52-6150-153		UV Module Rebuild		60,000	60,000	30,000	00,000		120,000
'	Floject	JG		52-0130-154		O V MOGUIC (Cobulid	I	00,000	00,000				120,000

Func. Key	Item #	Project or Ongoing	Project Coord.	Dept. Rank	G/L#	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
F		Project	JG		52-6150-new		Odor Control for Headwork's, RT Wet Well, and Grit Dumpster		40,000				40,000
F	6	Project	JG	2	52-6150-155		Painting Project	50,000	50,000				100,000
F		Project	JG		52-6190-834		Headworks Screening and Compaction	30,000	30,000	30,000	30,000		120,000
F	3	Project	JG	3	52-6190-156		Anoxic Tank	208,000	208,000	208,000	208,000		832,000
F		Project	JG		52-6190-157		Disolved Air Floatation (DAF)/Thickener	131,000	131,000	131,000	131,000		524,000
F	11	Project	JG	7	52-6190-158		Chemical Treatment	74,000	74,000	74,000			222,000
F	8	Project	JG	4	52-6190-new		Oakbrook Pump station wetwell (Master plan pg 34)	400,000					400,000
F					52-6190-new		Compost Yard Improvements (Solid Waste should help)	215,000					215,000
					52-6190-NEW		New Development	95,700					95,700
							Impact Fee Projects						
					52-6800-003		West Fields Oversize/Extension	20,000	20,000	20,000	20,000	20,000	
							Total Expenditures	1,538,700	868,000	718,000	644,000	195,000	3,963,700
							Total Operating Surplus (Deficit)	-	-	-	-	-	-
G	Elec	tric Utili	ty Capit	tal Impi	rovements								
Reve	nues	& Trans	fers In										
							Occarba estica Force						
							Construction Fees	250,000	250,000	250,000	250,000	250,000	1,250,000
							Impact Fees	300,000	300,000	300,000	300,000	300,000	1,500,000
							Grants Debt						-
							Transfers In						-
							Rate Revenue / Reserves	1,538,483	1,063,496	1,041,221	603,026	4,229,090	- 8,475,316
							Total Revenues & Transfers In	2,088,483	1,613,496	1,591,221	1,153,026	4,779,090	11,225,316
								_,000,000	.,,	.,,,	1,100,020	.,,	,
Expe	nditu	ires											
G		Ongoing	BG		53-6050-001		Materials-New Development	150,000	150,000	150,000	150,000	150,000	750,000
G		Project	BG		53-6150-New		Smiths Development	155,000	-	-	-	-	155,000
G		Ongoing	BG		53-6050-002		Transformers-New Development	100,000	100,000	100,000	100,000	100,000	500,000
G		Ongoing	BG		53-6050-009		Street Lights R&R	7,500	7,500	5,000	5,000	5,000	30,000
G		Ongoing	BG	5	53-6050-011		Street Lighting LED Conversion Upgrade	35,000	35,000	35,000	35,000	35,000	175,000
G		Project	BG		53-6150-228		Industrial Park UG Upgrade	200,000	200,000	200,000	-	-	600,000
G		Ongoing	BG		53-6190-238		Street Repairs	2,500	2,500	2,500	2,500	2,500	12,500
G		Ongoing	BG		53-6150-247		IFFP (5) Capacitor Banks - Distribution	-	-	-	30,000		30,000
G		Project	BG		53-6150-248		Main St. Street Lighting	-	-	-	100,000	100,000	200,000
G	1	Equip	LF		53-6150-New		100KW Mobile Emergency Multi-Voltage Generator	50,000	-	-	-	-	50,000
G	_	Project			53-6150-258		SCADA Hardware_Software upgrade	-	-	65,000	-	-	65,000
G	2	Project	MH		53-6150-016		Substation oil circuit Breaker Replacement	92,800	92,800	92,800	92,800	100,000	471,200
G		Project	MH		53-6150-New		WHPP Close Burn Burn Behuild	45,000	-	-	-	-	45,000
G		Equip	MH		53-6150-New		WHPP Clean Burn Pump Rebuild	32,000	-	-			32,000
G G		Equip	MH		53-6150-New		WHPP R4 Engine Gas Control Valve replacement Compound Substation ABB UZE LTC contact rebuild	48,000	-	-	-	-	48,000
G		Project Project	MH MH		53-6150-New 53-6150-New		WHPP GE XFMR T-1 Type U bushing replacement project	16,000 18,000	-	-	-	-	16,000 18,000
G		Project	MH		53-6150-New		WHPP GE XFMR T-1 Type U bushing replacement project		-	-	-		18,000
G		Project	MH MH				Backup SEL 351 relays for substations	20,000	-	-	-		20,000
G		Equip			53-6150-New		,		-	-	-		∠∪,∪∪∪
G		Project	MH		53-6150-New		Substation Security Cameras and Surveillance System	66,000					66,000

Func. Key	Item #	Project or Ongoing	Project Coord.	Dept. Rank	G/L#	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total
G		Project	BG		53-6150-		CFP/IFFP(7) Upgrade to Feeder 601 (OVH)	68,491	68,491	68,491	-	-	205,473
G	4	Project	BG		53-6150-		CFP/IFFP(10) Upgrade to Feeder 203 (OVH)	76,741	76,741	-	-	-	153,482
G		Project	BG		53-6150-		CFP/IFFP(11) Upgrade to Feeder 203 (OVH)	-	58,943	58,943	-	-	117,886
G					53-6150-026		CFP/IFFP Stouffer Substation Engineering	-	75,000	-	-	-	75,000
G					53-6150-		CFP/IFFP (15a) Stouffer Transformer Circuit Switchers (2	-	-	73,112	73,112	-	146,224
G					53-6150-		CFP/IFFP (15b) Stouffer OCB Addition on 46kV Loop		68,750	68,750			137,500
G		Project	BG		53-6150-		CFP/IFFP (22) Upgrade to Feeder 602	29,291	29,291	-			58,582
G G	3	Project	BG		53-6150-		AMR Metering System New Generation Equipment Impact Fee Projects	300,000	200,000	200,000	200,000		900,000
G		Ongoing	BG	2	53-6800-009		Transmission & Distribution Circuit Renewal & Replacement	287,740	287,740	287,740	287,740	287,740	1,438,700
		Complete	BG		53-6800-016		IFFP(3) Upgrade to Feeder 706 (East I-15)	41,683	-	-	-	-	41,683
		Project	BG		53-6800-		IFFP(7) Upgrade to Feeder 601 (OVH)	65,743	65,743	65,743	-	-	197,229
		Complete	BG		53-6800-019		IFFP(8) Upgrade to Feeder 101 (UG)	84,265	-	-	-	-	84,265
	4	Project	BG		53-6800-		IFFP(10) Upgrade to Feeder 203 (OVH)	53,729	53,729	-	-	-	107,458
		Project	BG		53-6800-		IFFP(11) Upgrade to Feeder 203 (OVH)	-	41,268	41,268	-	-	82,536
					53-6800-017		IFFP(12) Move Feeder 103 From T1 to T2 Baxter	25,000	-	-	-	-	25,000
					53-6800- 53-6800-		IFFP (15a) Stouffer Transformer Circuit Switchers (2) IFFP (15b) Stouffer OCB Addition on 46kV Loop	-	-	8,124 68,750	8,124 68,750	-	16,248 137,500
							Total Expenditures	2,088,483	1,613,496	1,591,221	1,153,026	4,779,090	11,225,316
							Total Operating Surplus (Deficit)	-	-	-	-	-	-
		m Water	•	Capital	Improvemer	nts							
							Construction Fees Impact Fees Grants	- 150,000	- 150,000	150,000	150,000		- 600,000
							Debt	-	-				-
							Transfers In		_				_
							Other/GF Revenues	403,900	378,000	170,000	50,000		1,001,900
							Total Revenues & Transfers In	553,900	528,000	320,000	200,000	-	1,601,900
Expe	nditu	ires						555,000	323,333	320,000	200,000		1,001,000
Н	3	Project	JG	4	55-6050-020		Quail Hollow	_	25,000				25,000
Н	2	,	JG	3	55-6050-022		Shop for Vactor and Sweeper	25,000	25,000	44,000	-		94,000
Н		Project	JG		55-6050-new		450 E 550 N Estella Estates Install pipe between houses,		,	6,000	200,000		206,000
H		Project	JG		55-6050-new		DBW17 400 S 2600 W Spring Haven Industrial Park	_	25,000	0,000	200,000		25,000
		,					New Development	20,900					20,900
Н							Master Plan Defficiencies	20,000					-
H					55-6050-new		Master Plan PE42 1150 N 150 E Pipe and DP	150,000	150,000				300,000
Н					55-6050-016		Street Repairs Impact Fee Projects	,	,				-
					55-6800-001		Oversizing Reimbursements	50,000	50,000	50,000			
					55-6800-001		Impact Fee Master Plan DBW14	25,000	30,000	50,000			
					55-6800-009		Impact Fee Master Plan DBW17	20,000	70,000				
					55-6800-		Impact Fee Master Plan DBW20 (Harward)	100,000	70,000				
					00 0000-		past . esastor r lair BB1120 (riairraia)	100,000					

55-6800-012     Impact Fee Master Plan PW24     83,000     83,000     120,000       55-6800-     Impact Fee Master Plan PW25     100,000     100,000     100,000       Total Expenditures     553,900     528,000     320,000     200,000	
	1,601,900
Total Operating Surplus (Deficit)	-
l Solid Waste Utility Capital Improvements	
Revenues & Transfers In	
Construction Fees	
Impact Fees	-
Grants Debt	-
Debt Transfers In	-
Other Revenues 65,000 45,000 -	157,000
Total Revenues & Transfers In 65,000 45,000	157,000
Expenditures	
I 1 57-6024-040 New and Replacement Garbage Cans 40,000 40,000 42,000	122,000
I 57-6024-041 Recycling Cans 5,000 5,000 5,000	15,000
57-6024-NEW New Vehicle - 1/2 ton Pickup 20,000	
Total Expenditures 65,000 45,000 47,000	157,000
Total Operating Surplus (Deficit)	-
J Golf Course Capital Improvements	
Revenues & Transfers In	
Construction Fees	-
Impact Fees	-
Grants Debt	-
Debt	-
Other 115,000 220,000 120,000 1,505,000 1,565,000	3,525,000
Total Revenues & Transfers In         115,000         220,000         120,000         1,505,000         1,565,000	3,525,000
Expenditures	
J 58-6080-211 Clubhouse Remodel	-
J 1 58-6080-215 Front 9 Irrigation Control System	-
J 2 2 58-6080-new Asphalt - Golf Cart Parking Area 45,000	45,000
J 3 1 58-6080-new Tree Removal 5,000 5,000 5,000 5,000 5,000	25,000
J         58-6080-new         Window Replacement         50,000           58-6080-new         Pump Replacement         60,000         60,000	50,000
58-6080-new Bridge Replacement 80,000 35,000	
58-6080-new Three Sided Building Maintenance 180,000	

Func. Item Project or Project Key # Ongoing Coord.	Dept. Rank G/L#	Project #	Project Name	FY 2017 Budget Request	FY 2018 Estimate	FY 2019 Estimate	FY 2020 Estimate	FY 2021 Estimate	Total		
	58-6080-new		Paint Clubhouse			40,000			_		
	58-6080-new		Lightning Clubhouse			30,000					
	58-6080-new		Front 9 Irrigation Control System					1,500,000			
J	58-6080-new		Back 9 Irrigation System	-			1,500,000		1,500,000		
			Total Expenditure	115,000	220,000	120,000	1,505,000	1,565,000	3,525,000		
City Wide Summary			Total Operating Surplus (Defici	-	-	-	-	-	-		
			Total Revenues and Transfers I	9,344,373	7,953,185	7,460,986	6,503,072	11,181,578	42,443,194		
			Total Expenditure	9,344,373	7,953,185	7,460,986	6,503,072	11,181,578	42,443,194		
			Total Operating Surplus (Defici	-	-	-	-	-	-		
Notes:  1. This summary schedule is for budget purposes only. It does not contain carryforwards, encumbrances or unexpended budget from prior years.											

### General Fund

2017

The General Fund is used to account for resources traditionally associated with governmental functions which are not required legally or by sound financial management to be accounted for in another fund.

### Departments included in the General Fund are:

- Legislative Body
- Administration / Human Resources
- Information Systems
- Legal
- Finance
- Treasury
- Municipal Court
- Police
- Dispatch
- Fire
- Ambulance
- Public Works Administration
- Engineering
- Streets
- Building Inspections
- Planning and Zoning
- Parks
- Canyon Parks
- Art Museum
- Recreation Administration and Events
- Recreation
- Swimming Pool
- Cemetery
- Senior Citizens



G.F. Summary

ESTIMATED BEGINNING FUND BALANCE<sup>1</sup>

4,752,146

	Proposed							TOTAL B	UDGET	
	FY2016 APPROVED BUDGET	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)	FY2016 APPROVED BUDGET	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)	FY2016 APPROVED BUDGET	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)	% CHANGE
REVENUES & TRANSFERS IN										
Taxes	11,101,201	11,928,267	827,066			0	11,101,201	11,928,267	827,066	7.5%
Licenses & Permits	413,000	506,500	93,500			0	413,000	506,500	93,500	22.6%
Intergovernmental	1,248,882	1,378,144	129,262			0	1,248,882	1,378,144	129,262	10.4%
Charges for Services	1,255,750	1,469,000	213,250			0	1,255,750	1,469,000	213,250	17.0%
Fines & Forfeitures	491,000	485,000	(6,000)			0	491,000	485,000	(6,000)	-1.2%
Miscellaneous	547,500	582,600	35,100			0	547,500	582,600	35,100	6.4%
Administrative Fees, Contributions & Transfers	4,259,512	5,554,512	1,295,000			0	4,259,512	5,554,512	1,295,000	30.4%
Special Revenue	187,332	173,461	(13,871)			0	187,332	173,461	(13,871)	-7.4%
Total General Fund Revenues	19,504,177	22,077,484	2,573,307	0	0	0	19,504,177	22,077,484	2,573,307	13.2%

#### **EXPENDITURES & TRANSFERS OUT**

	Personnel and Operations		Staffing & New Program Requests		uests	Total Budget				
<u>ADMINISTRATION</u>										
Legislative	142,149	145,079	2,930			0	142,149	145,079	2,930	2.1%
Administration	855,113	908,912	53,799			0	855,113	908,912	53,799	6.3%
Information Systems	368,462	383,917	15,455			0	368,462	383,917	15,455	4.2%
Legal	483,942	489,194	5,252			0	483,942	489,194	5,252	1.1%
Finance	520,067	531,859	11,792			0	520,067	531,859	11,792	2.3%
Treasury	395,438	415,408	19,970			0	395,438	415,408	19,970	5.1%
Court	387,796	302,295	(85,501)			0	387,796	302,295	(85,501)	-22.0%
Transfers	4,020,549	5,866,951	1,846,402			0	4,020,549	5,866,951	1,846,402	45.9%
Subtotal	7,173,516	9,043,614	1,870,098	0	0	0	7,173,516	9,043,614	1,870,098	26.1%
PUBLIC SAFETY										
Police	3,664,768	3,657,732	(7,036)			0	3,664,768	3,657,732	(7,036)	-0.2%
Dispatch	634,048	663,733	29,685			0	634,048	663,733	29,685	4.7%
Fire & EMS	1,089,754	1,176,959	87,205			0	1,089,754	1,176,959	87,205	8.0%
Subtotal	5,388,570	5,498,424	109,854	0	0	0	5,388,570	5,498,424	109,854	2.0%
PUBLIC WORKS										
Public Works Administration	278,164	324,440	46,276			0	278,164	324,440	46,276	16.6%
Engineering	733,525	808,781	75,256			0	733,525	808,781	75,256	10.3%
Streets	1,237,349	1,252,052	14,703			0	1,237,349	1,252,052	14,703	1.2%
Subtotal	2,249,038	2,385,273	136,235	0	0	0	2,249,038	2,385,273	136,235	6.1%



G.F. Summary

COMMUNITY DEVELOPMENT   Sulding Inspections   272,811   312,010   39,199   14.49   1		Proposed					TOTAL BUDGET					
Building Inspections		APPROVED	FINAL	VS FY2016	APPROVED	FINAL	VS FY2016	APPROVED	FINAL	VS FY2016	% CHANGE	
Planning and Zoning   478,080   459,287   (18,793)   0   0   0   0   0   0   0   0   0	COMMUNITY DEVELOPMENT	'			<u> </u>	<u> </u>						
Subtotal	Building Inspections	272,811	312,010	39,199			0	272,811	312,010	39,199	14.4%	
COMMUNITY SERVICES   Recreation Administration   361,373   352,202   (9,171)   2.59	Planning and Zoning	478,080	459,287	(18,793)			0	478,080	459,287	(18,793)	-3.9%	
Recreation Administration	Subtotal	750,891	771,297	20,406	0	0		750,891	771,297	20,406	2.7%	
Parks         994,347         1,067,644         73,297'         0         994,347         1,067,644         73,297'         7,49           Canyon Parks         315,094         327,924         12,830         0         315,094         327,924         12,830         4.19           Art Museum         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         482,226         481,081         (1,145)         0         478,998         471,607         (7,391)         1.58           Swimming Pool         303,304         309,806         6,556         0         303,339         244,443         6,104         0         238,339         244,443         6,104         2.68         415,000         (35,050)         0         303,509         28,000         (505)         1.53         2.09         0         992,602         1,001,055         8,453         0.99         2,002         1,01,055         8,453         0.99         2,002         1,01,055	COMMUNITY SERVICES											
Caryon Parks 315,094 327,924 12,830 4.15 Art Museum 482,226 481,081 (1,145) 0 482,226 481,081 (1,145) -0.28 Art Museum 482,226 481,081 (1,145) 0 482,226 481,081 (1,145) -0.28 Recreation 478,998 471,607 (7,391) 0 478,998 471,607 (7,391) -1.57 Swimming Pool 303,304 309,800 6,556 0 303,304 309,800 6,556 2.29 Cemetery 283,339 244,443 6,104 0 3238,339 244,443 6,104 0 3238,339 244,443 6,104 0 3238,339 244,443 6,104 0 3238,339 244,443 6,104 0 3238,339 244,443 6,104 0 3238,339 244,443 6,104 0 992,602 1,001,055 8,453 0 992,602 1,001,055 8,453 0 992,602 1,001,055 8,453 0 992,602 1,001,055 8,453 0 992,602 1,001,055 8,453 0 992,602 1,001,055 8,453 0 993,804 95,060 1,076 0 93,984 95,060 1,076 1.19 Subtotal 4,293,317 4,378,876 85,559 0 0 0 0 0 19,855,333 2,077,484 2,222,152 11,29  Surplus/(Deficit) 3,855,332 22,077,484 2,222,152 0 0 0 0 19,855,333 2,077,484 2,222,152 11,29  Surplus/(Deficit) 3,855,332 22,077,484 2,222,152 0 0 0 0 19,855,333 2,077,484 2,222,152 11,29  Estimated Ending Fund Balance	Recreation Administration	361,373	352,202	(9,171)				361,373	352,202	(9,171)	-2.5%	
Art Museum	Parks	994,347	1,067,644	73,297			0	994,347	1,067,644	73,297	7.4%	
Art Museum	Canyon Parks	315,094	327,924	12,830			0	315,094	327,924	12,830	4.1%	
Swimming Pool         303,304         309,860         6,556         0         303,304         309,860         6,556         2.29           Cemetery         238,339         244,443         6,104         0         238,339         244,443         6,104         2.69           Arts Commission         33,050         28,000         (5,050)         0         33,050         28,000         (5,050)         15.32           Library         992,602         1,001,055         8,453         0         992,602         1,01,055         8,453         0.9         93,984         95,060         1,076         0         93,984         95,060         1,076         0         93,984         95,060         1,076         0         1,076         8,453         0.9         0         1,076         8,453         0.9         0         1,076         8,559         0.0         0         1,293,317         4,378,876         85,559         0         0         0         1,9855,333         22,077,484         2,222,152         11.29           Surplus/(Deficit)         (35,156)         0         351,155         0         351,155         0         351,155         11.29           Estimated Ending Fund Balance		482,226	481,081	(1,145)			0	482,226	481,081	(1,145)	-0.2%	
Cemetery     238,339     244,443     6,104     0     238,339     244,443     6,104     2.6°       Arts Commission     33,050     28,000     (5,050)     0     33,050     28,000     (5,050)     -15,39       Senior Citizens     93,984     95,060     1,076     0     93,984     95,060     1,076     1,19       Subtotal     4,293,317     4,378,876     85,559     0     0     0     4,293,317     4,378,876     85,559     0     0     0     93,984     95,060     1,076     1,19       Total - General Fund     19,855,332     22,077,484     2,222,152     0     0     0     19,855,333     22,077,484     2,222,152     11,29       Surplus/(Deficit)     (351,156)     0     3,582,057     Total - General Fund       Total - General Fund     19,855,332     22,077,484     2,222,152     0     0     0     19,855,333     22,077,484     2,222,152     11,29       Surplus/(Deficit)     (351,156)     0     3,582,057     Total - General Fund     (351,156)     0     351,155     10     10     10     10 <td c<="" td=""><td>Recreation</td><td>478,998</td><td>471,607</td><td>(7,391)</td><td></td><td></td><td>0</td><td>478,998</td><td>471,607</td><td>(7,391)</td><td>-1.5%</td></td>	<td>Recreation</td> <td>478,998</td> <td>471,607</td> <td>(7,391)</td> <td></td> <td></td> <td>0</td> <td>478,998</td> <td>471,607</td> <td>(7,391)</td> <td>-1.5%</td>	Recreation	478,998	471,607	(7,391)			0	478,998	471,607	(7,391)	-1.5%
Arts Commission 33,050 28,000 (5,050) 0 33,050 28,000 (5,050) -15.39 (1,010) 992,602 1,010,1055 8,453 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,1055 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 1,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (1,010) 992,602 1,010,105 0.99 (	Swimming Pool	303,304	309,860	6,556			0	303,304	309,860	6,556	2.2%	
Library 992,602 1,001,055 8,453 0.99 Senior Citizens 93,984 95,060 1,076 Subtoal 4,293,317 4,378,876 85,559 0 0 0 0 4,293,317 4,378,876 85,559 2.09  Total - General Fund 19,855,332 22,077,484 2,222,152 0 0 0 0 19,855,333 22,077,484 2,222,152 11.29  Surplus/(Deficit) 3,582,057  Estimated Ending Fund Balance Nonspendable Prepaid Expenses Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  1,001,055 8,453 0.99 992,602 1,001,055 8,453 0.99 992,602 1,001,055 8,453 0.99 993,984 95,060 1,076 1.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 1.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 993,984 95,060 1,076 15.19 1.19 993,984 95,060	Cemetery	238,339	244,443	6,104			0	238,339	244,443	6,104	2.6%	
Library 992,602 1,001,055 8,453 0,99 Senior Citizens 93,984 95,060 1,076 0 992,602 1,001,055 8,453 0,99 Subtoal 93,984 95,060 1,076 0 93,984 95,060 1,076 1.19 Subtoal 4,293,317 4,378,876 85,559 0 0 0 0 0 4,293,317 4,378,876 85,559 2.09  Total - General Fund 19,855,332 22,077,484 2,222,152 0 0 0 0 19,855,333 22,077,484 2,222,152 11.29  Surplus/(Deficit) 3,582,057  Estimated Ending Fund Balance Nonspendable Prepaid Expenses Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  1,001,055 8,453 0,99 93,984 95,060 1,076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,984 95,060 1.076 1.19 93,985 93,984 95,060 1.076 1.19 93,985 93,984 95,060 1.076 1.19 93,985 93,984 95,060 1.076 1.19 93,985 93,986 1.19 93,984 95,060 1.076 1.19 93,985 93,987 93,987 94 93,986 93,986 1.19 93,984 93,986 1.19 93,985 93,986 1.19 93,984	Arts Commission	33,050	28,000	(5,050)			0	33,050	28,000	(5,050)	-15.3%	
Subtotal 4,293,317 4,378,876 85,559 0 0 0 0 4,293,317 4,378,876 85,559 2.09  Total - General Fund 19,855,332 22,077,484 2,222,152 0 0 0 0 19,855,333 22,077,484 2,222,152 11.29  Surplus/(Deficit) (351,156) 0 351,155  Estimated Ending Fund Balance Nonspendable Prepaid Expenses In 109,270 Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned Unassigned	Library	992,602	1,001,055	8,453			0	992,602	1,001,055	8,453	0.9%	
Total - General Fund  19,855,332 22,077,484 2,222,152  0 0 0 19,855,333 22,077,484 2,222,152  11.29  Surplus/(Deficit)  (351,156) 0 351,155  Estimated Ending Fund Balance  Nonspendable Prepaid Expenses Inventory Inventory Inventory Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  19,855,332 22,077,484 2,222,152 11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29  11.29	Senior Citizens	93,984	95,060	1,076			0	93,984	95,060	1,076	1.1%	
Surplus/(Deficit)         (351,156)         0 351,155           Estimated Ending Fund Balance         3,582,057           Nonspendable         109,270           Prepaid Expenses         109,270           Inventory         5,424           Endowments         8           Restricted for         Impact Fees           Class C Roads         (8,818)           Joint Venture         119,962           Debt Service         Capital Projects           Assigned for         Community Improvements           Unassigned         3,356,219	Subtotal	4,293,317	4,378,876	85,559	0	0	0	4,293,317	4,378,876	85,559	2.0%	
Estimated Ending Fund Balance  Nonspendable Prepaid Expenses Inventory Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  Unassigned  3,582,057  3,582,057  109,270  109,2	Total - General Fund	19,855,332	22,077,484	2,222,152	0	0	0	19,855,333	22,077,484	2,222,152	11.2%	
Nonspendable Prepaid Expenses Inventory Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  Inventory In	Surplus/(Deficit)							(351,156)	0	351,155		
Prepaid Expenses 109,270 Inventory 5,424 Endowments Restricted for Impact Fees Class C Roads (8,818) Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned \$3,356,219}	Estimated Ending Fund Balance								3,582,057			
Inventory Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  5,424  5,424  5,424  5,424  5,424  5,424  5,424  119,962  119,962  119,962  119,962  119,962  119,962  119,962  119,962  119,962  119,962	•								400.070			
Endowments Restricted for Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  \$ 3,356,219	•								,			
Restricted for Impact Fees Class C Roads (8,818) Joint Venture 119,962 Debt Service Capital Projects Assigned for Community Improvements Unassigned  3,356,219	•								5,424			
Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  \$3,356,219\$												
Class C Roads Joint Venture Debt Service Capital Projects Assigned for Community Improvements Unassigned  \$ (8,818)  119,962  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (8,818)  \$ (19,962)  \$ (8,818)  \$ (19,962)  \$ (8,818)  \$ (19,962)  \$ (19,9												
Joint Venture 119,962  Debt Service Capital Projects Assigned for Community Improvements Unassigned 3,356,219	•								(0.040)			
Debt Service Capital Projects Assigned for Community Improvements Unassigned  3,356,219									,			
Capital Projects Assigned for Community Improvements Unassigned 3,356,219									119,962			
Assigned for Community Improvements Unassigned 3,356,219												
Community Improvements Unassigned 3,356,219	•											
Unassigned 3,356,219												
									0.050.015			
State Compliance Fund Balance Level (25% max.)	•	,										
	State Compliance Fund Balance Level (25% max.	.)							20.3%			

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### Revenues

GL Acct Taxes	Line Description	FY2015 <u>ACTUAL</u>	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
10-3100-110	GENERAL PROPERTY TAX - CURRENT	2,919,212	2,865,000	2,546,290	3,663,000	798,000
10-3100-110	PRIOR YEARS' PROPERTY TAX-DELINQUENT	247,725	357,000	58,699	273,000	(84,000)
10-3100-120	PROPERTY TAXES ON AUTOS	268,713	238,000	135,662	258,000	20,000
10-3100-125	ENERGY USE TAX	1,893,311	2,031,000	921,460	2,055,000	24,000
10-3100-130	SALES TAXES	4,564,692	4,832,201	2,304,909	4,915,267	83,066
10-3100-131	FRANCHISE TAX REVENUE	160,309	158,000	47,965	160,000	2,000
10-3100-134	INNKEEPER TAX	48,653	45,000	39,129	69,000	24,000
10-3100-160	TELEPHONE SURCHARGE TAX	224,561	245,000	117,772	230,000	(15,000)
10-3100-161	MUNICIPAL TELECOMMUNICATIONS TAX	315,017	330,000	136,606	305,000	(25,000)
	Total - Taxes	10,642,193	11,101,201	6,308,492	11,928,267	827,066
Licenses & Permit						
10-3200-210	BUSINESS LICENSES	107,182	107,000	67,265	110,000	3,000
10-3200-215	TEMPORARY USE PERMIT FEES	815	1,000	20	1,000	-
10-3200-220	STATE SURCHARGE-BUILD PERMITS	2,945	3,000	2,067	3,500	500
10-3200-221	BUILDING & CONSTRUCTION	291,331	300,000	207,533	390,000	90,000
10-3200-227 10-3200-228	DOG LICENSE FEES ALARM PERMIT FEE	805 225	1,000 500	745 165	1,000 500	-
10-3200-228	NONCONFORMITY PERMIT FEE	480	500	280	500	-
10-3200-229	Total - Licenses & Permits	403,783	413,000	278,075	506,500	93,500
	Total Elochoco a Fermito	400,700	410,000	270,070	000,000	50,000
Intergovernmental	I					
10-3300-356	"C" ROAD FUND ALLOTMENT FROM STATE	992,541	1,050,000	492,662	1,175,000	125,000
10-3300-358	STATE LIQUOR ALLOTMENT	30,402	30,000	32,512	34,000	4,000
10-3300-360	GENERAL GRANTS	18,128	17,382	83,159	16,994	(388)
10-3300-361	POLICE GRANTS	52,587	14,000	8,737	8,000	(6,000)
10-3300-363	CTC PROGRAM GRANT	17,226	-	-	-	-
10-3300-364	LIBRARY GRANTS	25,651	8,500	-	9,650	1,150
10-3300-370	MOUNTAINLANDS - SR CITIZENS	7,422	8,500	2,772	8,500	-
10-3300-372	STATE EMS GRANTS	-	3,000	-	3,000	-
10-3300-373	FIRE GRANTS	-	3,000	-	3,000	-
10-3300-380	NEBO SCHOOL DIST-RES OFFICER	48,566	50,000	-	50,000	-
10-3300-390	FIRE CONTRACTS	22,525	19,500	11,156	23,000	3,500
10-3300-394 10-3300-396	TASK FORCE OVERTIME REIMBURSE VICTIMS ADVOCATE GRANT	10,220 15,392	8,000 16,000	3,815	10,000 16,000	2,000
10-3300-398	SHARED COURT JUDGE-MAPLETON	18,767	21,000	5,385 9,383	21,000	-
10-3300-390	Total - Intergovernmental	1,259,426	1,248,882	649,581	1,378,144	129,262
	Total Intergovernmental	1,200,420	1,240,002	040,001	1,070,144	120,202
Charges for Service	ces					
10-3200-222	PLAN CHECK FEE	163,381	145,000	107,345	215,000	70,000
10-3200-223	PLANNING REVENUES	35,218	32,000	26,101	45,000	13,000
10-3200-224	SPECIFICATIONS & DRAWINGS	95	500	-	500	-
10-3200-225	OTHER LICENSE PERMITS	4,170	2,000	805	2,000	-
10-3200-231	PUBLIC WORKS FEES	14,562	20,000	18,157	20,000	-
10-3300-393	POOL EXEMPT REVENUE	-	3,000	-	3,000	-
10-3400-456	AMBULANCE FEES	338,078	375,000	200,655	445,000	70,000
10-3400-510	CEMETERY LOTS SOLD	72,115	73,500	29,160	74,000	500
10-3400-520	SEXTON FEES	108,275	110,250	60,650	115,000 2,000	4,750
10-3400-525 10-3400-530	PLOT TRANSFER FEE PERPETUAL TRUST FUND INCOME	1,250 (800)	500 -	1,200 -	2,000	1,500 -
10-3400-560	DISPATCH SERVICE FEE	90,714	88,000	-	92,000	4,000
10-3400-565	POLICE TRANSPORT REIMBURSEMENT	30,714	00,000	_	32,000	4,000
10-3400-571	LIMITED LAND DISTURBANCE PERMIT	15,402	1,500	10,220	20,000	18,500
10-3600-626	YOUTH SPORTS REVENUE	242,520	226,000	90,093	250,000	24,000
10-3600-627	ADULT SPORTS REVENUE	9,833	17,500	8,645	17,500	-
10-3600-628	SWIMMING POOL REVENUES	55,886	56,000	12,278	56,000	-
10-3600-629	SWIMMING POOL REV - TAX EXEMPT	41,211	44,000	9,935	44,000	-
10-3600-632	STREET TREE FEES	14,850	15,000	400	15,000	-
10-3600-637	WINTER RECREATION PROGRAMS	2,896	-	-	-	-
10-3600-638	UTILITY CUSTOMER CONNECTION ADMIN FEE		31,000	20,690	35,000	4,000
10-3600-840	CONTRACT SERVICES	17,806	15,000	11,110	18,000	3,000



#### Revenues

		E) (00 4 E	FY2016	FY2016	FY2017	FY2017
Ol Asst	Line Description	FY2015	APPROVED	MIDYEAR	FINAL	VS FY2016
GL Acct	Line Description	ACTUAL	BUDGET 1 255 750	ACTUAL 607 442	BUDGET	INC/(DEC)
	Total - Charges for Services	1,259,636	1,255,750	607,442	1,469,000	213,250
Fines & Forfeiture	s					
10-3200-232	FORFEITURE OF COMPLETION BONDS	1,500	2,500	_	2,000	(500)
10-3500-511	COURT FINES	393,687	427,000	179,392	415,000	(12,000)
10-3500-512	COURT FINES FROM OUTSIDE ENTITIES	11,513	7,500	6,290	12,000	4,500
10-3500-513	ANIMAL CONTROL RESTITUTION					
10-3500-515	TRAFFIC SCHOOL FEES				-	-
10-3500-517	MISCELLANEOUS RESTITUTIONS	1,108	1,000	427	1,000	-
10-3600-618	LIBRARY FINES	54,587	53,000	26,321	55,000	2,000
	Total - Fines & Forfeitures	462,395	491,000	212,431	485,000	(6,000)
Miscellaneous						
10-3600-334	BOOK SALES	1,622	1,500	1,094	1,500	_
10-3600-335	CITY OPERATED VENDING SALES	1,022	1,000	1,001	1,000	_
10-3600-610	INTEREST INCOME	58,461	75,000	39,010	80,000	5,000
10-3600-612	INTEREST C-ROADS	7,347	5,000	4,750	7,500	2,500
10-3600-614	CEMETERY TRUST INTEREST	2,935	3,000	1,885	3,000	-
10-3600-619	RENTS & CONCESSIONS EXEMPT	239	-	-	-	-
10-3600-620	RENTS & CONCESSIONS	116,409	113,000	35,003	130,000	17,000
10-3600-622	ART MUSEUM RENTALS	38,402	50,000	21,839	56,500	6,500
10-3600-624	LEASE REVENUES	28,140	29,000	14,289	29,000	-
10-3600-625	LIBRARY RENTALS REVENUE	35,255	34,000	18,580	34,000	-
10-3600-633	LIBRARY COPY FEES	3,564	4,000	1,139	3,500	(500)
10-3600-634	UTILITY BILLING LATE FEES	97,449	99,000	50,625	102,000	3,000
10-3600-635 10-3600-670	RECYCLE REVENUE SENIOR CITIZENS-GENERAL REVENU	173 1,533	2,000	- 240	2 000	-
10-3600-670	SUNDRY REVENUES	117,931	65,000	249 90,754	2,000 100,000	35,000
10-3600-691	ART SHOP REVENUE	117,951	03,000	30,734	100,000	-
10-3600-692	SALE OF LAND	_	_	5,550	_	_
10-3600-694	WITNESS FEES	777	500	282	500	_
10-3600-697	STREET SIGNS INSTALLATION FEE	24,150	1,500	2,400	3,000	1,500
10-3600-698	UNCLAIMED PROPERTY REVENUES	-	500	2,012	500	-
10-3600-777	CONCERT REVENUES				-	-
10-3600-834	MISC. POLICE O/T REIMBURSEMENT	6,150	8,000	2,363	8,000	-
10-3600-835	POLICE TRAINING					-
10-3600-836	SWIMMING POOL RETAIL SALES	8,777	7,000	2,675	8,000	1,000
10-3600-837	ENGINEERING PROJECT REIMBURSEM	185	-	-	750	
10-3600-838	MISC. DONATIONS/TICKETS SALES	287	750	-	750	-
10-3600-850 10-3600-852	EMPLOYEE FITNESS CENTER FEES	841 551	750 10,000	369	850 -	100 (10,000)
10-3600-853	SURPLUS SKI SALES CITY FACILITY RENTAL EXEMPT	697	1,000	-	1,000	(10,000)
10-3600-854	CITY FACILITY RENTALS	9,898	37,000	1,659	11,000	(26,000)
	Total - Miscellaneous	561,771	547,500	296,525	582,600	35,100
			·			
Special Revenue						
10-3900-700	ART CITY DAYS - CARNIVAL	23,871	22,000	-	27,000	5,000
10-3900-701	ART CITY DAYS-BABY CONTEST	102	100	-	100	-
10-3900-702	ART CITY DAYS-BALLOON FEST	450	4,000	2,500	4,000	-
10-3900-703	ART CITY DAYS-BOOTHS	14,465	13,000	-	16,000	3,000
10-3900-708	ART CITY DAYS CENEDAL ACCT	380	500 750	400	500 750	-
10-3900-709 10-3900-710	ART CITY DAYS-GENERAL ACCT ART CITY DAYS - T-SHIRTS	611	750	-	750	-
10-3900-710	ART FAIR REVENUE				-	-
10-3900-711	ART CITY DAYS - PARADE	1,750	1,500	_	1,500	- -
10-3900-712	ART CITY DAYS-BANDS & CONCERTS	1,430	10,000	-	1,500	(8,500)
10-3900-714	ART CITY DAYS-SOFTBALL TOURNEY	350	-	-	500	500
10-3900-804	LIBRARY CONTRIBUTIONS					-
10-3900-807	HISTORICAL PRESERVATION COMM	9,975	10,000	-	-	(10,000)
10-3900-816	CERT/EMERGENCY PREPAREDNESS	1,094	500	-	500	-
10-3900-823	YOUTH COURT REVENUES	-	-	280	500	500
10-3900-831	B.A.B. INTEREST SUBSIDY	128,719	124,982	62,760	120,611	(4,371)



#### Revenues

			FY2016	FY2016	FY2017	FY2017
		FY2015	APPROVED	MIDYEAR	FINAL	VS FY2016
GL Acct	Line Description	<u>ACTUAL</u>	<b>BUDGET</b>	<u>ACTUAL</u>	<b>BUDGET</b>	INC/(DEC)
10-3900-850	MISCELLANEOUS DONATIONS	100	-	-	-	-
	Total - Special Revenue	183,297	187,332	65,940	173,461	(13,871)
	Subtotal Reveunes Before Transfers In	14,772,502	15,244,665	8,418,487	16,522,972	1,278,307
	es, Contributions & Transfers					
10-3800-831	ADMINISTRATIVE FEE FROM WATER	-	475,619	237,810	517,315	41,696
10-3800-832	ADMINISTRATIVE FEE FROM SEWER	-	355,081	177,540	374,319	19,238
10-3800-833	ADMINISTRATIVE FEE FROM ELECTRIC	-	626,301	313,151	670,818	44,517
10-3800-834	ADMINISTRATIVE FEE FROM SOLID WASTE	-	174,680	87,340	200,670	25,990
10-3800-835	ADMINISTRATIVE FEE FROM GOLF	-	55,072	27,536	55,920	848
10-3800-837	OPERATING TRANSFERS IN-ELECTRIC	1,594,375	1,599,368	799,684	1,623,916	24,548
10-3800-838	ADMINISTRATIVE FEE FROM STORM WATER	-	264,069	132,035	296,159	32,090
10-3800-843	OPERATING TRANSFERS IN-WATER	236,191	243,028	121,514	260,733	17,705
10-3800-844	OPERATING TRANSFERS IN-SEWER	228,950	236,370	118,185	244,654	8,284
10-3800-845	OPERATING TRANSFER IN-SOLID WASTE	67,515	68,300	34,150	71,903	3,603
10-3800-846	OPERATING TRANSFER IN-GOLF				-	-
10-3800-847	OPERATING TRANSFER IN-STORM WATER	59,674	60,424	30,212	68,017	7,593
10-3800-850	TRANSFER FROM OTHER FUNDS (PS IMPACT)	50,000	101,200	-	-	(101,200)
	UTILIZE C ROAD RESERVES				870,089	870,089
	UTILIZE FUND BALANCE				300,000	
	Total - Contributions & Transfers	2,236,705	4,259,512	2,079,156	5,554,512	995,000
	_					
	Total General Fund Revenues	17,009,207	19,504,177	10,497,643	22,077,484	2,273,307

# Legislative Body

The Mayor and five-member City Council constitute the governing body of the City. They are elected at large and serve staggered four-year terms on a part-time basis. Elections in the City of Springville are non-partisan.

The Mayor is the Chairman and presides at the meetings of the City Council. The Council is responsible for carrying out Springville City's legislative and executive powers. Council members are also assigned specific oversight and coordination responsibilities for various functional areas within the City. The City Council is responsible for establishing the overall policy direction for the City.

Mayor 0.5 FTE City Council
2.5 FTE

### **Legislative Body Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	3.0	3.0	3.0
Personnel Expense	72,602	76,559	77,800
Non-Personnel Expense	61,084	65,590	67,279
Total	133,685	142,149	145,079



### Legislative

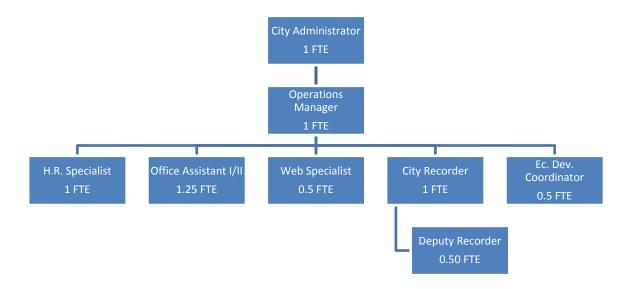
FY2015 APPROVED MIDYE	AR FINAL VS FY2016
GL Acct Line Description ACTUAL BUDGET ACTUAL	<u>L BUDGET INC/(DEC)</u>
PERSONNEL	
10-4120-110 MAYOR AND COUNCIL SALARIES 66,860 70,204 34,5	63 71,344 1,140
10-4120-130 MAYOR AND COUNCIL BENEFITS 5,742 6,175 3,	65 6,276 101
10-4120-160 EMPLOYEE RECOGNITION - 180	- 180 -
TOTAL PERSONNEL 72,602 76,559 37,7	728 77,800 1,241
OPERATIONS	
10-4120-230 MILEAGE AND VEHICLE ALLOWANCE 474 200	300 100
	9,000 1,000
10-4120-240 OFFICE EXPENSE 51 600	200 (400)
10-4120-242 COMMUNITY DEVELOPMENT (AWARD M 628 -	-
10-4120-245 YOUTH COUNCIL 4,618 6,000	98 6,500 500
10-4120-265 COMMUNICATION/TELEPHONE - 480	579 99
10-4120-310 LEAGUE OF CITIES AND TOWNS 37,084 38,000 35,6	39,000 1,000
10-4120-510 PUBLIC OFFICIALS BOND 2,739 3,600 2,6	3,000 (600)
10-4120-540 CONTRIBUTIONS 5,500 7,000 1,00	50 7,000 -
10-4120-600 SOUTH MAIN FLAG - 800	- 800 -
10-4120-710 COMPUTER HARDWARE & SOFTWARE 1,128 910	900 (10)
TOTAL OPERATIONS 61,084 65,590 41,6	683 67,279 1,689
TOTAL LEGISLATIVE 133,685 142,149 79,4	11 145,079 2,930

### Administration

The office of Administrative Services is responsible for all professional and administrative work in preparation and implementation associated with the Administration Department, City Recorder's Office, Information Services, Courts, Public Relations (Non-Public Safety), Human Resources and Economic Development. This new area was organized in the fourth quarter of 2012. The Manager of Administrative Services reports to the City Administrator.

It is the intent of this organization to provide employees, residents of the community and businesses of the area with precise information and a rapid response to their concerns or comments. We will learn the businesses of the city and create a positive working relationship with them. We will assist the Chamber in its goal to move forward, improve and to grow. We will enhance our position to create business growth in our community.

**MISSION STATEMENT:** Springville City Administration is dedicated to facilitating progress, inspiring communication, and serving ALL with friendliness, integrity and vision.



### **Administration Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	6.13	6.13	6.75
Personnel Expense	547,954	598,519	658,251
Non-Personnel Expense	148,304	256,594	250,661
Total	696,258	855,113	908,912

### Administration – Performance Goals, Strategies, and Measures

Goal #1 – Evaluate departmental processes for efficiency and improvement
Strategy #1- Maintain and improve Human Resource functions and operations to
enhance employee morale and relations between H.R. and City Employees

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
Track number of new hires.	214	219	230	240
Maintain employee files according				
to Utah State Code requirements.	N/A	N/A	100%	100%
Review every job description and				
make changes where necessary.	N/A	25%	30%	60%
New employees hired and trained in				
customer service, harassment and				
benefit program.	N/A	60%	80%	100%

### Goal #2 - Implement Federal Health Care Reform mandates to ensure compliance, and analyze benefits options to ensure cost containment.

**Strategy** – Work closely with Legal Department and First West Benefits Solutions to discern changes needing to be implemented.

**Strategy** – Continue to investigate and analyze benefit options in order to ensure cost containment for benefits.

Москумов	EV 2012	EV 2014	EV 2015	FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
Contain health benefits cost				
increases	14.1%	21.6%	5.0%	12.0%
Recreate a Wellness Program and				
Committee for increased health				
benefits. Meet every other month.	N/A	N/A	N/A	6

## Goal #3 – Strengthen communications between the City, Employees, the Community, and other institutions.

**Strategy** – Encourage employees to communicate their needs, concerns and ways to improve processes to management. Discuss job responsibilities and what can be improved on given the budget and expectations. Employee input is necessary to making the City's vision a reality.

**Strategy** – Share skills and knowledge with management.

**Strategy** – Create an atmosphere of motivation. Communicate with employees to achieve goals.

**Strategy** – Institute round tables and think tanks with employees and management to understand employee needs and receive ideas to create a more successful work environment.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
Encourage employee				
communication through individual				
employee and H.R. one on one				
meeting opportunities.	N/A	N/A	N/A	50

Expand employee newsletter to					
include sections for more detailed					
department information.	N/A	6	9	12	
Continue to provide monthly					
supervisor trainings.	N/A	11	11	11	
Goal #4 – Become an integral part of the Chamber of Commerce.					

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
Track the number of personal visits				
made to local businesses.	24	55	34	60
Track new business licenses				
acquired in the City.	N/A	N/A	100%	100%
Track local business complaints and				
resolutions. Try and resolve				
concerns.	N/A	N/A	100%	100%
Attend or have representation in all				
monthly Chamber meetings.	N/A	N/A	95%	100%
Attend or have representation to all				
ribbon cutting events.	N/A	N/A	100%	100%

Goal #5 – Provide pertinent and current information to citizens and employees.

				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
Increase email subscriptions to City				
newsletter.	150	228	275	290
Use social media posts to connect				
with subscribers.	12	57	57	75
Expand employee newsletter to				
include more detailed department				
information.	11	11	12	12

The City Recorders Office is entrusted to preserve the legislative history of the City and provide a comprehensive and accessible records management system as defined by Federal and State Statute and Springville City Code as well as the following:

- Preserve and manage official City records, documents, and contracts according to Utah State requirements and standards.
- Oversee an impartial and efficient municipal election, campaign finance, and other public services.
- Provide a professional and current monthly City newsletter.

### Goal #1 - Compliance with Federal and State Statute and Springville City Code.

Strategy – Maintain compliance with all postings and notices.

Measures	2014	2015	2016	2017 (Target)
Percentage of City Council, Boards				
& Commissions Agenda's posted		95%	95%	100%
within 24 hours of meeting on the				

States website			
Percentage of City Council minutes			
presented to the Council for	60%	80%	100%
approval no later than two meetings	0070	8070	10070
after the meeting date.			
Percentage of Boards and			
Commissions completing annual			100%
training.			
Percentage of GRAMA requests			
responded to within five business		98%	100%
days.			

### Goal #2 – Implement an updated electronic document management system and contract work flow approval process to track records more efficiently.

**Strategy** – Provide an efficient filing system for ease of access to records. Maintain current system to the best of ability until updated software can be implemented.

Measures	2014	2015	2016	2017 (Target)
Number of fully executed documents, ordinances, resolutions, contracts and agreements received.	164	164	50	
Percentage of fully executed documents scanned and filed within 30 days.		50%	50%	100%
Number of Contracts and Agreements Processed with Contract Cover Sheets and Required Signatures.				100%

### Goal #3 – Manage electronic media.

**Strategy** – Develop a policy and procedure to preserve and maintain email and social media postings to meet State Records requirements.

Measures	2014	2015	2016	2017 (Target)
Percentage of electronic media				
segregated and stored by State				100%
retention schedule.				



#### Administration

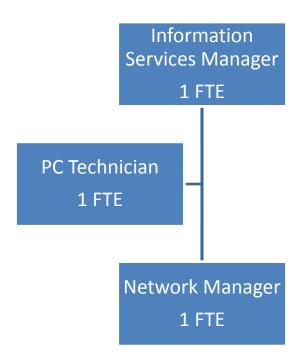
		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL Acct Lin	ne Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL	io Bosonption	71010/1L	<u>BODOL1</u>	TOTOTE	BOBOLI	HTO/(DEO)
10-4130-110 SA	ALARIES	301,828	330,595	158,443	351,183	20,588
	ART TIME EMPLOYEES SALARIES	62,509	70,468	32,681	99,029	28,561
	MPLOYEE BENEFITS	152,895	161,931	78,939	172,514	10,583
	VERTIME PAY	1,217	525	-	525	-
	MPLOYEE RECOGNITION	29,505	35,000	21,069	35,000	-
	OTAL PERSONNEL	547,954	598,519	291,133	658,251	59,732
	<del>-</del>		·	·	·	
<b>OPERATIONS</b>						
10-4130-220 OF	RDINANCES AND PUBLICATIONS	5,159	4,500	1,683	4,500	-
10-4130-230 MI	ILEAGE AND VEHICLE ALLOWANCE	4,800	5,400	2,400	5,400	-
10-4130-236 TF	RAINING & EDUCATION	5,296	7,000	4,043	5,700	(1,300)
10-4130-240 OF	FFICE EXPENSE	7,693	11,000	4,916	11,300	300
10-4130-241 DE	EPARTMENT SUPPLIES	1,611	2,000	675	5,000	3,000
10-4130-242 AN	NNUAL BUDGET RETREAT	6,295	6,500	-	6,500	-
10-4130-243 Cl	TY NEWSLETTER	10,937	12,000	5,125	12,000	-
10-4130-250 EC	QUIPMENT MAINTENANCE	349	500	35	500	-
10-4130-251 FL	JEL	3,081	5,000	1,293	4,000	(1,000)
10-4130-253 CE		1,997	3,881	1,663	4,006	125
10-4130-254 MA	AINTENANCE - FLEET VEHICLES	116	-	-	-	-
10-4130-255 CC	OMPUTER OPERATIONS	5,755	16,000	772	17,000	1,000
10-4130-260 UT	ΓILITIES	6,268	6,500	1,723	6,500	-
10-4130-265 CC	OMMUNICATION/TELEPHONE	2,737	2,513	1,225	3,755	1,242
10-4130-270 DE	EFENSE/WITNESS FEES				35,000	35,000
10-4130-310 PF	ROFESSIONAL AND TECHNICAL SER	16,294	19,000	4,173	19,000	-
	JBLIC RELATIONS CAMPAIGN	9,210	12,500	2,057	12,500	-
10-4130-321 VC	OLUNTEER PROGRAM	537	2,000	-	2,000	-
	CONOMIC DEVELOPMENT	5,795	21,000	7,974	22,000	1,000
	JPERVISOR TRAINING	4,816	8,000	941	8,000	-
10-4130-510 IN	SURANCE AND BONDS	8,295	8,600	8,860	-	(8,600)
	OMMUNITY PROMOTIONS	1,449	28,000	20,406	10,000	(18,000)
	OOK ROYALTIES	114	500	66	-	(500)
10-4130-550 UN		446	700	52	750	50
	ELLNESS PROGRAM	150	2,500	-	2,500	-
10-4130-620 EL		247	20,000	9,480	-	(20,000)
	PPROPRIATED CONTINGENCY	35,736	50,000	-	50,000	-
	OMPUTER HARDWARE & SOFTWARE	1,229	-	<del>-</del>	2,250	2,250
	OLIDAY DECORATIONS	1,891	1,000	181	500	(500)
	OTAL OPERATIONS	148,304	256,594	79,741	250,661	(5,933)
TC	OTAL ADMINISTRATION	696,258	855,113	370,874	908,912	53,799

### **Information Services**

The Information Services Department is responsible for overseeing the use of Information Technology to support the goals and initiatives of the City of Springville. The Department is responsible for essential City functions such as:

- Implementing, maintaining, protecting, and upgrading network server system
- Providing internet connectivity and security
- Equipping end users with phone, desktop PCs, peripherals, and productivity software
- Maintaining our Cisco telecommunications network and equipment.
- Administering and supporting cell phone service
- Planning, administering and supporting the Civic Center data center software back-up system
- Providing help-desk services for IT related issues as well as desktop and server support
- Providing leadership, guidance and management for the long-term planning and integration of IT strategies and projects
- Provide financial recommendation for department desktops, VoIP and cell phones
- Oversee employee training which includes; scheduled director and supervisor training

**MISSION STATEMENT:** The Springville City Department of Information Services is dedicated to providing and supporting reliable technologies and technology-based services in a timely, high-quality, cost-effective manner to all City employees.



### **Information Technology Summary**

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	3.00	3.00	3.00
Personnel Expense	262,647	273,115	285,853
Non-Personnel Expense	84,906	95,347	98,064
Total	347,553	368,462	383,917

### IT Department – Performance Goals, Strategies, and Measures

Goal #1 – To minimize the number of City-wide "network down" time to ensure employees can perform their work during scheduled office hours.

**Strategy** – Eliminate potential network problems by performing a weekly check on the top ten areas identified that can affect network downtime.

Measures	FY 2014	FY 2015	FY 2016 (target)	FY 2017 (target)
Number of potential problems				
identified.	10	15	10	8
Number of weeks without a City-wide				
network outage.	40	45	48	49
Number of hours the network was				
down.	6	4	4	3

Goal #2 – To increase the number of consecutive days with a clean server back-up by 10% a year and to extract sample back up information from thee different rotating servers on a quarterly basis to check data integrity.

**Strategy** – Check daily and weekly logs showing status of data back-up.

Measures	FY 2014	FY 2015	FY 2016 (target)	FY 2017 (target)
Number of consecutive days with a				
clean data back-up.	60	365	365	365
100% clean sample back-up integrity				
data performed every three months.	Success	Success	Success	Success

Goal #3 – To maintain and improve help-desk service response to all city employees by 5% a year to ensure timely action and feedback on their information service request.

**Strategy** – Track ALL (e-mail, phone or in person) IT related help-desk request through Track-IT database while identifying the requester, topic of the request and steps taken to solve the request.

Measures			FY 2016	FY 2017
	FY 2014	FY 2015	(target)	(target)
Number of help desk request received.	1000	900	850	1000
Number of Dispatch and Finance				
request not handled in a 24-hour work				
day.	N/A	0	0	0
Number of phone calls placed on the IS				
main number of 801-491-5789			36	54

Goal #4 – To establish a positive employee software training schedule and increase attendance by 10% a year for all city employees requesting information services training.

**Strategy** – Conduct training classes as approved for directors/supervisors and ALL City employees.

Measures	FY 2014	FY 2015	FY 2016 (target)	FY 2017 (target)
Number of computer training individual			, ,	, ,
and classes held for Microsoft Office.	7	9	11	8
Number of Directors/Supervisors				
meeting held.	10	10	10	10



### Information Systems

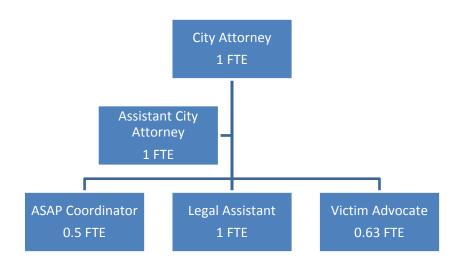
GL Acct PERSONNEL	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4132-110	SALARIES & WAGES	158,414	169,113	83,283	174,127	5,014
10-4132-120	PART TIME EMPLOYEES SALARIES	5,701	-	-	-	-
10-4132-130	EMPLOYEE BENEFITS	98,590	103,822	51,080	111,546	7,724
10-4132-140	OVERTIME PAY	(138)	-	461	,	,
10-4132-160	EMPLOYEE RECOGNITION	`80 <sup>′</sup>	180	39	180	-
	TOTAL PERSONNEL	262,647	273,115	134,863	285,853	12,738
OPERATIONS						_
10-4132-220	ORDINANCES & PUBLICATIONS					-
10-4132-236	TRAINING & EDUCATION	6,299	6,600	405	7,600	1,000
10-4132-240	OFFICE EXPENSE	387	300	214	3,000	2,700
10-4132-245	WEBSITE MAINTENANCE	5,000	-	-	-	-
10-4132-250	EQUIPMENT MAINTENANCE	-	-	-	-	-
10-4132-252	LICENSING AGREEMENTS	21,696	18,513	7,557	16,390	(2,123)
10-4132-260	UTILITIES	955	1,080	235	1,080	-
10-4132-265	COMMUNICATIONS/TELEPHONES	3,527	4,783	1,510	3,309	(1,474)
10-4132-310	PROFESSIONAL & TECHNICAL SUPPORT	25,957	39,311	25,446	42,500	3,189
10-4132-510	INSURANCE AND BONDS	1,598	2,050	1,545	2,050	-
10-4132-550	UNIFORMS	178	225	246	300	75
10-4132-570	INTERNET ACCESS FEES	12,276	11,985	3,685	13,185	1,200
10-4132-710	COMPUTER HARDWARE AND SOFTWAR	6,973	10,500	4,422	8,500	(2,000)
10-4132-720	OFFICE FURNITURE AND EQUIPMENT _	59	-	-	150	150
	TOTAL OPERATIONS	84,906	95,347	45,265	98,064	2,717
	TOTAL INFORMATION SYSTEMS	347,553	368,462	180,127	383,917	15,455

# Legal

The Legal Department is responsible for providing professional legal services to Springville City, the Mayor and the City Council. In fulfilling its purpose, the legal department prosecutes misdemeanors and traffic code violations, provides legal services involving legislative and administrative decisions, drafts ordinances and contracts, handles claims against the City, and pursues remedies for future legal challenges that may impact Springville.

In addition to providing the above legal services, the legal department is responsible for the City's risk management program, victim advocate services, and the Art City Substance Abuse Prevention program.

MISSION STATEMENT: Springville City's Legal Department promotes Springville City's goals and values by providing the City with exemplary legal, victim advocate, and risk management services, and by implementing strategies and programs to prevent substance abuse and other problem behaviors in our community.



### **Legal Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	4.43	4.13	4.13
Personnel Expense	369,412	392,325	404,453
Non-Personnel Expense	58,017	91,617	84,741
Total	427,428	483,942	489,194

### **Legal Department – Performance Goals, Strategies, and Measures**

### Goal #1 – Pursue speedy and fair prosecutions of all misdemeanor, traffic, and municipal ordinance violations.

<u>Strategy #1</u> – Achieve a high guilty determination rate by properly and fairly screening and prosecuting cases in strict compliance with the National Prosecution Standards of the National District Attorney's Association.

Measures	2013	2014	2015	2016 (target)
Conviction and Guilty Plea rates for:				
Domestic Violence	98%	70%	68%	75%
Driving Under the Influence	94%	95%	94%	95%
Drug Related Violations	96%	88%	92%	93%
Theft	98%	98%	87%	90%
Conviction and Guilty Plea rates for all charges filed (includes all misdemeanor, traffic, and municipal ordinance cases – percentage based upon 100 to 250 random cases).	96%	85%	90%	92%

<u>Strategy #2</u> – Resolve cases in a timely manner.

Measures	2013	2014	2015	2016 (target)
Percent of cases resolved in a timely				
manner:				
Misdemeanor cases resolved within 3	92%	85%	84%	87%
months (percentage based upon 100 cases				
randomly selected).				

Goal #2 – Provide a comprehensive safety and risk management program for the safety and health of participants in City functions and City employees, as well as protecting the City's physical and financial resources.

<u>Strategy #1</u> – Review the City's insurance coverage, loss runs, accident analysis, and exposures in order to reduce hazards, risks, and operational costs.

<u>Strategy #2</u> – Review City contracts to ensure insurance coverage requirements and other liability concerns are met.

<u>Strategy #3</u> – Rrovide risk management training to City employees on safety procedures and how to avoid high risk conduct.

				2016
Measures	2013	2014	2015	(target)
Number of Claims	22	25	25	25
Cost of Claims	\$23,000	\$38,700	\$36,000	<\$35,000

<u>Strategy #4</u> – To review all vehicle accidents and on the job injuries with the City's Accident Review Committee, assessing preventability, taking corrective action, and addressing serious safety violations to determine how to prevent future accidents.

Measures	2013	2014	2015	2016
Ivicasures	2013	2014	2013	(target)

Number of vehicle accidents:	9	3	12	<7
Number of preventable accidents:	5	1	5	0
Number of safety issues addressed and				
implemented by the Committee:	n/a	0	0	0

Goal #3 – Reduce Substance Abuse in Springville through the Art City Substance Abuse Prevention ("ASAP") Program.

<u>Strategy #1</u> – Reduce substance abuse and promote healthy lifestyles within the City by implementing various strategies to lower risk factors that lead to negative behaviors and to enhance protective factors that lead to positive behaviors.

Measures	2013	2014	2015	2016 (target)
SHARP Survey measurement of risk				
factor: Parental Attitudes Favorable to				
Anti-Social Behavior:	41.3	28.6	29	28
SHARP Survey measurement of risk				
factor: Low Neighborhood Attachment:	33.3	32.9	28	28
SHARP Survey measurement of risk				
factor: Depressive Symptoms:	29.7	32.9	34	34
SHARP Survey measurement of				
protective factor: Rewards for Prosocial	65.4	70.7	80	85
Involvement in the Community:				
According to the SHARP Survey, percent				
of youth regularly using (30 day):				
Alcohol	4.8	3.6	5.2	4.5
Cigarettes/E-Cigarettes	2.1	1.3	3.6	3.0
Marijuana	2.2	3.6	4.8	4.0
Abuse of Prescription Drugs	2.6	2.6	2.3	2.0

<u>Strategy #2</u> – Run programs that promote healthy lifestyles and provide recognition for positive behaviors.

Measures	2013	2014	2015	2016 (target)
Number of prescription take back events held annually:	2	2	2	2
Number of students recognized annually at various community events (including Mayor's Recognition Awards).	50	50	50	50

Goal #4 – Provide various types of assistance and support to victims of crime during and after a crime has been committed in order to reduce the trauma experienced as a result of the crime.

<u>Strategy #1</u> – Locate, identify, and make contact with victims of crime within 24 hours of the crime having been committed.

Measures 2	2013	2014	2015	2016 (target)
------------	------	------	------	------------------

Number of offenders seen:	NA	NA	20	50
Number of Youth Court Members:	NA	NA	40	40

<u>Goal #5</u> – Provide various types of assistance and support to victims of crime during and after a crime has been committed in order to reduce the trauma experienced as a result of the crime.

<u>Strategy #1</u> – Locate, identify, and make contact with victims of crime within 24 hours of the crime having been committed.

				2016
Measures	2013	2014	2015	(target)
Number of victims contacted within 24				
hours of crime being committed:	340	316	311	315
Percentage of victims contacted within 24				
hour period:	97%	97%	97%	97%

<u>Strategy #2</u> – To provide services offered within our community to crime victims.

Measures	2013	2014	2015	2016 (target)
Number of services provided:	3300	3497	3284	3300

<u>Strategy #3</u> – Help victims who have experienced monetary damages recover restitution.

Measures	2013	2014	2015	2016 (target)
Number of victims helped to receive restitution:	88	85	87	90



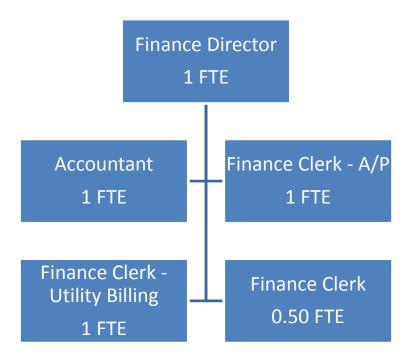
Legal

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL Acct	Line Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL		<u></u>		<u>. 10 : 0. 1</u>		<u>,</u>
10-4135-110	SALARIES	214,219	202,865	110,377	205,699	2,834
10-4135-120	PART TIME EMPLOYEES SALARIES	48,020	77,982	26,158	80,917	2,935
10-4135-130	EMPLOYEE BENEFITS	107,072	111,230	55,263	117,590	6,360
10-4135-160	EMPLOYEE RECOGNITION	100	248	-	248	(1)
	TOTAL PERSONNEL	369,412	392,325	191,798	404,453	12,128
OPERATION	~					
10-4135-220		2,685	3,500	1,553	3,900	400
10-4135-230	MILEAGE AND VEHICLE ALLOWANCE	4,800	5,000	2,400	5,000	-
10-4135-236	TRAINING & EDUCATION	5,565	6,725	3,638	6,725	-
10-4135-237	TRAINING MATERIALS	203	1,000	423	1,000	-
10-4135-240	OFFICE EXPENSE	715	500	487	500	-
10-4135-241	DEPARTMENT SUPPLIES	490	1,500	161	1,500	-
10-4135-260	UTILTIES	860	970	211	970	-
10-4135-265	COMMUNICATION/TELEPHONE	1,423	1,542	500	1,204	(338)
10-4135-310	PROFESSIONAL AND TECHNICAL SER	30,237	55,000	21,155	45,000	(10,000)
10-4135-311	COMMUNITIES THAT CARE GRANTS	6,135	1,000	=	3,075	2,075
10-4135-510	INSURANCE AND BONDS	1,830	2,280	1,722	2,280	-
10-4135-511	CLAIMS SETTLEMENTS	708	10,000	9,593	10,000	-
10-4135-550	UNIFORMS				200	200
10-4135-710	COMPUTER HARDWARE & SOFTWARE	2,367	1,600	-	750	(850)
10-4135-720	OFFICE FURNITURE AND EQUIPMENT				-	-
10-4135-731	YOUTH COURT EXPENSES	-	-	21	2,637	
10-4135-894	EVENT EXPENSES	-	1,000	-	-	(1,000)
	TOTAL OPERATIONS	58,017	91,617	41,864	84,741	(9,513)
	TOTAL LEGAL	427,428	483,942	233,662	489,194	2,615

# Finance

The Finance Department is responsible for providing the financial management of all City funds and maintaining the fiscal integrity of the City. Major activities include: Managing the City's investment portfolio; obtaining financing for capital requirements; financial analysis and reporting; budget preparation and management; revenue management, including billing and collection for utilities, licenses and other revenues; and purchasing.

MISSION STATEMENT: Springville City Finance Department will consistently provide professional financial and customer service to all in a friendly, efficient, knowledgeable manner.



**Finance Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	5.00	4.63	4.50
Personnel Expense	338,387	365,723	372,411
Non-Personnel Expense	102,595	154,344	159,448
Total	440,982	520,067	531,859

### Finance Department – Performance Goals, Strategies, and Measures

Goal #1 – To maintain the City's AA (S&P)/AA- (Fitch) bond rating in order to reflect adherence to the City's financial policies and the principles of prudent financial management to credit rating agencies.

**Strategy -** Provide strong financial management, maintenance of solid general fund balances and prudent budget planning.

**Strategy** – Accurately forecast revenues and expenses in order to provide sufficient time for corrective action in the event of variances from the budget.

**Strategy** – Provide timely and accurate monthly financial reports in a reader-friendly format to the Mayor, Council and Department Directors in order to foster awareness of financial conditions and to allow sufficient time for corrective action to take place.

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Rating (S&P/Fitch):	AA/AA-	AA/AA-	AA/AA-	AA/AA-
General Fund unrestricted fund				
balance as a percentage of revenue				
budget:	18.0	19.0	25.0	25.0
Reports delivered on time:	0	2	3	4
Reports delivered $1 - 3$ days late:	12	10	9	8
Reports delivered more than 3 days				
late:	0	0	0	0

**Goal #2** - Ensure all purchases and payments comply with city code and/or policy in order to promote maximum effectiveness of the open market system.

**Strategy #1** – Improve the on-time payment of invoices and enforce compliance of code and policy related to purchasing to reduce the number of POs opened after the invoice date

Strategy #2 – Utilize technology to maximize efficiency in processing transactions

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Number of invoices processed:	14,866	13,776	15,000	15,000
Number of invoices paid late:	671	510	600	300
Percentage of invoices paid on				
time:	95%	96%	97%	98%
Number of POs opened:	549	493	575	590
Number of POs opened after				
invoice date:	65	78	29	29
Percentage of POs opened after				
invoice date:	12%	16%	5%	5%

**Goal #3** - Provide the public and decision makers with accurate and useful budget and financial reporting documents in order to increase transparency and promote awareness and confidence in the City's financial management.

**Strategy** – Work proactively to follow accounting standards and improve internal controls

**Strategy** – Provide training opportunities to employees to increase competency in core

areas of accounting and financial reporting.

Strategy – Minimize the number of audit findings in order to maintain the public's confidence in the City's commitment to transparency and accuracy in financial reporting.

Measures			FY 2016	FY 2017
	FY 2014	FY 2015	(target)	(target)
Number of State Compliance				
Requirement Findings:	2	2	0	0
Number of Internal Control				
Deficiency Findings:	1	1	1	1
Receive GFOA Award for				
Excellence in Budgeting?	Yes	Yes	Yes	Yes



#### Finance

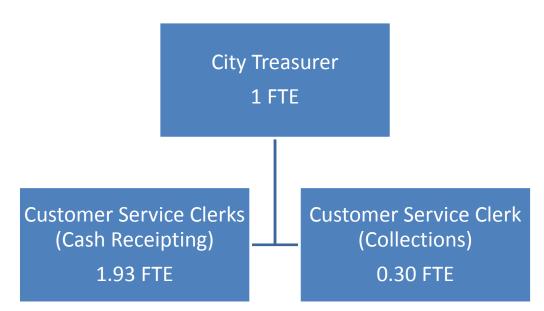
			FY2016	FY2016	FY2017	FY2017
		FY2015	APPROVED	MIDYEAR	FINAL	VS FY2016
	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4140-110	OFFICE SALARIES	231,183	246,365	122,334	251,217	4,852
10-4140-120	PART TIME EMPLOYEES SALARIES	12,541	17,269	6,990	13,994	(3,275)
10-4140-130	EMPLOYEE BENEFITS	94,525	101,811	49,685	106,930	5,119
10-4140-160	EMPLOYEE RECOGNITION	139	278	55	270	(8)
	TOTAL PERSONNEL	338,387	365,723	179,064	372,411	6,688
ODEDATIONS						
OPERATIONS		707	4.550	405	4 550	
10-4140-220	ORDINANCES & PUBLICATIONS	727	1,550	425	1,550	=
10-4140-230	MILEAGE AND VEHICLE ALLOWANCE	346	525	-	525	-
10-4140-236	TRAINING & EDUCATION	3,675	5,750	1,254	5,750	-
10-4140-240	OFFICE EXPENSE	16,334	18,500	5,558	18,500	-
10-4140-241	POSTAGE-MAILING UTILITY BILLS	47,701	46,000	23,755	47,500	1,500
10-4140-245	UTILITY BILL PRINTING/STUFFING	12,318	14,000	6,601	14,000	-
10-4140-250	EQUIPMENT EXPENSE	=	200	=	200	-
10-4140-255	COMPUTER OPERATIONS	-	1,250	-	500	(750)
10-4140-260	UTILITIES	1,408	1,500	352	1,500	-
10-4140-265	COMMUNICATIONS/TELEPHONE	1,360	1,269	570	1,213	(56)
10-4140-310	PROFESSIONAL & TECHNICAL SERVI	14,200	58,500	50,946	62,260	3,760
10-4140-510	INSURANCE & BONDS	2,283	3,500	2,207	3,500	-
10-4140-550	UNIFORMS	224	300	(43)	300	-
10-4140-710	COMPUTER HARDWARE & SOFTWARE	2,018	1,000	=	1,650	650
10-4140-720	OFFICE FURNITURE & EQUIPMENT	=	500	200	500	=
	TOTAL OPERATIONS	102,595	154,344	91,826	159,448	5,104
	TOTAL FINANCE	440,982	520,067	270,890	531,859	11,792
	•					

# Treasury

The Treasury Division of the Finance Department provides customer service by accepting payments for accounts and taking payments of all City revenues as well as assisting customers establishing new utility accounts. Functions performed by the Treasury include balancing cash, check and credit/debit cards, depositing monies in the bank; collection of delinquent utility accounts; operating the payroll system, including issuing payroll checks and direct deposits, filing annual and quarterly reports and maintaining all employee payroll and timekeeping files.

**MISSION STATEMENT:** Springville City Finance Department will consistently provide professional financial and customer service to all in a friendly, efficient, knowledgeable manner.

•



### **Treasury Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	3.23	3.23	3.23
Personnel Expense	186,661	184,538	186,554
Non-Personnel Expense	196,177	210,900	228,854
Total	382,837	395,438	415,408

#### **Treasury Division – Performance Goals, Strategies, and Measures**

## Goal #1 – Enhance Springville's small-town feel by providing exceptional customer service.

**Strategy #1**– Cross train employees to be able to provide better back-up.

**Strategy #2** - Greet the public in a friendly manner and provide accurate responses to inquiries by keeping abreast of current City events and services.

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Customer Service Training:	N/A	N/A	6	6

## Goal #2 Maximize the City's revenue collection by reducing bad debt through collections

**Strategy** – Use current staff to keep abreast of past due accounts and use various technology to find customers and encourage them to pay their accounts current.

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Bad debt write-offs (utilities):	0.2%	0.2%	0.2%	0.2%

Goal #3 – Provide professional, accurate and efficient cash receipting and cash management support for the City.

**Strategy** #1 – Train all City departments accepting cash and payments on cash handling policies and procedures.

Strategy #2 – Promote efficient payment options and paperless billing.

**Strategy #3** - Maximize Interest Earnings through Prudent Investments.

**Strategy #4** - Ensure compliance with the State Money Management Act.

Measures			FY 2016	FY 2017
	FY 2014	FY 2015	(target)	(target)
<b>On-Line Payments:</b>	67,216	69,815	72,000	72,900
Payments Entered by Hand:	75,148	72,815	73,500	73,000
% of payments received				
online:	49%	48%	49%	49%
% of customers utilizing				
paperless billing:	N/A	10%	12%	15%

Goal #4 – Process payroll checks accurately and efficiently.

Strategy – Utilize technology including timekeeping system to improve processing.

Measures	FY 2014	FY 2015	FY 2016 (target)	FY 2017 (target)
How many times did payroll				
have to be reopened due to				
errors by employees or				
supervisors?	N/A	65	60	50

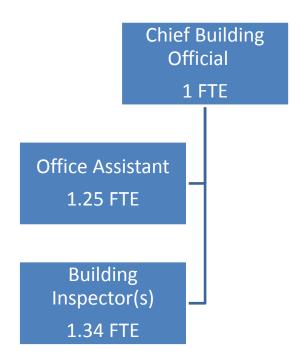


#### Treasury

	FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL			·	·	· <del></del>
10-4145-110 OFFICE SALARIES	70,297	71,757	36,272	70,309	(1,448)
10-4145-120 PART-TIME EMPLOYEE SALARIES	69,161	67,902	30,722	69,637	1,735
10-4145-130 EMPLOYEE BENEFITS	47,122	44,685	21,886	46,414	1,729
10-4145-160 EMPLOYEE RECOGNITION	81	194	19	194	(0)
TOTAL PERSONNEL	186,661	184,538	88,898	186,554	2,016
OPERATIONS	100	505	205	505	
10-4145-230 MILEAGE AND VEHICLE ALLOWANCE	498	525	265	525	-
10-4145-236 TRAINING & EDUCATION	3,419	3,600	483	3,600	- (0-0)
10-4145-240 OFFICE EXPENSE	1,161	1,650	526	1,400	(250)
10-4145-241 DEPARTMENT SUPPLIES	890	1,600	291	1,400	(200)
10-4145-242 POSTAGE	4,205	6,650	2,297	6,700	50
10-4145-245 MERCHANT CREDIT CARD FEES	167,775	180,000	102,760	200,000	20,000
10-4145-250 EQUIPMENT EXPENSE	1,103	3,625	1,600	1,350	(2,275)
10-4145-255 COMPUTER OPERATIONS	3,385	4,000	-	4,000	
10-4145-260 UTILITIES	1,433	1,500	353	1,500	-
10-4145-265 COMMUNICATIONS/TELEPHONE	268	340	115	329	(11)
10-4145-310 PROFESSIONAL & TECHNICAL SERVI	4,907	5,400	4,556	5,800	400
10-4145-510 INSURANCE & BONDS	6,363	1,810	1,457	1,800	(10)
10-4145-550 UNIFORMS	170	200	199	450	250
10-4145-710 COMPUTER HARDWARE & SOFTWARE		-	-	-	
TOTAL OPERATIONS	196,177	210,900	114,902	228,854	17,954
TOTAL TREASURY	382,837	395,438	203,799	415,408	19,970
		•			

# **Building Inspections**

The Building Inspections Division of the Community Development Department administers building codes and permits within the City.



### **Building Inspections Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	3.35	3.25	3.59
Personnel Expense	230,729	246,121	268,346
Non-Personnel Expense	20,386	26,690	43,665
Total	251,115	272,811	312,010



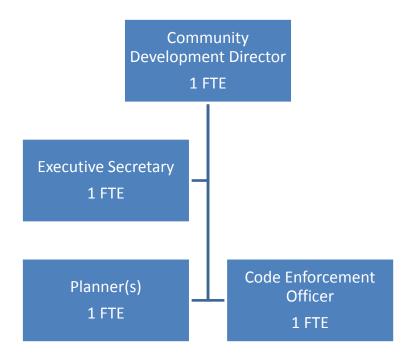
#### **Building Inspections**

10-4160-110 OFFICE SALARIES 129.602 135.627 78.400 138.880 3.	253 (85) 037 20
10-4100-110 OLLIGE OMEMIES 128,002 133,021 10,400 130,000 3,	37
10-4160-120 PART-TIME EMPLOYEE SALARIES 32,440 35,581 16,445 35,496	
10-4160-130 EMPLOYEE BENEFITS 68,686 74,718 35,874 93,755 19,	20
10-4160-160 EMPLOYEE RECOGNITION - 195 35 215	
TOTAL PERSONNEL 230,729 246,121 130,754 268,346 22,	225
OPERATIONS	
	500)
10-4160-230 MILEAGE AND VEHICLE ALLOWANCE 287 500 - 500	-
10-4160-236 TRAINING & EDUCATION 5,373 5,800 1,599 7,900 2,	100
10-4160-240 OFFICE EXPENSE 1,465 750 391 2,550 1,	300
10-4160-250 EQUIPMENT EXPENSE 494 700 64 700	-
10-4160-251 FUEL 2,199 2,700 687 2,700	-
10-4160-253 CENTRAL SHOP 103 311 75 321	10
10-4140-255 COMPUTER OPERATIONS 8,117	
10-4160-260 UTILITIES 1,910 2,150 470 2,150	-
10-4160-265 COMMUNICATIONS/TELEPHONE 1,473 1,489 501 1,087 (	102)
10-4160-270 REMIT BLDG PERMIT FEES TO STAT 2,810 2,500 1,038 2,800	300
10-4160-310 PROFESSIONAL & TECHNICAL SERVICES 641 2,500 400 10,000 7,	500
10-4160-510 INSURANCE & BONDS 1,826 2,340 1,766 2,340	-
10-4160-550 UNIFORMS 595 700 606 700	-
10-4160-610 SUNDRY EXPENDITURES - 750 -	
	300
	808
TOTAL BUILDING 251,115 272,811 138,351 312,010 31,	332

# Planning and Zoning

The Community Development Department is responsible for the management of the City building and planning functions, including development of the General Plan and implementation measures; enforcement of City codes for building, zoning, subdivision and development; and assisting the City Recorder in management of development records.

**Mission Statement:** The Springville City Community Development Department's mission is to help create a safe, functional and attractive community. We will achieve this through our commitment to being well-trained, thoughtful and innovative in our responsibilities and by striving to provide complete and accurate information to those we serve in a professional, courteous and helpful manner.



**Planning and Zoning Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	4.08	4.00	4.00
Personnel Expense	401,856	405,696	394,548
Non-Personnel Expense	57,116	72,384	64,739
Total	458,972	478,080	459,287

## Community Development (Planning and Zoning, Building Inspections) – Performance Goals, Strategies, and Measures

# Goal #1 – Update of "Shaping Springville for 2030 – the Springville City General Plan" strategies and development and adoption of related Community Plans.

**Strategy** – Implement strategies, comprehensively review General Plan every five years and biennial adoption of a community plan.

\* Indicates community plan year

\*\* Indicates total General Plan Update

Measures	2013	2014*	2015**	2016*
General Plan and Amendment Status	1 Map	2 Map	Update in process	Update in process
Community Plan Biennial Adoption	-	1 (Historic Center)	-	(1) 1 (Lakeside)

# Goal #2. Implement General Plan through carrying out strategies, along with amendments to methods of implementing the Plan (Goal in Parentheses).

**Strategy** – Adoption of Text and Map Amendments to the Zoning and Subdivision Ordinances, Maps and Standards.

Measures	2013	2014	2015	2016
Zoning Text Amendments:	6	7	5	(6)
Zoning Map Amendments:	0	2	2	(2)
Design Standards:				

## Goal #3 – Continue to promote an attractive, clean and orderly community through educating the public about and enforcing the City's zoning and nuisance ordinances.

**Strategy** – To respond to nuisance and zoning violations in a timely manner.

Measures (initial review turnaround)	FY 2013	FY 2014	FY 2015	FY 2016
			(target)	(target)
			Actual	Actual
Number of complainant responses:	1283	1324	(1315)	(1350)
			NA	NA
Number of cases where voluntary	526	368	(855)	(850)
compliance occurs after first contact:			NA	NA
Number of cases where voluntary	757	956	(460)	(500)
compliance occurs after multiple contacts:			NA	NA
Number of cases referred to Court/City	5	4	(6)	(6)
Prosecutor:			NA	NA

Notes: - FY 2015 Stats recording method modified with new hire (excludes from totals: agency assists, citizen assists, and letters mailed).

FY 2015 majority of first contact is made by way of mailed letter. Prior to FY 2015 first contact included the following options: citation, voluntary compliance notice, door hanger, phone call, and door approach.

#### Goal #4 – Provide efficient and effective plan reviews for permit applications

**Strategy** – Refine plan review process between all parties and have complete packets by providing upfront information through open houses and contractor training to applicants to aid in submissions and ensure staff receives adequate training for review.

Measures (initial review turnaround)	FY 2013 (Target)	FY 2014	FY 2015 (later part actual)	FY 2016 (target)
Residential:	3 days	5	15	5
Commercial:	12 days	8	30	15

Notes: Loss of planner and work load in other departments have slowed turnaround for permits.

Goal #5 – Provide timely inspections for services with qualified staff.

**Strategy** – provide inspections within 24 hours of request and provide training in all model codes annually for each inspector staff member.

	FY 2013	FY 2014	FY 2015	FY 2016
Measures	(Target)		(Actual)	(target)
Next day accommodation:	100%	100%	90%	100%
Training for inspector:	100%	100%	90%	100%

Notes: Work loads have caused full schedules and the contract need of a third party inspection agency to maintain the 90% we are currently experiencing. Third party will continue as needed to maintain inspection needs.



### Planning & Zoning

Caract   Line   Tem Description   Actual   Budget   Actual   Budget   No. (Dec)			FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
Personnel	GL ACCT	LINE ITEM DESCRIPTION		_			
10-4165-120   PART-TIME EMPLOYEE SALARIES   50   -   -   -   -     -			<u> </u>		<u></u>		<u></u>
10-4165-120   PART-TIME EMPLOYEE SALARIES   50			266,634	265,922	124,264	252,964	(12,958)
10-4165-140   OVERTIME PAY   1531   1500   1   1   1   1   1   1   1   1   1	10-4165-120	PART-TIME EMPLOYEE SALARIES	50	, -	-	-	-
10-4165-160   EMPLOYEE RECOGNITION   80   240   76   240   -	10-4165-130	EMPLOYEE BENEFITS	134,561	139,034	60,641	140,843	1,809
OPERATIONS         401,856         405,696         184,981         394,548         (11,148)           10-4165-220         ORDINANCES & PUBLICATIONS         3,421         1,900         824         1,900         -           10-4165-225         MEMBERSHIP, DUES, PUBLICATIONS         2,188         2,840         565         2,795         (45)           10-4165-230         MILEAGE AND VEHICLE ALLOWANCE         4,950         4,800         2,400         4,800         -           10-4165-236         TRAINING & EDUCATION         6,937         7,840         2,002         7,790         (50)           10-4165-240         OFFICE EXPENSE         2,582         2,400         1,173         4,400         2,000           10-4165-240         OFFICE EXPENSE         2,582         2,400         1,173         4,400         2,000           10-4165-241         DEPARTMENT SUPPLIES         247         500         54         500         -           10-4165-252         EQUIPMENT EXPENSE         1,172         1,500         191         1,500         -           10-4165-252         HISTORICAL PRESERVATION GRANT         1,192         8,000         -         -         -         (8,000)           10-4165-253         CENTRAL SHOP <td>10-4165-140</td> <td>OVERTIME PAY</td> <td>531</td> <td>500</td> <td>_</td> <td>500</td> <td>_</td>	10-4165-140	OVERTIME PAY	531	500	_	500	_
OPERATIONS  10-4165-220 ORDINANCES & PUBLICATIONS 3,421 1,900 824 1,900 - 10-4165-225 MEMBERSHIP, DUES, PUBLICATIONS 2,188 2,840 565 2,795 (45) 10-4165-230 MILEAGE AND VEHICLE ALLOWANCE 4,950 4,800 2,400 4,800 - 10-4165-236 TRAINING & EDUCATION 6,937 7,840 2,002 7,790 (50) 10-4165-240 OFFICE EXPENSE 2,582 2,400 1,173 4,400 2,000 10-4165-241 DEPARTMENT SUPPLIES 247 500 54 500 - 10-4165-252 EQUIPMENT EXPENSE 1,172 1,500 191 1,500 - 10-4165-252 HISTORICAL PRESERVATION GRANT 1,192 8,000 (8,000) 10-4165-253 CENTRAL SHOP 171 156 192 161 5 10-4165-255 COMPUTER OPERATIONS 39 1,250 - 1,124 (126) 10-4165-260 UTILITIES 1,910 2,150 470 2,150 - 10-4165-260 UTILITIES 1,910 2,150 470 2,150 - 10-4165-261 PROFESSIONAL & TECHNICAL SERVI 1,049 5,000 769 5,000 - 10-4165-510 INSURANCE & BONDS 2,859 3,510 2,649 3,510 - 10-4165-550 UNIFORMS 581 600 144 600 - 10-4165-570 COMPUTER HARDWARE & SOFTWARE 2,646 2,410 1,929 1,550 (860) TOTAL OPERATIONS 57,116 72,384 40,000 64,739 (7,645)	10-4165-160	EMPLOYEE RECOGNITION	80	240	76	240	-
10-4165-220       ORDINANCES & PUBLICATIONS       3,421       1,900       824       1,900       -         10-4165-225       MEMBERSHIP, DUES, PUBLICATIONS       2,188       2,840       565       2,795       (45)         10-4165-230       MILEAGE AND VEHICLE ALLOWANCE       4,950       4,800       2,400       4,800       -         10-4165-236       TRAINING & EDUCATION       6,937       7,840       2,002       7,790       (50)         10-4165-240       OFFICE EXPENSE       2,582       2,400       1,173       4,400       2,000         10-4165-241       DEPARTMENT SUPPLIES       247       500       54       500       -         10-4165-252       EQUIPMENT EXPENSE       1,172       1,500       191       1,500       -         10-4165-252       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-265       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)		TOTAL PERSONNEL	401,856	405,696	184,981	394,548	(11,148)
10-4165-225         MEMBERSHIP, DUES, PUBLICATIONS         2,188         2,840         565         2,795         (45)           10-4165-230         MILEAGE AND VEHICLE ALLOWANCE         4,950         4,800         2,400         4,800         -           10-4165-236         TRAINING & EDUCATION         6,937         7,840         2,002         7,790         (50)           10-4165-240         OFFICE EXPENSE         2,582         2,400         1,173         4,400         2,000           10-4165-241         DEPARTMENT SUPPLIES         247         500         54         500         -           10-4165-250         EQUIPMENT EXPENSE         1,172         1,500         191         1,500         -           10-4165-252         HISTORICAL PRESERVATION GRANT         1,192         8,000         -         -         -         (8,000)           10-4165-253         CENTRAL SHOP         171         156         192         161         5           10-4165-255         COMPUTER OPERATIONS         39         1,250         -         1,124         (126)           10-4165-260         UTILITIES         1,910         2,150         470         2,150         -           10-4165-310         PROFESSIONAL & TECHNICAL	OPERATIONS	6					
10-4165-230         MILEAGE AND VEHICLE ALLOWANCE         4,950         4,800         2,400         4,800         -           10-4165-236         TRAINING & EDUCATION         6,937         7,840         2,002         7,790         (50)           10-4165-240         OFFICE EXPENSE         2,582         2,400         1,173         4,400         2,000           10-4165-241         DEPARTMENT SUPPLIES         247         500         54         500         -           10-4165-250         EQUIPMENT EXPENSE         1,172         1,500         191         1,500         -           10-4165-252         HISTORICAL PRESERVATION GRANT         1,192         8,000         -         -         (8,000)           10-4165-253         CENTRAL SHOP         171         156         192         161         5           10-4165-255         COMPUTER OPERATIONS         39         1,250         -         1,124         (126)           10-4165-260         UTILITIES         1,910         2,150         470         2,150         -           10-4165-265         COMMUNICATIONS/TELEPHONE         1,296         1,251         361         681         (570)           10-4165-510         INSURANCE & BONDS         2,859	10-4165-220	ORDINANCES & PUBLICATIONS	3,421	1,900	824	1,900	-
10-4165-236       TRAINING & EDUCATION       6,937       7,840       2,002       7,790       (50)         10-4165-240       OFFICE EXPENSE       2,582       2,400       1,173       4,400       2,000         10-4165-241       DEPARTMENT SUPPLIES       247       500       54       500       -         10-4165-250       EQUIPMENT EXPENSE       1,172       1,500       191       1,500       -         10-4165-252       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-510	10-4165-225	MEMBERSHIP, DUES, PUBLICATIONS	2,188	2,840	565	2,795	(45)
10-4165-240       OFFICE EXPENSE       2,582       2,400       1,173       4,400       2,000         10-4165-241       DEPARTMENT SUPPLIES       247       500       54       500       -         10-4165-250       EQUIPMENT EXPENSE       1,172       1,500       191       1,500       -         10-4165-251       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORM	10-4165-230	MILEAGE AND VEHICLE ALLOWANCE	4,950	4,800	2,400	4,800	-
10-4165-241       DEPARTMENT SUPPLIES       247       500       54       500       -         10-4165-250       EQUIPMENT EXPENSE       1,172       1,500       191       1,500       -         10-4165-252       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS <td>10-4165-236</td> <td>TRAINING &amp; EDUCATION</td> <td>6,937</td> <td>7,840</td> <td>2,002</td> <td>7,790</td> <td>(50)</td>	10-4165-236	TRAINING & EDUCATION	6,937	7,840	2,002	7,790	(50)
10-4165-250       EQUIPMENT EXPENSE       1,172       1,500       191       1,500       -         10-4165-252       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS <t< td=""><td>10-4165-240</td><td>OFFICE EXPENSE</td><td>2,582</td><td>2,400</td><td>1,173</td><td>4,400</td><td>2,000</td></t<>	10-4165-240	OFFICE EXPENSE	2,582	2,400	1,173	4,400	2,000
10-4165-252       HISTORICAL PRESERVATION GRANT       1,192       8,000       -       -       -       (8,000)         10-4165-253       CENTRAL SHOP       171       156       192       161       5         10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-265       COMPUTER OPERATIONS       1,910       2,150       -       1,124       (126)         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-241	DEPARTMENT SUPPLIES	247	500	54	500	-
10-4165-253         CENTRAL SHOP         171         156         192         161         5           10-4165-255         COMPUTER OPERATIONS         39         1,250         -         1,124         (126)           10-4165-260         UTILITIES         1,910         2,150         470         2,150         -           10-4165-265         COMMUNICATIONS/TELEPHONE         1,296         1,251         361         681         (570)           10-4165-310         PROFESSIONAL & TECHNICAL SERVI         1,049         5,000         769         5,000         -           10-4165-510         INSURANCE & BONDS         2,859         3,510         2,649         3,510         -           10-4165-511         CLAIMS SETTLEMENTS         23,878         26,277         26,277         26,277         0           10-4165-550         UNIFORMS         581         600         144         600         -           10-4165-710         COMPUTER HARDWARE & SOFTWARE         2,646         2,410         1,929         1,550         (860)           TOTAL OPERATIONS         57,116         72,384         40,000         64,739         (7,645)	10-4165-250	EQUIPMENT EXPENSE	1,172	1,500	191	1,500	-
10-4165-255       COMPUTER OPERATIONS       39       1,250       -       1,124       (126)         10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE TOTAL OPERATIONS       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-252	HISTORICAL PRESERVATION GRANT	1,192	8,000	=	-	(8,000)
10-4165-260       UTILITIES       1,910       2,150       470       2,150       -         10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-253	CENTRAL SHOP	171	156	192	161	5
10-4165-265       COMMUNICATIONS/TELEPHONE       1,296       1,251       361       681       (570)         10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-255	COMPUTER OPERATIONS	39	1,250	-	1,124	(126)
10-4165-310       PROFESSIONAL & TECHNICAL SERVI       1,049       5,000       769       5,000       -         10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-260	UTILITIES	1,910	2,150	470	2,150	-
10-4165-510       INSURANCE & BONDS       2,859       3,510       2,649       3,510       -         10-4165-511       CLAIMS SETTLEMENTS       23,878       26,277       26,277       26,277       0         10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE TOTAL OPERATIONS       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-265	COMMUNICATIONS/TELEPHONE	1,296	1,251	361	681	(570)
10-4165-511 CLAIMS SETTLEMENTS       23,878       26,277       26,277       0         10-4165-550 UNIFORMS       581       600       144       600       -         10-4165-710 COMPUTER HARDWARE & SOFTWARE TOTAL OPERATIONS       2,646       2,410       1,929       1,550       (860)	10-4165-310	PROFESSIONAL & TECHNICAL SERVI	1,049	5,000	769	5,000	-
10-4165-550       UNIFORMS       581       600       144       600       -         10-4165-710       COMPUTER HARDWARE & SOFTWARE       2,646       2,410       1,929       1,550       (860)         TOTAL OPERATIONS       57,116       72,384       40,000       64,739       (7,645)	10-4165-510	INSURANCE & BONDS	2,859	3,510	2,649	3,510	-
10-4165-710 COMPUTER HARDWARE & SOFTWARE 2,646 2,410 1,929 1,550 (860) TOTAL OPERATIONS 57,116 72,384 40,000 64,739 (7,645)	10-4165-511	CLAIMS SETTLEMENTS	23,878	26,277	26,277	26,277	0
TOTAL OPERATIONS 57,116 72,384 40,000 64,739 (7,645)	10-4165-550	UNIFORMS	581	600	144	600	-
	10-4165-710	COMPUTER HARDWARE & SOFTWARE	2,646	2,410	1,929	1,550	(860)
TOTAL PLANNING 458,972 478,080 224,980 459,287 (18,793)			57,116	72,384	40,000	64,739	(7,645)
		TOTAL PLANNING	458,972	478,080	224,980	459,287	$(18,79\overline{3})$

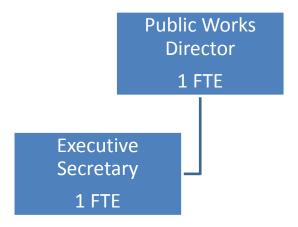
## **Public Works**

The **Public Works Department** is responsible for providing quality support and service to the residents of the City. Public Works Administration directs, oversees, and coordinates four major divisions:

- <u>Streets</u>, which operates and maintains the City's 136 miles of roadway, and provides residential solid waste and recycle disposal.
- <u>Water</u>, which operates and maintains the City's culinary & secondary water systems, the Plat "A" and the Highline Ditch flood irrigation systems.
- <u>Wastewater/Storm Water</u>, which provides wastewater collection & treatment, storm water collection and disposal, and green waste and composting operations.
- <u>Engineering</u>, which provides engineering review, design and inspection of City and private capital improvement projects throughout the City.

**MISSION STATEMENT:** We will provide quality support and service to the residents of Springville, making sure their needs and concerns are handled in an efficient and effective manner.

We will work with each division in Public Works to ensure reliable services are provided to the community in such a manner that citizens can focus on their families and friends without regard to the workings of Public Works.



**Public Works Summary** 

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	2.0	2.0	2.0
Personnel Expense	247,206	250,558	255,406
Non-Personnel Expense	18,068	27,606	69,034
Total	265,274	278,164	324,440

119

#### **Public Works Administration – Performance Goals, Strategies, and Measures**

O 1 1/4	T	TID	1	O 1: /:
(inal#L	_ Increase	Inter_I	hwigional	Coordination.
Ovai mi	- Increase	IIIICI-L	71 V 131011a1	Coordination.

**Strategy** – Hold consistent weekly Division Head meetings in an effort to better coordinate projects initiated by Outside Sources and from within Public Works or other City Departments.

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	(target)
Weekly Division Head Meetings:	_	44	46	47

Goal #2 – Improve "Visual" image and "Public Perception" image of Public Works.

**Strategy for "Visual" image** – Identify key areas of Customer/City interaction – Focus on improving that interaction.

**Strategy for "Public Perception"** Identify key areas of Customer/City interaction. Focus on improving that interaction.

Measures	FY 2014	FY 2015	FY 2016	FY 2017 (target)
Customer Notifications:				90%
Improve and keep current the City				
Web Site for Public Works by				
making bi-weekly changes to the				
web site:				80%
Make Service Work Order "Call-				
backs" to evaluate service level:				25%

**Goal #3** – Improve each Division Head's System Knowledge of their individual divisions.

**Strategy** – Encourage each Division Head to increase their knowledge of their Division such that they can identify/discover areas of improvement which have not been noted in the past.

Measures	FY 2014	FY 2015	FY 2016	FY 2017 (target)
Review Processes on a monthly		0	12	12
basis to discover ineffective and/or unproductive practices:		δ	12	12

Goal #4 – Increase "Business Savvy" knowledge of each Division Head.

**Strategy** – Encourage/require investigative mentoring, instructional classes, and "general thinking" of *current* business practices versus initiating a better way to run the division.

Maasunas	FY 2014	FY 2015	FY 2016	FY 2017
Measures	F 1 2014	F 1 2015	F 1 2010	(target)
Track Revenues versus Expenses				
Quarterly:			0	4
Management Training (each				
Division):		4	4	4



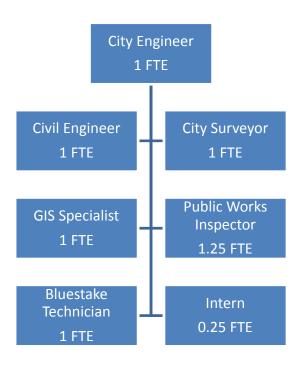
#### Public Works

GL ACCT LINE ITEM DESCRIPTION PERSONNEL	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4180-110 OFFICE SALARIES	162.664	164,799	95,678	165,172	373
10-4180-130 EMPLOYEE BENEFITS	84,492	85,464	47,765	89,939	4,475
10-4180-140 OVERTIME PAY	-	175	68	175	-
10-4180-160 EMPLOYEE RECOGNITION	50	120	-	120	-
TOTAL PERSONNEL	247,206	250,558	143,511	255,406	4,848
OPERATIONS					
10-4180-220 ORDINANCES & PUBLICATIONS	675	1,600	_	1,600	_
10-4180-230 MILEAGE AND VEHICLE ALLOWANCE	4,800	5,450	2,400	5,450	_
10-4180-236 TRAINING & EDUCATION	3,098	3,825	3,188	3,825	-
10-4180-240 OFFICE EXPENSE	843	700	698	700	-
10-4180-241 DEPARTMENT SUPPLIES	966	500	140	500	-
10-4180-250 EQUIPMENT EXPENSE	410	500	64	500	-
10-4180-255 COMPUTER OPERATIONS	2,258	1,800	-	1,854	54
10-4180-260 UTILITIES	430	500	106	500	-
10-4180-265 COMMUNICATIONS/TELEPHONE	584	171	313	745	574
10-4180-310 PROFESSIONAL & TECHNICAL SERVI	1,066	8,000	333	48,000	40,000
10-4180-330 CUSTOMER SERVICE REQUESTS	1,569	3,000	-	3,000	-
10-4180-510 INSURANCE & BONDS	1,235	1,320	1,039	1,320	-
10-4180-511 CLAIM SETTELEMENTS					-
10-4180-550 UNIFORMS	96	190	-	190	-
10-4180-551 PERSONAL SAFETY EQUIPMENT	37	50	-	50	-
10-4180-710 COMPUTER HARDWARE & SOFTWARE				800	800
TOTAL OPERATIONS	18,068	27,606	8,282	69,034	41,428
TOTAL PUBLIC WORKS	265,274	278,164	151,792	324,440	46,276

# City Engineer

The Engineering Division is responsible for providing engineering oversight, review and inspection of all new public infrastructure constructed within the City of Springville and assisting other Divisions in maintaining the existing infrastructure within their charge. Major activities include: design and construction management of in-house CIP projects, engineering design review of proposed developments, inspection of public infrastructure improvements, survey services (property descriptions, deed creation, construction staking, etc.), and administration and management of the citywide GIS system.

**MISSION STATEMENT:** We will provide fair and ethical engineering, inspection and GIS services and ensure the highest quality design and construction of city infrastructure.



**City Engineer Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	5.00	6.25	6.50
Personnel Expense	561,698	652,583	712,956
Non-Personnel Expense	133,848	80,942	95,826
Total	695,546	733,525	808,782

#### City Engineer – Performance Goals, Strategies, and Measures

**Goal #1 -** Design and manage CIP, in-house projects, and projects for sponsoring departments to ensure they are completed on schedule and within budget.

**Strategy** –Hold stakeholder meeting to establish expectations, budget, and schedule a

year before projected construction.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of CIP projects completed with a				
stakeholder meeting held:		80%	60%	50%
% of projects completed within				
budget:		50%	55%	50%
% or projects completed within				
schedule:		50%	70%	50%

**Strategy** –Budget for and schedule adequate subsurface utility location of the project prior to design.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of CIP projects that had sub-				
surface utility location performed:		35%	30%	50%
% of change orders due to utility				
conflicts:		20%	35%	25%

**Goal #2 -** Provide development engineering review services and assistance to the applicants so that the City can have an efficient and effective development process.

**Strategy** – Establish a better Engineering web page to help developers understand Design expectations and provide pertinent information and guidance. – An Engineering Design "ONE STOP SHOP."

				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
Web Stats (number of hits)		730	1430/yr.	1500/yr.
User Survey - % of engineers				
refereeing to website during design				
process:		70%	80%	75%

**Strategy** – Complete design review of development plans within 10 working days of accepted submission (assuming a complete application has been submitted).

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of plan reviews completed within				
10 working days:		90%	75%	80%

**Goal #3** - Provide inspection services for the community on all public improvements to ensure compliance with approved plans, City rules, regulations, and specifications and ensure quality construction and superior end products.

**Strategy** – Work proactively to ensure better conformance to new City and Standards and Spec on all public improvement projects.

				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)

% of projects which had a Pre-Con			
meeting:	80%	95%	85%
% of projects w/ major repairs			
required at the end or warranty time			
period:	5%	2%	5%

**Strategy** – Work to as-built <u>all</u> sub-surface utilities for public improvement projects to survey grade accuracy minimum 1 week prior to paying.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of projects as-built within the				
established time frame:		90%	90%	90%

**Strategy** – Update Standard Specifications and Drawings manual every 2 years.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
Updates completed within 2 year				
time frame:		N/A	Yes	Yes

**Goal #4** – Provide high quality GIS planning, coordination, data management, systems analysis, mapping, and application development for all Departments of the City in order to provide a common infrastructure management framework, improve staff productivity, and provide planning and decision support.

**Strategy** – Work to increase accessibility of GIS citywide.

				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
Web Stats (number of hits):		13,000	21,000/yr	26,000/yr
% of City workers using GIS				
weekly:		30%	45%	50%

**Strategy** – Develop and maintain and accurate and comprehensive spatial database.

				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
% of work orders supported by GIS:		60%	85%	80%
% of errors identified from field				
crews corrected w/in 5 working				
days of reporting error:		5%	10%	80%

Goal #5 – Provide high quality survey services for all Departments of the City in order to:

a) provide topographic and utility information for design of CIP projects; b) provide construction staking and as-built survey for CIP projects; c) perform, review, and approve surveys for City land acquisition and dispositions (including deeds and easements) and ensure proper content, form, and compliance with Utah Statutes and Board Rules.

**Strategy** – Work to as-built <u>all</u> surface utilities and improvements for public improvement projects to survey grade accuracy within 2 weeks after final close out of project.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of projects as-built within the				
established time frame:		80%	90%	90%

0/ 6 : 1 : 1 : 1	1	I		
% of projects as-built surveyed and				
input into GIS. w/in a month of		(00/	100/	600/
final close out:		60%	10%	60%
<b>Strategy</b> – Complete review of subdisubmission (assuming a complete applete applete)				iccepted
buomission (ussuming a complete up)				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
% of plat reviews completed within		-		(33 8 3)
10 working days:		90%	90%	80%
Strategy – Establish a "Survey Servi	ces" request f	form to establ	ish scope of v	vork and
schedule deadline and deliverable dat			1	
				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
# of requests for survey services:		90	N/A	100
% of requests using request form:		N/A	N/A	60%
% of requests completed within				
established time frame:		N/A	N/A	75%
Goal #6 – Provide assistance to the P	W Divisions	(Water, Sewe	er, Storm and	PI) by
developing and maintaining an accur	ate and currer	nt engineering	g model for ea	ch utility
and periodically updating the Master	Plans so that	each division	can efficient	ly and
effectively manage and plan for their	utility system	ıs.		
<b>Strategy</b> – Reference master plan pri				
can provide service to the proposed d	levelopment a	and adheres to	the master pl	lan
requirements.	1	1	T	
				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
% of projects checked against		0.707		2001
master plan during review process:		95%	95%	90%
Strategy – Update each model to ref		onditions with	iin 1 month o	freceiving
as-built information of completed pro	ject.	T	Τ	
Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of projects incorporated into the	1 1 2013	11 2017	F 1 2013	(taiget)
models w/in the 1 month time				
period:		50%	15%	75%
<b>Goal #7</b> – Provide timely and accura	te sub-surface			
utilities to minimize infrastructure da				
Strategy – Complete and document by				
of request.	5 104			<i>aajoj</i>
				FY 2016
Measures	FY 2013	FY 2014	FY 2015	(target)
% of requests fulfilled within the				\ <b>8</b> /
1	1	1	ı	

established time frame:

Strategy – Minimize the number of miss marks or infrastructure damage by marking blue stake requests accurately using all information and means available.

Measures	FY 2013	FY 2014	FY 2015	FY 2016 (target)
% of miss marks per year:	112010	112011	112010	5%



City Engineer

GL ACCT LINE ITEM DESCRIPTION PERSONNEL	FY2015 <u>ACTUAL</u>	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4185-110 OFFICE SALARIES	371,071	426,658	194,402	445.783	19,125
10-4185-120 PART-TIME SALARIES	-	6,851	1,238	6,682	(169)
10-4185-130 EMPLOYEE BENEFITS	185,521	218,574	97,028	260,101	41,527
10-4185-160 EMPLOYEE RECOGNITION	5,106	500	1,152	390	(110)
TOTAL PERSONNEL	561,698	652,583	293,820	712,956	60,373
OPERATIONS					
10-4185-220 ORDINANCES AND PUBLICATIONS	161	375	241	-	
10-4185-230 MILEAGE AND VEHICLE ALLOWANCE	-	1,000	-	1,000	-
10-4185-236 TRAINING & EDUCATION	7,730	8,950	3,890	11,000	2,050
10-4185-240 OFFICE EXPENSE	435	1,125	363	1,125	-
10-4185-241 DEPARTMENT SUPPLIES	4,154	8,790	1,468	11,750	2,960
10-4185-250 EQUIPMENT EXPENSE	3,099	6,570	4,919	7,236	666
10-4185-251 FUEL	3,871	9,734	1,942	5,000	(4,734)
10-4185-253 CENTRAL SHOP	1,243	1,695	1,802	1,749	54
10-4185-255 COMPUTER OPERATIONS	-	-	1,097	-	-
10-4185-260 UTILITIES	430	500	106	500	-
10-4185-265 COMMUNICATIONS/TELEPHONE	7,063	7,579	3,525	7,220	(359)
10-4185-300 LICENSING AGREEMENTS	11,987	15,324	11,366	30,905	15,581
10-4185-310 PROFESSIONAL & TECHNICAL SERVI	88,138	11,200	413	9,700	(1,500)
10-4185-510 INSURANCE & BONDS	2,739	3,510	2,649	3,510	-
10-4185-550 UNIFORMS	1,150	1,830	253	1,830	-
10-4185-551 PERSONAL SAFETY EQUIPMENT	254	600	-	600	-
10-4185-710 COMPUTER HARDWARE & SOFTWARE	1,394	2,160	2,766	2,700	540
TOTAL OPERATIONS	133,848	80,942	36,800	95,826	15,259
TOTAL ENGINEERING	695,546	733,525	330,620	808,781	75,631

# Police

The Springville Police Department has two primary objectives: First maintaining order and second, protecting life and property. These two broad objectives can be further divided into more specific goals of crime prevention and deterrence, evidence collection, apprehension of offenders, property recovery, traffic services and emergency services. The Department consists of a patrol division and investigations division and is supplemented by animal control. The Department strives to anticipate trends so we can be proactive and take action before we have to react to crises. We must always stay a step ahead by planning for future staffing needs, using technology wisely, and being prepared for lean budget times.

**Mission Statement:** Our mission is to provide superior law enforcement through professional service, effective teamwork, fostering trust, confidence and respect for all persons.

#### **Core Values:**

**Integrity -** strong moral and compassionate character and adherence

to ethical principles.

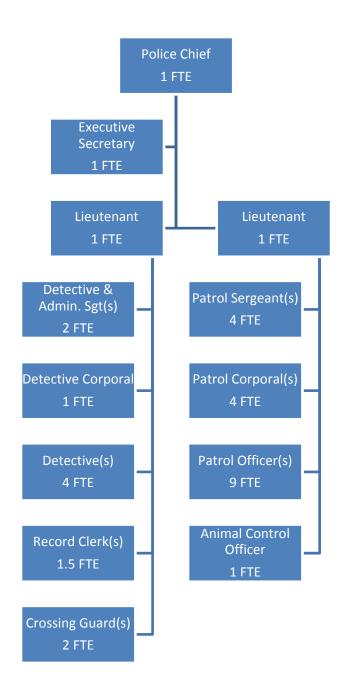
**Courage -** personal resoluteness in the face of danger or difficulties.

**Confidence -** relationships built on trust. **Reliability -** dependability and accuracy.

**Professional** - competence and character expected of a member of a

highly skilled and trained profession.

**Duty -** perfomed for moral, legal, or ethical reasons.



### **Police Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	34.50	33.66	32.50
Personnel Expense	3,079,774	3,235,123	3,246,427
Non-Personnel Expense	367,522	429,645	411,305
Total	3,447,296	3,664,768	3,657,732

#### Police Department – Performance Goals, Strategies and Measures (calendar year)

Goal #1 - Maintain order in our community	<b>'.</b>					
Strategy - Provide effective patrol, respons	<b>Strategy -</b> Provide effective patrol, response and investigation of crime.					
Measures (Calendar years, unless otherwise stated.) 2012 2013 2014 2015						
Number of domestic violence cases	124	132	134	125		
Number of drug cases reported	254	235	218	292		
Number of person arrested for drug &						
DUI crimes	283	292	319	249		
Total number of adult arrests	1023	905	806	612		
Total number of juvenile arrests	223	174	203	163		

### Goal #2 - Protect life and property in Springville

**Strategy** - Respond to criminal acts, investigate and refer suspects for prosecution.

		2013	2014	2015
Measures (Calendar years, unless otherwise stated.)	2012	(target)	(target)	(target)
Property crimes per 1,000 population	22.6	22.1	21.0	18.1
		(25.0)	(22.0)	(21.0)
Violent crimes per 1,000 population	1.2	1.1	1.1	1.24
		(1.2)	(1.1)	(1.1)
Value of property stolen	\$368,261	\$513,835	\$425,440	\$875,221
Value of property recovered	\$263,244	\$180,700	\$234,765	\$318,806
Percent of property recovered	71.0%	35.2%	55%	36.4%
		(60.0%)	(40%)	(40%)
% of property recovered – Utah average	21.0	25.9	-	-
Number of adults referred for prosecution				
To Utah County	228	211	228	174

#### **Goal #3** - Maintain a highly trained and effective police force.

**Strategy** - Provide training that exceeds State standards to improve officer's skills and abilities.

Measures	FY 2012	FY 2013 (target)	2014 (target)	2015 (target)
Average number of hours of training per	88	114	177	64
police officer	(90)	(90)	(90)	(90)



Police

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
10-4210-110	PAYROLL - POLICE	1,732,074	1,794,736	849,952	1,821,972	27,236
10-4210-120	PART-TIME EMPLOYEE SALARIES	39,890	60,584	26,248	52,858	(7,726)
	EMPLOYEE BENEFITS	1,173,122	1,273,783	562,678	1,277,146	3,363
10-4210-140	OVERTIME PAY	54,100	55,000	17,164	40,000	(15,000)
10-4210-141	OVERTIME PAY-LIQUOR TAX ACTIVI	9,402	11,000	1,188	12,500	1,500
10-4210-142	OVERTIME PAY - REIMBURSABLE	36,024	8,000	17,513	10,000	2,000
10-4210-143	OVERTIME PAY - HOLIDAYS	32,074	30,000	23,255	30,000	-
10-4210-160	EMPLOYEE RECOGNITION	3,088	2,020	1,195	1,950	(70)
	TOTAL PERSONNEL	3,079,774	3,235,123	1,499,193	3,246,427	11,304
OPERATIONS	6					
10-4210-220	PERIODICALS & PUBLICATIONS	114	500	142	500	-
10-4210-236	TRAINING & EDUCATION	9,867	14,000	5,200	14,000	-
10-4210-237	EDUCATION REIMBURSEMENTS	=	2,700	=	2,784	84
10-4210-238	CERT	1,812	2,000	373	2,000	-
10-4210-240	OFFICE EXPENSE	8,436	6,500	2,792	6,500	-
10-4210-241	OPERATION SUPPLIES-OFFICE EQUP	7,164	6,000	171	6,000	_
10-4210-243	EMERGENCY PREPAREDNESS	3,134	3,000	586	3,000	-
10-4210-245	OPERATION SUPPLIES-FIREARMS	6,972	6,000	(1,377)	7,000	1,000
10-4210-249	EQUIP. MAINTMISCELLANEOUS	7,753	1,000	219	1,000	-
10-4210-250	EQUIPMENT MAINT FUEL	56,959	59,890	25,320	57,600	(2,290)
10-4210-251	EQUIP. MAINT-VEHICLE REPAIR	19,025	25,000	9,216	25,000	-
10-4210-252	EQUIP. MAINTMAINT. AGREEMENT	65,407	70,950	44,167	73,250	2,300
10-4210-253	CENTRAL SHOP	17,108	20,145	8,294	20,791	646
10-4210-254	EQUIP. MAINTRADIO PAGERS	1,524	4,500	1,923	4,500	-
10-4210-255	COMPUTER OPERATIONS	4,160	6,950	121	6,950	-
10-4210-256	ANIMAL CONTROL - SUPPLIES	371	750	-	750	-
	ANIMAL CONTROL - SHELTER	45,296	61,000	25,325	58,000	(3,000)
10-4210-260	UTILITIES	11,460	13,700	2,820	12,200	(1,500)
	COMMUNICATIONS/TELEPHONE	17,478	19,360	11,871	22,780	3,420
	SUPPLIES-LIQUOR TAX ACTIVITY	-	2,500	-	1,000	(1,500)
	PROFESSIONAL & TECHNICAL SERVI	13,982	12,600	6,538	16,100	3,500
	NARCOTICS TASK FORCE	8,390	10,600	10,549	10,600	-
	INVESTIGATION	451	3,000	-	1,500	(1,500)
	GRAFFITI CONTROL	-	500	-	500	-
	GENERAL GRANTS	12,370	14,000	13,881	8,000	(6,000)
10-4210-510	INSURANCE & BONDS	25,188	25,100	20,758	25,100	-
	YOUTH PROGRAMS	-	2,000	-	2,000	-
	UNIFORMS - CLOTHING	2,791	10,000	2,117	10,000	=
	UNIFORMS - EQUIPMENT	9,188	5,000	1,885	5,000	=
	UNIFORMS - CLEANING	3,568	4,500	1,906	4,500	-
10-4210-710	COMPUTER HARDWARE & SOFTWARE	7,552	15,900	16,294	2,400	(13,500)
	TOTAL OPERATIONS	367,522	429,645	211,091	411,305	(18,340)
	TOTAL POLICE	3,447,296	3,664,768	1,710,284	3,657,732	(7,036)

# Police Dispatch

Springville City's dispatch center has around-the-clock coverage and the latest in technology. Dispatchers are trained as Emergency Medical Dispatchers (EMDs). As such they are able to give life-saving instructions over the telephone, and have been credited with helping family members save the lives of a number of young children and adults. Dispatchers are connected to public safety responders by radio, cellular telephone and pager systems. The Dispatch Center handles thousands of calls each week. The dispatchers also assist all City departments with after hour call-outs to non-public safety personnel such as Water, Sewer, Street and Facilities personnel.

**Mission Statement:** Our mission is to provide superior law enforcement through professional service, effective teamwork, fostering trust, confidence and respect for all persons.

#### **Core Values:**

**Integrity -** a strong moral and compassionate character and

adherence to ethical principles.

**Courage -** a personal resoluteness in the face of danger or

difficulties.

**Confidence -** a relationship built of trust. **Reliability -** to be dependable and accurate.

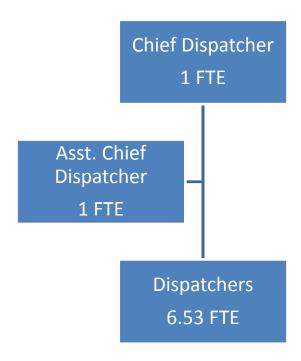
**Professional** - to have a competence and character expected of a

member of a highly skilled and trained profession.

**Duty -** that which must be done for moral, legal, or ethical

reasons.

The Dispatchers work under the supervision of the Director of Public Safety and the Police Department's Investigations Lieutenant.



### **Police Dispatch Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	8.53	8.53	8.53
Personnel Expense	548,434	531,149	567,784
Non-Personnel Expense	98,622	102,899	95,949
Total	647,056	634,048	663,733

### **Police Dispatch – Performance Goals, Strategies and Measures**

Goal #1 - Facilitate a rapid response to public safety emergencies.						
Strategy - To answer emergency 911 calls	in a timely m	anner.				
	2012	2013	2014	2015		
Measures (Calendar years, unless otherwise stated.)	(target)	(target)	(target)	(target)		
1. Number of 911 calls received:	9,135	8,460	8917	9378		
2. Average time to Answer 911 calls	3.43	3.31	3.31	3.50		
(in seconds)	(<4)	(<4)	(<4)	(<4 sec)		
3. Number of Non-911 Calls received	46,075	41,786	40,891	38,584		
4. Average Time to Answer Non-911	3.00	3.00	3.0	3.0		
Calls (Administrative Calls)	(<5)	(<5)	(<5)	(<5 sec)		
5. Percent of Non-911 calls answered in	97.9%	98.3%	98.7%	98.2%		
under 10 seconds.	(> 96%)	(> 96%)	(> 96%)	(>96%)		
Goal #2 - Provide a high quality dispatch service.						
<b>Strategy -</b> Do a monthly quality review of requests for emergency service.						
	2012	2013	2014	2015		
Measures (Calendar years, unless otherwise stated.)	(target)	(target)	(target)	(target)		
6. Hold a monthly quality review - # of	New	6	40	106		
reports reviewed.	New	(12)	(12)	(36)		
7. Percent of calls reviewed that meet or		Did not	95.4%	90.0%		
exceed local & State standards	New	record	(95%)	(96%)		
		(95%)				
<b>Goal #3</b> - Provide service to all Springville						
<b>Strategy</b> - Dispatch calls for service to vari	ous public sa	fety and non-	public safety			
departments.				T		
Measures (Calendar years, unless otherwise stated.)	2012	2013	2014	2015		
8. Total Calls for Service (CAD calls)	29,584	29,628	30,515	28,858		
9. Total Police Incident Reports	14,720	13,584	13,704	13,862		
10. Total Fire and Ambulance Reports	n/a	1,426	3,573	3,301		
11. Total Dispatches to non-public safety						
departments, such as Water, Sewer,	161	161	121	143		
Streets, Parks & Recreation and	101	101	121	143		
Irrigation						



#### Dispatch

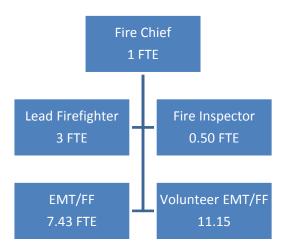
GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4211-110	PAYROLL -DISPATCH	311,479	288,538	146,892	319,194	30,656
10-4211-120	PART TIME EMPLOYEES SALARIES	56,457	55,009	37,735	57,724	2,715
10-4211-130	EMPLOYEE BENEFITS	164,500	170,590	80,687	173,854	3,264
10-4211-140	OVERTIME PAY	2,738	6,500	3,350	6,500	-
10-4211-143	OVERTIME-HOLIDAYS	13,260	10,000	6,884	10,000	-
10-4211-160	EMPLOYEE RECOGNITION	_	512	-	512	(0)
	TOTAL PERSONNEL	548,434	531,149	275,549	567,784	36,635
OPERATIONS						
10-4211-236	TRAINING & EDUCATION	1,794	6,200	1,643	6,200	-
10-4211-237	EDUCATION REIMBURSEMENTS	-	5,199	-	5,019	(180)
10-4211-241	OPERATION SUPPLIES	2,298	1,000	102	2,000	1,000
10-4211-242	GRANT EXPENDITURES	15,575	-	-	-	-
10-4211-252	EQUIP. MAINTMAINT. AGREEMENT	75,166	83,150	31,116	73,380	(9,770)
10-4211-254	EQUIP. MAINTRADIO PAGERS	-	2,000	-	4,000	2,000
10-4211-510	INSURANCE AND BONDS	3,790	4,850	3,664	4,850	-
10-4211-550	UNIFORMS - CLOTHING	-	500	-	500	
	TOTAL OPERATIONS	98,622	102,899	36,525	95,949	(6,950)
	TOTAL DISPATCH	647,056	634,048	312,074	663,733	29,685

# Fire and Ambulance

Springville Fire & Rescue is a "dual role" combination fire department. Our members serve as both fire fighters and emergency medical technicians (EMTs). We respond to a wide variety of emergencies including medical, fire suppression, hazardous materials, motor vehicle accidents and extrications. In addition to functioning in a "dual role" capacity for our community, Springville Fire & Rescue provides a "third service" in the form of patient transportation to the hospital. We are a "combination" fire department made up of full-time, part-time and volunteer members.

**Mission Statement:** To have a positive impact on emergencies by, Saving Lives, Fighting Fires, and Protecting Property.

Our Motto is: "Response Ready"



**Fire Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	22.18	22.18	21.86
Personnel Expense	745,913	799,702	857,808
Non-Personnel Expense	282,827	290,052	319,151
Total	1,028,741	1,089,754	1,176,959

### Fire and Ambulance – Performance Goals, Strategies and Measures

Measures (Calendar years, unless otherwise	•	spond to emerge 2013	2014	2015
stated.)	2012	(target)	(target)	(target)
Percent of members who maintain their State	2012	98%	95%	97.4%
Certification	90%	(100%)	(90%)	(90%)
Maintain volunteers members at an	2070	40	40	32
acceptable level		(40)	(40)	(40)
Maintain part-time staff at a level to cover all		23	20	20
shifts	12	(23)	(22)	(20)
Silito	12	(23)	Yes	Yes
Maintain equipment to an ISO 5 rating	Yes	Yes	(Yes)	(Yes)
Goal #2 - Provide a quality fire service.	1 05	1 05	(165)	(165)
Strategy - Provide proper resources, and fight fi	res effective	lv		
Measures (Calendar years, unless otherwise	105 011001110	2013	2014	2015
stated.)	2012	(target)	(target)	(target)
Stated.)	2012	91%	91%	41%
Muster 15 firefighters on major fire calls	New	(90%)	(90%)	(90%)
Initiate fire attack within 2 minutes of arrival	11011	72%	100%	100%
- (17 fires in 2015)	New	(90%)	(90%)	(90%)
(1, 11100 111 2010)	1,0,0	100%	100%	100%
Confine structure fire to building of origin	New	(90%)	(90%)	(90%)
Goal #3 - Provide a quality emergency medical results.			(2070)	(2070)
Strategy - Complete a quarterly review of EMS		501 1100.		
Measures (Calendar years, unless otherwise	responses.		2014	2015
stated.)	2012	2013	(target)	(target)
Percent of EMS cases that meet or exceed	2012	100%	95%	92.9%
State standards of care	New	(100%)	(95%)	(95%)
Percent of time on-duty EMT's arrive in less	2,0,,	(10070)	(50,0)	(30,0)
than 8 minutes.		90%	98%	99.3%
(Averaged 6:23 min.)	New	(90%)	(90%)	(90%)
Percent of time volunteer EMT's arrive in		(3 3 7 3)	(2 2 7 3)	(5 4 7 4)
less than 14 minutes.		90%	98%	96.2%
(Averaged 12:19 min)	New	(90%)	(90%)	(90%)
Goal #4 - Reduce loss of life and property.				
Strategy - Provide an active fire prevention prog	gram providi	ng fire inspecti	ons, plan revie	ws and
youth fire education.	, r	8	, <b>F</b>	
Measures (Calendar years, unless otherwise			2014	2015
stated.)	2012	2013	(target)	(target)
Percent of plan reviews completed within 21		100%	100%	100%
days. (71 plans reviewed.)	New	(90%)	(90%)	(90%)
Percent of annual business inspections and re-		1	, ,	`
inspections completed annually. (463		100%	100%	100%
Businesses inspected in 2014.)	New	(100%)	(100%)	(98%)
•		71	76	75
		(30)	(36)	(50)



Fire & EMS

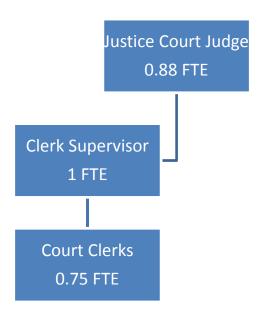
GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
	PAYROLL - FULL TIME	205,915	218,276	119,151	237,614	19,338
	PAYROLL- PART TIME	101,410	227,851	44,017	237,918	10,067
	PAYROLL - VOLUNTEER	290,630	204,971	123,853	199,274	(5,697)
10-4220-130	EMPLOYEE BENEFITS	143,395	143,273	73,177	177,692	34,419
10-4220-140	OVERTIME PAY	483	1,000	150	1,000	-
10-4220-143	OVERTIME PAY - HOLIDAYS	3,582	3,000	2,942	3,000	_
10-4220-160	EMPLOYEE RECOGNITION	500	1,331	49	1,312	(19)
	TOTAL PERSONNEL	745,913	799,702	363,339	857,809	58,107
	_					
OPERATION	S					
	BAD DEBT EXPENSE	-	-	-	5,000	5,000
	MAGAZINES & PUBLICATIONS	236	365	127	330	(35)
10-4220-235		2,198	-	-	-	-
	TRAINING & EDUCATION	6,790	7,750	2,704	7,005	(745)
	TRAINING MATERIALS	3,943	4,450	26	4,500	50
	OFFICE EXPENSE	7,270	5,955	2,450	5,955	-
	OPERATION SUPPLIES	13,086	12,435	5,502	12,435	-
	GRANT EXPENDITURES	-	3,000	-	6,000	3,000
	AMBULANCE SUPPLIES	47,206	40,000	19,742	41,200	1,200
	BILLING FEES	46,952	36,400	18,597	55,000	18,600
	EQUIPMENT EXPENSE	12,231	38,470	3,476	25,000	(13,470)
10-4220-251		15,431	15,000	5,386	18,000	3,000
	CENTRAL SHOP	12,021	17,598	8,620	18,163	565
	EQUIP. MAINTRADIO PAGERS	4,441	4,350	1,068	4,350	
	COMPUTER OPERATIONS	-	250	-	250	-
10-4220-260		6,328	9,000	2,146	7,000	(2,000)
	COMMUNICATIONS/TELEPHONE	3,663	3,579	1,530	4,563	984
	PROFESSIONAL SERVICES	19,258	17,550	4,703	24,870	7,320
10-4220-510	INSURANCE & BONDS	36,760	37,340	29,016	37,340	-
10-4220-512	YOUTH PROGRAMS	2,921	500	-	2,000	1,500
	UNIFORMS	16,605	16,000	939	16,000	-
10-4220-551	UNIFORMS - TURNOUTS	24,781	19,150	(181)	21,790	2,640
10-4220-710	COMPUTER EQUIPMENT AND SOFTWA	705	910	-	2,400	1,490
	TOTAL OPERATIONS	282,827	290,052	105,850	319,151	29,099
	TOTAL FIRE	1,028,741	1,089,754	469,188	1,176,959	87,205

# Municipal Court

The Justice Court is established by the municipality and has the authority to deal with class B and C misdemeanors, violations of ordinances, small claims, and infractions committed within its territorial jurisdiction.

Four-person juries hear jury trials in the Justice Court. City attorneys prosecute cases involving municipal ordinance violations and state law in municipal courts. Litigants and defendants often act without an attorney (pro se) in Justice Courts but may hire counsel or apply for a public defender.

**Mission Statement**: The Mission of the Springville City Justice Court is to improve the quality of life in our community.



### **Municipal Court Summary**

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	3.85	3.69	2.63
Personnel Expense	250,975	263,870	235,861
Non-Personnel Expense	62,878	123,926	66,434
Total	313,853	387,796	302,295

#### **Municipal Court – Performance Goals, Strategies and Measures**

**Goal #1** - Maintain a safe environment for the community and employees while at the court. **Strategy** - Ensure safety by complying with the standards of justice courts designated by state code 78A-7-103 and other common-sense safety measures. Use of security services and metal detectors in the courtroom and lobby.

			2016	2017
Measures	2014	2015	(target)	(target)
Insure the employees feel safe. Provide a				
Bailiff whenever court is in session.				
Implement metal detector security.	90	90	100	100

Goal #2 – Compliance/Clearance Rates – Review number of cases filed and compare with cases terminated, this will disclose how the court is keeping up with the caseload.

**Strategy** – Compare reports monthly to determine if court is keeping up with collections, dismissals, probation compliance and closing of cases.

			2016	2017
Measures	2014	2015	(target)	(target)
Review tracking reports weekly to				
maintain compliance.	102	106	106	100

**Goal #3** – Caseflow Management - Ensure accountability by fair, equitable, and timely treatment of those involved in the criminal justice system.

**Strategy -** Schedule appointments as quickly as possible, allowing walk-in defendants to see the Judge without an appointment on court days. Preparing and monitoring cases, manage court processes, requests for information, motions, and code compliance.

			2016	2017
Measures	2014	2015	(target)	(target)
Number of cases disposed	3,972	3,215	3,136	3,200

Goal #4 – Make sure all employees comply with state-designated court education requirements and encourage employees to go above requirements.

**Strategy -** Maintain knowledge of justice court requirements and provide additional training to implement new requirements. Have employee learn new subjects and teach it to the other clerks. Use of online training provided by the Utah Administrative Office of the Courts.

			2016	2017
Measures	2014	2015	(target)	(target)
Attend mandatory annual conference,				
spend min of 1 hour per week using OTP.	100	100	100	100



#### **Municipal Court**

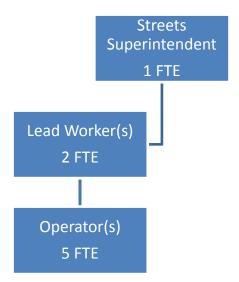
	E) (00.45	FY2016	FY2016	FY2017	FY2017
OL AGOT - LINE ITEM DEGODIDATION	FY2015	APPROVED	MIDYEAR	FINAL	VS FY2016
GL ACCT LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL					
10-4250-110 JUSTICE & CLERK SALARY	135,177	141,492	69,675	141,860	368
10-4250-120 PART-TIME EMPLOYEE SALARIES	55,915	57,101	24,183	28,144	(28,957)
10-4250-130 EMPLOYEE BENEFITS	59,883	65,277	30,640	65,700	423
10-4250-160 EMPLOYEE RECOGNITION	-	-	54	158	158
TOTAL PERSONNEL	250,975	263,870	124,553	235,861	(28,009)
OPERATIONS					
10-4250-220 PUBLICATIONS AND LAW BOOKS	1,611	1,900	1,205	1,900	
10-4250-230 MILEAGE AND TRAVEL ALLOWANCE	1,011	1,900	1,205	1,900	-
10-4250-230 MILEAGE AND TRAVEL ALLOWANCE 10-4250-236 TRAINING & EDUCATION	1 426	2 000	967	2 250	- (650)
	1,426	2,900		2,250	(650)
10-4250-240 OFFICE EXPENSE	12,038	14,600	4,802	13,570	(1,030)
10-4250-250 EQUIPMENT EXPENSE	-	600	-	600	-
10-4250-255 COMPUTER OPERATIONS	500	500	-	500	(000)
10-4250-260 UTILITIES	3,820	4,300	940	4,000	(300)
10-4250-265 COMMUNICATION/TELEPHONE	648	566	279	654	88
10-4250-270 DEFENSE/WITNESS FEES	25,369	28,200	10,375	-	(28,200)
10-4250-271 WITNESS/JURY FEES	1,536	1,700	629	1,700	-
10-4250-310 PROFESSIONAL SERVICES	12,690	63,700	19,510	39,100	(24,600)
10-4250-510 INSURANCE & BONDS	1,370	1,760	1,324	1,760	-
10-4250-550 UNIFORMS	101	400	-	400	-
10-4250-710 CAPITAL-HARDWARE AND SOFTWARE	1,770	2,800	-		(2,800)
TOTAL OPERATIONS	62,878	123,926	40,031	66,434	(57,492)
TOTAL COURT	313,853	387,796	164,584	302,295	(85,501)

## Streets

The Streets Division is responsible for the operation and maintenance of the City's 136 miles of roadways. Major Streets Division activities include:

- Streets maintenance programs; including crack, slurry and chip seals, micro surfacing and asphalt overlays, and utility excavation projects.
- Replacing, repairing, and upgrading concrete curb, gutter & sidewalks throughout the city.
- Re-painting of roadway striping and roadway markings.
- Traffic sign inventory, repair and replacement.
- Snow removal to provide safe driving conditions during winter months
- Debris removal at critical locations within Hobble Creek to protect bridges and structures during spring runoff.

**MISSION STATEMENT:** We will provide quality service to the public in an effective and efficient manner, and install and maintain the best streets and sidewalks with the funds we have.



**Streets Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	8.00	8.00	8.00
Personnel Expense	564,069	607,792	630,865
Non-Personnel Expense	494,212	629,557	621,188
Total	1,058,281	1,237,349	1,252,053

#### Streets Department Performance Goals, Strategies, and Measures

**Goal #1** — To provide a road maintenance plan for all who pass through Springville, in order to eliminate hazardous conditions, and extend the life of our streets in order to save taxpayer money.

**Strategy** – To execute a 7 year street maintenance plan, Explore new Maintenance Options, Reconstruct old roads and prolong the life of our current roads. Efficiently Respond to Snow and Ice conditions to increase Safe driving.

Measures (1,342 Sections of road in	FY	FY	FY	FY 2017
Springville) Broken down by intersections	2013/14	2014/15	2015/16	(target)
Sections of Road Treated	236	213	204	200
Roads with a condition rating less				
than 3	30%	24%	17.06%	20%
Overall Road Condition Rating				
(0-10) higher is better	5.2	5	5.8	5
Snow Removal Cost Per lane Mile				
(136 Total Lane Miles)		\$236.10	\$545.63	

**Goal #2** – To Ensure signs/ sidewalks are kept in good repair for residents of Springville, in order to provide safe walking/Driving corridors & connect the community

**Strategy** –Increase pedestrian Safety by reducing trip hazards, Repairing areas to better or new conditions, Exploring New Maintenance options, Completing a Yearly Inventory, Installing new ADA ramps. Complete a yearly Retro reflectivity test to increase night driving safety, Comply with MUTCD standards & meeting new sign requirements.

	FY	FY	FY	FY 2017
Measures	2013/14	2014/15	2015/16	(target
Existing Hazards	738	671	1063	950
% of Hazards That have an				
Extreme Rating (Priority Rating = Extreme/High/Medium/low)	12%	9%	17%	
Hazards Repaired		7%	12.41%	



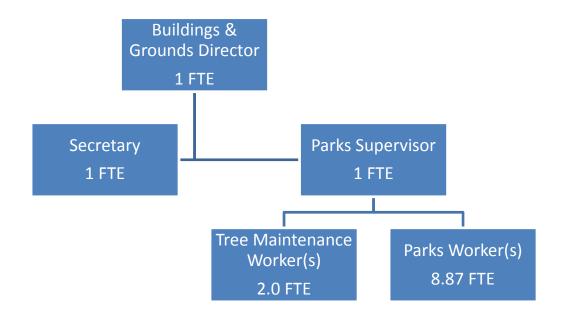
#### Streets

0. 4007		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL	PAYROLL - STREETS DEPARTMENT	348,129	365,623	185,666	380,236	14,613
	EMPLOYEE BENEFITS	213,841	234,689	113,931	243,148	8,459
	OVERTIME PAY	1,899	7,000	1,722	7,000	-
	EMPLOYEE RECOGNITION	200	480	-,,,	480	_
10 1110 100	TOTAL PERSONNEL	564,069	607,792	301,320	630,865	23,073
	-					
OPERATIONS	3					
10-4410-230	MILEAGE AND VEHICLE ALLOWANCE					-
	TRAINING & EDUCATION	2,247	2,169	507	2,169	-
	TRAFFIC ENGINEERING (SIGNS)	15,113	20,000	11,643	20,000	-
	STOCKPILE - GRAVEL	22,501	30,000	4,263	30,000	-
	DEPARTMENTAL SUPPLIES	9,697	14,000	5,408	14,000	-
	NEW SUBDIVISION SIGNS	-	3,000	-	3,000	-
	EQUIPMENT OPERATION EXPENSES	14,718	15,000	7,841	15,000	-
10-4410-251		33,943	44,100	12,002	33,600	(10,500)
	VEHICLE EXPENSE	10,302	13,000	1,382	13,000	-
	CENTRAL SHOP	45,789	44,491	18,774	45,919	1,428
	COMPUTER OPERATIONS	774	4,500	602	4,500	-
10-4410-260		4,054	3,640	1,227	3,640	-
	COMMUNICATION/TELEPHONE	1,228	1,722	453	1,088	(634)
	PROFESSIONAL & TECHNICAL SERVI	524	2,000	688	2,000	-
	CUSTOMER SERVICE REQUESTS	2,267	5,750	437	5,750	=
	INSURANCE & BONDS	10,565	9,510	8,715	9,510	=
	CLAIMS SETTLEMENTS	13,222	8,795	11,045	9,382	587
	TRAFFIC LIGHT MAINTENANCE	=	2,000	965	2,000	
	PROTECTIVE EQUIPMENT	6,645	7,930	4,378	7,930	=
	BRIDGE MAINTENANCE	568	7,500	-	7,500	-
	OTHER SERVICES	10,967	14,250	2,916	14,250	-
	SPECIAL REPAIRS	10,341	10,000	5,071	10,000	-
	SNOW REMOVAL	17,078	30,000	9,495	30,000	-
	STREET MAINTENANCE	156,849	225,000	180,334	225,000	-
	SIDEWALKS - CURB & GUTTER	50,434	50,000	47,667	50,000	-
	PAINT MAINTENANCE	41,547	50,000	35,296	50,000	-
	COMPUTER EQUIPMENT AND SOFTWA	643	-	-	750	750
	OFFICE FURNITURE & EQUIPMENT	<del>-</del>	700	-	700	-
10-4410-770	BACKHOE (ANNUAL TRADE-IN)	12,196	10,500	10,536	10,500	- (0.005)
	TOTAL OPERATIONS	494,212	629,557	381,644	621,188	(8,369)
	TOTAL STREETS	1,058,281	1,237,349	682,963	1,252,052	14,703

# Parks

The City Parks Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of over 150 acres of parks, public areas, green spaces, trails, and park facilities throughout Springville. The City Parks Division keeps all parks, public areas, green spaces, trails, and park facilities in top condition during the summer season, helps with set up, take down, and operation of city festivals and functions, assists in the operation of the winter recreation program, facilitates snow removal around all City facilities, parking areas, trails, and public spaces, maintains the City's urban forest, as well as performing other tasks as needed.

**MISSION STATEMENT:** Springville City Parks Division will provide areas that are safe, well maintained, and family friendly for recreation, relaxation, and the enjoyment of all, keep City grounds bright, vibrant, and beautiful, and provide a healthy and sustainable urban forest.



**City Parks Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	12.17	13.87	13.87
Personnel Expense	663,531	696,633	730,887
Non-Personnel Expense	252,946	297,714	336,757
Total	916,477	994,347	1,067,644

# Parks Department – Performance Goals, Strategies, and Measures

# Goal #1 – To keep all parks, green spaces, and City grounds well groomed, maintained and at acceptable safety standards at all times.

### Strategies

- Implement irrigation, fertilization, weed control, mowing, trimming, and safety check programs that are effective, efficient, and trackable.

- Implement and follow an effective safety check program to ensure that parks are safe

and to allow deficiencies to be addressed in a timely manner.

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	Target
Weekly Park Inspections	26	26	26	30
Annual Fertilizations and Aerating	1	1	2	2
Annual Selective Herbicide				
Applications	1	2	2	2
Parks Maintained at or above				
Minimum Standards	80%	85%	90%	95%

# Goal #2 – Keep our urban forest maintained at or above minimum acceptable standards.

### Strategies –

- **1-** Maintain all trees according to accepted standards.
- **2-** Plant new street trees as development requires
- **3-** Prioritize maintenance plan according to tree assessments
- **4-** Replace a minimum of 2% of trees every year
- 5- Maintain Tree City USA status

	FY 2014	FY 2015	FY 2016	FY 2017
Measures				Target
Percent of Trees Replaced	2%	2%	2%	2%
Number of new trees planted	329	390	370	500
Years as a Tree City USA	35	36	37	38

# Goal #3 – Keep our park inventory and development in agreement with current IFFP and IFA plans for the City.

# Strategies -

- 1- Keep an updated parks IFFP, IFA, and CPA plan.
- **2-** Develop parks as plan requires and as funds are available.
- **3-** Complete capital projects in existing parks.
- **4-** Search for opportunities to acquire new park properties and needed according to plans.

Measures		FY 2014	FY 2015	FY 2016	FY 2017 Target
Plans in place and					
approved	Y				
		Community	Contractor		
New Park Projects		Park Phase	Legacy	WBF	WBF phase
completed		II	Park	phase I	II
Capital projects		1	1	0	1

Current Inventory Acres				
127.99				
90.72				
	Inventory Acres	Inventory Acres 127.99	Inventory Acres 127.99	Inventory Acres 127.99



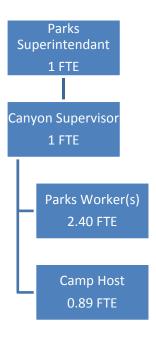
Parks

	FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL	·		<u>/ 10 / 0/ 12</u>	<u> </u>	
10-4510-110 PAYROLL - PARKS DEPARTMENT	324,040	338,718	180,081	360,511	21,793
10-4510-120 PART-TIME EMPLOYEE SALARIES	107,552	123,822	62,270	117,173	(6,649)
10-4510-130 EMPLOYEE BENEFITS	227,636	230,461	124,340	249,572	19,111
10-4510-140 OVERTIME PAY	4,120	2,800	3,042	2,800	-
10-4510-160 EMPLOYEE RECOGNITION	183	832	63	832	(0)
TOTAL PERSONNEL	663,531	696,633	369,796	730,887	34,254
OPERATIONS					
10-4510-220 ORDINANCES AND PUBLICATIONS				_	_
10-4510-220 OKDINANCES AND POBLICATIONS  10-4510-230 MILEAGE AND VEHICLE ALLOWANCE	_	500	_	500	-
10-4510-236 TRAINING & EDUCATION	2,410	5,000	3,770	8,500	3,500
10-4510-241 DEPARTMENTAL SUPPLIES	13,170	17,000	4,047	17,000	-
10-4510-242 CONTRACTED GROUNDS/BEDS MAINT.	14,000	14,000	10,500	14,000	-
10-4510-243 SHADE TREE EXPENDITURES	37,869	37,600	25,669	66,150	28,550
10-4510-244 TREE REPLACEMENT	9,809	12,000	6,417	10,000	(2,000)
10-4510-245 ART MUSEUM FLOWER BEDS	5,375	8,000	6,000	8,000	-
10-4510-250 EQUIPMENT EXPENDITURES	18,015	39,500	12,017	38,000	(1,500)
10-4510-251 FUEL	18,246	23,625	8,481	20,000	(3,625)
10-4510-252 VEHICLE EXPENSE	13	-	-	-	
10-4510-253 CENTRAL SHOP	25,346	23,653	15,232	24,412	759
10-4510-255 COMPUTER OPERATIONS				-	-
10-4510-260 BUILDING & GROUNDS	50,956	51,500	28,293	53,000	1,500
10-4510-261 PLAYGROUND MAINTENANCE	14,479	19,000	12,604	20,000	1,000
10-4510-265 COMMUNICATION/TELEPHONE	1,557	1,436	538	1,206	(230)
10-4510-310 PROFESSIONAL & TECH. SERVICES	15,333	3,000	5,929	10,000	7,000
10-4510-510 INSURANCE & BONDS	7,375	12,500	7,438	12,500	-
10-4510-511 CLAIMS SETTLEMENTS	15,190	15,190	15,190	15,190	(0)
10-4510-550 UNIFORMS	2,253	3,300	202	3,300	-
10-4510-710 COMPUTER HARDWARE AND SOFTWARE	1,550	910	-		(910)
10-4510-720 OFFICE FURNITURE & EQUIPMENT				-	-
10-4510-781 HOLIDAY DECORATIONS	-	10,000	10,433	15,000	5,000
TOTAL OPERATIONS	252,946	297,714	172,761	336,757	39,043
TOTAL PARKS	916,477	994,347	542,557	1,067,644	73,297

# Canyon Parks

The Canyon Parks Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of over 400 acres of parks and campgrounds in Hobble Creek Canyon. The Canyon Parks Division facilitates campground, pavilion, and picnic use during the camping season as well as running the winter recreation program during the winter months.

**MISSION STATEMENT:** Springville Canyon Parks Division will provide an area that is safe, well maintained, and family friendly for recreation, relaxation, and the enjoyment of all in the beautiful surroundings of Hobble Creek Canyon.



# **Canyon Parks Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	4.52	4.75	5.29
Personnel Expense	180,239	229,521	254,877
Non-Personnel Expense	71,845	85,573	73,047
Total	252,083	315,094	327,924

# Canyon Parks – Performance Goals, Strategies, and Measures

# Goal #1 – To maximize revenue received through pavilion reservations, campground use.

### Strategies:

- Provide parks that are consistently well maintained, provide quality customer service, and keep prices at a level that are affordable and attractive.
- Find effective means to advertise to our core clientele.

Measures	2013 Season	2014 Sassan	2015 Season	2016 Season
Parks Rental Season Revenues	\$95,852	<b>Season</b> \$107,436	\$133,797	(Target) \$135,000
Canyon Pavilion Reservations	446	419	468	470
Canyon Campsite Reservations	644	642	653	660

# Goal #2 – Keep the Canyon Parks grounds in above average condition during the summer camping season.

### Strategies:

- Implement Efficient and Effective irrigation, weed control, fertilization, mowing, and trimming regimens
- Implement inspection programs that allow us to effectively track park maintenance, report deficiencies, and address needs in a timely manner.

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	Target
Monies spent to upgrade				
irrigation systems	\$0	\$10,000	\$10,000	\$10,000
Annual fertilizer applications	1	1	2	2
Weekly Park Safety Checks	20	25	25	25
Percent of safety violations				
found during Safety Checks that				
are fixed within three working				
days	100%	100%	100%	100%

# Goal #3 – Keep the Canyon Parks maintained at or above minimum acceptable standards at all times.

### Strategies -

- 1- Set a five year plan for funding deficiencies and replacements.
- 2- Propose plan funding during budget process.
- 3- Complete funded projects during the fiscal year.

Measures	Standards in Place	Frequency of Inspections	Acceptabl e Time for Repairs	FY 2016 Target
Park		Daily and		
Maintenance	Yes	Weekly	1 week	80%

		Projects funded in FY 2015	Projects funded in FY 2016	Completed projects FY 2015/16	FY 2017 project Target
5 to 10 year	Yes	3	1	3	1
Canyon Parks In	nventory				
Developed					
acres	55				
Additional					
developable					
acres	21				
Pavilions	10				
Restrooms	11	_			
Campsites	57	_			
Picnic Areas	2				



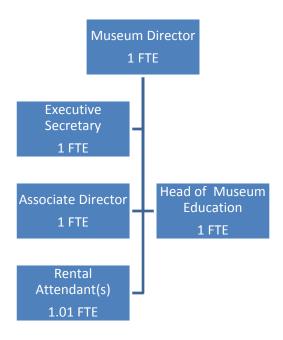
# Canyon Parks

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
<b>GL ACCT</b>	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<b>BUDGET</b>	<u>ACTUAL</u>	<b>BUDGET</b>	INC/(DEC)
PERSONNEL						
10-4520-110	PAYROLL -FULL TIME (CANYON)	99,976	104,991	54,511	111,746	6,755
10-4520-120	PAYROLL - PART TIME (CANYON)	24,879	61,831	9,989	74,478	12,647
10-4520-130	EMPLOYEE BENEFITS	53,822	59,914	28,507	65,835	5,921
10-4520-140	OVERTIME	1,469	2,500	1,465	2,500	-
10-4520-160	EMPLOYEE RECOGNITION	92	285	113	318	33
	TOTAL PERSONNEL	180,239	229,521	94,585	254,877	25,356
OPERATIONS	_					
10-4520-230	MILEAGE AND TRAVEL ALLOWANCE	-	500	-	500	-
10-4520-236	TRAINING & EDUCATION	160	1,800	799	1,400	(400)
10-4520-241	DEPARTMENTAL SUPPLIES	4,296	8,000	1,113	8,500	500
10-4520-250	EQUIPMENT EXPENDITURES	9,874	13,500	3,991	14,000	500
10-4520-251	FUEL	7,430	11,250	2,752	10,000	(1,250)
10-4520-253	CENTRAL SHOP	3,253	4,642	1,563	4,791	149
10-4520-260	BUILDINGS & GROUNDS	25,675	25,000	12,368	26,000	1,000
10-4520-265	COMMUNICATION/TELEPHONE	2,116	1,471	1,109	2,356	885
10-4520-320	CAMP HOST	10,850	12,500	3,100	-	(12,500)
10-4520-510	INSURANCE & BONDS	2,139	3,000	2,175	3,000	-
10-4520-550	UNIFORMS	1,621	3,000	761	2,500	(500)
10-4520-710	COMPUTER EQUIPMENT AND SOFTWA	-	910	-	-	(910)
10-4520-793	WINTER RECREATION	4,430	-	-	-	-
	TOTAL OPERATIONS	71,845	85,573	29,731	73,047	(12,526)
	TOTAL CANYON PARKS	252,083	315,094	124,315	327,924	12,830

# Art Museum

The Springville Museum of Art serves the public by facilitating meaningful encounters with fine art in a safe, customer service-based facility. Its value to the community is in its educational and leisure-centered programs and exhibitions. These programs align with the injunction cited in its dedicatory prayer that the museum be a "sanctuary of beauty" and a "temple of contemplation" proffering experiences that encourage deep reflective thinking and refined behavior. These opportunities are much needed in our community as we carve a path for our youth and their families.

**MISSION STATEMENT:** The purpose of the Springville Museum of Art is to provide quality life-affirming art, cultural and educational opportunities to the community of Springville (Utah's Art City), the arts community, students and educators, and the public at large.



# **Art Museum Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	4.91	5.01	5.01
Personnel Expense	383,947	413,140	400,781
Non-Personnel Expense	62,340	69,086	80,300
Total	446,287	482,226	481,081

# **Performance Goals, Strategies, and Measures**

# Goal #1 – To improve customer service and community relations

Strategies – Raise the Museum's profile, visibility and reputation
Provide well-trained staff and volunteers to serve the public
Provide a safe and well-maintained historic facility

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	(target)
Duovido moliov				100%
Provide policy updates and training				staff participat
weekly for staff	n/a	n/a	n/a	ion
we come				
Hold quarterly				
customer service				1000/
trainings and provide professional				100% staff
development				participat
opportunities for staff	n/a	n/a	n/a	ion
				5 200/
				5-30% dependin
				g upon
Increase media				social
coverage, social				media
media participation	n/a	n/a	n/a	platform
Train staff and				100%
volunteers to serve as				participat
"brand" promoters	n/a	n/a	n/a	ion
Increase Museum				
awareness and			Maintain 10%	
engagement through a			revenue increase	Increase
focus on Rental			and provide	rental
marketing and	,	Increase rental	staffing for inter-	revenue
staffing	n/a	revenue by 10%	local events	by 10%
				100,000
				(includin
			100,000	g
Track visitor		95,000 (total	(including	outreach
attendance and establish baseline	102,000	including outreach)	outreach	programs
estaulish basenne	102,000	outreach)	programs)	<i>)</i>

Increase Museum				
Docent-led tours	50 per year	129 (target 96)	135	140
				Continue
				working
				with City
				Facilities
				and
				Public
				Safety
				departme
		Improved	Continue working	nt to
	Install new	notification	with Public	install
	security	system, alerts	Safety to assess	and
	cameras	new camera	security	repair
	and DVR,	installation/repairs	equipment needs.	safety
	align with	. First response	Work with	and
Purchase and install	City	through City	Association for	security
improved security	response	Dispatch	updated DVR	equipme
equipment	teams		system	nt

Review and revise emergency plans and risk management policies	Align with City response teams procedures , train all staff and volunteers	Devise Security response procedures with Public Safety. Regular staff reviews of security and liability procedures in departments and general staff meetings	Finalize with Public Safety: 1. Building security response team and disaster plan 2. Work with Association to have Collection response team	Achieve 80% response rate to custodial and maintena nce issues within 7 days / 90% response rate to safety issues within 3 days and emergenc y issues within 1 day
Create new customer service training guidelines for staff and volunteers  Purchase and train on new communication/phon e system	2 trainings per year  Initial training on new system	Volunteer training, quarterly rental host trainings  Ongoing staff and volunteer training – 2 per year	Volunteer training, one general staff training; four trainings/yr. for Rental Hosts  Continue staff training on communication systems	n/a complete d  n/a complete d

Devise, administer and evaluate a customer service survey	1 survey per year	Multiple programs and tour surveys	1 survey on general visitorship	n/a
Re-key building Goal #2 – Implement	n/a	n/a completed	n/a completed	n/a complete d

Strategies Refine governance and internal organizational structure Advance a special focus on collection stewardship

Advance a s	occiai iocus o	ii concetion stewar	usinp	
				FY 2017
Measures	FY 2014	FY 2015	FY 2016	(target)
Finalize and approve				
Memorandum of				
Understanding (MOU)				Completion
between City and				by end of
Association	n/a	n/a	n/a	fy17
Evaluate and align				
organizational structure				Completion
and processes with				by end of
MOU	n/a	n/a	n/a	fy17
Evaluate museum				
departmental practices				Completion
with state and national				by end of
best practice standards	n/a	n/a	n/a	fy17
Integrate collection				
database with online				Completion
kiosk for research and				by end of
education	n/a	n/a	n/a	fy17
Create emergency				Completion
response plan for				by end of
collection	n/a	n/a	n/a	fy17
Provide professional				
staff development with				Conference
focus on collection				attendance
management	n/a	n/a	n/a	in FY17
Cool #2 Enhance Visit	ton Evmonion	20		

**Goal #3 – Enhance Visitor Experience** 

**Strategy** – Create, sustain and evaluate educational programming

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	(target)
Provide quality curated and juried exhibitions	n/a	n/a	n/a	Provide City and Association requested number within FY17
Provide quality programs and events	n/a	n/a	n/a	Provide City and Association requested number within FY17
Develop consistent evaluation tools for exhibitions and programming	n/a	n/a	n/a	Completion by end of fy17



### Art Museum

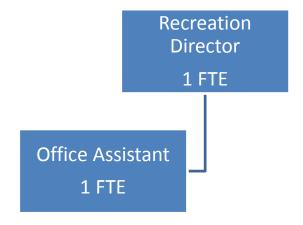
Color			FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
Personnel   10-4530-110	GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
10-4530-120   PART-TIME EMPLOYEES   26,687   29,641   15,273   25,006   (4,635)     10-4530-130   EMPLOYEE BENEFITS   116,193   127,262   53,330   116,330   (10,932)     10-4530-140   OVERTIME PAY   31   - 247       10-4530-160   EMPLOYEE RECOGNITION   34   301   - 301   (0)     TOTAL PERSONNEL   383,947   413,140   195,184   400,781   (12,359)    OPERATIONS   10-4530-230   MILEAGE AND TRAVEL ALLOWANCE   5   500   -   1,000   500     10-4530-236   TRAINING & EDUCATION   3,937   4,700   2,765   4,800   100     10-4530-240   OFFICE SUPPLIES   8,431   13,000   2,359   13,000   -     10-4530-255   COMPUTER OPERATIONS   4,546   2,500   2,086   6,700   4,200     10-4530-260   UTILITIES   13,554   19,000   5,346   19,000   -     10-4530-265   COMMUNICATION/TELEPHONE   5,784   4,386   2,353   5,500   1,114     10-4530-310   PROFESSIONAL/TECHNICAL SERVICE   7,950   7,500   100   1,500   (6,000)     10-4530-511   INSURANCE & BONDS   10,781   12,500   11,629   12,500   -     10-4530-511   CLAIMS SETTLEMENTS   -   -   -   -   -     10-4530-512   COMMUNITY PROGRAMS   4,973   5,000   1,893   5,500   500     10-4530-710   COMPUTER HARDWARE AND SOFTWARE   2,379   -   -   2,300   2,300     10-450-760   BUILDING & IMPROVEMENTS   TOTAL OPERATIONS   62,340   69,086   28,532   80,300   11,214							
10-4530-120	10-4530-110	PAYROLL - DIRECTORS & CUSTODIA	241,003	255,936	126,335	259,146	3,210
10-4530-130   EMPLOYEE BENEFITS   116,193   127,262   53,330   116,330   (10,932)	10-4530-120	PART-TIME EMPLOYEES	26,687				·
10-4530-140   OVERTIME PAY   31	10-4530-130	EMPLOYEE BENEFITS	116,193	127,262			, , ,
TOTAL PERSONNEL         383,947         413,140         195,184         400,781         (12,359)           OPERATIONS           10-4530-230         MILEAGE AND TRAVEL ALLOWANCE         5         500         -         1,000         500           10-4530-236         TRAINING & EDUCATION         3,937         4,700         2,765         4,800         100           10-4530-240         OFFICE SUPPLIES         8,431         13,000         2,359         13,000         -           10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -         -         -	10-4530-140	OVERTIME PAY	31	-	247	-	-
OPERATIONS         383,947         413,140         195,184         400,781         (12,359)           10-4530-230         MILEAGE AND TRAVEL ALLOWANCE         5         500         -         1,000         500           10-4530-236         TRAINING & EDUCATION         3,937         4,700         2,765         4,800         100           10-4530-240         OFFICE SUPPLIES         8,431         13,000         2,359         13,000         -           10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -         -         -         -         -         -         -         -         -         -         - </td <td>10-4530-160</td> <td>EMPLOYEE RECOGNITION</td> <td>34</td> <td>301</td> <td>-</td> <td>301</td> <td>(0)</td>	10-4530-160	EMPLOYEE RECOGNITION	34	301	-	301	(0)
10-4530-230         MILEAGE AND TRAVEL ALLOWANCE         5         500         -         1,000         500           10-4530-236         TRAINING & EDUCATION         3,937         4,700         2,765         4,800         100           10-4530-240         OFFICE SUPPLIES         8,431         13,000         2,359         13,000         -           10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         - <td></td> <td>TOTAL PERSONNEL</td> <td>383,947</td> <td>413,140</td> <td>195,184</td> <td>400,781</td> <td></td>		TOTAL PERSONNEL	383,947	413,140	195,184	400,781	
10-4530-230         MILEAGE AND TRAVEL ALLOWANCE         5         500         -         1,000         500           10-4530-236         TRAINING & EDUCATION         3,937         4,700         2,765         4,800         100           10-4530-240         OFFICE SUPPLIES         8,431         13,000         2,359         13,000         -           10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         - <td></td> <td><del>-</del></td> <td></td> <td></td> <td></td> <td></td> <td></td>		<del>-</del>					
10-4530-236       TRAINING & EDUCATION       3,937       4,700       2,765       4,800       100         10-4530-240       OFFICE SUPPLIES       8,431       13,000       2,359       13,000       -         10-4530-255       COMPUTER OPERATIONS       4,546       2,500       2,086       6,700       4,200         10-4530-260       UTILITIES       13,554       19,000       5,346       19,000       -         10-4530-265       COMMUNICATION/TELEPHONE       5,784       4,386       2,353       5,500       1,114         10-4530-310       PROFESSIONAL/TECHNICAL SERVICE       7,950       7,500       100       1,500       (6,000)         10-4530-510       INSURANCE & BONDS       10,781       12,500       11,629       12,500       -         10-4530-511       CLAIMS SETTLEMENTS       -       -       -       -       -       -       -         10-4530-512       COMMUNITY PROGRAMS       4,973       5,000       1,893       5,500       500         10-4530-710       COMPUTER HARDWARE AND SOFTWARE       2,379       -       -       -       2,300       2,300         10-4560-760       BUILDING & IMPROVEMENTS       62,340       69,086       28,532 <t< td=""><td>OPERATIONS</td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	OPERATIONS						
10-4530-240         OFFICE SUPPLIES         8,431         13,000         2,359         13,000         -           10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -<	10-4530-230	MILEAGE AND TRAVEL ALLOWANCE	5	500	-	1,000	500
10-4530-255         COMPUTER OPERATIONS         4,546         2,500         2,086         6,700         4,200           10-4530-260         UTILITIES         13,554         19,000         5,346         19,000         -           10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -	10-4530-236	TRAINING & EDUCATION	3,937	4,700	2,765	4,800	100
10-4530-260       UTILITIES       13,554       19,000       5,346       19,000       -         10-4530-265       COMMUNICATION/TELEPHONE       5,784       4,386       2,353       5,500       1,114         10-4530-310       PROFESSIONAL/TECHNICAL SERVICE       7,950       7,500       100       1,500       (6,000)         10-4530-510       INSURANCE & BONDS       10,781       12,500       11,629       12,500       -         10-4530-511       CLAIMS SETTLEMENTS       -	10-4530-240	OFFICE SUPPLIES	8,431	13,000	2,359	13,000	-
10-4530-265         COMMUNICATION/TELEPHONE         5,784         4,386         2,353         5,500         1,114           10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -	10-4530-255	COMPUTER OPERATIONS	4,546	2,500	2,086	6,700	4,200
10-4530-310         PROFESSIONAL/TECHNICAL SERVICE         7,950         7,500         100         1,500         (6,000)           10-4530-510         INSURANCE & BONDS         10,781         12,500         11,629         12,500         -           10-4530-511         CLAIMS SETTLEMENTS         -	10-4530-260	UTILITIES	13,554	19,000	5,346	19,000	-
10-4530-510       INSURANCE & BONDS       10,781       12,500       11,629       12,500       -         10-4530-511       CLAIMS SETTLEMENTS       -       -       -       -       -       -         10-4530-512       COMMUNITY PROGRAMS       4,973       5,000       1,893       5,500       500         10-4530-710       COMPUTER HARDWARE AND SOFTWARE       2,379       -       -       2,300       2,300         10-4560-760       BUILDING & IMPROVEMENTS       8,500       8,500         TOTAL OPERATIONS       62,340       69,086       28,532       80,300       11,214	10-4530-265	COMMUNICATION/TELEPHONE	5,784	4,386	2,353	5,500	1,114
10-4530-511         CLAIMS SETTLEMENTS         -	10-4530-310	PROFESSIONAL/TECHNICAL SERVICE	7,950	7,500	100	1,500	(6,000)
10-4530-512       COMMUNITY PROGRAMS       4,973       5,000       1,893       5,500       500         10-4530-710       COMPUTER HARDWARE AND SOFTWARE       2,379       -       -       2,300       2,300         10-4560-760       BUILDING & IMPROVEMENTS       8,500       8,500         TOTAL OPERATIONS       62,340       69,086       28,532       80,300       11,214	10-4530-510	INSURANCE & BONDS	10,781	12,500	11,629	12,500	-
10-4530-710       COMPUTER HARDWARE AND SOFTWARE       2,379       -       -       2,300       2,300         10-4560-760       BUILDING & IMPROVEMENTS       8,500       8,500         TOTAL OPERATIONS       62,340       69,086       28,532       80,300       11,214	10-4530-511	CLAIMS SETTLEMENTS	-	-	-	-	-
10-4560-760         BUILDING & IMPROVEMENTS         8,500         8,500           TOTAL OPERATIONS         62,340         69,086         28,532         80,300         11,214	10-4530-512	COMMUNITY PROGRAMS	4,973	5,000	1,893	5,500	500
TOTAL OPERATIONS 62,340 69,086 28,532 80,300 11,214	10-4530-710	COMPUTER HARDWARE AND SOFTWARE	2,379	-	-	2,300	2,300
	10-4560-760	BUILDING & IMPROVEMENTS				8,500	8,500
TOTAL ART MUSEUM 446,287 482,226 223,716 481,081 (1,145)		TOTAL OPERATIONS	62,340	69,086	28,532	80,300	11,214
		TOTAL ART MUSEUM	446,287	482,226	223,716	481,081	(1,145)

# Recreation Administration and Events

This department accounts for the management of the Recreation, Pool, Senior Citizens, and Art City Days budgets.

Art City Days budget accounts for revenues and expenditures associated with Springville's annual Art City Days Celebration. Beginning on the first Saturday in June and continuing through the first full week of June, Springville celebrates with a myriad of activities and events for all ages. Events include the 5K Family Fun Run, Hot Air Balloon Festival, Fireman's Breakfast, Concerts in the Park, Carnival, Parades, and Fireworks. Most activities are free to the public.

**Division Mission Statement** – *To provide a variety of events that build community, enhance the quality of life and supports Springville's identity as the Art City.* 



# **Art City Days Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	2.00	2.00	2.00
Personnel Expense	188,805	176,558	185,720
Non-Personnel Expense	164,233	184,815	166,482
Total	353,038	361,373	352,202

# Recreation Admin. / Art City Days – Performance Goals, Strategies, and Measures

Core Objective #1 – To Grow and Imp	rove Art City	y Days		
Strategy #1 – Increase the Awareness of t		oughout the (	City, County	and State.
Strategy #2 – Enhance Revenue Generation	on	<u> </u>	<u> </u>	<u> </u>
				FY 2017
Measures	2014	2015	FY 2016	(target)
Add two new elements each year and				
remove elements as necessary	2	2	2	2
Track Carnival Revenues	\$33,976	\$34,256	\$34,300	\$39,350
Key Event Attendance	N/A	N/A	N/A	Baseline
Cost Recovery	41%	40%	41%	45%
Core Objective #2 – Grow and Develop	p Springville	Heritage Da	ny	
Strategy #1 – Get people involved with ha		ites.		
Strategy #2 - Improved Program Promoti	ion	T		·
				FY 2017
Measures	2014	2015	FY 2016	(target)
Booth Space			43	50
Hands on Activities			8	10
Core Objective #3 – Expand Social Me				
Strategy #1 – Increase Instagram follower	rs			
Strategy #2 – Increase Facebook Friends	T	T	1	T
Measures	2014	2015	FY 2016	FY 2017 (target)
Increase Instagram followers by 5%		10	434	500
Increase Recreation on City Facebook			2,323	



Rec. Admin.

	Line Description	FY2015 <u>ACTUAL</u>	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
PERSONNEL	OFFICE CALADIES	144 560	116 017	10.700	101 600	4 705
	OFFICE SALARIES PART-TIME EMPLOYEE SALARIES	144,560	116,817	19,788	121,602	4,785
10-4125-120		44,052	59,226	11,558	63.603	4,377
	OVERTIME PAY	32	300	-	300	-,577
	EMPLOYEE RECOGNITION	162	215	323	215	_
10 1120 100	TOTAL PERSONNEL	188,805	176,558	31,669	185,720	9,162
OPERATIONS	3					
	MILEAGE AND TRAVEL	_	200	_	200	_
10-4125-236	TRAINING AND EDUCATION	2,834	3,820	697	3,820	_
10-4125-240		1,447	3,200	401	3,200	_
10-4125-241		73	800	-	800	_
	GRANT EXPENDITURES	(3,365)	17,382	17,114	16,994	(388)
10-4125-251	FUEL	15	1,750	, -	250	(1,500)
10-4125-253	CENTRAL SHOP	-	435	-	449	14
	COMMUNICATIONS	4,591	4,768	1,407	4,768	0
10-4125-310	PROFESSIONAL & TECH	27,238	5,910	7,111	6,000	90
10-4125-510	INSURANCE AND BONDS					-
10-4125-540	NON-SPORT REC PROGRAM	3,085	14,800	296	14,650	(150)
10-4125-541	COMMUNITY EVENTS	8,550	7,500	5,979	7,500	-
10-4125-550	UNIFORMS	702	800	-	800	-
10-4125-700	GENERAL EXPENSE	66,750	66,550	49	53,050	(13,500)
10-4125-704	BALLOON FEST	15,300	15,500	403	15,500	-
10-4125-705		_	900	-	1,700	800
10-4125-710	COMPUTER	840	-	-		-
10-4125-711		1,646	4,380	-	4,680	300
	QUILT SHOW	146	240	-	240	-
	FLOAT OPERATION	3,593	4,500	-	500	(4,000)
10-4125-720	FIREWORKS	15,000	15,000	13,860	15,000	-
10-4125-721	TALENT SHOW	967	1,380	-	1,380	-
10-4125-723	FLOAT DECORATION	14,821	15,000	-	15,000	
	TOTAL OPERATIONS	164,233	184,815	47,317	166,482	(18,333)
	TOTAL ART CITY DAYS	353,038	361,373	78,986	352,202	(9,171)

119,062

123,450

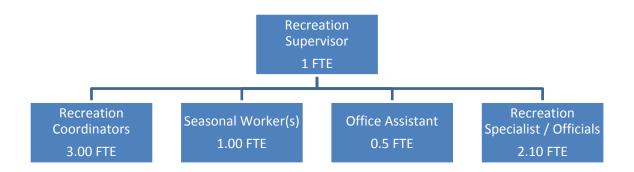
14,312

107,050

# Recreation

The Recreation Department provides a variety of youth and adult sports, programs, classes and activities. The Department manages the swimming pool and senior center and coordinates numerous events and activities throughout the year.

**Recreation Mission Statement**: To enhance the quality of life by providing wholesome athletic programs for the youth and adults of Springville.



# **Recreation Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	6.60	7.60	7.60
Personnel Expense	338,237	347,798	340,670
Non-Personnel Expense	116,350	131,200	130,938
Total	454,587	478,998	471,608

# **Recreation Department – Goals, Strategies, and Measures**

Goal #1 – To Grow the Spring Programs in Prope	ortion with tl	he Population	on Growth			
Strategy #1 – Improved Program Promotion		•				
Strategy #2 – Improved Tracking of Attendance			1	EX. 204E		
Maggyrag	2014	2015	EV 2016	FY 2017		
Measures Onsite Promotion – Distribute flyers advertising	2014	2015	FY 2016	(target)		
upcoming programs to the participants of a						
current program. (% of all participants received						
a flyer)	N/A	25%	50%	70%		
Maintain Participant percentage of population	11/11	2070	2070	7070		
at 12%.	11.88%	12%	12%			
Registration Tracking Data – Total Youth	11.0070	1270	1270			
Participation	3,578	3,757	3,800			
Recreation News Letter circulation growth of	3,370	3,737	3,000			
10% per year	1,656	1,821	2,003	2763		
Goal #2 – Improve Customer Satisfaction Before the Program Begins						
Strategy #1 – Improve the Online Registration P			nline Registra	ntion		
Strategy #2 - Improve the Website to Encourage	_	_	Č			
				FY 2017		
Measures	2014	2015				
			FY 2016	(target)		
Biannual Survey Rating Increase of 2%	N/A	4.45	FY 2016 N/A	(target) 4.5		
Decreased Number of People on a Waiting List	N/A	4.45	N/A	4.5		
Decreased Number of People on a Waiting List by 5%						
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management	N/A	4.45	N/A	4.5		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime	N/A 200	4.45	N/A	4.5		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management	N/A 200	4.45	N/A	170		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime	N/A 200	4.45 190	N/A 181	4.5 170 <b>FY 2017</b>		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime  Strategy #2 – Manage Program Specific Budget	N/A 200	4.45	N/A	170		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime Strategy #2 – Manage Program Specific Budget  Measures  Complete a Program Proposal Worksheet for Each Sport	N/A 200	4.45 190	N/A 181	4.5 170 <b>FY 2017</b>		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime  Strategy #2 – Manage Program Specific Budget  Measures  Complete a Program Proposal Worksheet for Each Sport  Follow the Program Proposal Worksheet to	N/A 200 ets 2014 N/A	4.45 190 <b>2015</b> N/A	N/A 181 FY 2016	4.5 170 FY 2017 (target)		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime Strategy #2 – Manage Program Specific Budget  Measures  Complete a Program Proposal Worksheet for Each Sport	N/A 200 ets 2014	4.45 190 <b>2015</b>	N/A 181 FY 2016	4.5 170 FY 2017 (target)		
Decreased Number of People on a Waiting List by 5%  Goal #3 – Improved Budget Management  Strategy #1 – Manage Overtime  Strategy #2 – Manage Program Specific Budget  Measures  Complete a Program Proposal Worksheet for Each Sport  Follow the Program Proposal Worksheet to	N/A 200 ets 2014 N/A	4.45 190 <b>2015</b> N/A	N/A 181 FY 2016	4.5 170 FY 2017 (target)		



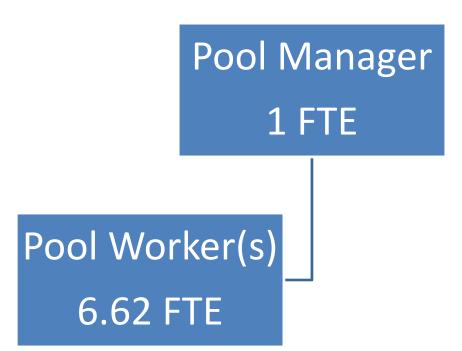
#### Recreation

10-4560-110	GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2015 <u>ACTUAL</u>	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
10-4560-120   PART-TIME EMPLOYEE SALARIES   71,234   87,530   50,563   86,541   (989)   10-4560-130   EMPLOYEE BENEFITS   98,656   100,825   68,566   98,908   (1,917)   10-4560-140   OVERTIME PAY   10,423   2,000   4,820   2,000   -	10-4560-110	PAYROLL - RECREATION	157.862	157.443	114.476	153.221	(4.222)
10-4560-130   EMPLOYEE BENEFITS   98,656   100,825   68,566   98,908   (1,917)   10-4560-140   OVERTIME PAY   10,423   2,000   4,820   2,000   -			71,234	87,530	•	86,541	, , ,
10-4560-140   OVERTIME PAY   10,423   2,000   4,820   2,000   - 1   10-4560-160   EMPLOYEE RECOGNITION   62   - 8   8     - 2   338,237   347,798   238,432   340,670   (7,128)     10-4560-230   MILEAGE AND TRAVEL ALLOWANCE   - 400   - 400   - 400   - 1   10-4560-230   TRAINING & EDUCATION   460   4,200   1,215   4,200   - 1   10-4560-240   OFFICE EXPENSE   108   -     -	10-4560-130	EMPLOYEE BENEFITS	98,656	100,825	68,566	98,908	
TOTAL PERSONNEL         338,237         347,798         238,432         340,670         (7,128)           OPERATIONS           10-4560-230         MILEAGE AND TRAVEL ALLOWANCE         -         400         -         400         -           10-4560-236         TRAINING & EDUCATION         460         4,200         1,215         4,200         -           10-4560-240         OFFICE EXPENSE         108         -         -         -         -         -           10-4560-241         RECREATION SUPPLIES         4,938         4,000         2,272         6,607         2,607           10-4560-242         GRANT EXPENDITURES         -	10-4560-140	OVERTIME PAY	10,423	2,000	4,820	2,000	-
OPERATIONS 10-4560-230 MILEAGE AND TRAVEL ALLOWANCE - 400 - 400 - 10-4560-236 TRAINING & EDUCATION 460 4,200 1,215 4,200 - 10-4560-240 OFFICE EXPENSE 108	10-4560-160	EMPLOYEE RECOGNITION	62	-	8	-	_
10-4560-230         MILEAGE AND TRAVEL ALLOWANCE         -         400         -         400         -           10-4560-236         TRAINING & EDUCATION         460         4,200         1,215         4,200         -           10-4560-240         OFFICE EXPENSE         108         -         -         -         -           10-4560-241         RECREATION SUPPLIES         4,938         4,000         2,272         6,607         2,607           10-4560-242         GRANT EXPENDITURES         -         -         -         -         -           10-4560-250         EQUIPMENT, SUPPLIES & MAINTENA         10,543         12,000         7,727         13,293         1,293           10-4560-251         FUEL         2,203         3,650         1,098         3,000         (650)           10-4560-253         CENTRAL SHOP         1,823         1,742         744         1,798         56           10-4560-260         BUILDING & GROUNDS         11,821         11,248         5,963         11,750         502           10-4560-265         COMMUNICATION/TELEPHONE         57         -         70         -         -           10-4560-271         YOUTH SPORTS         61,140         73,000 <td< td=""><td></td><td>TOTAL PERSONNEL</td><td>338,237</td><td>347,798</td><td>238,432</td><td>340,670</td><td>(7,128)</td></td<>		TOTAL PERSONNEL	338,237	347,798	238,432	340,670	(7,128)
10-4560-230         MILEAGE AND TRAVEL ALLOWANCE         -         400         -         400         -           10-4560-236         TRAINING & EDUCATION         460         4,200         1,215         4,200         -           10-4560-240         OFFICE EXPENSE         108         -         -         -         -           10-4560-241         RECREATION SUPPLIES         4,938         4,000         2,272         6,607         2,607           10-4560-242         GRANT EXPENDITURES         -         -         -         -         -           10-4560-250         EQUIPMENT, SUPPLIES & MAINTENA         10,543         12,000         7,727         13,293         1,293           10-4560-251         FUEL         2,203         3,650         1,098         3,000         (650)           10-4560-253         CENTRAL SHOP         1,823         1,742         744         1,798         56           10-4560-260         BUILDING & GROUNDS         11,821         11,248         5,963         11,750         502           10-4560-265         COMMUNICATION/TELEPHONE         57         -         70         -         -           10-4560-271         YOUTH SPORTS         61,140         73,000 <td< td=""><td>ODEDATIONS</td><td>_</td><td></td><td></td><td></td><td></td><td></td></td<>	ODEDATIONS	_					
10-4560-236         TRAINING & EDUCATION         460         4,200         1,215         4,200         -           10-4560-240         OFFICE EXPENSE         108         -         -         -         -           10-4560-241         RECREATION SUPPLIES         4,938         4,000         2,272         6,607         2,607           10-4560-242         GRANT EXPENDITURES         -         -         -         -         -         -         -           10-4560-250         EQUIPMENT, SUPPLIES & MAINTENA         10,543         12,000         7,727         13,293         1,293           10-4560-251         FUEL         2,203         3,650         1,098         3,000         (650)           10-4560-253         CENTRAL SHOP         1,823         1,742         744         1,798         56           10-4560-260         BUILDING & GROUNDS         11,821         11,248         5,963         11,750         502           10-4560-265         COMMUNICATION/TELEPHONE         57         -         70         -         -           10-4560-271         YOUTH SPORTS         61,140         73,000         36,661         73,680         680           10-4560-310         PROFESSIONAL & TECHNICAL SERV.				400		400	
10-4560-240         OFFICE EXPENSE         108         - </td <td></td> <td></td> <td>460</td> <td></td> <td>1 215</td> <td></td> <td>-</td>			460		1 215		-
10-4560-241       RECREATION SUPPLIES       4,938       4,000       2,272       6,607       2,607         10-4560-242       GRANT EXPENDITURES       -				•	1,215	4,200	-
10-4560-242         GRANT EXPENDITURES         -					2 272	6 607	2 607
10-4560-250       EQUIPMENT, SUPPLIES & MAINTENA       10,543       12,000       7,727       13,293       1,293         10-4560-251       FUEL       2,203       3,650       1,098       3,000       (650)         10-4560-253       CENTRAL SHOP       1,823       1,742       744       1,798       56         10-4560-260       BUILDING & GROUNDS       11,821       11,248       5,963       11,750       502         10-4560-265       COMMUNICATION/TELEPHONE       57       -       70       -       -         10-4560-271       YOUTH SPORTS       61,140       73,000       36,661       73,680       680         10-4560-272       ADULT SPORTS       12,578       15,000       1,070       10,300       (4,700)         10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-550       UNIFORMS       -       800       -       -       -       (800)         10-4560-710       COM			4,930	4,000	2,212	0,007	2,007
10-4560-251       FUEL       2,203       3,650       1,098       3,000       (650)         10-4560-253       CENTRAL SHOP       1,823       1,742       744       1,798       56         10-4560-260       BUILDING & GROUNDS       11,821       11,248       5,963       11,750       502         10-4560-265       COMMUNICATION/TELEPHONE       57       -       70       -       -         10-4560-271       YOUTH SPORTS       61,140       73,000       36,661       73,680       680         10-4560-272       ADULT SPORTS       12,578       15,000       1,070       10,300       (4,700)         10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-550       UNIFORMS       -       800       -       -       -       (800)         10-4560-710       COMPUTER HARDWARE AND SOFTWA       1,356       -       -       -       750       750         10-4560-710       COM			10 543	12 000	- 7 727	13 203	1 203
10-4560-253         CENTRAL SHOP         1,823         1,742         744         1,798         56           10-4560-260         BUILDING & GROUNDS         11,821         11,248         5,963         11,750         502           10-4560-265         COMMUNICATION/TELEPHONE         57         -         70         -         -           10-4560-271         YOUTH SPORTS         61,140         73,000         36,661         73,680         680           10-4560-272         ADULT SPORTS         12,578         15,000         1,070         10,300         (4,700)           10-4560-310         PROFESSIONAL & TECHNICAL SERV.         1,575         -         -         -         -         -           10-4560-510         INSURANCE & BONDS         3,961         4,360         3,632         4,360         -           10-4560-540         SMALL RECREATION PROGRAMS         3,618         -         982         -         -           10-4560-550         UNIFORMS         -         800         -         -         800         -           10-4560-710         COMPUTER HARDWARE AND SOFTWA         1,356         -         -         -         750         750           TOTAL OPERATIONS         116,350		*	,	,	•	•	•
10-4560-260       BUILDING & GROUNDS       11,821       11,248       5,963       11,750       502         10-4560-265       COMMUNICATION/TELEPHONE       57       -       70       -       -         10-4560-271       YOUTH SPORTS       61,140       73,000       36,661       73,680       680         10-4560-272       ADULT SPORTS       12,578       15,000       1,070       10,300       (4,700)         10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA       1,356       -       -       -       750       750         TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)			,	•	,	•	, ,
10-4560-265         COMMUNICATION/TELEPHONE         57         -         70         -         -           10-4560-271         YOUTH SPORTS         61,140         73,000         36,661         73,680         680           10-4560-272         ADULT SPORTS         12,578         15,000         1,070         10,300         (4,700)           10-4560-310         PROFESSIONAL & TECHNICAL SERV.         1,575         -			,	,		,	
10-4560-271       YOUTH SPORTS       61,140       73,000       36,661       73,680       680         10-4560-272       ADULT SPORTS       12,578       15,000       1,070       10,300       (4,700)         10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -       -       750       750         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)			,		•	•	-
10-4560-272       ADULT SPORTS       12,578       15,000       1,070       10,300       (4,700)         10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       1,356       -       -       -       750       750         TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)				73 000		73 680	680
10-4560-310       PROFESSIONAL & TECHNICAL SERV.       1,575       -       -       -       -       -         10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       1,356       -       -       -       750       750         10-4560-710       TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)			•	,	,	•	
10-4560-510       INSURANCE & BONDS       3,961       4,360       3,632       4,360       -         10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       1,356       -       -       -       750       750         10-4560-710       TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)			,	-		-	(1,700)
10-4560-540       SMALL RECREATION PROGRAMS       3,618       -       982       -       -         10-4560-541       COMMUNITY EVENTS       168       800       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       1,356       -       -       -       750       750         10-4560-710       TOTAL OPERATIONS       116,350       131,200       61,433       130,938       (262)			,	4.360	3.632	4.360	_
10-4560-541       COMMUNITY EVENTS       168       800       -       -       (800)         10-4560-550       UNIFORMS       -       800       -       800       -         10-4560-710       COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS       1,356       -       -       -       750       750         10-4560-710       10-4560-710       116,350       131,200       61,433       130,938       (262)			,	-	,	-	_
10-4560-550     UNIFORMS     -     800     -     800     -       10-4560-710     COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS     1,356     -     -     -     750     750       116,350     131,200     61,433     130,938     (262)		COMMUNITY EVENTS	,	800	-	_	(800)
10-4560-710         COMPUTER HARDWARE AND SOFTWA TOTAL OPERATIONS         1,356         -         -         750         750           116,350         131,200         61,433         130,938         (262)	10-4560-550	UNIFORMS	-	800	_	800	-
TOTAL OPERATIONS 116,350 131,200 61,433 130,938 (262)			1,356	-	_		750
TOTAL RECREATION 454,587 478,998 299,865 471,607 (7,391)		TOTAL OPERATIONS	•	131,200	61,433	130,938	
		TOTAL RECREATION	454,587	478,998	299,865	471,607	(7,391)

# **Swimming Pool**

The Swimming Pool is operated by the Recreation Department and provides swimming facilities, a variety of swim-related programs, swim instruction and facility rentals.

**MISSION STATEMENT -** To provide a variety of aquatic related programs that focus on improving mental and physical health, athletic training, competition, water safety and recreational swimming for Springville residents of all ages and physical abilities.



# **Swimming Pool Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	7.62	7.62	7.62
Personnel Expense	222,691	206,694	211,170
Non-Personnel Expense	92,183	96,610	98,689
Total	314,874	303,304	309,860

# **Swimming Pool - Goals, Strategies, and Measures**

Goal #1 – Increasing the Community'	s Awareness of	the Pool		
Strategy – Install and utilize outdoor s	sign, increase o	n-sight promoti	ional efforts, uti	lize electronic
media	T			1
Measures	2014	2015	2016	2017 (target)
Create email groups	2014	2013	2010	(target)
Create eman groups	NT/A	100 amaila	100	200
Distribute George to second	N/A	100 emails	180	200
Distribute flyers to current				
participants, advertising future	1.00/	200/	600/	750/
events.  Pool Utilization	10%	30%	60%	75%
Program Attendance	37/4	D 1:	00/ 7	00/ 7
Open Swim Attendance	N/A	Baseline	8% Increase	8% Increase
Increase rating score of the bi-annual				
survey	3.50	N/A	3.32	N/A
Goal #2 - Insure the Quality of Equipr	ment			
Strategy - Conduct Regular Inventory	Audits of all E	quipment and S	Supplies	
				2017
Measures	2014	2015	2016	(target)
Weekly inventory of all medical				
supplies	18 x year	28 x year	52 x year	52 x year
Quarterly inventory all equipment to				
determine life usability	2 x year	2 x year	4 x year	4 x year
Goal #3 - Improved Budget Managem	ent			
Strategy – Increase dry land programi	ing and use of the	he water space	without increas	ing staff cost
				2017
Measures	2014	2015	2016	(target)
Add CPR/First Aid classes to BSA	0	2	6	12
Lifeguard classes	0	2	4	6



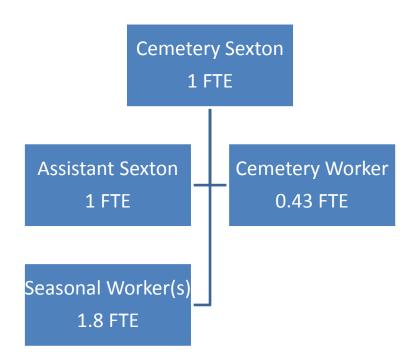
# Swimming Pool

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL	EINE ITEM BEOOKII TION	TOTOTIL	BOBOLT	HOTORE	BODOLI	<u>IIIO/(DEO)</u>
10-4550-110	SALARIES - SWIMMING POOL	40.573	41,997	20,668	44.102	2,105
10-4550-120	PART TIME EMPLOYEES SALARIES	148,723	132,552	83,149	133,401	849
10-4550-130	EMPLOYEE BENEFITS	32.528	31.338	17,492	32,861	1,523
10-4550-140	OVERTIME PAY	688	350	135	350	-
10-4550-160	EMPLOYEE RECOGNITION	179	457	134	457	0
	TOTAL PERSONNEL	222,691	206,694	121,578	211,170	4,476
	•					
OPERATIONS	3					
10-4550-230	MILEAGE AND VEHICLE ALLOWANCE	-	300	-	300	-
10-4550-236	TRAINING & EDUCATION	2,019	4,100	546	4,400	300
10-4550-241	DEPARTMENT SUPPLIES	2,518	2,000	1,071	2,200	200
10-4550-250	EQUIPMENT EXPENSE	4,559	5,000	1,140	5,000	-
10-4550-255	COMPUTER OPERATIONS	708	2,900	708	2,900	-
10-4550-260	BUILDINGS & GROUNDS	62,008	60,866	25,406	60,866	-
10-4550-265	COMMUNICATION/TELEPHONE	1,515	1,266	545	1,879	613
10-4550-310	PROFESSIONAL & TECHNICAL SERVI				500	500
10-4550-510	INSURANCE & BONDS	4,599	5,260	4,834	5,260	-
10-4550-550	UNIFORMS	869	1,068	154	1,509	441
10-4550-610	PROGRAMS	6,028	7,000	1,697	6,875	(125)
10-4550-650	PURCHASE OF RETAIL SALES ITEMS	5,412	6,000	1,813	7,000	1,000
10-4550-710	COMPUTER HARDWARE AND SOFTWA	1,949	850	-		(850)
	TOTAL OPERATIONS	92,183	96,610	37,915	98,689	2,079
	TOTAL SWIMMING POOL	314,874	303,304	159,493	309,860	6,556

# Cemetery

The Cemeteries Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of our two cemeteries, the Historic Springville Cemetery and the Evergreen Cemetery. The Cemeteries Division is responsible for opening and closing graves, keeping the cemetery grounds in excellent condition, and providing customer service to cemetery patrons.

**MISSION STATEMENT:** Springville Cemeteries Division will provide cemeteries that are places of peace, tranquility, and rest to honor those who are buried, those who come to visit graves, and those who are grieving the loss of loved ones.



# **Cemetery Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	4.30	4.23	4.23
Personnel Expense	133,134	182,508	189,383
Non-Personnel Expense	47,411	55,831	55,060
Total	180,545	238,339	244,443

# **Cemetery – Performance Goals, Strategies, and Measures**

# Goal #1 – To maintain or increase revenue received through sexton fees and plot sales.

### Strategies:

 To keep sexton fees and plot fees at a rate that is comparable to other cemeteries, that favors Springville residents, and that will assist making the cemeteries a solvent operation.

- To develop areas at the Evergreen Cemetery at a reasonable time to create more burial plots.

Measures	2013	2014	2015	Target 2016
Cemetery Revenues	\$228,197	\$267,742	\$250,465	\$250,000
Burials	201	202	200	210
Plots Sold	126	146	132	145
<b>Cemeteries Inventory</b>		<b>Total Plots</b>	<b>Total Plots</b>	Occupied
	<b>Total Plots</b>	Sold	Unsold	Plots
	25,293	21,200	4,093	13,671

# Goal #2 – Keep the cemetery grounds in above average condition during the summer season.

### Strategies:

 Implement Efficient and Effective irrigation, weed control, fertilization, mowing, and trimming regimens

- Work toward central control for all irrigation systems

Measures	FY 2014	FY 2015	FY 2016	Target FY 2017
Dollars spent on irrigation				
system improvements		\$20,000	\$10,000	\$10,000
Annual Fertilizer applications	1	1	2	2
Annual Herbicide applications	1	1	2	2

# Goal #3 – Keep the cemeteries maintained at or above minimum acceptable standards at all times.

# Strategies -

- 1. Define minimum acceptable standards
- 2. Have a program for inspection, repair and replacement
- 3. Address sub-standard issues in a timely manner
- 4. Keep equipment inventory fresh, maintained, and functional

5. Purchase equipment that is cost effective and efficient

Measures	Standards in Place	Frequency of Inspections	Acceptable Time for Repairs	FY 2017 (target)
Grounds Maintenance	Yes	Weekly	1 week	90%
Restroom Maintenance	Yes	Daily	1 week	95%
Snow/ice removal	Yes	As needed	1 day	95%



### Cemetery

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL	DAN/DOLL FULL TIME	00.007	70.007	00.000	00.070	0.400
10-4561-110	PAYROLL - FULL TIME	60,227	78,887	23,822	82,370	3,483
10-4561-120	PAYROLL - PART TIME	26,667	43,007	20,375	42,358	(649)
10-4561-130	EMPLOYEE BENEFITS	39,131	54,360	16,256	58,401	4,041
10-4561-140	OVERTIME PAY	6,962	6,000	2,203	6,000	-
10-4561-160	EMPLOYEE RECOGNITION	146	254	7	254	(0)
	TOTAL PERSONNEL	133,134	182,508	62,663	189,383	6,875
ODEDATION						
OPERATIONS						
10-4561-230	MILEAGE AND TRAVEL ALLOWANCE	288	400	-	400	-
10-4561-236	TRAINING & EDUCATION	717	2,000	30	2,000	-
10-4561-240	OFFICE SUPPLIES	658	1,000	-	1,000	=
10-4561-250	EQUIPMENT MAINTENANCE	7,532	15,500	1,544	12,500	(3,000)
10-4561-251	FUEL	7,816	7,500	3,315	7,500	-
10-4561-253	CENTRAL SHOP	3,902	2,982	2,189	3,078	96
10-4561-260	BUILDINGS AND GROUNDS	18,813	15,000	6,297	18,000	3,000
10-4561-265	COMMUNICATION/TELEPHONE	2,447	2,449	1,291	2,582	133
10-4561-310	PROFESSIONAL & TECHNICAL SERVI	1,049	2,500	-	2,500	=
10-4561-510	INSURANCE AND BONDS	2,156	3,000	2,112	3,000	-
10-4561-550	UNIFORMS	1,603	1,500	-	1,500	-
10-4561-551	PERSONAL PROTECTIVE EQUIPMENT	431	1,000	_	1,000	-
10-4561-710	COMPUTER EQUIPMENT AND SOFTWA	-	1,000	_	-	(1,000)
	TOTAL OPERATIONS	47,411	55,831	16,777	55,060	(771)
	TOTAL CEMETERY	180,545	238,339	79,440	244,443	6,104
	<b>:</b>					

# **Arts Commission**

The Springville Arts Commission was created to promote and encourage public programs, to further the development and public awareness of and interest in the fine and performing arts and to act in an advisory capacity to the City Council in connection with the artistic and cultural development of the City.

The Springville Arts Commission has five (5) to fifteen (15) members of the general public appointed by the Mayor, with the approval of the City Council. Members of the Commission serve without compensation.

The Springville Arts Commission is an advisory board to the City Council with the following duties:

- To recommend expenditures in accordance with the annual budget adopted by the City Council and to annually review the financial needs of public programs for development of the fine and performing arts and to prepare and submit to the Mayor a proposed budget therefore.
- To recommend public programs to further the development and public awareness of and interest in the fine and performing arts.
- To encourage donations and grants to the City and to arts organizations in the City and to advise the City Council regarding the receipt and expenditure of such funds.
- To evaluate and make recommendations on the use of city, county, state, and federal arts grants which may be obtained by the City.
- To advise and assist the City Council and Mayor in connection with such other artistic activities as may be referred to it by them.

# **Arts Commission Summary**

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	0	0	0
Personnel Expense	0	0	0
Non-Personnel Expense	20,356	33,050	28,000
Total	20,356	33,050	28,000

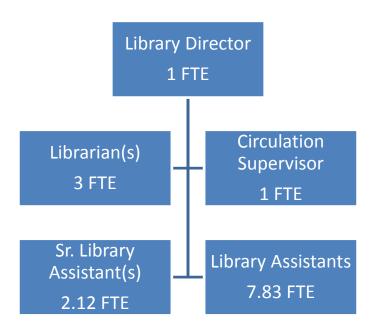


### Arts Commission

GL ACCT LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 <u>INC/(DEC)</u>
OPERATIONS					
10-4562-220 PRINTING AND PUBLISHING	-	2,050	-	2,000	(50)
10-4562-240 OFFICE SUPPLIES				-	-
10-4562-620 STATUES MAINTENANCE	24	1,000	-	1,000	=
10-4562-630 PERFORMING ARTS	20,332	25,000	11,016	25,000	-
10-4562-633 ARTS PARK ACTIVITIES	-	5,000	-	-	(5,000)
TOTAL OPERATIONS	20,356	33,050	11,016	28,000	(5,050)
TOTAL ARTS COMMISSION	20,356	33,050	11,016	28,000	(5,050)

# Library

In 2008 Springville voters gave the go-ahead for construction of a new, much larger building. The \$9.8 million bond allowed the city to build a 49,000 square foot contemporary library. Designed with growth in mind, the Springville Library has a capacity for more than 200,000 books and materials (compared to 90,000 in the old building). There is also considerable expansion space on the unoccupied section of the second floor. The design of the building paired with an innovative service model allows more interaction with patrons while still increasing patron visits and circulation of books and other materials. The newer, larger building also allowed the library to add 45 more computers for patron use, an RFID based self-checkout and check-in system and powerful Wi-Fi.



# **Library Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	14.95	14.95	14.95
Personnel Expense	623,664	667,378	657,408
Non-Personnel Expense	314,600	325,224	339,897
Total	938,264	992,602	997,305

### **Library – Performance Goals, Strategies, and Measures**

### Goal #1 - Target Library Services to Community Needs and Preferences

Strategy #1 - Design collections and services to draw the community to the library.

**Strategy #2** - Make it possible for full-time and part-time staff to attend workshops, conferences and trainings and a yearly staff training to ensure a knowledgeable and service-oriented staff.

**Strategy #3** - Incorporate successful retail principles to merchandize and make library materials more appealing and accessible.

	FY 2016	FY 2017	
Measures	(target)	(target)	
Number of FT and PT trainings	N/A	31	
Percentage of staff completing outside			
training	N/A	60%	
Number of all items checked out	620,000	650,000	

#### Goal #2 - Plan Programs that Encourage Reading, Inspire Curiosity and/or Utilize Partnerships

**Strategy #1** - Include a reference to books/reading and information in every library program

**Strategy #2** - Partner with schools and other community groups to maximize learning opportunities

	FY 2016	FY 2017	
Measures	(target)	(target)	
Number of programs	600	625	
Total attendance at programs	37,400	40,000	
Percentage of programs with			
educational and reading elements	100%	100%	
Number of partnership programs	260	275	
Number of partners	N/A	55	

**Goal #3** – Provide Technology and Facilitate Learning Opportunities to Improve the Lives of Our Patrons

Strategy #1 - Provide access to information through current and reliable technology

**Strategy #2** - Design and implement training opportunities for staff to become more knowledgeable about current technologies in order to better educate and help patrons\*

	FY 2016	FY 2017	
Measures	(target)	(target)	
Number of computer terminals	46	40	
Number of library databases	N/A	10	
Number of uses of library databases	N/A	50,000	
Number of digital books purchased	200	500	
Number of staff technology trainings	N/A	10	
Average number of daily staff			
technology tutorials with patrons			
(tracked two weeks a year)	N/A	5	

<sup>\*</sup>Daily one-on-one tutorials with staff are more effective than weekly or monthly computer classes for educating patrons on technology. Staff simply need to be better prepared for all the questions that may arise.



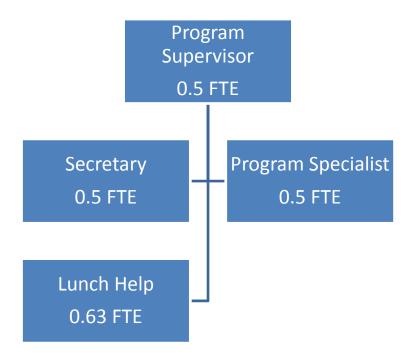
Library

GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4580-110	PAYROLL - LIBRARIANS	256.525	273,231	148.752	278.651	5.420
10-4580-120	PART-TIME EMPLOYEE SALARIES	246,342	247,008	110,304	246,387	(621)
10-4580-130	EMPLOYEE BENEFITS	119,488	145,682	61,559	130,913	(14,769)
10-4580-140	OVERTIME PAY	290	560	, -	560	-
10-4580-160	EMPLOYEE RECOGNITION	1,018	897	666	897	(0)
	TOTAL PERSONNEL	623,664	667,378	321,281	657,408	(9,970)
						_
OPERATIONS						
10-4580-220	ORDINANCES AND PUBLICATIONS					-
10-4580-230	MILEAGE AND TRAVEL ALLOWANCE	117	200	77	200	-
10-4580-236	TRAINING & EDUCATION	9,258	9,865	4,555	9,865	-
10-4580-237	EDUCATION REIMBURSEMENT	00.070	04.445	10.110	-	- (5.445)
10-4580-240	OFFICE EXPEND. & CATALOGUE SUP	32,678	31,415	10,116	26,000	(5,415)
10-4580-241	BOOKS, MEDIA, ETC - ADULT	48,953	47,000	12,596	68,000	21,000
10-4580-242	BOOKS,MEDIA, ETC - FINES& RENT	29,647	30,000	13,663	42,300	12,300
10-4580-243	GRANTS	25,158	9,500	2,561	9,650	150
10-4580-245	BOOKS, MEDIA, ETC-CHILDREN&Y/A	46,139	45,000	19,975	31,000	(14,000)
10-4580-250	EQUIPMENT EXPENSE	-	2,150	207	1,950	(200)
10-4580-252	MAINTENANCE CONTRACTS	47,262	55,178	17,865	54,025	(1,153)
	COMPUTER OPERATIONS	00.400	00.000	<b>5</b> 00 4	3,750	3,750
10-4580-260	UTILITIES	22,488	22,000	5,924	23,500	1,500
10-4580-265	COMMUNICATION/TELEPHONE	5,171	4,743	2,089	4,434	(309)
10-4580-310	PROFESSIONAL & TECHNICAL	12,611	13,517	4,975	10,717	(2,800)
10-4580-510	INSURANCE & BONDS	5,935	14,406	5,739	14,406	-
10-4580-511	CLAIMS SETTLEMENT	2,700	2,700	2,700	2,700	-
10-4580-610	LIBRARY PROGRAMS	16,170	19,930	7,378	22,150	2,220
10-4580-651	LIBRARY OPERATED SODA SALES	107	-	31	-	- (4.400)
10-4580-710	COMPUTER HARDWARE & SOFTWARE	10,206	17,620	14,248	16,500	(1,120)
10-4580-720	OFFICE FURNITURE & EQUIPMENT	044.000	205.001	101 700	2,500	2,500
	TOTAL LIBRARY	314,600	325,224	124,700	343,647	18,423
	TOTAL LIBRARY	938,264	992,602	445,981	1,001,055	8,453

# Senior Citizens

The Springville Senior Center is a division of the Recreation Department. The building is owned and maintained by the City. Activities and programs are offered by the Recreation Department in conjunction with the Springville Senior Citizens Organization, which is a 501(c)3 non-profit organization that provides wholesome recreation and social interaction for its members, as well as promotes camaraderie, sociability, and opportunities to engage in various educational and civic activities for persons over fifty years of age.

**MISSION STATEMENT:** To enhance the quality of life of local senior citizens by providing nutrition, activities, special programs, referrals and senior services.



# **Senior Citizens Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	2.0	2.0	2.13
Personnel Expense	68,290	68,194	67,900
Non-Personnel Expense	18,257	25,790	27,160
Total	86,546	93,984	95,060

# Senior Citizens – Performance Goals, Strategies, and Measures

Goal #1 – Improve Physical Health of Senior Center Participants								
Strategy – Increase Publicity for Available Health Programs								
FY 2017								
2014	2015	2016	(target)	2014				
				17 average				
				each				
17 average each month	25	35	40	month				
15	20	25	30	15				
<b>Goal #2 – Membership Satisfaction</b>		•		•				
Strategy – Increase the Number of Activ	ities Offered							
				FY 2017				
Measures	2014	2015	2016	(target)				
Membership growth of 5% per year	405	425	448	468				
2% increase in retained membership	68%	71%	75%	77%				
Email list growth of 20% each year	318	381	457	548				
Show a 90% favorable satisfaction rate								
in an annual member survey	n/a			90%				



Senior Citizens

GL ACCT LINE ITEM DESCRIPTION PERSONNEL	FY2015 <u>ACTUAL</u>	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
10-4610-120 SENIOR CITIZENS-PART TIME WAGE	62,838	62,570	33,007	62,293	(277)
10-4610-130 EMPLOYEE BENEFITS	5,405	5,504	2,945	5,479	(25)
10-4610-160 EMPLOYEE RECOGNITION	46	120	60	128	8
TOTAL PERSONNEL	68,290	68,194	36,013	67,900	(294)
OPERATIONS					
10-4610-230 TRAVEL, DUES & CONVENTIONS	200	250	218	300	50
10-4610-240 OFFICE EXPENSE	105	800	676	800	-
10-4610-245 INSTRUCTORS AND OTHER HELP	1,191	1,995	392	5,805	3,810
10-4610-250 EQUIPMENT EXPENSE	-	800	-	800	-
10-4610-260 UTILITIES	6,025	5,334	2,433	5,334	-
10-4610-262 PROGRAMS	7,582	11,300	5,920	11,300	-
10-4610-265 COMMUNICATION/TELEPHONE	667	1,131	211	361	(770)
10-4610-510 INSURANCE AND BONDS	1,995	2,260	2,112	2,260	-
10-4610-550 UNIFORMS	84	100	-	200	100
10-4610-710 COMPUTER HARDWARE AND SOFTWARE	408	1,820	-		(1,820)
TOTAL OPERATIONS	18,257	25,790	11,961	27,160	1,370
TOTAL SENIOR CITIZENS	86,546	93,984	47,974	95,060	1,076



# Transfers

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
	-11050					
UTILITY EXPE						
10-9000-850	TRANSFER TO ELECTRIC FUND	394,532	394,532	-	394,532	-
10-9000-851	TRANSFER TO WATER FUND	58,446	58,446	-	58,446	-
10-9000-852	TRANSFER TO SEWER FUND	56,654	56,654	-	56,654	=
10-9000-853	TRANSFER TO STORM WATER FUND	14,952	14,952	-	14,952	-
TDANOFEDO						
TRANSFERS	TD 4 10 FED 0 D0 4 D DF0 FD (F0 T0 0 D				070 000	070 000
10-9000-845	TRANSFER C ROAD RESERVES TO CIP				870,089	870,089
10-9000-854	TRANSFER TO GOLF FUND	20,000	-	-		-
10-9000-863	TRANSFER TO CEMETERY TRUST				-	-
10-9000-867	TRANSFER TO COMM. THEATER CIP					-
10-9000-868	TRANSFER TO AIRPORT CIP	-	52,500	-	52,500	-
10-9000-870	TRANSFER TO DEBT SERVICE	786,231	779,296	389,648	1,523,514	744,218
10-9000-874	TRANSFER TO CAPITAL IMPRV. FD.	1,100,494	1,251,752	625,876	1,138,500	(113,252)
10-9000-875	TRANSFER TO FACILITIES	-	529,004	132,251	839,719	310,715
10-9000-876	PAYMENT TO MBA FUND	443,124	373,335	93,334	377,088	3,753
10-9000-877	TRANSFER TO RDA FUND				60,000	60,000
10-9000-881	INC C-ROAD FUNDS RESERVES				- -	- -
10-9000-886	TRANSFER VEHICLE FUND	549,314	510,078	127,520	480,957	(29,121)
10-9000-888	TRANSFER TO SPECIAL REV FUND	,	,	,	-	-
	TOTAL TRANSFERS	3.423.747	4,020,549	1.368.628	5 966 0F1	1,846,402
	IUIAL IRANOFERS	3,423,747	4,020,549	1,308,628	5,866,951	1,040,402

# Special Improvement Fund

2017

The Special Improvement Fund is a Special Revenue Fund that is used to account for projects and infrastructure improvements in a specific, limited area. The Special Improvement Fund is funded through assessments on the properties included in the improvement district



#### Special Improvement Fund

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				123,909	
GL Acct	Line Description	FY2015 <u>ACTUAL</u>	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
REVENUES 21-3100-132 21-3600-621 21-3600-622 21-3600-690 21-3600-700	SID PRINCIPAL SID INTEREST SID LATE FEES MISCELLANEOUS REVENUE SID 29 DSRF INTEREST UTILIZE RESERVES	184,055 25,141 - 600	486,797 60,310 - 250	772 65 54 272	84,250 20,250 250	(402,547) (40,060) - - -
	TOTAL REVENUES	209,796	547,357	1,163	104,750	(442,607)
EXPENDITURE 21-9000-150 21-9000-880 21-9000-881 21-9000-885 21-9000-886 21-9000-887 21-9000-870	BAD DEBT EXPENSE SID BONDS - PRINCIPAL SID BONDS - INTEREST BOND ADMINISTRATION FEES TRANSFER TO GENERAL CIP TRANSFER TO SPECIAL REVENUE FUND	239,000 41,980 2,500 750,000	487,000 57,857 2,500 - 547,357	142,000 24,150 - - - 166,150	82,000 20,250 2,500 104,750	(405,000) (37,607) - - - - - (442,607)
	SURPLUS / (DEFICIT)	(823,683)	-	(164,987)	-	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Unrestricted				123,909 - - 123,909 - -	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Debt Service Fund

2017

The Debt Service Fund is used to account for the accumulation of resources for payment of general, long-term debt principal and interest; for special assessment bond principal and interest; and for special assessment levies when the City is obligated in some manner for the payment.



Debt Service Fund

,	
ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>	

151,169

	EOTIMATED DEGINATINO FOND DALANGE				101,100	
GL Acct	Line Description DNS & TRANSFERS	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
31-3600-690	MISCELLANEOUS REVENUE					
31-3800-810	TRANSFER IN - GENERAL FUND	746,590	779,296	389,648	1,523,514	744,218
31-3800-813	TRANSFER IN-SPECIAL REV FUND	541,856	516,373	-	512,863	(3,510)
31-3800-814	TRANSFER IN - CAPITAL PROJECTS FUND	-	-	-	•	-
TOTAL REVEN	NUES	1,288,446	1,295,669	389,648	2,036,377	740,708
		-				
BOND EXPEN						
31-4760-735	INTEREST 2006 SALES TAX BONDS	161,243	53,373	26,686	44,863	(8,510)
31-4760-736	PRINCIPAL ON 2006 SALES TAX BONDS	340,072	460,000	-	465,000	5,000
31-4760-803	PRINCIPAL ON 2010 GO BOND	385,000	390,000	-	400,000	10,000
31-4760-804	INTEREST ON 2010 GO BOND	396,731	384,796	192,398	371,341	(13,455)
31-4760-805	PRINCIPAL ON 2016 GO BOND				448,173	448,173
31-4760-806	INTEREST ON 2016 GO BOND				295,000	295,000
31-4760-920	BOND ADMIN FEES	5,400	7,500	3,500	12,000	4,500
TOTAL EXPEN	NDITURES	1,288,446	1,295,669	222,584	2,036,377	740,708
	SURPLUS / (DEFICIT)		-	167,064	-	•
	ESTIMATED ENDING FUND BALANCE Reserved for:				151,169	
	Impact Fees				_	
	Class C Roads Joint Venture				-	
	Debt Service				151,169	
	Capital Projects				-	
	Endowments					
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Capital Projects Funds

2017

The Capital Projects Funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds, trust funds, and special revenue funds.

Springville has two capital projects funds:

- General Capital Improvements Fund
- Community Theater Capital Improvements Fund



## Capital Improvements Fund

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				11,470,616	
Ol Assi	Line Broadston	FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
CAPITAL PROJECT			00.000	=== 004	0.000.000	4.074.000
45-3600-360	GRANTS	-	26,000	553,004	2,000,000	1,974,000
45-3600-610	INTEREST INCOME	31,273	-	20,087		-
45-3600-611	2006 STR BOND INTEREST	1,273	-	455	050 000	-
45-3600-640	PROPERTY SALES	-	-	350,356	950,000	
45-3600-642	MISC. CAPITAL REVENUE TRANSFER FROM GENERAL FUND	1 100 404	1 251 752	625 976	1 120 500	- (112.252)
45-3600-650 45-3600-651	TRANSFER FROM SPECIAL REVENUE FUND	1,100,494	1,251,752	625,876	1,138,500	(113,252)
45-3600-652	TRANSFER FROM C ROAD RESERVES				870,089	-
45-3600-032	TRANSFER FROM SID FUND				670,069	
45-3600-701	TRANSFER FROM ELECTRIC FUND				1,500,000	-
45-3800-843	UTILIZE CAP FACILITIES RESERVE		431,839		11,359,000	10,927,161
45-3800-883	DONATION FOR BUILDINGS	85,050	431,039	_	11,339,000	10,927,101
40-0000-000	DONATION FOR BUILDINGS	05,050	_	_		_
TOTAL FUND REVI	ENUE	1,218,090	1,709,591	1,549,778	17,817,589	12,787,909
CAPITAL PROJECT	S AND OTHER EXPENDITURES					
45-4120-003	LAND PURCHASES	_	_	344,250		
ADMINISTRATION				,		
45-4130-251	PROPERTY PURCHASES-MISC.	1,000	_	_		
INFORMATION SYS		,				
45-4132-102	SERVER RENEWAL AND REPLACEMENT	20,442	28,500	9,664	30,000	1,500
45-4132-103	PRINTER/COPIER RENEWAL AND REPLACEM	10,538	19,400	14,166	18,000	(1,400)
BUILDING INSPECT	TIONS					, ,
45-4160-102	DIGITAL PERMIT SOFTWARE				5,000	5,000
FACILITIES EXPEN	IDITURES					
45-4182-101	FACILITY REPAIR RESERVE	59,685	151,887	6,163		(151,887)
45-4182-102	SENIOR CENTER PARKING LOT AND DRAINAGE	Ξ				-
45-4182-103	HERITAGE PARK READER BOARD	-	10,000	-		(10,000)
45-4182-104	SENIOR CENTER UPGRADES	-	50,000	-		(50,000)
CITY ENGINEER						
45-4185-103	SURVEY ROBOT	27,000	-	-		-
POLICE DEPARTM						
45-4210-601	BODY CAMERAS				10,000	10,000
45-4210-725	FATPOT UPGRADE	5,000	-	-		-
45-4210-726	DIGITAL ALLY UPGRADE	9,117	-	-		-
45-4210-800	800 MHZ RADIO REPLACEMENT	10,728	26,472	-	58,000	31,528
FIRE DEPARTMEN			454,000	44.055	50 500	(0.4.500)
45-4220-101	SELF CONTAINED BREATHING APPARATUS (	-	154,000	44,255	59,500	(94,500)
DISPATCH 45-4221-102	911 SYSTEM UPGRADE		180,000			(180,000)
AMBULANCE	911 STSTEW OPGRADE	-	180,000	-		(180,000)
45-4227-732	PULSE OXIMETERS	5,372				
STREETS AND "C I		3,372	_	_		-
45-4410-200	PROPERTY ACQUISITION	196,586	_	_		_
45-4410-201	BROOKSIDE REALIGNMENT PROJECT	5,544	584,456	352,354		(584,456)
45-4410-271	1600 S RR CROSSING	-	100,000	-		(100,000)
45-4410-272	700 N 250 E CONNECTOR	_	150,000	- -		(150,000)
45-4410-273	INTERSECTION IMPROVEMENTS	_	25,000	_		(25,000)
45-4410-274	700 S ROAD CONSTRUCTION		_0,000		200,000	200,000
45-4410-643	C ROAD MAINTENANCE	565,204	609,200	456,667	574,182	(35,018)
45-4410-650	SIDEWALKS - CURB & GUTTER	,		,	96,700	96,700
45-4410-881	ROAD RECONSTRUCTION - C ROADS	30,657	266,343	-	139,121	(127,222)
45-4410-888	ROUNDABOUT AT 400 S 1300 E	373,546	-	-	-,	. , -/
45-4410-931	950 W RR CROSSING	28,074	71,926	1,140	180,000	108,074
45-4410-932	MILL AND OVERLAY	-	100,000	-	530,086	430,086



## Capital Improvements Fund

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL Acct	<u>Line Description</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PARKS DEPARTM		00.400	101 577	00.400		(404 577)
45-4510-024	COMMUNITY PARK BRIDGE	22,423	134,577	60,486		(134,577)
45-4510-104	PARK MAINTENANCE RESERVE FUND	-	75,000	-		(75,000)
45-4510-105	NEW EQUIPMENT	-	7,500	-		(7,500)
45-4510-756	LIBRARY PARK	72,118	20,932	-		(20,932)
45-4510-759	FLAMMABLE STORAGE CABINETS AND SAFE	-	5,000	4,003		(5,000)
45-4510-760	RODEO GROUNDS IMPROVEMENTS	5,000	-	-		-
45-4510-761	REBUILD CURFEW BELL	9,975	-	-		-
CANYON PARKS						
45-4520-740	CANYON PARKS CAPITAL MAINTENANCE RESE	ERVE			60,000	60,000
45-4520-747	JOLLEY'S CAMPGROUND ELECTRIC PEDEST/	-	5,000	4,090		(5,000)
45-4520-748	JOLLEY'S RANCH YOUTH CAMP	-	16,691	-		(16,691)
45-4520-749	CANYON PARKS SPRINKLING SYSTEM	10,000	10,000	10,000		(10,000)
ART MUSEUM						
45-4530-731	ART MUSEUM RAIN GUTTER IMPROVEMENTS					-
45-4530-732	SECURITY AND SAFETY EQUIPMENT	-	6,800	-	9,000	2,200
45-4530-740	SMOKE AND MOTION DETECTOR SENS	-	6,000	-		(6,000)
RECREATION DEF	PARTMENT					-
45-4560-761	MEMORIAL PARK SAFETY NETTING AND POLI	5,714	-	-		-
45-4560-813	AQUATIC AND ACTIVITIES CENTER				15,809,000	
45-4560-814	BLEACHER REPLACEMENT				29,000	29,000
CEMETERY						
45-4561-102	EVERGREEN CEMETERY FENCE	39,903	-	-		_
45-4561-103	REBUILD SPRINKLING SYSTEM	12,575	17,425	7,292	10,000	(7,425)
45-4561-104	CREMATION NICHE MONUMENT	18,659	-	-		-
45-4561-105	CEMETERY MAINTENANCE SHOP, OFFICE, AN	-	50,000	(519)		(50,000)
45-4561-106	AGGREGATE/SOIL BINS	_	9,000	-		(9,000)
TRANSFERS, OTH	IER		-,			(-,,
, -	TRANSFER TO FACILITIES FUND					
	_					
TOTAL FUND EXP	ENDITURES	1,543,858	2,891,110	969,761	17,817,589	(882,521)
	SURPLUS / (DEFICIT)	(325,768)	(1,181,519)	580,017	-	
	ESTIMATED ENDING FUND BALANCE				111,616	
	Reserved for:				111,010	
	Impact Fees				-	
	Class C Roads				-	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				111,616	
	Endowments				-	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### Community Theater CIP Fund

### ESTIMATED BEGINNING FUND BALANCE<sup>1</sup>

14,933

GL Acct REVENUE 44-3300-360 44-3300-361 44-3600-883	Line Description  GRANT REVENUE  TRANSFER FROM GENERAL FUND  DONATIONS	FY2015 <u>ACTUAL</u>	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC) - - -
44-3600-884	UTILIZE FUND BALANCE		-	-		
TOTAL REVEN	NUES	-	-	-	-	-
EXPENDITURI 44-4560-240	ES OFFICE EXPENSE	-	-	-		-
CAPITAL PRO 44-6400-001	JECTS BUILDING IMPROVEMENTS	13,381	-	-		-
TOTAL EXPEN	NDITURES	13,381	-	-	-	-
	SURPLUS / (DEFICIT)	(13,381)	) -	-	-	:
	ESTIMATED ENDING FUND BALANCE Reserved for:				14,933	
	Impact Fees Class C Roads				-	
	Joint Venture Debt Service Capital Projects				- 13,060	
	Endowments Unrestricted				1,873	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Special Revenue Funds

2017

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Springville City's Special Revenue Funds include:

- Special Revenue Fund
- Cemetery Trust Fund
- Special Trusts Fund



### Special Revenue Fund Summary

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				2,202,199	
GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
REVENUES 46-3600-100 46-3600-102 46-3600-103	INTEREST PARKS IMPACT FEES INTEREST PUBLIC SAFETY IMPACT INTEREST STREET TREES PROGRAM	9,294 266 0	7,500 175 -	6,060 118 0	7,500 175	-
46-3600-500 46-3600-600 46-3600-700 46-3600-900	PARKS IMPACT FEES PUBLIC SAFETY IMPACT FEES STREETS IMPACT FEES DENSITY BONUS-FEE IN LIEU	616,168 52,903 280,969 5,328	490,500 36,000 162,000	334,771 32,815 209,350	650,125 52,000 234,000	159,625 16,000 72,000
46-3600-910 46-3600-911 46-3600-912 46-3600-913	UTILIZE PUBLIC SAFETY IMP FEE RESERVE UTILIZE PARK IMPACT FEE RESERVES TRANSFER FROM GENERAL FUND TRANSFER FROM ELECTRIC	-	113,313	-	330,238	- 216,925
46-3600-914 46-3600-915	UTILIZE STREET IMPACT FEE RESERVES TRANSFER FROM SPECIAL IMPROVEMENT FI	- 750,000	838,000	-	1,316,000	478,000
						-
	Total Revenues	1,714,928	1,647,488	583,115	2,590,038	942,550
EXPENDITURE	ES .					
46-9000-100 46-9000-500 46-9000-700	PARK IMPACT CAPITAL PROJECTS STREETS IMPACT CAPITAL PROJECTS TRANSFER TO DEBT SERVICE FUND INCREASE PARK IMPACT FEE RESERVES INCREASE STREETS IMPACT FEE RES	976,690 450,803 502,215	228,310 1,000,000 516,373	135,033 - -	475,000 1,550,000 512,863	246,690 550,000 (3,510)
46-9000-701 46-9000-712	INCREASE PUBLIC SAFETY IMPACT FEE RES TRANSFER TO VEHICLE FUND				52,175	-
46-9000-720 46-9000-725	TRANSFER TO CAPITAL PROJ FUND TRANSFER TO GENERAL FUND	100,000	36,000	-		(36,000)
	Total Expenditures	2,029,709	1,780,683	135,033	2,590,038	757,180
	SURPLUS/DEFICIT =	(314,781)	(133,195)	448,081	-	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments				555,961 555,961 - - - - -	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### Special Revenue Detail

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
STREETS IMP 46-7000-001 46-9000-400	ACT FEE CAPITAL PROJECTS STREET OVERSIZING PROJECTS STREETS IMPACT CAPITAL PROJECT	450,803	1,000,000	-	1,550,000	- 550,000
TOTAL STREE	ETS IMPACT FEE CAPITAL PROJECTS	450,803	1,000,000	-	1,550,000	550,000
PARK IMPACT 46-6000-003 46-6000-015 46-6000-017 46-6000-024	FEE CAPITAL IMPROVEMENT PROJECTS TREES & PLANTS CANYON PARKS TREES PARKS IMPROVEMENT/COMPLETE PRO WAYNE BARTHOLOMEW FAMILY PARK	976,690	228,310	135,033	475,000	- - - 246,690
TOTAL PARK	IMPACT FEE PROJECTS	976,690	228,310	135,033	475,000	246,690



Cemetery Trust Fund

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				1,050,612	
GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
81-3400-441 81-3400-444 81-3800-815	CEMETERY LOTS SOLD INTEREST EARNED ON FINANCINGS TRANSFERS/RESERVES	73,165 922	75,000 1,500	30,180 343	75,000 1,000 -	(500) -
	TOTAL REVENUES	74,087	76,500	30,523	76,000	(500)
EXPENDITURES	INCREASE RESERVES				76,000	
	TOTAL EXPENDITURES	-	-	-	76,000	-
	SURPLUS / (DEFICIT)	74,087	76,500	30,523	<u>-</u>	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments Unrestricted				1,126,612 - - - - - 1,126,612	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



Special Trusts Fund

#### ESTIMATED BEGINNING FUND BALANCE<sup>1</sup>

52,923

GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
84-3000-304 84-3000-331 84-3000-336 84-3600-610 84-3400-337	LUCY PHILLIPS TRUST INTEREST FINLEY HISTORY DONATIONS FOR STATUES INTEREST EARNINGS SPRINGVILLE YOUTH CAMP DONATIO	92	-	-	75	- - - 75 -
	TOTAL REVENUES	92	-	-	75	75
EXPENDITURES 84-4000-013 84-4000-030	LUCY PHILLIPS STATUE EXPENDITURES INCREASE FUND BALANCE	7,500	-	-	75	- - 75
	TOTAL EXPENDITURES	7,500	-	-	75	75
	SURPLUS / (DEFICIT)	(7,408)	) <u>-</u>	-		
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees				52,923	
	Class C Roads				-	
	Joint Venture Debt Service				-	
	Capital Projects Special Trusts				- 52,923	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

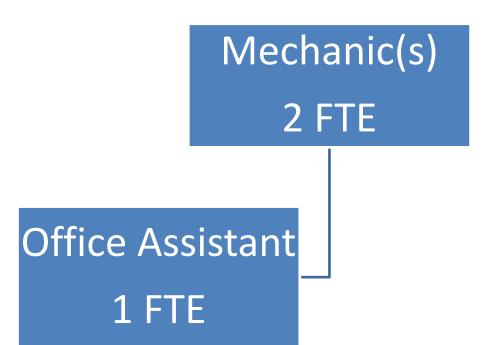
# Internal Service Funds

2017

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the government and to other government units on a cost reimbursement basis.

# Central Shop

The Central Shop is an internal service fund that provides vehicle maintenance and repair for the City's fleet. The Central Shop services more than 250 individual vehicles and pieces of equipment that support operations of nearly every department of the City.



## **Central Shop Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	2.00	2.00	2.50
Personnel Expense	153,403	163,793	183,427
Non-Personnel Expense	63,336	89,184	77,668
Total	216,739	252,977	261,095

### **Central Shop – Performance Goals, Strategies, and Measures**

### **Goal #1** – Improve Customer Relations

**Strategy 1 -** Be prompt and complete with all service requests

**Strategy 2 -** Use all available resources, i.e. email, phone calls, management software to be proactive with fleet and equipment performance

**Strategy 3** - Meet with Supervisors and Directors to see how we can better meet their fleet and equipment needs

Measures	July FY14	July FY15	FY 16 Target	FY 17 Target
% of completed work orders and repairs				
with positive satisfaction	97%	98%	100%	100%
Processed work Orders				
	1,198	1,398	732*	1,400

## Goal #2 – Improve quality of fleet service

**Strategy 1** – Continue to develop the Central Shop to be a 'One Stop' preventative maintenance and repair shop

**Strategy 2** – Maintain and budget for necessary tools and equipment needed for the fleet and equipment inventory needs

**Strategy 3** – Effective use of manpower by good scheduling of preventative maintenance (PM)

**Strategy 4** – Plan ahead for the seasonal needs of the departments

	July	July	FY 16	FY 17
Measures	FY14	FY15	Target	Target
% of completed work orders and repairs				
with zero re-visits	98.8%	99%	99%	99%
% of availability of fleet and equipment				
for use as needed	99%	99%	98%	98%
Improvement in direct billable labor				
hours (Actual/Target)	2,672	2,140	1,374*	2,300

<sup>\*</sup> Records lost due to server failure so number shown is since 10/16/2015



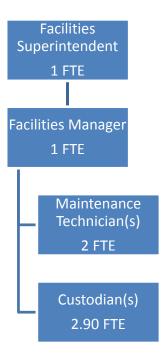
Central Shop ISF

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
REVENUES	<u> </u>	71010/1 <u>L</u>	<u> </u>	71010712	<u>BOBOL!</u>	HION (BEO)
47-3400-441	REVENUE FOR PARTS & SUPPLIES	63,328	77,774	31,433	77,668	(106)
47-3400-443	LABOR FEES	138,574	154,987	75,241	183,427	28,440
47-3600-690	SUNDRY REVENUE	-	-	-		
	TOTAL REVENUES	201,901	232,761	106,674	261,095	28,334
EXPENDITUR	ES					
PERSONNEL	<u> </u>					
47-4000-110	PAYROLL - FULL TIME	93,291	97,760	50,833	98,098	338
47-4000-120	PAYROLL - PART TIME				13,868	13,868
47-4000-130	EMPLOYEE BENEFITS	59,889	64,533	33,284	69,960	5,427
47-4000-140	OVERTIME PAY	223	1,500	686	1,500	=
	TOTAL PERSONNEL	153,403	163,793	84,803	183,427	19,634
OPERATIONS						
47-4000-236	TRAINING AND EDUCATION	799	900	793	1,375	475
47-4000-240	OFFICE SUPPLIES	405	500	204	500	-
47-4000-241	OPERATION SUPPLIES	177	300	743	2,500	2,200
47-4000-250	PARTS, FILTERS & ETC	42,132	54,825	18,934	54,000	(825)
47-4000-251	FUEL	827	1,115	419	1,250	135
47-4000-252	SHOP TOOLS ALLOWANCE	1,800	1,800	900	2,700	900
47-4000-255	COMPUTER OPERATIONS	153	1,985	-	1,900	(85)
47-4000-260	BUILDINGS AND GROUNDS	9,245	8,250	575	6,000	(2,250)
47-4000-265 47-4000-510	COMMUNICATION/TELEPHONE	860 913	651	276 883	570	(81)
	INSURANCE AND BONDS UNIFORMS		1,200		1,200	-
47-4000-550		3,025	3,300	1,259	3,940	640
47-4000-710 47-9000-712	COMPUTER EQUIPMENT AND SOFTWA TRANSFER TO VEHICLE FUND	2 000	910	1,294	4 722	(910)
47-9000-712	CAPITAL EQUIPMENT	3,000	2,948 10,500	-	1,733	(1,215)
47-9000-713	TOTAL OPERATIONS	63,336	89,184	26,279	77,668	(10,500) (11,516)
	TOTAL OPERATIONS TOTAL EXPENDITURES	216,739	252,977	111,082	261,095	8,118
	=	210,700	202,011	111,002	201,030	0,110
	SURPLUS/(DEFICIT)	(14,837)	(20,216)	(4,408)	-	

# **Facilities Maintenance**

The Facilities Maintenance Department is responsible for preforming and overseeing the maintenance, Construction and Custodial Services as well as supports the goals of the City of Springville.

**MISSION STATEMENT:** The Springville City Department of Facilities Management Services is dedicated to providing clean, safe, comfortable, and well maintained facilities to give the community and city employees a comfortable place to visit and work as well as prolonging the life of all of the city's facilities.



## **Facilities Maintenance Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	6.02	6.90	6.90
Personnel Expense	293,207	406,607	403,940
Non-Personnel Expense	264,234	261,134	276,196
Total	557,440	667,741	680,136

#### Facilities Maintenance – Performance Goals, Strategies, and Measures

#### Goal #1 – Maintain and improve work orders service response.

**Strategy** – Implement and efficient work order system that can be tracked and prioritized.

**Strategy** – Implement an efficient inspection and maintenance program to reduce the number of work orders generated by customers

Measures	2014	2015	2016	2017
			projected	(target)
Number of work order requests.	1044	780	2000	2000
Percentage of work orders from customers			30%	25%
Percentage of work orders completed monthly			80%	85%

#### Goal #2 – Minimize the number of down time maintenance problems.

Strategy – Eliminate potential maintenance problems by performing weekly and monthly checks on the equipment identified in our maintenance check lists that can affect downtime.

Measures	2014	2015	2016	2017
			projected	(target)
Work orders created through inspections			60%	60%
Number of down time days	18	29	14	10

#### Goal #3 – Enhance cleanliness all of the city facilities.

Strategy – Provide cleaner and more comfortable working environment for employees and city citizens

Measures	2014	2015	2016 Projected	2017 (target)
Number of call backs for custodial	23	20	10	10
Monthly Inspections Completed	70%	80%	90%	100%

# Goal #4 – Follow a budget replacement program to ensure that all facilities are in good repair and meet life expectancy standards in a cost effective manner.

**Strategy** – Maintain an ongoing inventory on all replaceable items with the age, expected life, cost, and need for replacement

Strategy – Create a long range budgeting plan for facility capital maintenance and replacement

	FY 2014	FY 2015	FY 2016	FY 2017
Measures				(target)
Dollars budgeted for capital facilities maintenance	534,456	551,512	375,000	411,600



Facilities ISF

#### ESTIMATED BEGINNING FUND BALANCE<sup>1</sup>

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT REVENUES	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
47-3800-815	TRANSFERS IN	-	1,080,361	132,251	1,092,758	12,397
	TOTAL REVENUES AND TRANSFERS IN	-	1,080,361	132,251	1,092,758	12,397
PERSONNEL						
47-4182-110	SALARIES	153,942	226,052	98,154	230,374	4,322
47-4182-120	PART-TIME EMPLOYEE SALARIES	42,970	44,959	18,927	45,298	339
47-4182-130	EMPLOYEE BENEFITS	91,204	132,682	53,725	125,353	(7,329)
47-4182-140	OVERTIME PAY	4,975	2,500	1,250	2,500	-
47-4182-160	EMPLOYEE RECOGNITION	116	414	151	414	0
	TOTAL PERSONNEL	293,207	406,607	172,208	403,940	(2,667)
OPERATIONS						
47-4182-230	MILEAGE AND VEHICLE ALLOWANCE	443	300	138	300	-
47-4182-236	TRAINING & EDUCATION	1,233	7,700	731	3,000	(4,700)
47-4182-240	OFFICE EXPENSE	-			-	-
47-4182-241	DEPARTMENT SUPPLIES	33,019	30,000	17,024	30,000	-
47-4182-250	EQUIPMENT EXPENSE	5,937	5,000	3,304	4,000	(1,000)
47-4182-251	FUEL	3,416	3,375	1,680	3,500	125
47-4182-253	CENTRAL SHOP	1,011	1,295	824	1,336	41
47-4182-260	BUILDINGS & GROUNDS	43,029	43,000	25,537	52,000	9,000
47-4182-265	COMMUNICATIONS/TELEPHONE	1,557	3,054	726	1,561	(1,493)
47-4182-310	PROFESSIONAL & TECHNICAL SERVI	54,795	45,000	8,467	59,000	14,000
47-4182-510	INSURANCE & BONDS	2,833	4,000	2,584	4,000	-
47-4182-511	CLAIMS SETTLEMENTS	-			-	-
47-4182-550	UNIFORMS	1,005	1,000	723	1,000	-
47-4182-551	PERSONAL SAFETY EQUIPMENT	1,710	1,500	1,284	1,500	(0.4.0)
47-4182-710	COMPUTER EQUIPMENT AND SOFTWARE	630	910	895	445.000	(910)
47-4182-752	JANITORIAL SERVICES	113,615	115,000	47,340	115,000 276,197	45.000
	TOTAL OPERATIONS TOTAL FACILITIES MAINTENANCE	264,234 557,440	261,134 667,741	111,257 283,465	680,137	15,063 12,396
	TOTAL FACILITIES MAINTENANCE	337,440	007,741	200,400	000,137	12,390
PROJECTS						
47-5000-800	RENEWAL AND REPLACEMENT PROJECTS	-	375,000	6,141	300,000	(75,000)
	INCREASE FUND BALANCE				112,621	
	TOTAL PROJECTS		375,000	6,141	412,621	(75,000)
	TOTAL FUND EXPENDITURES	557,440	1,042,741	289,606	1,092,758	(62,604)
	SURPLUS / (DEFICIT)	(557,440)	37,620	(157,355)	(0)	
	ESTIMATED ENDING FUND BALANCE				(0)	
	Reserved for:					
	Impact Fees				-	
	Class C Roads				-	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				(0)	
	Endowments				-	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2015 Actual results and audit entries.



### Vehicle & Equipment Fund

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				2,145,015	
GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
REVENUES	Eme Besonption	HOTONE	BODOLT	MOTONE	DODOLI	<u>INO/(DEO)</u>
48-3600-611	INTEREST	4,076	-	2,618		-
	TRANSFER FROM CENTRAL SHOP	3,000	2,948	-	1,733	(1,215)
	TRANSFER FROM WATER FUND	48,025	46,465	-	28,784	(17,681)
	TRANSFER FROM SEWER FUND	68,121	51,714	-	55,107	3,393
	TRANSFER FROM ELECTRIC FUND TRANSFER FROM STORM WATER FUND	116,487 31,203	132,364 36,776	-	125,949	(6,415)
	TRANSFER FROM STORM WATER FUND TRANSFER FROM SOLID WASTE FUND	97,900	124,067	-	25,931 138,243	(10,845) 14,176
	TRANSFER FROM GOLF COURSE	42,676	46,278	_	43,845	(2,433)
	TRANSFER FROM GENERAL FUND	549,314	510,078	127,520	480,957	(29,121)
	SALE OF SURPLUS - WATER	7,307	-	-	.00,00.	-
48-3900-052	SALE OF SURPLUS - SEWER	· -	-	4,550		
48-3900-053	SALE OF SURPLUS - ELECTRIC	15,900	-	-		-
	SALE OF SURPLUS - PUBLIC SAFTY	15,163	-	2,800		-
	SALE OF SURPLUS-RECREATION	-	-	1,025		-
	SALE OF SURPLUS -FIRE DEPT	5,100	-	-		-
	SALE OF SURPLUS-STREETS	17,725	-	-		-
	SALES OF SURPLUS -PARKS SALE/TRADE SURPLUS -SOLID WAST	7,175	-	-		-
48-3900-812	SALE/TRADE SURPLUS -SULID WAST	24,675	-	-		
	TOTAL - REVENUES	1,053,848	950,690	138,513	900,549	(50,141)
EXPENDITUR	DES.					
LXI LINDITOR	CITY ENGINEER					
48-4185-001	REPLACEMENT VEHICLES					_
	EQUIPMENT REPLACEMENT	28,651	28,500	28,182		(28,500)
	SUBTOTAL - FACILITIES MAINTENANCE	28,651	28,500	28,182	-	(28,500)
	PUBLIC SAFETY					
48-4210-021	PATROL	144,711	144,000	-	74,000	(70,000)
	SUBTOTAL - PUBLIC SAFETY	144,711	144,000	-	74,000	(70,000)
	STREETS					
48-4410-015	EQUIPMENT REPLACEMENT	227,063	23,000	-		(23,000)
	SUBTOTAL - PUBLIC SAFETY	227,063	23,000	-	-	(23,000)
	PARKS					
48-4510-010		41,698	25,000	_		(25,000)
	REPLACEMENT EQUIPMENT	-	93,000	4,241	35,000	(58,000)
	SUBTOTAL - PARKS	41,698	118,000	4,241	35,000	(83,000)
	CANYON PARKS					
48-4520-014	EQUIPMENT REPLACEMENT	-	85,000	-	-	(85,000)
	SUBTOTAL - CANYON PARKS		85,000	-	-	(85,000)
48-4560-002	RECREATION EQUIPMENT REPLACEMENT	15,267	-	-		-
	SUBTOTAL - RECREATION	15,267	-	-	-	
	CEMETERY					
48-4561-001 48-4561-003	CEMETERY EQUIPMENT REPLACEMENT 1/2 TON TRUCK	10,214	89,786	(3,272)	12,000	(77,786) -
	SUBTOTAL - CEMETERY	10,214	89,786	(3,272)	12,000	(77,786)



#### Vehicle & Equipment Fund

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
48-5200-001 48-5200-002	SEWER VACTOR REPLACEMENT VEHICLES	- 22,438	200,000	- -		(200,000)
	-	22,438	200,000	-	-	(200,000)
48-5300-015	ELECTRIC NEW VEHICLES	49,179	66,000	-	220,000	154,000
	SUBTOTAL - ELECTRIC	49,179	66,000	-	220,000	154,000
	SOLID WASTE GARBAGE TRUCK LEAF COLLECTION UNIT	234,900	-	-	254,537	254,537 -
	SUBTOTAL - SOLID WASTE	234,900	-	-	254,537	254,537
48-5861-004	GOLF REPLACEMENT EQUIPMENT	21,771	14,000	12,474	37,790	23,790
	SUBTOTAL - SOLID WASTE	21,771	14,000	12,474	37,790	23,790
	INCREASE RESERVES				267,222	
	TOTAL - EXPENDITURES	568,829	745,286	41,625	900,549	(111,959)
	SURPLUS / (DEFICIT)	(568,829)	(745,286)	(41,625)	-	
	ESTIMATED ENDING FUND BALANCE Reserved for:				2,145,015	
	Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments				- - - 2,145,015	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Enterprise Funds

2017

The Enterprise Funds are used to account for services that are financed and operated in a manner similar to private business enterprises. The intent of the Enterprise Funds is that the costs of providing goods and services to the general public on a continuing basis be financed or covered primarily through user charges.

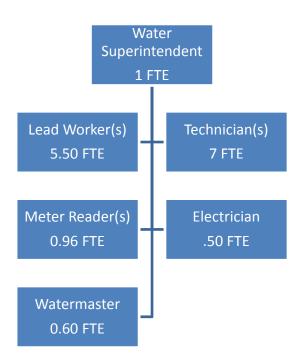
Springville City's Enterprise Funds include:

- Water Fund
- Sewer Fund
- Electric Fund
- Storm Water Fund
- Solid Waste Fund
- Golf Fund

# Water

The Water Division is responsible for the proper care and operation of the water system. Major activities include meeting state requirements in sampling and sanitary survey standards and maintaining, repairing and replacing waterlines, tanks, spring collection systems and all appurtenances associated with the water system.

**MISSION STATEMENT:** To provide the best quality water and services in a safe, affordable, effective and efficient manner to the community.



## **Water Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	12.46	14.94	15.56
Personnel Expense	785,946	988,970	999,709
Non-Personnel Expense	5,916,971	8,766,335	3,994,352
Total	6,702,917	9,755,305	4,994,061

#### Water Department – Performance Goals, Strategies, and Measures

#### Goal #1 Track projected vs. actual revenues in order to keep accurate balance totals

Goal #2 – Operate the water system as efficiently as possible

**Strategy** – Increase source efficiency to the highest level possible at each source

**Strategy** – Modernize metering system to account for water used by customers

Strategy - Minimize water loss doing leak detection and repairing leaks in a timely matter

**Strategy** - Keep accurate records

				FY 2017
Measures	FY 2014	FY 2015	FY 2016	Target
# of gallons produced ( calendar yr.)	3,735,053,776	3,150,771,433		
% of water meters over 30 years old	6%	6%	6%	5%
% of water billed (gallons billed/vs.				
produced- calendar yr.)	94%	82%		90%
# of stopped meters	2	0	0	0

# Goal #3 - Maintain existing infrastructure in order to provide reliable water at the customers tap

**Strategy** - Finish GIS of all water valves

**Strategy** - Update maps

Strategy - Identify pipelines older than 50 years old

**Strategy** - Develop a replacement plan of aging infrastructure

Strategy - Routine assessment and maintenance of Wells, PRV's, Tanks and appurtenances

Measures	FY 2014	FY 2015	FY 2016	FY 2017 Target
% of valves on GIS System	100%	100%	100%	100%
% of pipelines over 50 years old	18.3%	16.01%	16.1%	
% of wells, prv and tanks receiving routine maintenance on a monthly				
basis	100%	100%	100%	100%

#### Goal # 4 - Provide quality water to all connections

**Strategy** – Complete all sampling Required by State

**Strategy** – Routine inspection and repair of all Water Sources and Spring collection areas Maintain an outstanding rating on the state Improvement Priority System Report

Measures	FY 2014	FY 2015	FY 2016	FY 2017 Target
State samplings completed	100 %	100%	100%	100%
% of Inspections completed	50%	50%	50%	100%
State report score	-28	-28	18	<20

#### Goal #5 Provide good customer service

**Strategy** – Be professional and responsive in meeting customer concerns

Strategy - Inform individual customers of operations and projects that will affect them

**Strategy** - Respond to customer requests in a timely matter

**Strategy** – Read meters accurately

Measures	FY 2014	FY 2015	FY 2016	FY 2017 (target)
Citizen Rating above good	77%	77%	82%	82%
# of Misread meters		1.8%		1%



Water Summary

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				1,217,207	
GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
SL ACCT REVENUES 51-3700-001 51-3700-711 51-3700-713 51-3700-714 51-3700-715 51-3700-719 51-3700-729 51-3700-727 51-3700-729 51-3700-730 51-3700-747 51-3700-763 51-3700-765 51-3700-765 51-3700-800	SALE OF CULINARY WATER - COMMERCIAL SALE OF CULINARY WATER - INDUSTRIAL SALE OF CULINARY WATER - RESIDENTIAL SALE OF IRRIGATION WATER SALE OF IRRIGATION WATER SALE OF IRRIGATION WATER(HIGH SP/FR POWER IMPROVEMENT ASSESM WATER CONNECTION FEES SUNDRY REVENUES INTEREST- WATER BOND SALE OF SCRAP MATERIAL WATER IMPACT FEES SALE OF PRESSURIZED IRRIGATION WATER SECONDARY WATER IMPACT FEES WATER SEWER REV BOND 2008 TEMPORARY WATER CONNECT FEE GRINDSTONE RESIDENTS PARTICIPATION FEE DEVELOPER CONTRIBUTIONS	573,049 300,731 2,450,589 19,676 2,162 25,435 5,248 618 1,414 176,711 - 41,557 428 5,741	35,000 360,500 2,678,000 30,000 7,200 35,000 9,000 1,000 3,000 292,725 100,000 52,440	378,469 146,611 1,697,327 - - 15,403 - 287 - 94,630 (23) 45,320 241 1,902	664,650 346,500 2,897,390 30,000 7,200 - 35,000 9,000 1,000 3,000 422,825 100,000 65,550 500	48,710 (14,000) 219,390 - - - - - 130,100 - 13,110 500 - -
51-3700-801 51-3700-831 51-3700-835 51-3700-836 51-3700-837 51-3700-840	INTERNAL SALES UTILIZE WATER IMPACT FEES RESERVES UTILIZE UNRESTRICTED FUNDS RESERVE UTILIZE SECONDARY WATER IMPACT FEE GRANT REVENUE CONTRACT SERVICES	58,446 - 3,000,000 164	66,446 810,000 3,000,000	- - 792,269 5,360	66,446 340,000	- (470,000) - (3,000,000)
	TOTAL - REVENUES	6,661,968	8,066,251	3,177,794	4,994,061	(3,072,190)
EXPENDITURES	DEPARTMENTAL EXPENDITURES DEBT SERVICE TRANSFERS CAPITAL IMPROVEMENT PROJECTS EQUIPMENT REPLACEMENT	1,650,136 215,487 721,816 4,110,219	2,067,347 182,172 783,734 6,898,423	755,612 32,432 299,436 891,302	2,019,473 181,960 825,597 1,956,875	(47,874) (212) 41,863 (4,941,548)
	INCREASE RESERVES BAD DEBT	5,259	- 12,000	- 1,722	156 10,000	156 (2,000)
	TOTAL - EXPENDITURES	6,702,917	9,943,676	1,980,505	4,994,061	(4,949,615)
	SURPLUS/(DEFICIT)	(40,949)	(1,877,425)	1,197,289	0	
	ESTIMATED ENDING FUND BALANCE Reserved for: Community Improvements Investment in Joint Venture Debt Service Designated for Construction Working Capital (40% Operating Revenue) Unrestricted				96,629 1,151,301 (370,567)	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



### Water Distribution

		FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL Acct PERSONNEL	Line Description	ACTUAL	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
51-5100-110	PAYROLL - WATER	469,779	493,133	226,856	516,984	23,851
51-5100-120	PART-TIME EMPLOYEE SALARIES	23,136	35,874	15,474	44,694	8,820
51-5100-130	EMPLOYEE BENEFITS	275,241	316,234	124,286	309,544	(6,690)
51-5100-140	OVERTIME PAY	17,441	16,000	5,639	16,000	-
51-5100-160	EMPLOYEE RECOGNITION	350	897	-	934	37
	TOTAL PERSONNEL	785,946	862,138	372,256	888,155	26,017
OPERATIONS						
51-5100-220	PERIODICALS AND PUBLICATIONS	207	-	-		-
51-5100-230	MILEAGE AND TRAVEL ALLOWANCE	1,342	2,124	564	2,214	90
51-5100-236	TRAINING & EDUCATION	8,032	7,475	1,109	7,475	-
51-5100-240	OFFICE EXPENSE	962	1,525	369	1,525	-
51-5100-241	DEPARTMENTAL SUPPLIES	1,628	2,405	462	2,405	-
51-5100-242	MAINTENANCE - EXISTING LINES	172,785	164,000	52,197	164,000	-
51-5100-244	WATER METERS	84,605	82,700	29,466	82,700	-
51-5100-245	MATERIALS & SUPPLIES	51,165	50,000	19,542	50,000	-
51-5100-250	EQUIPMENT EXPENSE	39,275	42,000	8,627	42,000	-
51-5100-251	FUEL	22,241	25,500	7,980	22,500	(3,000)
51-5100-252	VEHICLE EXPENSE				-	-
51-5100-253	CENTRAL SHOP	14,222	12,676	5,853	13,083	407
51-5100-255	COMPUTER OPERATIONS	-	1,000	551	1,000	-
51-5100-260	BUILDINGS & GROUNDS	6,484	12,000	437	12,000	-
51-5100-262	PLAT A" IRRIGATION"	7,618	5,000	474	5,000	-
51-5100-265	COMMUNICATION/TELEPHONE	2,945	4,178	983	3,605	(573)
51-5100-270	HIGHLINE DITCH O & M	2,800	7,000	3,000	4,000	(3,000)
51-5100-275	WATER SHARES	57,574	73,410	62,274	80,570	7,160
51-5100-310	PROFESSIONAL & TECHNICAL SERV	81,688	90,500	19,858	74,500	(16,000)
51-5100-312	S.U.V.M.W.A. EXPENSES	7,412	11,500	-	11,500	-
51-5100-330	SERVICE REQUEST	1,987	5,000	-	5,000	-
51-5100-510	INSURANCE & BONDS	9,408	13,000	9,475	13,000	-
51-5100-511	CLAIMS SETTLEMENTS	43,570	20,000	15,597	25,000	5,000
51-5100-540	COMMUNITY PROMOTIONS	4,207	9,000	759	9,000	-
51-5100-550	UNIFORMS	5,595	7,075	5,914	7,175	100
51-5100-551	PERSONAL PROTECTIVE EQUIPMENT	5,084	5,370	3,168	5,370	<del>-</del>
51-5100-650	ELECTRIC UTILITIES	229,033	360,000	134,697	283,000	(77,000)
51-5100-710	COMPUTER HARDWARE AND SOFTWARE	2,322	2,400		750	(1,650)
	TOTAL MATER EXPENDITURES	864,190	1,016,838	383,357	928,372	(88,466)
	TOTAL WATER EXPENDITURES	1,650,136	1,878,976	755,612	1,816,527	(62,449)



### Water PI

GL Acct PERSONNEL	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
51-5150-110 51-5150-120	PAYROLL - WATER PART-TIME EMPLOYEE SALARIES	-	68,653	-	65,502	(3,151)
51-5150-130	EMPLOYEE BENEFITS	-	56,179	112	44,051	(12,128)
51-5150-140	OVERTIME PAY	-	2,000	-	2,000	-
51-5150-160	EMPLOYEE RECOGNITION				-	
	TOTAL PERSONNEL		126,832	112	111,553	(15,279)
OPERATIONS						
51-5150-220	PERIODICALS AND PUBLICATIONS	_	260	_	_	(260)
51-5150-230	MILEAGE AND TRAVEL ALLOWANCE	_	200	_	200	-
51-5150-236	TRAINING & EDUCATION	-	1,600	-	1,600	-
51-5150-240	OFFICE EXPENSE	-	250	-	250	-
51-5150-241	DEPARTMENTAL SUPPLIES	-	350	-	350	-
51-5150-242	MAINTENANCE - EXISTING LINES	-	20,000	7,384	20,000	-
51-5150-244	WATER METERS				26,590	26,590
51-5150-245	MATERIALS & SUPPLIES	-	6,550	-	6,550	-
51-5150-250	EQUIPMENT EXPENSE	-	5,500	745	5,500	-
51-5150-251	FUEL	-	6,000	561	2,000	(4,000)
51-5150-252	VEHICLE EXPENSE				-	-
51-5150-253	CENTRAL SHOP	-	1,254	-	1,294	40
51-5150-255	COMPUTER OPERATIONS	-	1,000	-	1,000	-
51-5150-260	BUILDINGS & GROUNDS	-	1,575	-	-	(1,575)
51-5150-265	COMMUNICATION/TELEPHONE	-	750	-	750	-
51-5150-310	PROFESSIONAL & TECHNICAL SERV	-	9,600	-	19,400	9,800
51-5150-330	SERVICE REQUEST	-	750	-	750	-
51-5150-510	INSURANCE & BONDS					-
51-5150-511	CLAIMS SETTLEMENTS		0.000		0.000	-
51-5150-540	COMMUNITY PROMOTIONS	-	3,000	-	3,000	-
51-5150-550	UNIFORMS	-	1,000	-	1,258	258
51-5150-551	PERSONAL PROTECTIVE EQUIPMENT	-	900	-	900	- (4.000)
51-5150-710	COMPUTER HARDWARE AND SOFTWARE		1,000	- 0.000	04.000	(1,000)
	TOTAL OPERATIONS TOTAL WATER EXPENDITURES		61,539 188,371	8,690 8.802	91,392 202.945	29,853 14,574
	IOTAL WATER EXPENDITURES		100,371	0,002	202,945	14,574



Water Capital

CAPITAL EXPENDITURES - PRESSURIZED IRRIGATION   1-800,000   29,671   (30,000)   51-6900-101   PI METER ASSEMBLY & INSTALLATION   - 802,800   23,874   (802,800)   51-6900-101   PI METER ASSEMBLY & INSTALLATION   - 802,800   23,874   (802,800)   51-6900-101   1/2 TON SERVICE TRUCK   21,000   21,000   340,000   51-690-128   LOWER SPRING CREEK TANK COATING   - 60,000   60,000   51-6190-129   LOWER SPRING CREEK TANK COATING   - 60,000   60,000   51-6190-129   DIPPER SPRING CREEK TANK COATING   - 60,000   60,000   51-6190-129   PUPPER SPRING CREEK TANK COATING   - 60,000   60,000   51-6190-129   PUPPER SPRING CREEK TANK COATING   - 60,000   60,000   51-6190-129   PLOWSERVE AND SPRING CREEK PL PIPE REPLACEMENT   - 21,175   21,175   51-6190-131   BARTHOLOMEW POND AERATION   - 17,700   117,700   117,700   51-6190-801   PRESSURIZED IRRIGATION PHASE   3,352,495   3,000,000   21,194   (3,000,000)   51-6190-801   PRESSURIZED IRRIGATION PHASE   3,352,495   3,000,000   21,194   (3,000,000)   - 61-6190-808   WELL RTU   - 5,581   - 5,581   - 6,5	GL Acct WATER FUND	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
CAPITAL EXPENDITURES - CULINARY WATER   51-6050-011   1/2 TON SERVICE TRUCK   21,000   21,000   340,000   51-6190-127   CANYON RD. 16" ABANDONMENT AND SERVICE TIE OVERS   340,000   340,000   51-6190-129   LOWER SPRING CREEK TANK COATING   60,000   60,000   51-6190-129   UPPER SPRING CREEK TANK COATING   60,000   60,000   51-6190-129   UPPER SPRING CREEK FROM COATING   60,000   60,000   51-6190-129   UPPER SPRING CREEK FROM COATING   60,000   60,000   51-6190-129   UPPER SPRING CREEK FROM COATING   60,000   60,000   51-6190-131   BARTHOLOMEW POND AERATION   30,000   30,000   51-6190-131   BARTHOLOMEW POND AERATION   30,000   30,000   51-6190-132   WED VELVE OPPER SPRING CREEK FROM SPRING SPRING CREEK FROM SPRING							
CAPITAL EXPENDITURES - CULINARY WATER 51-609-011 1/2 TON SERVICE TRUCK 51-6190-127 1/2 TON SERVICE TRUCK CANYON RD. 16" ABANDONMENT AND SERVICE TIE OVERS 340,000 340,000 51-6190-128 1.6190-129 1.00VER SPRING CREEK TANK COATING 60,000 60,000 51-6190-129 1.00VER SPRING CREEK TANK COATING 60,000 60,000 51-6190-130 1.00VER SPRING CREEK TANK COATING 60,000 60,000 51-6190-130 1.00VER SPRING CREEK TANK COATING 70,000 1.00VER SPRING COLLECTION FENCES 70,000 1.00VER SPRING COLLECTION FENCES 70,000 1.00VER SPRING COLLECTION STATIONS 70,000 1.00VER SPRING SPRING STATE OVER SPRIN	51-6900-100	NEW VEHICLE	-	30,000	29,671		(30,000)
S1-6050-011   1/2 TON SERVICE TRUCK   1/2 TON SERVICE   1/2 TON	51-6900-101	PI METER ASSEMBLY & INSTALLATION	-	802,800	23,874		(802,800)
S1-6050-011   1/2 TON SERVICE TRUCK   1/2 TON SERVICE   1/2 TON							
S1-6050-011   1/2 TON SERVICE TRUCK   1/2 TON SERVICE   1/2 TON	OADITAL EVDE	NIDITUDEO OUI INADVIMATED					
S1-6190-127   CANYON RD. 16" ABANDONMENT AND SERVICE TIE OVERS   340,000   51-6190-128   LOWER SPRING CREEK TANK COATING   60,000   60,000   51-6190-129   UPPER SPRING CREEK TANK COATING   60,000   60,000   51-6190-130   LOWER SPRING CREEK TANK COATING   30,000   30,000   51-6190-131   BARTHOLOMEW POND AERATION   30,000   30,000   51-6190-132   NEW DEVELOPMENT REIMBURSEMENT   117,700   117,700   117,700   51-6190-804   SPRING COLLECTION FENCES   8,219						24 000	24 000
S1-6190-128			UCE TIE OVE	-DC		-	,
S1-6190-129			ICE HE OVE	EKS			
FLOWSERVE AND SPRING CREEK PL PIPE REPLACEMENT   30,000   30,000   51-6190-132   NEW DEVELOPMENT REIMBURSEMENT   117,700   117,700   117,700   51-6190-804   SPRING COLLECTION FENCES   8,219   -   -     (3,000,000)   51-6190-807   CHLORINATION STATIONS   3,352,495   3,000,000   21,194   (3,000,000)   51-6190-877   CHLORINATION STATIONS   -     5,581   -     (5,581)   51-6190-881   WELL RTU   -   5,581   -     (5,581)   51-6190-888   WELL RTU   -   5,581   -     (5,581)   51-6190-888   CANYON PRV UPGRADE   -   100,000   -     (100,000)   51-6190-898   CANYON PRV UPGRADE   -   100,000   -   (100,000)   51-6190-899   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (44,169)   51-6190-899   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (44,169)   51-6190-899   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (44,169)   51-6190-890   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (45,000)   51-6190-890   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (45,000)   51-6190-890   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (45,000)   51-6190-890   EMERGENCY TANK OVERFLOWS   58,209   44,169   -   (47,000)   (450,000)   51-6190-890   SUBLU UPGRADE   10,978   -     10,000   -   (100,000)   51-6190-890   SUBLU UPGRADE   10,978   -           (17,421)   51-6190-890   SURTI SPRINGS PUMP   2,503   17,421   -       (17,421)   51-6190-890   SURTI SPRINGS PUMP   2,503   17,421   -       (17,421)   51-6190-900   AURING PUMP   2,503   17,421   -       (17,421)   51-6190-900   EMERGENCY TANK OVERFLOWS   80,780   -         (17,9704)   51-6190-900   FIREFLOW DEFICIENCIES CORRECTION   -   22,000   394,435   (17),9700   51-6190-900   FIREFLOW DEFICIENCIES CORRECTION   -   22,000   394,435   (37),9700   51-6190-900   SURTI SPRINGS RENOVATION   -   22,000   394,435   (37),000   51-6190-900   METER READING ELECTRONIC EQUIPMENT   -   30,000   7,525   (30,000)   51-6190-900   METER READING ELECTRONIC EQUIPMENT   -   30,000   7,525   (30,000)   51-6190-900   METER READING ELECTRONIC EQUIPMENT   -   30,000   30,000   30,000   30,000							,
Saminary			DEDI ACEME	INT			
S1-6190-132   NEW DEVELOPMENT REIMBURSEMENT   S117,700   S1-6190-804   SPRING COLLECTION FENCES   8,219   -			VEI LACEIVIL	.111		,	,
S1-6190-804   SPRING COLLECTION FENCES   8,219						,	
S1-6190-811   PRESSURIZED IRRIGATION PHASE 2   3,352,495   3,000,000   21,194   (3,000,000)   51-6190-877   CHLORINATION STATIONS			8 210	_	_	-	-
S1-6190-877   CHLORINATION STATIONS   SERV REPLACMENTS-STREET OVERLA   64,353   60,000   11,225   60,000   61-6190-881   WELL RTU				3 000 000	21 104	_	(3,000,000)
S1-6190-878   SERV REPLACMENTS-STREET OVERLA   64,353   60,000   11,225   60,000   51-6190-881   WELL RTU			5,552,455	3,000,000	21,134		(3,000,000)
S1-6190-881   WELL RTU			64 353	60,000	11 225	60,000	_
51-6190-886   400 SOUTH FACILITY IMPROVEMENT   1,051   - 1,129   - 1,6190-887   ASSSET MANAGEMENT SYSTEM   3,783           -   -   -			04,333		11,225	00,000	
51-6190-887			1 051	5,501	1 120		(3,301)
51-6190-888			,	_	· ·		_
51-6190-890   GENERAL WATERLINE RENEWAL & RE   51-6190-891   EMERGENCY TANK OVERFLOWS   58,209   44,169   -			5,765		_		(100 000)
51-6190-891         EMERGENCY TANK OVERFLOWS         58,209         44,169         -         (44,169)           51-6190-892         PENSTOCK REPLACEMENT         -         100,000         -         (100,000)           51-6190-893         BARTHOLOMEW TANK REPLACEMENT         -         450,000         -         (450,000)           51-6190-896         900 S WELL UPGRADE         10,978         -         -         -         -           51-6190-898         BURT SPRINGS PUMP         2,503         17,421         -         (17,421)           51-6190-899         24LINE 900 S - CANYON RD TO 8"         210,296         719,704         394,435         (719,704)           51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         -         -         -           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         10,000         1,508         (10,000) </td <td></td> <td></td> <td></td> <td>100,000</td> <td>_</td> <td></td> <td>(100,000)</td>				100,000	_		(100,000)
51-6190-892         PENSTOCK REPLACEMENT         -         100,000         -         (100,000)           51-6190-893         BARTHOLOMEW TANK REPLACEMENT         -         450,000         -         (450,000)           51-6190-896         900 S WELL UPGRADE         10,978         -         -         -         -           51-6190-898         BURT SPRINGS PUMP         2,503         17,421         -         (17,421)           51-6190-899         24LINE 900 S - CANYON RD TO 8"         210,296         719,704         394,435         (719,704)           51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         420,000         394,435         (420,000)           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)			58 209	44 169	_		(44 169)
51-6190-893         BARTHOLOMEW TANK REPLACEMENT         -         450,000         -         (450,000)           51-6190-896         900 S WELL UPGRADE         10,978         -         -         -           51-6190-898         BURT SPRINGS PUMP         2,503         17,421         -         (17,421)           51-6190-899         24LINE 900 S - CANYON RD TO 8"         210,296         71,704         394,435         (719,704)           51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         420,000         394,435         (420,000)           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875			•		_		, ,
51-6190-896         900 S WELL UPGRADE         10,978         -			_		_		
51-6190-898         BURT SPRINGS PUMP         2,503         17,421         -         (17,421)           51-6190-899         24LINE 900 S - CANYON RD TO 8"         210,296         719,704         394,435         (719,704)           51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         420,000         394,435         (420,000)           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -         30,000         -         30,000         -         30,000         30,000         51-6800-032         WEST SIDE PI SYSTEM DESIGN         31			10 978	-	_		(100,000)
51-6190-899         24LINE 900 S - CANYON RD TO 8"         210,296         719,704         394,435         (719,704)           51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         420,000         394,435         (420,000)           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -         30,000         -         30,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -			,	17 421	_		(17 421)
51-6190-900         24LINE HOBBLE CREEK TO 1700 E"         -         420,000         394,435         (420,000)           51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         -         -         -           51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -         -         30,000         -         30,000         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000         30,000         317,552         51,000         -         895,000         370,000         -         51,6800-034         PRESSURIZED IRRIGATION PHASE I         -         -<					394 435		, ,
51-6190-901         NORTH MAIN ST WATER PIPELINE         80,780         - <td></td> <td></td> <td></td> <td>-, -</td> <td> ,</td> <td></td> <td>, ,</td>				-, -	,		, ,
51-6190-902         FIREFLOW DEFICIENCIES CORRECTION         -         22,000         -         31,000         9,000           51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         100,000         100,000         100,000         100,000         51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000         51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)         51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -         -         51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000         182,448			80.780	-	-		-
51-6190-903         BURT SPRINGS RENOVATION         -         521,403         4,966         (521,403)           51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448			-	22.000	_	31.000	9.000
51-6190-904         KELLY'S PUMP         -         10,000         1,508         (10,000)           51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -         100,000         100,000           51-6800-002         SECONDARY PIPE OVERSIZING         -         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448	51-6190-903	BURT SPRINGS RENOVATION	-		4,966	,	
51-6190-906         METER READING ELECTRONIC EQUIPMENT         -         30,000         7,525         (30,000)           TOTAL PROJECTS - OPERATIONS FUNDED         3,792,667         6,333,078         889,963         931,875         (5,401,203)           IMPACT FEE PROJECTS         -         -           51-6800-002         SECONDARY PIPE OVERSIZING         -         -         -         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448	51-6190-904	KELLY'S PUMP	-				, ,
IMPACT FEE PROJECTS  51-6800-002 SECONDARY PIPE OVERSIZING 51-6800-032 OVERSIZING OF CULINARY WATER L 51-6800-033 WEST SIDE PI SYSTEM DESIGN 51-6800-034 PRESSURIZED IRRIGATION PHASE I 51-6800-035 400 SOUTH WELL  TOTAL IMPACT FEE PROJECTS  317,552 565,344 1,339 1,025,000 182,448	51-6190-906	METER READING ELECTRONIC EQUIPMENT	-				, ,
IMPACT FEE PROJECTS  51-6800-002 SECONDARY PIPE OVERSIZING 51-6800-032 OVERSIZING OF CULINARY WATER L 51-6800-033 WEST SIDE PI SYSTEM DESIGN 51-6800-034 PRESSURIZED IRRIGATION PHASE I 51-6800-035 400 SOUTH WELL  TOTAL IMPACT FEE PROJECTS  317,552 565,344 1,339 1,025,000 182,448							
51-6800-002         SECONDARY PIPE OVERSIZING         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448	TOTAL PROJEC	CTS - OPERATIONS FUNDED	3,792,667	6,333,078	889,963	931,875	(5,401,203)
51-6800-002         SECONDARY PIPE OVERSIZING         100,000         100,000           51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448							
51-6800-032         OVERSIZING OF CULINARY WATER L         -         30,000         -         30,000         30,000           51-6800-033         WEST SIDE PI SYSTEM DESIGN         317,552         10,344         1,339         (317,552)           51-6800-034         PRESSURIZED IRRIGATION PHASE I         -         -         -         -         -           51-6800-035         400 SOUTH WELL         -         525,000         -         895,000         370,000           TOTAL IMPACT FEE PROJECTS         317,552         565,344         1,339         1,025,000         182,448							- 
51-6800-033       WEST SIDE PI SYSTEM DESIGN       317,552       10,344       1,339       (317,552)         51-6800-034       PRESSURIZED IRRIGATION PHASE I       -       -       -       -         51-6800-035       400 SOUTH WELL       -       525,000       -       895,000       370,000         TOTAL IMPACT FEE PROJECTS       317,552       565,344       1,339       1,025,000       182,448							,
51-6800-034       PRESSURIZED IRRIGATION PHASE I       -       -       -       -       -       -       51-6800-035       400 SOUTH WELL       -       525,000       -       895,000       370,000         TOTAL IMPACT FEE PROJECTS       317,552       565,344       1,339       1,025,000       182,448			-	,	-	30,000	
51-6800-035       400 SOUTH WELL       -       525,000       -       895,000       370,000         TOTAL IMPACT FEE PROJECTS       317,552       565,344       1,339       1,025,000       182,448			317,552	10,344	1,339		(317,552)
TOTAL IMPACT FEE PROJECTS 317,552 565,344 1,339 1,025,000 182,448			-		-		-
	51-6800-035	400 SOUTH WELL	-	525,000	-	895,000	370,000
	TOTAL IMPACT	FEE PROJECTS	317 552	565 344	1 330	1 025 000	182 448
TOTAL WATER CAPITAL PROJECTS 4,110,219 6,898,423 891,302 1,956,875	TOTAL IVII AOI	12211002010	017,002	303,044	1,000	1,020,000	102,770
	TOTAL WATER	CAPITAL PROJECTS	4,110,219	6,898,423	891,302	1,956,875	



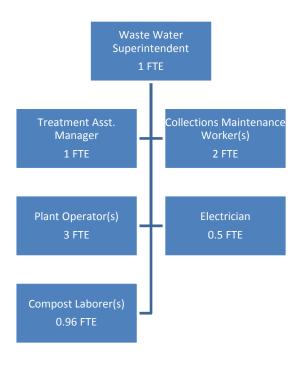
#### Water Other

GL Acct WATER FUND	Line Description PRINCIPAL	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
51-7000-796	SERIES 2008 PRINCIPAL	146,520	125,552	-	128,856	3,304
TOTAL PRINCI	PAL	146,520	125,552	-	128,856	3,304
TRANSFERS, 0		5.050	40.000	4.700	40.000	(0.000)
51-9000-150	BAD DEBT EXPENSE	5,259	12,000	1,722	10,000	(2,000)
51-9000-710	ADMIN FEE DUE GEN'L FUND	437,600	475,619	198,175	517,315	41,696
51-9000-712	VEHICLE & EQUIPMENT FUNDING	48,025	46,465	-	28,784	(17,681)
51-9000-715	OPERATING TRANSFER TO GENL FUN	236,191	243,028	101,262	260,733	17,705
51-9000-716	TRANSFER TO FACILITIES FUND	=	18,622	-	18,765	143
51-9000-790	BOND ADMINISTRATION	-	2,500	-	2,500	_
51-9000-803	SERIES 2008 INTEREST	68,967	54,120	32,432	50,604	(3,516)
	INCREASE RESERVES					-
TOTAL TRANS	FERS, OTHER	796,042	852,354	333,591	888,701	36,347

# Waste Water

The Waste Water Department is responsible for the management of the water reclamation facility and sewer collections infrastructure. Water reclamation activities include: waste water reclamation, industrial pretreatment program, bio-solids disposal (compost) and sewer pump stations. The collections division's tasks include: inspection and cleaning of manholes and pipe lines, system repairs, and mapping.

MISSION STATEMENT: Provide Springville residents with quality waste water reclamation and collection services with the most responsible impact on the environment.



## **Waste Water Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	7.50	7.50	8.46
Personnel Expense	644,027	655,090	715,421
Non-Personnel Expense	3,301,010	3,891,044	3,674,453
Total	3,945,037	4,546,134	4,389,874

### Waste Water – Performance Goals, Strategies, and Measures

Goal #1 – Track projected revenues VS actual revenues on monthly basis and revise/adjust expenditures as appropriate.

**Goal #2 - Water Reclamation Department-** Operate the waste water reclamation facility in the most effective manner.

**Strategy** - Monitor physical and biological treatment processes to get the best results and be in compliance with UPDES permit.

			2017
2014	2015	2016	(target)
No	No	No	No
violations	violations	violations	violations
			No
5	6	On going	violations
			No
4	8	On going	violations
			No
0.3	0.6	On going	violations
			No
2	3.9	On going	violations
	No violations  5  4  0.3	No violations         No violations           5         6           4         8           0.3         0.6	No violationsNo violationsNo violations56On going48On going0.30.6On going

**Goal #3 – Water Reclamation Department-** Ensure proper operation of the sewer pump stations to prevent sanitary sewer overflows.

Strategy – Develop implement and update standard operating procedures detailing cleaning and maintenance of the 13 current facilities. (The Oakbrook lift station is the pump station that has had the violations, it needs a bigger wet well)

Measures	2014	2015	2016	2017 (target)
11204341 00	1 violation	2010	1 violation	No
Sewage overflows	Oak	0 violations	WWTP	violations

**Goal #4 - Water Reclamation Department-** Minimize or eliminate the amount of FOG (fat, oil and grease) from commercial and industrial users that enters the sewer collections system

**Strategy** – Work proactively to identify commercial and industrial FOG contributors and inspect their grease traps/separators.

Measures	2014	2015	2016	2017 (target)
Inventory and map industries that require grease traps	62	66	71	100%
Conduct grease trap inspections 2 times a year, document number of inspections conducted / time	62 62	65 66	On going	100%
Number of re-inspect notices given	6 7	6 4	On going	0

### **Goal #5** - Sewer collections- Provide a reliable sewer collection system

**Strategy** – Work proactively to inspect, clean and repair sewer collections infrastructure, (current system totals:

Gravity Sewer Main Pipe Line - 690,835 feet;

Pressure Sewer Pipe Line - 43,200 feet;

SS Manholes 2,598

Problems identified - 978

				2017
Measures	2014	2015	2016	(target)
Number of sewer backups on sewer main	0	1	0	0
pipe lines			On going	
			\$136,766	
MH and main pipe line repairs	\$143,187	\$128,410	109 Repairs	\$150,000
	141 Repairs	88 Repairs	On going	worth
Sewer pipe cleaning, the objective is to	Ex 667,160'	Ex 690,835'		
clean the system every 5 years. Or 20% =	110,248'	97,114'	14,157'	138,000'
138,167'/year	16%	14%	On going	20%
CCTV Inspections, the objective is to				
inspect the entire system every 7 years. Or	92,145'	115,980'	30,674'	103,000'
15% = 103,625'/year	14%	17%	On going	14.3%
Sewer Manholes, the objective is to	Ex. 2,549	Ex. 2,598	On going	
inspect and clean every MH as needed	#C/I 450	#C/I 723	#C/I 116	650 = 25%
every 4 years.	18%	28%		

#### Definitions:

BOD: is the amount of dissolved oxygen needed (i. e., demanded) by aerobic biological organisms to break down organic material present in a given water sample at certain temperature over a specific time period.

TSS: Total suspended solids- Is a water quality parameter used for example to assess the quality of wastewater after treatment in a wastewater treatment plant. It is listed as a conventional pollutant in the U.S. Clean Water Act.



Sewer Summary

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>			1,779,896		
GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
REVENUES 52-3700-730 52-3700-731 52-3700-735 52-3700-739 52-3700-745 52-3700-747 52-3700-749 52-3700-800 52-3700-801 52-3700-812 52-3700-813 52-3700-835 52-3700-840	SEWER SERVICE FEES - INDUSTRIAL SEWER SERVICE FEES SEWER SERVICE - PRETREATMENT INTEREST INCOME SUNDRY REVENUES SEWER IMPACT FEES WATER SEWER REV BOND 2008 INTE COMPOST SALES DEVELOPER CONTRIBUTIONS INTERNAL SALES UTILIZE SEWER IMPACT FEE RESERVES TRANSFER FROM SOLID WASTE UTILIZE UNRESTRICTED FUNDS RESERVE CONTRACT SERVICES	349,205 2,931,767 130,013 1,065 7,535 197,557 1,732 31,339 56,654	357,760 3,118,000 118,560 1,000 4,500 320,850 - 43,000 56,654	149,199 1,383,231 73,475 549 1,530 95,321 976 10,928	365,000 3,206,000 189,000 1,000 5,770 463,450 43,000 56,654 60,000	7,240 88,000 70,440 - 1,270 142,600 - - - - (237,338)
	TOTAL - REVENUES	3,706,867	4,257,662	1,715,208	4,389,874	72,212
EXPENDITURES	COLLECTIONS EXPENDITURES WASTE TREATMENT EXPENDITURES DEBT SERVICE TRANSFERS CAPITAL IMPROVEMENT PROJECTS EQUIPMENT REPLACEMENT INCREASE RESERVES BAD DEBT	397,264 891,000 1,103,279 672,307 817,329 59,557 - 4,302	437,970 917,928 1,150,013 687,277 1,158,000 187,946 - 7,000	166,449 342,380 133,018 246,438 585 24,985 - 1,704	441,312 1,044,696 1,149,625 718,308 735,700 175,000 120,234 5,000	3,342 126,768 (388) 31,031 (422,300) (12,946) 120,234 (2,000)
	TOTAL - EXPENDITURES	3,945,037	4,546,134	915,558	4,389,874	(156,260)
	SURPLUS/(DEFICIT)	(238,170)	(288,472)	799,651	(0)	
	ESTIMATED ENDING FUND BALANCE Reserved for: Community Improvements Investment in Joint Venture Debt Service Designated for Construction Working Capital (40% Operating Revenue) Unrestricted				1,900,130 - - - 478,429 292,945 1,128,756 -	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



**Sewer Collections** 

GL Acct SEWER COLLE PERSONNEL	<u>Line Description</u> ECTIONS EXPENDITURES	FY2015 <u>ACTUAL</u>	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
52-5200-110	PAYROLL - SEWER COLLECTION	113,319	106,237	51,021	109,620	3,383
52-5200-130	EMPLOYEE BENEFITS	68,914	68,187	30,586	73,363	5,176
52-5200-140	OVERTIME PAY	1,201	2,000	455	2,000	-
52-5200-160	EMPLOYEE RECOGNITION	112	120	95	120	-
	TOTAL PERSONNEL	183,546	176,544	82,156	185,103	8,559
OPERATIONS						
52-5200-220	PERIODICALS AND PUBLICATIONS					-
52-5200-230	MILEAGE AND TRAVEL ALLOWANCE					-
52-5200-236	TRAINING & EDUCATION	851	750	508	950	200
52-5200-240	OFFICE EXPENSE	1,161	1,400	100	1,400	-
52-5200-241	MATERIALS & SUPPLIES	4,472	3,000	1,240	3,000	-
52-5200-242	MAINTENANCE - EXISTING LINES	128,304	150,000	50,744	144,000	(6,000)
52-5200-250	EQUIPMENT EXPENDITURES	9,838	11,000	3,530	11,000	-
52-5200-251	FUEL	8,831	8,888	3,011	8,500	(388)
52-5200-253	CENTRAL SHOP	3,913	5,409	2,810	5,583	174
52-5200-255	COMPUTER OPERATIONS				-	-
52-5200-260	BUILDINGS & GROUNDS	2,026	900	-	900	-
52-5200-265	COMMUNICATION/TELEPHONE	749	909	243	1,055	146
52-5200-310	PROFESSIONAL & TECHNICAL SERVI	2,636	5,600	2,193	5,600	-
52-5200-330	CUSTOMER SERVICE REQUESTS	-	5,000	-	5,000	-
52-5200-510	INSURANCE & BONDS	10,753	10,800	11,017	10,800	-
52-5200-511	CLAIMS SETTLEMENTS	6,043	25,000	1,006	25,000	-
52-5200-550	UNIFORMS	789	820	283	820	-
52-5200-551	PERSONAL PROTECTIVE EQUIPMENT	523	1,100	486	1,100	-
52-5200-650	ELECTRIC UTILITIES	31,826	30,000	7,123	30,000	-
52-5200-710	COMPUTER HARDWARE & SOFTWARE	1,004	850	-	1,500	650
	TOTAL OPERATIONS	213,718	261,426	84,293	256,208	(5,218)
	TOTAL SEWER COLLECTIONS EXPENDITURES	397,264	437,970	166,449	441,312	3,342



## Sewer Treatment

PERSONNEL       52-5250-110       PAYROLL - DISPOSAL PLANT       289,261       300,729       136,855       314,790         52-5250-120       PART-TIME EMPLOYEE SALARIES       -       -       -       -       22,107         52-5250-130       EMPLOYEES BENEFITS       169,079       175,487       75,498       191,032         52-5250-140       OVERTIME PAY       2,141       2,000       1,380       2,000	22,107 15,545 - 58
52-5250-120       PART-TIME EMPLOYEE SALARIES       -       -       -       -       22,107         52-5250-130       EMPLOYEES BENEFITS       169,079       175,487       75,498       191,032	22,107 15,545 - 58
52-5250-130 EMPLOYEES BENEFITS 169,079 175,487 75,498 191,032	15,545 - 58
	- 58
52-5250-140 OVERTIME PAY 2,141 2,000 1,380 2,000	58
52-5250-160 EMPLOYEE RECOGNITION - 330 220 388	
TOTAL PERSONNEL 460,481 478,546 213,953 530,318	31,772
101AL PERSONNEL 400,401 470,340 213,933 330,310	
OPERATIONS	
52-5250-230 MILEAGE AND TRAVEL ALLOWANCE 288 550 - 550	_
52-5250-236 TRAINING & EDUCATION 1,781 1,510 322 1,550	40
52-5250-240 OFFICE SUPPLIES 808 500 177 500	_
52-5250-241 OPERATION SUPPLIES 59,518 46,870 19,112 107,350	60,480
52-5250-250 EQUIPMENT EXPENSE 89,025 51,600 21,184 55,200	3,600
52-5250-251 FUEL 7,722 12,000 2,826 6,700	(5,300)
52-5250-253 CENTRAL SHOP 5,438 6,905 653 7,127	, , ,
52-5250-255 COMPUTER OPERATIONS - 1,000 - 1,000	_
52-5250-260 BUILDINGS & GROUNDS 21,981 35,600 18,497 50,800	15,200
52-5250-265 COMMUNICATION/TELEPHONE 1,949 1,737 726 1,94°	204
52-5250-310 PROFESSIONAL & TECHNICAL SERVI 46,269 54,950 16,391 54,950	-
52-5250-510 INSURANCE & BONDS - 12,430 - 12,430	_
52-5250-550 UNIFORMS 2,324 2,500 650 1,500	(1,000)
52-5250-551 PERSONAL PROTECTIVE EQUIPMENT 1,423 1,230 740 1,230	-
52-5250-650 ELECTRIC UTILITIES 190,525 210,000 47,149 210,000	-
52-5250-710 COMPUTER HARDWARE AND SOFTWARE 1,470 1,550	1,550
TOTAL OPERATIONS 430,519 439,382 128,427 514,378	74,996
TOTAL WWTP EXPENDITURES 891,000 917,928 342,380 1,044,696	126,768



#### Sewer Capital

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
VEHICLES & EQU	JIP-WASTE WATER					<u>-</u>
52-6150-224	PUMP REPLACEMENT	59,557	112,946	24,985	150,000	37,054
52-6150-236	SHOP FOR VACTORS AND TV TRUCK	· -	75,000	-	25,000	(50,000)
					•	, ,
TOTAL VEHICLES	S & EQUIP-WASTE WATER	59,557	187,946	24,985	175,000	(12,946)
CAPITAL PROJEC	CTS - OPERATIONS FUNDED					
52-6190-152	ROUGHING TOWER REPAIR	-	125,000	-		(125,000)
52-6190-153	SCADA SYSTEM UPGRADE	-	80,000	-	80,000	-
52-6190-154	UV MODULE REBUILD	-	60,000	-	60,000	-
52-6190-155	PAINTING PROJECT	-	50,000	-	50,000	-
52-6190-156	ANOXIC TANK	-	208,000	-	-	(208,000)
52-6190-157	DISOLVED AIR FLOATATION (DAF)/THICKEN	-	131,000	-	-	(131,000)
52-6190-158	CHEMICAL TREATMENT	-	74,000	-	-	(74,000)
52-6190-159	OAKBROOK PUMP STATION FIX				400,000	400,000
52-6190-160	NEW DEVELOPMENT REIMBURSEMENTS				95,700	95,700
52-6190-237	BACK-UP POWER FOR WWTP	-	30,000	-		(30,000)
52-6190-825	GENERAL SEWER REPAIRS	-	-	-		-
52-6190-829	ASSET MANAGEMENT SYSTEM	3,783	-	-		-
52-6190-830	900 SOUTH SEWER REPLACEMENT	796,127	-	585		-
52-6190-832	1500 WEST SEWER					-
52-6190-833	DIGESTER #1 ROOF REPAIR	4,569	-	-		-
52-6190-834	HEADWORKS SCREENING AND COMPAC	-	130,000	-	30,000	(100,000)
52-6190-835	700 S 400 W EXTENTION TO 160 W	12,850	-	-		-
52-6190-836	STM AEROTOR REPLACEMENT	-	250,000	-		(250,000)
52-6190-840	MAIN STREET SEWER REPLACEMENT	-	-	-		-
TOTAL CAPITAL	PROJECTS	817,329	1,138,000	585	715,700	(422,300)
IMPACT FEE PRO	DJECTS					
52-6800-003	WEST FIELDS OVERSIZE/EXTENSION	-	20,000	-	20,000	-
TOTAL IMPACT F	EE PROJECTS -	_	20,000	-	20,000	
	<del>-</del>					
TOTAL SEWER C	APITAL PROJECTS	876,886	1,345,946	25,570	910,700	

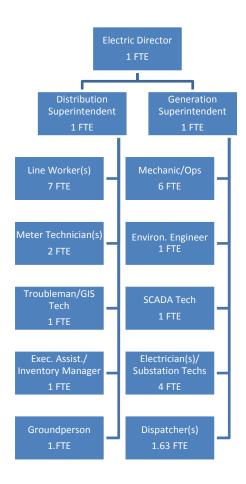


Sewer Other

GL Acct PRINCIPAL	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
52-7000-750	SERIES 2008 PRINCIPAL	593,480	634,448	_	651,144	16,696
52-7000-755	SUVMWA BOND	113,026	125,000	-	125,000	-
52-7100-741	SERIES 1998B PRINCIPAL	93,000	96,000	-	101,000	5,000
TOTAL PRINCI	PAL _	799,506	855,448	_	877,144	21,696
TRANSFERS, (	OTHER					
52-9000-150	BAD DEBT EXPENSE	4,302	7,000	1,704	5,000	(2,000)
52-9000-620	ADMINISTRATIVE FEE DUE GENERAL	375,236	355,081	147,950	374,319	19,238
52-9000-712	TRANSFER TO VEHICLE FUND	68,121	51,714	-	55,107	3,393
52-9000-715	OPERATING TRANSFER TO GENERAL FUND	228,950	236,370	98,488	244,654	8,284
52-9000-716	TRANSFER TO FACILITIES FUND	-	44,112	-	44,228	116
52-9000-750	SERIES 2008 INTEREST	279,353	273,480	131,368	255,716	(17,764)
52-9000-759	1998B BOND INTEREST	22,770	18,585	-	14,265	(4,320)
52-9000-790	BOND ADMINISTRATION	1,650	2,500	1,650	2,500	-
	INCREASE RESERVES					-
TOTAL TRANS	FERS, OTHER	980,382	988,842	381,159	995,789	6,947

# Electric

The Electric Department is responsible for the generation, transmission, and distribution of safe, reliable, affordable electric power to approximately 11,230 residential, commercial and industrial customers in the City. Springville operates four hydroelectric plants and one 27.4-megawatt natural-gas power plant and supplements power supply requirements through various projects, including biogas, wind and solar as a member of the Utah Associated Municipal Systems (UAMPS) organization.



**Electric Summary** 

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	28.63	28.63	28.63
Personnel Expense	2,990,434	3,099,979	3,192,865
Non-Personnel Expense	22,539,896	27,398,266	24,072,957
Total	25,530,330	30,498,245	27,265,822

#### Electric Department - Performance Goals, Strategies, and Measures

Mission Statement: Springville City Power is committed to providing safe, reliable power and services in a friendly, efficient and professional manner, while offering competitive rates to its customers. Springville City Power - Doing everything in our power to provide your power.

## Goals #1 – Efficiently manage wholesale power costs to maintain annually budgeted expenditures.

**Strategy** – Dynamically manage the power resource portfolio both internally and externally to maintain budget. Evaluate current and future power resource projection models for accurate analysis of power resource needs. Manage procurement of new power resources to meet budgets.

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Budgeted Power Resource Cost /				
MWh	\$ 67.49	\$ 65.50	\$ 65.50	\$65.00
Actual Power Resource Cost /MWH				
*As of 2-29-2016	\$ 61.88	\$ 62.56	\$ 59.54*	n/a

## Goal #2 – Provide friendly, professional customer service to all existing and new customers

**Strategy** – Promptly manage and dispatch crews to power outages. Promptly dispatch all daily work orders from customers within one business day. Follow up directly with the customers to evaluate crew performance on job set up, job execution, and job completion. Manage expeditiously meter and energy audits with customers as requested.

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
Total percentage of completed maintenance cycles.	82 %	90 %	90 %	100 %

## Goal #3 – Provide efficient and reliable generation and substation system maintenance.

Strategy – Complete on-time and efficient maintenance intervals for mechanical and electrical equipment in power plants and substations.

ciecti icui ee dipinent in 50 wei piunts una substations.								
Measures			FY 2016	FY 2017				
	FY 2014	FY 2015	(target)	(target)				
Total percentage of completed maintenance cycles.	55 %	65 %	100 %	100 %				

### Goal #4 – Plan and provide safe and efficient system maintenance in a professional manner Strategy –

- 1. Actively train on safety and efficient job procedures to manage the replacement of distribution equipment and power lines for optimum system operations.
- 2. After completing all Priority One CFP/IFFP Projects, move to Priority Two projects and complete in the 3 year implementation schedule

			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target/actual)	(target)
Department Lost time accidents	0	0	0/1	0
Percent of 3-phase circuit poles				
tested	n/a	100%	n/a	n/a

Measures	FY 2014	FY 2015	FY 2016 (target/actual)	FY 2017 (target)
Percent of failed circuit poles			( <b>g</b> )	(*** <b>g</b> **)
replaced	n/a	n/a	50%	50%
Infrared all URD live front switches	n/a	n/a	100%	100%
Complete CFP/IFFP and CFP projects to maintain 3 year implementation schedule as	n/a	4	4	4
determined by the study  Goal #5 – Maintain and improve the Dis	tribution eye	tem reliabilit	<b>V</b>	
Strategy – Monitor the system for peak				d dispatch
crews in a timely manner to reduce inte				<b>.</b>
•			FY 2016	FY 2017
Measures	FY 2014	FY 2015	(target)	(target)
SAIDI: System Average Interruption Duration Index	41.16	24.31	64.62*	64.62**
CAIDI: Customer Average Interruption Duration Index	64.71	60.28	149.52*	149.52**

Interruption Duration Index

\*APPA National Average Region 1 for 2014

\*\*APPA National Average Region 1 for 2015



**Electric Summary** 

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				11,639,690	
GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 <u>INC/(DEC)</u>
53-3700-700 53-3700-705 53-3700-710 53-3700-715 53-3700-720 53-3700-755 53-3700-757 53-3700-758 53-3700-759 53-3700-761 53-3700-763 53-3700-766 53-3700-773 53-3700-774 53-3700-777 53-3700-777 53-3700-790 53-3700-801 53-3700-803 53-3700-803	RESIDENTIAL SALES SMALL COMMERCIAL SALES LARGE COMMERCIAL SALES INTERRUPTIBLE SALES LARGE INDUSTRIAL SALES ELECTRIC CONNECTION FEES SALE OF SCRAP MATERIAL SUNDRY REVENUES PENALTY & FORFEIT INTEREST INCOME ELECTRIC IMPACT FEES TEMPORARY POWER DRY CREEK SUB - MAINT. CONTRACT ELECTRIC EXTENSION UTILIZE IMPACT FEE RESERVE POLE ATTACHMENT FEES UAMPS MARGIN REFUND INTERNAL POWER SALES UTILIZE UNRESTRICTED RESERVES GRANT REVENUE	8,413,614 1,892,233 7,145,988 431,775 5,548,460 74,300 13,220 111,578 99,698 21,261 516,884 23,272 147,786 440,318	8,960,700 1,865,349 7,306,308 421,055 5,543,303 50,000 15,000 80,000 120,000 30,000 299,300 28,750 143,550 122,500 639,265 - 50,000 896,190 2,744,275 75,000	4,956,709 1,092,406 3,785,779 198,797 2,928,301 43,763 3,114 82,964 36,260 11,732 367,681 9,750 58,774 227,840 - 397,499 303,869 - 75,000	9,050,307 1,984,002 7,529,371 425,266 5,598,736 70,000 40,000 20,000 473,850 10,000 143,550 500,000 - 68,686 100,000 896,190 275,000	89,607 118,653 223,063 4,211 55,433 20,000 (5,000) (40,000) (20,000) (10,000) 174,550 (18,750) - 377,500 (639,265) 68,686 50,000 - (2,469,275)
	TOTAL - REVENUES	25,917,899	29,390,545	14,580,239	27,294,958	(2,020,587)
EXPENDITURES	DISTRIBUTION DEPARTMENT GENERATION DEPARTMENT DEBT SERVICE TRANSFERS POWER AND FUEL PURCHASES CAPITAL IMPROVEMENT PROJECTS EQUIPMENT REPLACEMENT INCREASE OPERATING RESERVE INCREASE IMPACT FEE RESERVE UTILIZE FUND BALANCE FOR RESERVE BAD DEBT  TOTAL - EXPENDITURES	1,971,883 1,863,160 2,360,690 16,585,096 2,718,719 - - 30,781 25,530,330	2,115,285 1,932,071 2,482,148 16,921,657 7,007,084 - - 40,000 30,498,245	1,105,109 1,037,436 1,112,835 7,321,172 835,658 - - 17,059 11,429,270	2,151,515 1,993,467 4,045,670 16,532,176 2,502,994 29,136 - 40,000 27,294,958	36,230 61,396 1,563,522 (389,481) (4,504,090) - 29,136 - - - - (3,203,287)
	SURPLUS/(DEFICIT)  ESTIMATED ENDING FUND BALANCE Reserved for: Community Improvements Investment in Joint Venture Debt Service Designated for Construction	387,569	(1,107,700)	3,150,969	11,393,826 - 1,737,659	
	Working Capital (40% Operating Revenue) Unrestricted				9,656,167	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### **Electric Distribution**

GL ACCT	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 <u>INC/(DEC)</u>
PERSONNEL						
53-5300-110	PAYROLL - ELECTRIC	1,016,711	1,055,345	552,606	1,064,596	9,251
53-5300-120	PART-TIME EMPLOYEE SALARIES	-	-	-	-	-
53-5300-130	EMPLOYEE BENEFITS	500,678	539,320	282,599	560,068	20,748
53-5300-140	OVERTIME PAY	15,612	20,000	10,385	20,000	-
53-5300-160	EMPLOYEE RECOGNITION	273	840	372	840	
	TOTAL PERSONNEL	1,533,273	1,615,505	845,961	1,645,503	29,998
OPERATIONS						
53-5300-230	MILEAGE AND VEHICLE ALLOWANCE	4,800	5,375	2,400	4,800	(575)
53-5300-236	TRAINING & EDUCATION	13,247	20,000	8,407	19,150	(850)
53-5300-240	OFFICE EXPENSE	4,211	5,250	1,306	5,000	(250)
53-5300-241	MATERIALS & SUPPLIES	35,464	44,250	18,460	44,250	-
53-5300-245	MAINTENANCE EXISTING LINE	64,714	62,500	29,889	62,500	-
53-5300-246	SUBSTATION OPERATIONS & MAINTEN	29,085	48,900	36,486	60,418	11,518
53-5300-250	EQUIPMENT EXPENSE	65,762	66,000	10,067	61,036	(4,964)
53-5300-251	FUEL	30,068	27,413	10,807	16,930	(10,483)
53-5300-253	CENTRAL SHOP	19,152	22,733	10,478	23,462	729
53-5300-255	COMPUTER OPERATIONS	528	7,300	-	4,000	(3,300)
53-5300-260	BUILDINGS & GROUNDS	18,011	16,250	6,117	20,050	3,800
53-5300-265	COMMUNICATION/TELEPHONE	4,921	7,114	1,455	5,600	(1,514)
53-5300-310	PROFESSIONAL & TECHNICAL SERVI	97,256	109,335	85,294	115,055	5,720
53-5300-330	EDUCATION/TRAINING	882	3,000	-	5,000	2,000
53-5300-510	INSURANCE & BONDS	21,013	25,000	20,720	25,000	-
53-5300-511	CLAIMS SETTLEMENTS	3,040	3,000	151	3,000	-
53-5300-550	UNIFORMS	4,588	7,000	4,128	7,000	-
53-5300-551	SPECIAL OSHA UNIFORMS	9,089	8,700	8,206	8,700	-
53-5300-610	SUNDRY EXPENDITURES	952	2,000	614	2,000	-
53-5300-650	SUVPP PROJECT EXPENSES	6,246	5,000	2,331	8,010	3,010
53-5300-710	COMPUTER HARDWARE AND SOFTWA	3,582	1,660	580	3,050	1,390
53-5300-720	OFFICE FURNITURE & EQUIPMENT	2,000	2,000	1,252	2,000	-
	TOTAL OPERATIONS	438,610	499,780	259,148	506,012	6,232
	TOTAL ELECTRIC DISTRIBUTION	1,971,883	2,115,285	1,105,109	2,151,515	36,230



#### Electric Generation

GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
53-5350-110	PAYROLL - ELECTRIC GENERATION	927.020	939,349	488,593	962,057	22,708
53-5350-120	PART-TIME EMPLOYEE SALARIES	16,445	19,129	6,799	18,205	(924)
53-5350-130	EMPLOYEE BENEFITS	486,665	497,038	265,316	538,142	41,104
53-5350-140	OVERTIME PAY	26,977	28,080	19,926	28,080	-
53-5300-160	EMPLOYEE RECOGNITION	54	878	333	878	(1)
	TOTAL PERSONNEL	1,457,161	1,484,474	780,966	1,547,361	62,887
OPERATIONS						
53-5350-230	MILEAGE AND VEHICLE ALLOWANCE	-	575	294	575	_
53-5350-236	TRAINING & EDUCATION	11,037	20,500	1,799	17,500	(3,000)
53-5350-240	OFFICE SUPPLIES	2,178	4,600	383	4,600	-
53-5350-241	OPERATION SUPPLIES	55,600	72,000	30,478	72,000	-
53-5350-242	MAINTENANCE (WATERWAYS)	613	8,300	-	8,300	-
53-5350-250	EQUIPMENT EXPENSE	142,779	123,300	61,578	123,300	-
53-5350-253	CENTRAL SHOP	3,763	5,901	851	6,091	190
53-5350-255	COMPUTER OPERATIONS (SCADA)	14,096	14,500	2,317	18,490	3,990
53-5350-260	BUILDINGS & GROUNDS	9,128	12,200	3,017	12,200	-
53-5350-265	COMMUNICATION/TELEPHONE	15,795	14,721	6,498	9,700	(5,021)
53-5350-310	PROFESSIONAL & TECH. SERVICES	21,813	30,500	20,002	30,500	-
53-5350-510	INSURANCE & BONDS	120,304	130,000	126,845	130,000	-
53-5350-550	UNIFORMS	3,020	6,400	-	6,400	-
53-5350-551	FIRE RESISTANT UNIFORMS	2,631	3,350	2,408	3,350	-
53-5350-710	COMPUTER HARDWARE & SOFTWARE	3,242	750	-	3,100	2,350
	TOTAL OPERATIONS	406,000	447,597	256,470	446,106	(1,491)
	TOTAL ELECTRIC GENERATION	1,863,160	1,932,071	1,037,436	1,993,467	61,396



Electric Capital

OL 400T	LINE ITEM DECORIDATION	FY2015	FY2016 APPROVED	FY2016 MIDYEAR	FY2017 FINAL	FY2017 VS FY2016
GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
53-6050-001	NEW DEVELOPMENT EQUIP. & MATER	197,997	150,000	83,636	250,000	100,000
53-6050-002	NEW DEVELOPMENT TRANSFORMERS	108,564	100,000	65,275	150,000	50,000
53-6050-009	STREET LIGHTS R & R	4,575	15,065	2,243	7,500	(7,565)
53-6050-011	EECBG LED STREET LIGHT UPGRADE	34,779	35,000	24,963	35,000	-
53-6050-012	NEW DEVELOPMENT REIMBURSEMENT	45.000	000 000	100.000	269,000	269,000
53-6050-248	MAIN STREET LIGHTING	45,920	229,080	186,332	120,000	(109,080)
53-6150-016	SUBSTATION OCB REPLACEMENT	-	129,000	4,420	92,800	(36,200)
53-6150-017	WHPP HEAT RECLAIM	-	73,700	-		(73,700)
53-6150-018	NESTLE/STOUFFER RTU REPLACEMENT	-	10,000	7,223		(10,000)
53-6150-019	COMPOUND SUBSTATION RTU REPLACEM	-	10,000	11,026		(10,000)
53-6150-020	BAXTER SUBSTATION RTU REPLACEMENT	-	10,000	10,850		(10,000)
53-6150-021	WHPP FIELD FLASH BATTERY CHARGER	-	15,600	-		(15,600)
53-6150-022	WHPP COOLING WATER ISOLATION VALVE	-	36,000	9,154		(36,000)
53-6150-023	SECURITY UPGRADE - FIREWALL/COMMUN	-	25,000	-	70.404	(25,000)
53-6150-024	CFP/IFFP(8) UPGRADE TO FEEDER 101 (UG	-	72,194	-	72,194	- (7.4.00.4)
53-6150-025	CFP/IFFP(9) UPGRADE TO FEEDER 706 (UG	-	74,284	32,648		(74,284)
53-6150-026	CFP/IFFP NESTLE/STOUFFER SUBSTATION	-	75,000	-	<b>50.000</b>	(75,000)
53-6150-028	100 KW MOBILE EMERGENCY GENERATOR	ENT			50,000	50,000
53-6150-029	WHPP COOLING TOWER VALVE REPLACEM	ENI			45,000	45,000
53-6150-030	WHPP CLEAN BURN PUMP REBUILD	DI ACEMENI	<del>-</del>		32,000	32,000
53-6150-031	WHPP R4 ENGINE GAS CONTROL VALVE RE				48,000	48,000
53-6150-032	COMPOUND SUBSTATION ABB UZE LTC CO		JILD		16,000	16,000
53-6150-033	WHPP GE XFMR T-1 TYPE U BUSHING REPL				18,000	18,000
53-6150-034	WHPP GE XFMR T-2 TYPE U BUSHING REPL				18,000	18,000
53-6150-035	BACKUP SEL 351 RELAYS FOR SUBSTATION		OVOTEN		20,000	20,000
53-6150-036	SUBSTATION SECURITY CAMERAS AND SUI		SYSTEM		66,000	66,000
53-6150-037	CFP/IFFP(7) UPGRADE TO FEEDER 601 (OH)				68,491	68,491
53-6150-038	CFP/IFFP(11) UPGRADE TO FEEDER 203 (OF	IV)			76,741	76,741
53-6150-039	CFP/IFFP(22) UPGRADE TO FEEDER 602				29,291	29,291
53-6150-040	AMR METERING SYSTEM	070 000	040.004	100.000	300,000	300,000
53-6150-228	INDUSTRIAL PARK UG UPGRADE	278,809	212,981	182,890	200,000	(12,981)
53-6150-232	WHPP BUILDING COOLING SYSTEM	29,917	- 0.500	-		(0.500)
53-6150-234	WHPP WEBPORTAL DATA SERVER UPG	-	9,538	-	0.500	(9,538)
53-6150-238	STREET REPAIRS	1,257	6,243	1,031	2,500	(3,743)
53-6150-239	ASSET MANANGEMENT SYSTEM	13,503	-	-		-
53-6150-241	WHPP ROOF REPLACEMENT	70	-	-		-
53-6150-242	WHPP CONTROL ROOM REMODEL UPGR	25,444	-	-		- (4.000.000)
53-6150-244	WHPP CG CAT GENERATION PROJECT	-	4,800,000	-		(4,800,000)
53-6150-247	IFFP CAPACITOR BANKS-DISTRIBUT	-	7,500	-		(7,500)
53-6150-249	400 S ROUNDABOUT	62,148	-	-		-
53-6150-250	SUBSTATION FIBER AND ICON	76,698	-	184		-
53-6150-251	WHPP SHOP ROOF REPLACEMENT	17,820	20.020	20.072		(20, 929)
53-6150-252 53-6150-253	WHPP UPS BATTERY BANK REPLACME WHPP BOILER REPLACEMENT	86 72 946	30,828 -	30,873		(30,828)
		73,846	55,000	12,403		- (55.000)
53-6150-254	WHPP DSRV 16-R4 TURBO CHARGER	48,163	•	-		(55,000)
53-6150-256	POWER SUBSTATION FIBER COMMUNI	60,075	84,925	43,693		(84,925)
53-6150-257	WHPP EVAPORATIVE COOLER-ENGINE	29,917	-	-		-
53-6150-258	SCADA HARDWARE/SOFTWARE UPGRAD CFP/IFFP(2)UPGRADE TO FEEDER	63,500	- 92.769	- 13,336		- (92.760)
53-6150-259	` '	-	82,768 50,536	•		(82,768)
53-6150-260 53-6150-270	CFP/IFFP(3) UPGRADE TO FEEDER	90 600	59,536	1,081		(59,536)
53-6150-270	WHPP K2 CATALYTIC CONVERTER	88,688	-	-		-
	SUBTOTAL - OPERATIONS FUNDED	1,261,776	6,409,241	723,261	1,986,517	(4,422,724)
	OOD TO TAL - OF LIVATIONS FUNDED	1,201,110	U, <del>4</del> U8,24 I	123,201	1,800,017	(4,422,124)



#### Electric Capital

IMPACT FEE F	UNDED PROJECTS					
53-6800-008	46KV LINE EXPANSION-HOBBLE TO	1,226,207	-	-		-
53-6800-009	T&D CIRCUIT RENEWAL & REPLACEMENT	230,736	287,740	64,052	287,740	-
53-6800-015	IFFP(2) UPGRADE TO FEEDER 706 (WEST I-	-	57,948	9,268		(57,948)
53-6800-016	IFFP(3) UPGRADE TO FEEDER 706 (EAST I-	-	41,683	752		(41,683)
53-6800-017	IFFP(12) MOVE FEEDER 103 FROM T1 TO T2	-	25,000	-	25,000	-
53-6800-018	IFFP(15C) STOUFFER 3RD BAY MOTOR OPE	-	14,500	-		(14,500)
53-6800-019	IFFP(8) UPGRADE TO FEEDER 101 (UG)	-	84,265	-	84,265	-
53-6800-020	IFFP(9) UPGRADE TO FEEDER 706 (UG)	-	86,707	38,326		(86,707)
53-6800-021	CFP/IFFP(7) UPGRADE TO FEEDER 601 (OHV	<b>'</b> )			65,743	
53-6800-022	IFFP(10) UPGRADE TO FEEDER 203 (OHV)				53,729	
	_					
	SUBTOTAL - IMPACT FEE FUNDED	1,456,943	597,843	112,397	516,477	(200,838)
	TOTAL ELECTRIC CAPITAL PROJECTS	2,718,719	7,007,084	835,658	2,502,994	(4,623,562)



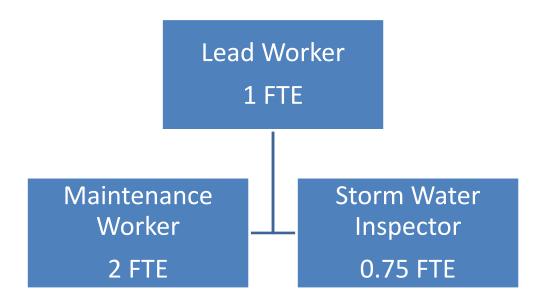
#### Electric Other

GL ACCT	LINE ITEM DESCRIPTION	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
TRANSFERS, PO	OWER & FUEL PURCHASES, AND RESERVES					
53-9000-150	BAD DEBT EXPENSE	30,781	40,000	17,059	40,000	-
53-9000-620	ADMINSTRATIVE FEE DUE GENERAL	649,828	626,301	313,151	670,818	44,517
53-9000-625	SUVPS LINE MAINTENANCE COSTS	719,645	700,000	345,522	720,000	20,000
53-9000-650	PURCHASE - OUTSIDE POWER	15,080,756	15,290,929	6,542,094	14,637,203	(653,726)
53-9000-676	POWER PURCHASES - BLUE MOUNTAIN	492,910	583,896	281,801	619,050	35,154
53-9000-700	PURCHASE NATURAL GAS & DIESEL	291,785	346,832	151,754	555,923	209,091
53-9000-710	TRANSFER TO GENERAL FUND	1,594,375	1,599,368	799,684	1,623,916	24,548
53-9000-712	TRANSFER TO VEHICLE FUND	116,487	132,364	-	125,949	(6,415)
53-9000-713	TRANSFER TO CIP FUND				1,500,000	1,500,000
53-9000-716	TRANSFER TO FACILITIES FUND	-	124,115	-	124,987	872
53-9000-789	BOND INTEREST	-	-	-	-	-
53-9000-790	BOND ADMINISTRATION	-	-	-	-	-
53-9000-817	UAMPS LOAN REPAYMENT	-	-	-	-	-
53-9000-902	OPERATING RESERVE					-
	INCREASE IMPACT FEE RESERVE					-
	UTILIZE FUND BALANCE FOR RESERVE					-
	TOTAL	18,976,567	19,443,805	8,451,066	20,617,846	1,174,041

## Storm Water

The Storm Water Department is responsible for the management of the Utility funds, and the storm water collections infrastructure; the storm water department tasks include: Inspections and cleaning of man-holes, catch basins and pipe lines; system repairs, illicit discharge detection and elimination of prohibited substances or materials in the storm drain system, and mapping.

**MISSION STATEMENT:** Provide Springville residents with reliable storm water drain system with the most responsible impact on the environment.



## **Storm Water Summary**

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Final
Positions (FTE)	3.0	3.0	3.75
Personnel Expense	209,496	211,595	271,980
Non-Personnel Expense	598,694	1,831,311	1,295,164
Total	808,189	2,042,906	1,567,144

#### Storm Water – Performance Goals, Strategies, and Measures

**Goal #1** – Track projected revenues VS actual revenues on a monthly basis and revise/adjust expenditures as appropriate

Goal #2 - Provide a reliable and efficient storm water collection system

**Strategy** – Work proactively to inspect and clean storm water collections infrastructure (289,925' storm drain pipe, 813 MH, 1,571 storm drain inlets, 58 pre-treatment structures, 117 sumps, 106 outfalls. The system is estimated to be 80% mapped)

Measures	2014	2015	2016	2017 (target)
289,925' of pipe line- Clean and inspect system every 10 years. Or 10% = 29,000' (A new CCTV tractor will make inspection more efficient)	29,000° 8,573° 3%	29,000° 14,616° 5%	29,000' 1797' On going 1%	29,000° 10%
1,571 catch basins, and 58 pretreatment structures (total 1,629 facilities) to be inspected and cleaned every 3 years. Or 33% = 543 facilities to be cleaned/year	543 Cl – 185 11%	543 Cl – 177 11%	543 Cl – 35 On going 2%	543 33%
Number of claims due to storm water flooding	0	0	0	No claims

Goal #3 – Reduce or eliminate flood impacts to life and property

Strategy – Identify problem locations that require monitoring and constant maintenance

Measures	2014	2015	2016	2017 (target)
Inspect and clean problem facilities	100 % of	100 % of	100 % of	100 % of
before the beginning of wet weather	facilities	facilities	facilities	facilities
months and during rain events.	identified	identified	identified	identified
Number of deficient facilities identified VS repaired	43 id 6 repaired	62 id 10 repaired	55 id 11 repaired On going	56 On going
Dollars allocated/spent to make repairs	\$77,000 \$89,669	\$77,000 \$76,000	\$77,000 \$71,000	\$77,000

**Goal #4** - Minimize or eliminate the amount illicit discharges from private, commercial and industrial users that enters the storm water collections system

**Strategy** – Following the guide lines from the Storm Water Management Plan, we will do dry weather screening inspection of outfalls and respond to IDDE complaints.

				2017
Measures	2014	2015	2016	(target)
Number of Dry Weather Outfall	104 outfalls	106 outfalls	106 outfalls	20% of
inspections conducted	16 insp.	1 insp.	25 insp.	total
	15%	.94%	24%	outfalls
Number of IDDE and spills reports that			1	
had to be reported to the Utah State	1	3	On going	0
Department of Water Quality			On going	



Storm Water Summary

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				1,708,353	
GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 <u>INC/(DEC)</u>
55-3700-700 55-3700-720 55-3700-727	STORM DRAIN FEES INTEREST INCOME - STORM DRAIN STORM DRAIN IMPACT FEES	933,690 4,530 75,855	940,500 3,000 138,510	476,053 3,473 92,285	1,061,300 5,500 200,070	120,800 2,500 61,560
55-3700-800 55-3700-801	DEVELOPER CONTRIBUTION INTERNAL SALES UTILIZE RESERVES UTILIZE STORM WATER IMPACT RESERVE	14,952	14,952	-	14,952 127,572 157,930	- - 127,572 157,930
	TOTAL - REVENUES	1,029,028	1,096,962	571,811	1,567,324	470,362
EXPENDITURES						
	DEPARTMENTAL EXPENDITURES DEBT SERVICE	450,500 -	483,008	181,824 -	596,838	113,830
	TRANSFERS CAPITAL IMPROVEMENT PROJECTS EQUIPMENT REPLACEMENT	321,508 3,783 31,203	364,622 1,157,000 35,776	163,023 - -	392,907 574,900	28,285 (582,100) (9,845)
	INCREASE OPERATING RESERVES INCREASE IMPACT FEE RESERVES BAD DEBT	- 1,196	2,500	- 460	180 - 2,500	68,017 - -
	TOTAL - EXPENDITURES	808,189	2,042,906	345,308	1,567,324	(381,814)
	SURPLUS/(DEFICIT)		(945,944)	226,503	(0)	
	ESTIMATED ENDING FUND BALANCE Reserved for:				1,550,423	
	Community Improvements Investment in Joint Venture Debt Service Designated for Construction				951,322 - - 141,000	
	Working Capital (40% Operating Revenue) Unrestricted				424,520 33,581	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### Storm Water Operations

		FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
	R OPERATING EXPENDITURES					<u>-</u>
PERSONNEL	DAVDOLL FULLTIME	407.704	407.040	00.077	450.754	00.700
55-5500-110	PAYROLL-FULLTIME	137,791	137,048	63,677	159,754	22,706
55-5500-130	EMPLOYEE BENEFITS OVERTIME PAY	69,775	72,867	39,545 808	110,501	37,634
55-5500-140 55-5500-160	EMPLOYEE RECOGNITION	1,820 110	1,500 180	104	1,500 225	- 45
55-5500-160	TOTAL PERSONNEL	209,496	211,595	104,133	271,980	60,385
	TOTAL PERSONNEL	209,496	211,595	104,133	27 1,900	60,365
OPERATIONS						
55-5500-220	ORDINANCES AND PUBLICATIONS					-
55-5500-230	MILEAGE AND VEHICLE ALLOWANCE					-
55-5500-236	TRAINING & EDUCATION	3,391	2,000	403	2,000	-
55-5500-240	OFFICE EXPENSE	943	1,250	57	1,250	-
55-5500-241	MATERIALES & SUPPLIES	5,064	4,500	2,632	4,500	-
55-5500-242	MAINTENANCE-EXISTING LINES	69,020	77,000	45,436	77,000	-
55-5500-244	MAINTENANCE-DETENTION BASINS	8,984	10,280	4,205	11,000	720
55-5500-246	MAINTENANCE-STREET SWEEEPING	2,926	5,000	593	5,000	-
55-5500-250	EQUIPMENT EXPENSE	10,414	16,000	4,277	16,000	-
55-5500-251	FUEL	10,400	15,113	3,006	9,840	(5,273)
55-5500-253	CENTRAL SHOP	6,752	10,827	3,564	11,174	347
55-5500-255	COMPUTER OPERATIONS				-	-
55-5500-260	BUILDINGS & GROUNDS	3,886	800	-	800	-
55-5500-265	COMMUNICATION/TELEPHONE	1,389	1,543	358	744	(799)
55-5500-310	PROFESSIONAL & TECHNICAL SERV.	3,407	5,500	3,463	59,900	54,400
55-5500-312	STORM WATER COALITION ANNUAL FEE	3,194	3,200	3,194	3,500	300
55-5500-313	SPRINGVILLE IRRIGATION	104,451	100,000	-	100,000	-
55-5500-330	CUSTOMER SERVICE REQUESTS	-	5,000	-	5,000	-
55-5500-510	INSURANCE & BONDS	3,445	3,500	2,762	3,500	-
55-5500-511	CLAIMS SETTLEMENTS	1,554	7,000	1,554	10,000	3,000
55-5500-550	UNIFORMS	1,009	1,400	1,022	1,400	-
55-5500-551	PERSONAL PROTECTIVE EQUIPMENT	777	1,500	1,166	1,500	-
55-5500-710	COMPUTER HARDWARE AND SOFTWARE				750	750
	TOTAL OPERATIONS	241,004	271,413	77,691	324,858	53,445
	TOTAL STORM DRAIN EXPENDITURES	450,500	483,008	181,824	596,838	113,830

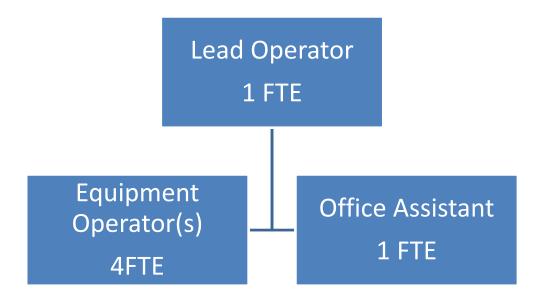


#### Storm Capital Other

STORM WATE		FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
-	JECTS - OPERATIONS FUNDED	0.700				
55-6050-017	ASSET MANAGEMENT SYSTEM	3,783	-	_		(400,000)
55-6050-020	QUAIL HOLLOW	-	100,000	-		(100,000)
55-6050-021	1700 EAST STORM DRAIN	-	25,000	-	05.000	(25,000)
55-6050-022	SHOP FOR VACTOR AND SWEEPER	-	16,000	-	25,000	9,000
55-6050-023	DW14 950 W 700 S OBLIGATION	-	60,000	-		(60,000)
55-6050-024	MP PW24 950 W 700 S OBLIGATION	-	45,000	-	24.000	(45,000)
55-6050-025 55-6050-026	NEW VEHICLE MP PE42 1150 N 150 E PIPE AND DP				21,000	21,000
	NEW DEVELOPMENT REIMBURSEMENT				150,000	150,000
55-6050-027	NEW DEVELOPMENT REIMBURSEMENT				20,900	20,900
TOTAL		3,783	246,000	-	216,900	(29,100)
	-					
IMPACT FEE F						
55-6800-001	DRAINAGE PIPELINES OVERSIZING	-	50,000	-	50,000	-
55-6800-009	IFMP DBW14	-	175,000	-	25,000	(150,000)
55-6800-010	IFMP DBW17	-	120,000	-		(120,000)
55-6800-011	IFMP DBW19 (HARMER)	-	200,000	-		(200,000)
55-6800-012	IFMP PW24	-	166,000	-	83,000	(83,000)
55-6800-013	IFMP DBW20 (HARMER)	-	100,000	-	100,000	-
55-6800-014	IFMP PW25	-	100,000	-	100,000	-
TOTAL		_	911,000	_	358,000	(553,000)
			011,000		000,000	(000,000)
TRANSFERS,	OTHER					
55-9000-150	BAD DEBT EXPENSE	1,196	2,500	460	2,500	-
55-9000-710	ADMIN FEE PAID TO GENERAL FUND	261,084	264,069	132,035	296,159	32,090
55-9000-712	TRANSFER TO VEHICLE FUND	31,203	35,776	-	25,931	(9,845)
55-9000-715	OPERATING TRANSFER TO GENL FD	60,424	61,977	30,989	68,017	6,040
55-9000-716	TRANSFER TO FACILITIES FUND	-	2,800	_	2,800	_
55-9000-801	LEASE INTEREST					-
55-9000-850	TRANSFER TO IMPACT FEE RESERVE					-
TOTAL TOAL	ISEEDS OTHER	353,907	367,122	163,483	395,407	28,285
IOIAL IRAN	NSFERS, OTHER	355,907	307,122	103,403	აუ <u>ე,4</u> 07	20,203

# Solid Waste

Springville provides full-capacity residential sanitation and solid waste disposal including a recycle program. Additionally, the department provides a mulching program to help reuse green waste. Springville City is a participating member of the South Utah Valley Solid Waste District.



## **Solid Waste Summary**

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	5.00	5.00	6.00
Personnel Expense	291,617	366,455	422,096
Non-Personnel Expense	1,051,269	1,069,358	1,237,731
Total	1,342,886	1,435,813	1,659,827

### **Solid Waste Department – Performance Goals, Strategies and Measures**

Goal #1 – Track projected revenues Vs. actual revenues on a monthly basis

Goal #2 – Provide a customer friendly garbage & recycling collection service to the residents and business' in Springville, with a reliable, timely and affordable service.

**Strategy** –To provide residents with options including recycling, A Free spring clean- up, A Free green waste dump, Maintain our (Good) customer service level rating, purchase quality garbage cans to extend the life expectancy reducing the need for a replacement, update our fleet vehicles as budget allows to increase efficiency and reduce down time.

Measures	FY	FY	FY	FY 2017
	2013/14	2014/15	2015/16	(target
# of Garbage cans picked up Per Route				
- Currently runing12 routes				
(1,000  cans Max = a 10  hour shift)		859	823	835
Service Rating Level		5.35	5.35	5.5
# of Citizens with 1 Garbage Can			7,065	7,265
# of Citizens with 2 Garbage Cans			1,366	
# of Citizens with 3 Garbage Cans			27	
# of Citizens with 4 Garbage Cans			2	
# of Citizens with Recycling cans	890	1,201	1,702	2,200



Solid Waste Summary

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				841,555	
GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
57-3700-757 57-3700-770 57-3700-771 57-3700-773 57-3700-776	SUNDRY REVENUES COLLECTION SERVICE FEES INTEREST SALE OF SCRAP MATERIAL RECYCLING COLLECTION SERVICE FEES UTILIZE RESERVES	1,342,823 2,443 - 84,755	1,365,000 3,000 1,000 106,000	679,877 1,569 - 51,350	1,437,050 3,000 1,000 141,310 77,500	72,050 - - 35,310
	TOTAL - REVENUES	1,430,022	1,475,000	732,797	1,659,860	107,360
EXPENDITURES						
	DEPARTMENTAL EXPENDITURES CAPITAL EXPENDITURES TRANSFERS RESERVES BAD DEBT	953,054 41,822 345,548 2,462	1,008,451 42,100 381,262 4,000	452,475 42,100 121,490 1,457	1,050,245 121,580 485,035 3,000	41,794 79,480 103,773 - (1,000)
	TOTAL - EXPENDITURES	1,342,886	1,435,813	617,522	1,659,860	224,047
	SURPLUS/(DEFICIT)	87,136	39,187	115,274	0	·
	ESTIMATED ENDING FUND BALANCE Reserved for: Community Improvements Investment in Joint Venture				841,555	
	Debt Service Designated for Construction Working Capital (40% Operating Revenue) Unrestricted				- 574,820 266,735	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### Solid Waste

GL Acct SOLID WASTE	Line Description COLLECTIONS OPERATING EXPENDITURES	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
PERSONNEL						
57-5700-110	PAYROLL - WASTE UTILITY	174,357	220,817	99,916	244,071	23,254
57-5700-120	PAYROLL - PART TIME					-
57-5700-130	EMPLOYEE BENEFITS	116,030	141,138	63,441	173,465	32,327
57-5700-140	OVERTIME PAY	1,130	4,200	1,146	4,200	-
57-5700-160	EMPLOYEE RECOGNITION	100	300	106	360	60
	TOTAL PERSONNEL	291,617	366,455	164,609	422,096	55,641
OPERATIONS						
57-5700-236	TRAINING & EDUCATION	-	1,000	-	1,000	-
57-5700-240	SOLID WASTE EXPENSE	514,564	500,917	226,291	466,450	(34,467)
57-5700-241	DEPARTMENTAL SUPPLIES	1,769	3,000	2,253	3,000	-
57-5700-250	EQUIPMENT EXPENSE	38,222	30,000	10,183	30,000	-
57-5700-251	FUEL	42,445	53,466	16,206	30,000	(23,466)
57-5700-253	CENTRAL SHOP	39,769	37,017	25,442	38,205	1,188
57-5700-255	COMPUTER OPERATIONS	-	1,000	-	1,000	-
57-5700-260	BUILDINGS & GROUNDS	16,917	7,200	1,515	7,200	-
57-5700-265	COMMUNICATION/TELEPHONE	470	786	608	1,600	814
57-5700-310	PROFESSIONAL & TECHNICAL SERV.	-	1,000	87	1,000	-
57-5700-510	INSURANCE & BONDS	5,771	5,700	3,850	5,700	-
57-5700-511	CLAIMS SETTLEMENTS					-
57-5700-550	UNIFORMS	1,511	-	1,431	1,830	1,830
57-5700-710	COMPUTER OPERATIONS	0	910	0	-	(910)
	TOTAL OPERATIONS	661,438	641,996	287,866	586,985	(55,011)
	TOTAL WASTE EXPENDITURES	953,054	1,008,451	452,475	1,009,081	630



#### Solid Waste-Recycling

GL Acct SOLID WASTE	<u>Line Description</u> COLLECTIONS OPERATING EXPENDITURES	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
PERSONNEL						
57-5750-110	PAYROLL - WASTE UTILITY					-
57-5750-120	PAYROLL - PART TIME					-
57-5750-130	EMPLOYEE BENEFITS					-
57-5750-140	OVERTIME PAY					-
57-5750-160	EMPLOYEE RECOGNITION TOTAL PERSONNEL					<del>-</del> -
	TOTAL PERSONNEL			-	-	
OPERATIONS						
57-5750-236	TRAINING & EDUCATION					-
57-5750-240	RECYCLING EXPENSE	-	-	-	9,000	9,000
57-5750-241	DEPARTMENTAL SUPPLIES	-	72	34	300	228
57-5750-250	EQUIPMENT EXPENSE	1,075	4,400	1,802	4,400	-
57-5750-251	FUEL	-	8,450	-	8,450	-
57-5750-253	CENTRAL SHOP	-	15,864	_	16,373	509
57-5750-260	BUILDINGS & GROUNDS	-	599	-	599	-
57-5750-265	COMMUNICATION/TELEPHONE	-	432	-	432	-
57-5750-310	PROFESSIONAL & TECHNICAL SERV.	-	1,000	-	1,000	-
57-5750-510	INSURANCE & BONDS				-	-
57-5750-511	CLAIMS SETTLEMENTS				-	-
57-5750-550	UNIFORMS	246	610	100	610	
	TOTAL OPERATIONS	1,321	31,427	1,936	41,164	9,737
	TOTAL RECYCLING EXPENDITURES	1,321	31,427	1,936	41,164	9,737

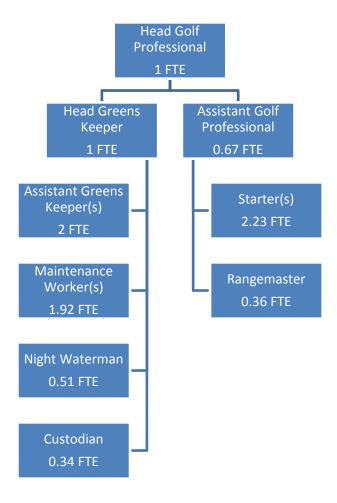


Solid Waste Other

GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
SOLID WAST	 E			<u></u>		· <u> </u>
TRANSFERS,	OTHER					-
57-6024-040	NEW GARBAGE CANS	41,822	42,100	42,100	44,080	1,980
57-6024-041	RECYCLING CANS	-	10,387	10,387	27,500	17,113
57-6050-010	NEW VEHICLES				50,000	
57-6050-302	SOLID WASTE BLDG ROOF REPAIR	12,745	-	-		
						-
57-9000-150	BAD DEBT EXPENSE	2,462	4,000	1,457	3,000	(1,000)
57-9000-710	ADMIN FEE DUE GENERAL FUND	180,133	174,680	87,340	200,670	25,990
57-9000-712	TRANSFER TO VEHICLE FUND	97,900	124,067	-	138,243	14,176
57-9000-713	TRANSFER TO SEWER FUND				60,000	60,000
57-9000-715	OPERATING TRANSFER TO GENL FUN	67,515	68,300	34,150	71,903	3,603
57-9000-716	TRANSFER TO FACILITIES FUND		14,215		14,219	4
	RESERVES					-
TOTAL TRAN	SFERS, OTHER	402,576	437,749	175,435	609,615	121,866

# Golf Course

Springville's Hobble Creek Golf Course is one of Utah's top public courses. It was built in Hobble Creek Canyon and offers some of the best scenery in Utah. The course typically operates from mid-March through late November and produces approximately 70,000 9-hole rounds per year. The City's golf professional oversees all maintenance and clubhouse marketing and scheduling and pro shop operations.



**Golf Course Summary** 

	FY 2015	FY 2016	FY 2017
	Actual	Adopted	Final
Positions (FTE)	10.42	10.52	10.04
Personnel Expense	548,495	502,320	514,373
Non-Personnel Expense	354,087	500,642	450,545
Total	902,582	1,002,962	964,918

#### Performance Goals, Strategies, and Measures

Goal #1 – Increase rounds played with targeted discounts during slack time. Promotions with KSL Deals, as well as our weekday twilight rate have helped increase rounds at nonpeak times.

**Strategy** #1– Increase rounds played with targeted discounts during off-peak times.

Strategy #2— Maximize revenue per round through improved tee sheet management.

Measures	2013-2014	2014-2015	2015-2016	2016-17 (target)
# of rounds	52,550	54,618	53,000(est.)	55,000
Revenue per round	\$15.75	\$16.29	\$16.10(est.)	\$16.40

**Goal #2** – Increase public awareness of Hobble Creek G.C. to help increase play and revenue.

Strategy #1 – Maximize our advertising dollars to get the most of our advertising budget.

Strategy #2-Take advantage of the marketing tools available in the Foreup Online

Reservation software to improve patron access to tee time reservations.

Strategy #3- Increase our presence in the social media (Facebook, Twitter, and Instagram).

Measures	2013-2014	2014-2015	2015-2016	2016-17 (target)
Daily Herald Poll	#1	#1	#1	#1
Best of State			#1(golf programs)	#1
% of tee times booked online	25%	30%	50%	65%

#### Goal #3 – Maintain quality golf course conditions.

Strategy – Maintain the course for excellent playing conditions. Make the course user friendly with easy course setup on busier days. We must regulate our water use as much as possible.

Implement new maintenance strategies concerning aeration, rolling and topdressing of greens.

				2016-17
Measures	2013-14	2014-15	2015-16	(target)
Pace of play(peak)				4.00-4.20
	4.5-5	4:15-4:45	4:10-4:30	
(non-peak)	4-4.5	3.5-4	3.5-4	3.5-4

#### Goal #4 – Protect golf course assets with timely capital improvements

**Strategy** – Set aside dollars to reinvest in the golf course to keep Hobble Creek positioned positively in the minds of golfers.

1 1				
Measures				2016-17
	2011	2013	2015	(target)
City services survey	5.43	5.46	5.52	5.52



Golf Summary

ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>	28,049
---	--------

GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR ACTUAL	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
58-3700-335	SODA POP VENDING MACHINE-GOLF	4,423	4,000	2,657	4,500	500
58-3700-371	GOLF TAX EXEMPT	462	-	_,	.,000	-
58-3700-372	GOLF FEES	610,100	596,900	335,149	600,000	3,100
58-3700-374	SUNDRY REVENUES	588	1,500	40	1,500	-
58-3700-378	GOLF CART RENTAL FEES	272,684	276,000	176,151	280,000	4,000
58-3700-379	GOLF RANGE FEES	16,184	15,000	7,782	15,000	-
58-3700-380	PRO SHOP MERCHANT FEE REIMBURSEMENT	-	2,500	-	2,500	-
58-3700-381	ADVERTISING SALES	-	12,000	-	12,000	-
58-3700-700	LEASE REVENUES	1,365	12,700	6,296	12,700	-
58-3700-883	DONATIONS	-	-	2,920		
	UTILIZE FUND BALANCE				36,718	36,718
58-3900-001	TRANSFER FROM GENERAL FUND	20,000	-	-	-	-
	TOTAL - REVENUES	925,807	920,600	530,995	964,918	44,318
EXPENDITURES						
58-6080-301	DEBT RETIREMENT-PURCHASE GOLF CARTS	_	37,500	32,150	37,500	
58-9000-710	ADMINISTRATIVE FEE TO GENERAL FUND	64,631	55,072	27,536	55,920	848
58-9000-712	TRANSFER TO VEHICLE FUND	42,676	46,278	-	43,845	(2,433)
58-9000-712	TRANSFER TO FACILITIES FUND	42,070	47,533	_	48,039	506
58-9000-710	OPERATING TRANSFER TO GENERAL FUND	_	47,555	_	40,009	500
30-9000-120	CIP SINKING FUND	_	-	_		_
	DEPARTMENTAL EXPENDITURES	779,722	768,677	383,291	779,614	10,937
	CAPITAL IMPROVEMENT PROJECTS	15,553	47,902	32,150	-	(47,902)
	ON TIME IN THE VEHICLE TO THE OPEN TO	10,000	47,002	02,100		(47,002)
	TOTAL - EXPENDITURES	902,582	1,002,962	475,127	964,918	(38,044)
	CLIDDLLIC//DEFICIT)	23,225	(82,362)	55,868	(0)	
	SURPLUS/(DEFICIT)	23,223	(82,362)	33,606	(0)	
	ESTIMATED ENDING FUND BALANCE				(8,669)	
	Reserved for:					
	Community Improvements				-	
	Investment in Joint Venture				-	
	Debt Service Designated for Construction				-	
	Working Capital (40% Operating Revenue)				(8,669)	
	Unrestricted				(0,009)	
	Onicouloicu				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.



#### **Golf Operations**

GL Acct GOLF COURSE	<u>Line Description</u>	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
PERSONNEL 58-5861-110	PAYROLL - GOLF COURSE	200 405	047 400	111 100	224 220	4.007
		298,105	217,193	111,189	221,230	4,037
58-5861-120 58-5861-130	PART-TIME EMPLOYEE SALARIES EMPLOYEES BENEFITS	92,954	142,059	65,152	142,541	482
	OVERTIME PAY	152,268	138,937	69,220	146,500	7,563
58-5861-140	- · - · · · · · · · · · · · · · · · · ·	4,913	3,500	2,330	3,500	- (20)
58-5861-160	EMPLOYEE RECOGNITION	255	631	247.001	602	(29)
	TOTAL PERSONNEL	548,495	502,320	247,891	514,373	12,053
OPERATIONS						
58-5861-230	TRAVEL, DUES & MEETINGS				250	250
58-5861-236	TRAINING & EDUCATION	-	1,000	315	1,000	-
58-5861-240	OFFICE EXPENSE	855	1,825	192	1,825	-
58-5861-241	DEPARTMENTAL SUPPLIES	38,204	38,000	35,386	50,500	12,500
58-5861-245	MERCHANT CREDIT CARD FEES	9,204	15,000	6,337	15,000	-
58-5861-250	EQUIPMENT EXPENSE	27,646	45,000	15,536	38,000	(7,000)
58-5861-251	FUEL	6,884	7,463	3,951	7,463	(1)
58-5861-253	CENTRAL SHOP	7,669	11,365	5,879	11,729	364
58-5861-260	BUILDING & GROUNDS	45,339	46,000	14,443	38,200	(7,800)
58-5861-265	COMMUNICATION/TELEPHONE	6,553	6,274	2,722	6,274	-
58-5861-310	PROFESSIONAL & TECHNICAL SERVI	2,126	1,500	-	1,500	-
58-5861-312	PUBLIC RELATIONS	2,645	5,000	83	5,000	-
58-5861-510	INSURANCE & BONDS	6,701	7,840	6,418	7,840	-
58-5861-550	UNIFORMS	-	-	582	2,500	2,500
58-5861-650	ELECTRIC UTILITIES	22,766	27,000	13,264	27,000	-
58-5861-651	GOLF OPERATED SODA SALES	3,033	2,000	1,067	2,000	-
58-5861-652	GOLF CART LEASE	51,601	48,360	27,044	48,360	-
58-5861-710	COMPUTER EQUIPMENT AND SOFTWARE	-	2,730	2,180	800	(1,930)
	TOTAL OPERATIONS	231,227	266,357	135,400	265,241	(1,116)
	TOTAL GOLF COURSE EXPENDITURES	779,722	768,677	383,291	779,614	10,937



Golf Capital Other

GL Acct	Line Description	FY2015 <u>ACTUAL</u>	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
GOLF CAPITAL I	PROJECTS & EQUIPMENT REPLACEMENT					
58-6080-211	CLUBHOUSE REMODEL	15,553	4,447	-		(4,447)
58-6080-214	DRIVING RANGE FENCE	-	5,956	-		(5,956)
58-6080-215	IRRIGATION CONTROL SYSTEM	-	37,500	32,150		(37,500)
TOTAL GOLF CO	DURSE CAPITAL AND EQUIPMENT	15,553	47,902	32,150	-	(47,902)

# Redevelopment Funds

2017

The various funds which fall into this category are special revenue funds by nature with a specific purpose for each fund to aid in the redevelopment of neighborhoods, establishing new business, and a variety of social programs.

The funds shown in this section are not part of the Springville City budget. They are administered by a separate legal entity and have a separate budget adoption process. They are included in this document because they are included in Springville City's financial accounting system.



RDA

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>					
GL Acct REVENUES	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
61-3800-850 61-3800-860	TRANSFERS FROM OTHER FUNDS PROPERTY TAXES	109,096	110,000	108,326	60,000 125,000	60,000 15,000
	TOTAL REVENUES	109,096	110,000	108,326	185,000	75,000
EXPENDITURES 61-5100-220 61-5100-315 61-5100-316 61-5100-317	PUBLIC NOTICES PROFESSIONAL FEES PROJECT EXPENSES INCENTIVES INCREASE RESERVES	-	1,000	-	1,000 15,000 60,000 109,000	- 15,000 60,000 109,000
	TOTAL EXPENDITURES	-	1,000	-	185,000	184,000
	SURPLUS / (DEFICIT)	109,096	109,000	108,326	-	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments Unrestricted				328,287 - - - - 129,960 - 198,327	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Building Authority Funds

2017

The Building Authority fund meets the debt service requirements for the Municipal Building Authority. Revenues come from lease payments made by the City and expenditures include principal payments, interest payments, and service fees related to the revenue bonds that were used for construction of the Civic Center.

The funds shown in this section are not part of the Springville City budget. They are administered by a separate legal entity and have a separate budget adoption process. They are included in this document because they are included in Springville City's financial accounting system.



MBA Fund

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				2,996	
GL Acct REVENUES	Line Description	FY2015 <u>ACTUAL</u>	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL BUDGET	FY2017 VS FY2016 INC/(DEC)
32-3200-100 32-3600-600 32-3600-610	MBA PROCEEDS AND BONDS REVENUES FROM SPRINGVILLE CITY INTEREST INCOME TRANSFER FROM OTHER FUNDS	443,124	373,335	93,334	377,088	- 3,753 - -
	TOTAL REVENUES	443,124	373,335	93,334	377,088	3,753
32-4800-780 32-4800-781 32-4900-500 32-4900-740	RES  COST OF ISSUANCE  MBA BONDS - INTEREST  MBA BONDS - PRINCIPAL  INTEREST PAID  TRANSFER TO CAPITAL IMPRV FUND  BOND ADMINISTRATION FEES	193,362 230,000 19,761	131,835 240,000 1,500	67,448 240,000 1,500	125,588 250,000 1,500	- (6,247) 10,000 - - -
	TOTAL EXPENDITURES	443,124	373,335	308,948	377,088	3,753
	SURPLUS / (DEFICIT)		<u>-</u>	(215,614)	-	

2,996

#### Notes:

ESTIMATED ENDING FUND BALANCE

<sup>1.</sup> Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# Joint Ventures

2017

The Spanish Fork / Springville Airport is organized as a joint venture of the City of Spanish Fork and the City of Springville under an inter-local agreement per Section 11-13 of the Utah Code. The Airport accounts for its operations as a governmental-type fund; activities are financed and the cost of services is recovered primarily through user charges, grants and equal direct payment from the two member cities.

The Airport is governed by the city councils of the two participating cities. It also has an oversight board, which is selected from members of the participants' city councils and other citizens of the two communities.



Joint Venture Debt Service Capital Projects

#### SPRINGVILLE CITY FISCAL YEAR 2017 FINAL BUDGET

Airport

	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				23,309	
GL Acct	Line Description	FY2015 ACTUAL	FY2016 APPROVED BUDGET	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u>	FY2017 VS FY2016 INC/(DEC)
83-3300-331 83-3600-610 83-3600-631 83-3600-632 83-3600-633 83-3600-640 83-3600-690 83-3600-691 83-3600-883 83-3800-650	GRANTS FROM STATE & FEDERAL AIRPORT INTEREST EARNINGS AIRPORT RENTALS AVIATION FUEL TAX AIRPORT TIE DOWN FEES FUEL FLOWAGE FEES AIRPORT MISC REVENUE PENALTIES DONATIONS LEASE REVENUE	634 80,172 8,051 13,362 9,064 680 198 6,701 4,589	700 79,500 4,500 12,000 6,500 - 200 - 4,000	564 89,160 2,953 11,088 6,918 603 208 - 4,438	- 600 90,000 4,500 12,000 8,000 - 200 10,000 4,500	- (100) 10,500 - - 1,500 - - -
	TOTAL REVENUES	123,452	107,400	115,932	129,800	12,400
EXPENDITURES 83-4000-150 83-4000-230 83-4000-240 83-4000-250 83-4000-251 83-4000-310 83-4000-330 83-4000-340 83-4000-510 83-4000-894 83-9000-874	BAD DEBT EXPENSE TRAVEL, DUES & CONVENTIONS OFFICE EXPENSE AIRPORT SUPPLIES VEHICLE FUEL BUILDINGS, EQUIPMENT & GROUNDS PROFESSIONAL FEES PROFESSL FEES-MANAGEMENT CONTR PROFESS FEES -MAINTENANCE CONT INSURANCE & BONDS EVENTS EXPENSES TRANSFER TO CIP FUND INCREASE FUND BALANCE  TOTAL EXPENDITURES  SURPLUS / (DEFICIT)	1,851 1,940 999 - 222 18,533 4,000 24,000 34,128 6,887 6,955 70,000	1,000 3,000 1,000 - 1,200 17,500 4,500 24,000 39,000 7,000 - - - 98,200	2,022 1,101 1,139 9 730 9,729 4,100 16,000 18,377 - - - - 53,207	2,000 3,000 1,000 - 1,200 18,500 7,500 24,000 42,000 7,000 10,000 - 13,600	1,000 - - - 1,000 3,000 - 3,000 - 10,000 - 13,600
	ESTIMATED ENDING FUND BALANCE Reserved for:				36,909	



Airport

GL Acct	Line Description Endowments Unrestricted	FY2015 ACTUAL	FY2016 APPROVED <u>BUDGET</u>	FY2016 MIDYEAR <u>ACTUAL</u>	FY2017 FINAL <u>BUDGET</u> - 36,909	FY2017 VS FY2016 INC/(DEC)
CAPITAL IMPROV	/EMENT FUND					
	ESTIMATED BEGINNING FUND BALANCE <sup>1</sup>				25,000	
REVENUES 85-3800-331 85-3800-610	GRANTS FROM STATE & FEDERAL INTEREST EARNINGS	1,330,388	1,500,000	1,961,407	420,677	(1,079,323)
85-3800-611 85-3800-810	TRANSFER FROM CITIES TRANSFER FROM GENERAL FUND UTILIZE FUND BALANCE	70,000	105,000 -	-	105,000 20,678	- - 20,678
	TOTAL REVENUES	1,400,388	1,605,000	1,961,407	546,355	-1,058,645
EXPENDITURES 85-5000-804 85-5000-805 85-5000-806 85-5000-807 85-5000-808 85-5000-809	RUNWAY EXTENSION 12/30 (GRADING & PA' RUNWAY EXTENSION 12/30 (PAHSE II GRAD APRON RECONSTRUCTION (PHASE II) ASPHALT MAINTENANCE AWOS III P/T TAXIWAY A - DESIGN	44,254 728,691 - -	1,575,000 - 105,000	- 1,726,387 371,574 -	105,000 275,847 165,508	- (1,575,000) - - 275,847 165,508
	TOTAL EXPENDITURES	772,944	1,680,000	2,097,961	546,355	-1,133,645
	SURPLUS / (DEFICIT)  ESTIMATED ENDING FUND BALANCE	627,443	(75,000)	(136,553)	4,322	
Notori	Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments Unrestricted				- - - - 4,322 - -	

Notes:

1. Estimated Beginning Fund Balance subject FY 2016 Actual results and audit entries.

# **Exhibits**

2017

The supplementary information contained in the exhibits is an integral part of the budget foundation. The following exhibits identify important underlying features of the budget:

- Exhibit A Pay Scale
- Exhibit B Approved Positions List
- Exhibit C Comprehensive Fee Schedule



#### Exhibit A

# Fiscal 2016-2017 Pay Scale <u>Traditional Plan</u>

PAY		<b>Hourly Rate</b>			<b>Annual Rate</b>	
<b>GRADE</b>	MINIMUM	MIDPOINT	MAXIMUM	<u>MINIMUM</u>	MIDPOINT	<b>MAXIMUM</b>
1	\$8.04	\$10.72	\$13.40	\$16,723.20	\$22,297.23	\$27,871.26
2	\$9.04	\$11.56	\$14.09	\$18,803.20	\$24,050.97	\$29,298.73
3	\$10.04	\$12.42	\$14.80	\$20,883.20	\$25,829.75	\$30,776.30
4	\$11.04	\$13.30	\$15.57	\$22,963.20	\$27,671.14	\$32,379.08
5	\$12.04	\$14.19	\$16.35	\$25,043.20	\$29,525.05	\$34,006.90
6	\$12.63	\$14.92	\$17.20	\$26,270.40	\$31,027.69	\$35,784.98
7	\$13.27	\$15.68	\$18.10	\$27,592.96	\$32,615.58	\$37,638.20
8	\$13.95	\$16.49	\$19.02	\$29,017.37	\$34,291.96	\$39,566.54
9	\$14.67	\$17.33	\$20.00	\$30,513.01	\$36,054.03	\$41,595.06
10	\$15.41	\$18.22	\$21.02	\$32,056.13	\$37,889.94	\$43,723.75
11	\$16.21	\$19.59	\$22.97	\$33,717.95	\$40,749.37	\$47,780.79
12	\$17.04	\$20.59	\$24.14	\$35,450.99	\$42,830.49	\$50,210.00
13	\$17.92	\$21.66	\$25.39	\$37,278.99	\$45,046.75	\$52,814.52
14	\$18.85	\$22.78	\$26.72	\$39,201.95	\$47,385.62	\$55,569.30
15	\$19.82	\$23.95	\$28.09	\$41,219.88	\$49,822.06	\$58,424.25
16	\$20.84	\$25.20	\$29.56	\$43,356.50	\$52,418.02	\$61,479.55
17	\$21.92	\$26.50	\$31.09	\$45,588.09	\$55,124.08	\$64,660.06
18	\$23.06	\$27.88	\$32.70	\$47,962.11	\$57,989.00	\$68,015.88
19	\$24.24	\$29.31	\$34.39	\$50,422.52	\$60,972.24	\$71,521.97
20	\$25.50	\$30.84	\$36.18	\$53,029.65	\$64,141.55	\$75,253.44
21	\$26.82	\$33.14	\$39.47	\$55,790.15	\$68,940.22	\$82,090.29
22	\$28.21	\$34.86	\$41.51	\$58,668.98	\$72,508.33	\$86,347.68
23	\$29.68	\$36.68	\$43.68	\$61,731.48	\$76,293.49	\$90,855.50
24	\$31.21	\$38.58	\$45.94	\$64,912.67	\$80,238.17	\$95,563.66
25	\$32.84	\$40.59	\$48.34	\$68,307.53	\$84,427.42	\$100,547.31
26	\$34.54	\$43.61	\$52.67	\$71,844.83	\$90,703.89	\$109,562.94
27	\$36.33	\$45.87	\$55.41	\$75,572.06	\$95,409.93	\$115,247.80
28	\$38.22	\$48.26	\$58.30	\$79,489.20	\$100,373.72	\$121,258.23
29	\$40.20	\$50.77	\$61.33	\$83,620.01	\$105,594.59	\$127,569.17
30	\$42.30	\$53.42	\$64.53	\$87,988.22	\$111,109.47	\$134,230.73



Exhibit A

# Fiscal 2016-2017 Pay Scale

Vanguard Plan

PAY		Hourly Rate	<u>vanguaru r iari</u>		Annual Rate	
GRADE	MINIMUM	MIDPOINT	MAXIMUM	MINIMUM	MIDPOINT	MAXIMUM
1	\$8.04	\$10.72	\$13.40	\$16,723.20	\$22,297.23	\$27,871.26
2	\$9.04	\$11.56	\$14.09	\$18,803.20	\$24,050.97	\$29,298.73
3	\$10.04	\$12.42	\$14.80	\$20,883.20	\$25,829.75	\$30,776.30
4	\$11.04	\$13.30	\$15.57	\$22,963.20	\$27,671.14	\$32,379.08
5	\$12.04	\$14.19	\$16.35	\$25,043.20	\$29,525.05	\$34,006.90
6	\$12.63	\$14.92	\$17.20	\$26,270.40	\$31,027.69	\$35,784.98
7	\$13.99	\$16.40	\$18.82	\$29,092.95	\$34,115.57	\$39,138.19
8	\$14.67	\$17.21	\$19.74	\$30,517.36	\$35,791.95	\$41,066.53
9	\$15.39	\$18.05	\$20.72	\$32,013.00	\$37,554.03	\$43,095.05
10	\$16.13	\$18.94	\$21.74	\$33,556.12	\$39,389.93	\$45,223.74
11	\$16.93	\$20.31	\$23.69	\$35,217.94	\$42,249.36	\$49,280.78
12	\$17.76	\$21.31	\$24.86	\$36,950.98	\$44,330.49	\$51,709.99
13	\$18.64	\$22.38	\$26.11	\$38,778.98	\$46,546.75	\$54,314.51
14	\$19.57	\$23.50	\$27.44	\$40,701.94	\$48,885.62	\$57,069.29
15	\$20.54	\$24.67	\$28.81	\$42,719.87	\$51,322.05	\$59,924.24
16	\$21.57	\$25.92	\$30.28	\$44,856.49	\$53,918.02	\$62,979.54
17	\$22.64	\$27.22	\$31.81	\$47,088.08	\$56,624.07	\$66,160.06
18	\$23.78	\$28.60	\$33.42	\$49,462.11	\$59,488.99	\$69,515.88
19	\$24.96	\$30.03	\$35.11	\$51,922.51	\$62,472.23	\$73,021.96
20	\$26.22	\$31.56	\$36.90	\$54,529.65	\$65,641.54	\$76,753.43
21	\$27.54	\$33.87	\$40.19	\$57,290.14	\$70,440.22	\$83,590.29
22	\$28.93	\$35.58	\$42.23	\$60,168.97	\$74,008.32	\$87,847.67
23	\$30.40	\$37.40	\$44.40	\$63,231.47	\$77,793.48	\$92,355.49
24	\$31.93	\$39.30	\$46.67	\$66,412.66	\$81,738.16	\$97,063.66
25	\$33.56	\$41.31	\$49.06	\$69,807.52	\$85,927.41	\$102,047.30
26	\$35.26	\$44.33	\$53.40	\$73,344.83	\$92,203.88	\$111,062.94
27	\$37.05	\$46.59	\$56.13	\$77,072.05	\$96,909.92	\$116,747.80
28	\$38.94	\$48.98	\$59.02	\$80,989.20	\$101,873.71	\$122,758.22
29	\$40.92	\$51.49	\$62.05	\$85,120.00	\$107,094.58	\$129,069.17
30	\$43.02	\$54.14	\$65.26	\$89,488.21	\$112,609.47	\$135,730.72



# Exhibit B

# Fiscal 2016-2017 Authorized Full-time Position List

Position	Grade	Department	#
City Administrator	30	Admin	1
Manager of Administrative Services	22	Admin	1
Recorder	19	Admin	1
HR/Executive Secretary	14	Admin	1
Tree Maintenance Worker I/II	9/11	Bldgs & Grnds	2
Parks Maintenance Worker I/II	8/10	Bldgs & Grnds	4
Facilities Maintenance Technician I & II	7/9	Bldgs & Grnds	2
Buildings & Ground Director	24	Bldgs & Grnds	1
Parks Superintendent	19	Bldgs & Grnds	1
Parks Supervisor	15	Bldgs & Grnds	1
Cemetery Sexton	14	Bldgs & Grnds	1
Facilities Manager	14	Bldgs & Grnds	1
Executive Secretary	11	Bldgs & Grnds	1
Assistant Cemetery Sexton	10	Bldgs & Grnds	1
Lead Mechanic	15	Central Shop	1
Mechanic	13	Central Shop	1
Code Enforcement Officer	14	Comm. Dev	1
Executive Secretary	11	Comm. Dev	1
Planner I/II	14/16	Comm. Dev.	1
Building Inspector I/II	13/15	Comm. Dev.	1
Community Dev. Director	27	Comm. Dev.	1
Chief Building Official	21	Comm. Dev.	1
Justice Court Judge	23	Court	1
Court Clerk Supervisor	12	Court	1
Accountant I/II	13/15	Finance	1
Financial Clerk I/II	9/11	Finance	2
Finance Director/Asst. Administrator	26	Finance	1
Treasurer	19	Finance	1
Golf Pro	22	Golf	1
Head Greens Keeper	16	Golf	1
Assistant Greens Keeper	11	Golf	2
Information Systems Manager	21	IT	1
Information Systems	18	IT	1
Information Systems Tech.	11	IT	1
Office Assistant I/II	7/9	Legal	1
City Attorney/Asst. Administrator	28	Legal	1
Assistant City Attorney	22	Legal	1
Library Director	22	Library	1
Librarian	14	Library	3
Circulation Supervisor	10	Library	1
Museum Director	23	Museum	1
Museum Associate Director	18	Museum	1
Museum Curator of Education	18	Museum	1
Museum Office Super.	11	Museum	1
Power Director	27	Power	1
Distribution Superintendent	24	Power	1
Generation Superintendent	24	Power	1
Line Crew Supervisor	21	Power	2



# Exhibit B

Position	Grade	Department	#
	21	Power	1
Meter Technician Supervisor Line/GIS Service Supervisor	21	Power	1
Electrician Supervisor	20	Power	2
Mechanical Engineer	20	Power	1
Mechanic/Operator Supervisor	20	Power	1
Journey Line Worker	19	Power	4
Journey Meter Technician	19	Power	1
	19		1
Journey Electrician		Power	1
Apprentice Line Worker	16	Power	
Apprentice Electrician	16	Power	1
Mechanic/Operator	16	Power	5
Office Manager	16	Power	1
Instrumentation Tech.	16	Power	1
Ground Worker	11	Power	1
Planner/Inventory Control	11	Power	1
Police Officer I/II	14/15	Public Safety	16
Police Chief	27	Public Safety	1
Lieutenant	24	Public Safety	2
Fire Chief	23	Public Safety	1
Sergeant	20	Public Safety	5
Chief Dispatcher	17	Public Safety	1
Corporal	17	Public Safety	4
Asst. Chief Dispatcher	13	Public Safety	1
Investigative Secretary	11	Public Safety	1
Executive Secretary	11	Public Safety	1
Lead Firefighter	10	Public Safety	3
Animal Control Officer	10	Public Safety	1
Dispatcher	10	Public Safety	5
Public Works Inspector I/II	14/16	Public Works	1
Solid Waste Equip. Operator I/II	9/11	Public Works	3
Streets Equipment Operator I/II	9/11	Public Works	5
Water Maintenance Tech I/II	9/11	Public Works	6
Collections Operator I/ II	9/11	Public Works	2
Wastewater Operator I/II	9/11	Public Works	2
Office Assistant I/II	7/9	Public Works	1
Public Works Director	27	Public Works	1
City Engineer	24	Public Works	1
Civil Engineer	22	Public Works	1
Streets Superintendent	19	Public Works	1
Water Superintendent	19	Public Works	1
Wastewater and Storm water Superint.	19	Public Works	1
City Surveyor	18	Public Works	1
GIS Analyst	18	Public Works	1
Wastewater Plant Manager	17	Public Works	1
Instrumentation Tech.	17	Public Works	1
Streets Supervisor	15	Public Works	1
Water Supervisor	15	Public Works	1
Wastewater Plant Mechanic	14	Public Works	1
Solid Waste Maint. Lead Worker	13	Public Works	1
Streets Lead Worker	13	Public Works	2



# Exhibit B

Position	Grade	Department	#
Water Lead Worker	13	Public Works	3
Wastewater Lead Worker	13	Public Works	1
Storm water Lead Worker	13	Public Works	1
Executive Secretary	11	Public Works	1
Storm water Operator I/II	11	Public Works	2
Recreation Worker I/II	9/11	Recreation	2
Office Assistant I/II	7/9	Recreation	1
Recreation Director	24	Recreation	1
Recreation Superintendent	18	Recreation	1
Swimming Pool Manager	13	Recreation	1
Recreation Supervisor	16	Recreation	1
TOTAL FULL-TIME			174



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

Current

Approved Fee Additional Conditions Reference

	Business Lic	ensing	
Standard License	80.00		Resolution No. 06-10
Home Occupation	45.00		Resolution No. 06-10
·		Annual Standard Fee prorated	
Seasonal License	Variable	for part of year	Resolution No. 06-10
Hotel/Motel	80.00		
Pawnbroker	250.00		Resolution No. 06-10
Mechanical Amusement Device	15.00	Per device/yr. Cap \$350	
Class A Beer License	600.00	Plus \$100 Application Fee	Resolution No. 06-10
Class B Beer License	300.00	Plus \$100 Application Fee	Resolution No. 2006-28
Class C Beer License	300.00	Plus \$100 Application Fee	Resolution No. 2006-28
Fireworks License - Outdoor Stand	120.00	Plus \$250 Cash Bond	Resolution No. 06-10
Fireworks License - In-store	120.00		Resolution No. 06-10
Itinerant Merchant	60.00	Plus \$300 Cash Bond	Resolution No. 06-10
25-Day Temporary Permit-Residential Solicitation	25.00		Resolution No. 2006-29
Food Truck	100.00		Resolution No.
Peddler/Solicitor	80.00		Resolution No. 06-10
i eduler/Solicitor	00.00	Plus \$25 Application Fee & \$500	Nesolution No. 00-10
Sexually Oriented Business	1 000 00	per individual employee	Resolution No. 06-10
Ockdany Oriented Business	1,000.00	Plus \$50 Application Fee & \$500	Resolution No. 00-10
Entertainer and Escort Fee	500.00	per individual employee	Resolution No. 06-10
Industrial	250.00	por marriadar empleyee	110001011011110.00 10
General Retail - Under 15,000 Square Feet	80.00		Resolution No. 2006-30
General Retail - 15,001 to 60,000 Square Feet	200.00		Resolution No. 2006-30
General Retail - 60,001 to 120,000 Square Feet	750.00		Resolution No. 2006-30
General Retail - 120,001 to 200,000 Square Feet	1,500.00		Resolution No. 2006-30
General Retail - Over 200,000 Square Feet	2,500.00		Resolution No. 2006-30
	,		
Alcohol License "Local Consent" application fee	100.00		
		Amount due (plus penalties)	
		before inactiviation (within one	
Business License Reinstatement Fee	Varies	year of inactivity)	
		100% of license fee for first year	
		plus pro rata portion of 125%	
Penalty Fee for operating without a business		penalty for actual time without	
license	Varies	license	

# Parks Reservations

	Approved Fee	Additional Conditions	<u>Reference</u>
	Weekday/	Weekday - Mon Thurs.;	
Day Use	Weekend	Weekend - Fri Sun.	
City	105.00/116.00		Resolution No. 2013-29
Creekside	105.00/116.00		Resolution No. 2013-29
Kiwanis	116.00/128.00		Resolution No. 2013-29
Lions	70.00/76.00		Resolution No. 2013-29
Veterans	58.00/63.00		Resolution No. 2013-29
Kelley Church	58.00/63.00		Resolution No. 2013-29
Steel Workers	47.00/55.00		Resolution No. 2013-29
Jolley Church	138.00-153.00		Resolution No. 2013-29
Rotary I	58.00/63.00		Resolution No. 2013-29
Rotary II	105.00/116.00		Resolution No. 2013-29



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Current		
	Approved Fee	Additional Conditions	Reference
Overnight Use:			
City	179.00/197.00		Resolution No. 2013-29
Creekside	179.00/197.00		Resolution No. 2013-29
Kiwanis	208.00/228.00		Resolution No. 2013-29
Lions	139.00/153.00		Resolution No. 2013-29
Veterans	116.00/128.00		Resolution No. 2013-29
Kelley Church	N/A		Resolution No. 2013-29
Steel Workers	93.00/101.00		Resolution No. 2013-29
Jolley Church	278.00/305.00		Resolution No. 2013-29
Rotary I	116.00/128.00		Resolution No. 2013-29
Rotary II	179.00/197.00		Resolution No. 2013-29
Fines for Oversize Groups, Late Departure &			
Early Arrival			
City	100.00		Resolution No. 2007-27
Creekside	100.00		Resolution No. 2007-27
Kiwanis	100.00		Resolution No. 2007-27
Lions	100.00		Resolution No. 2007-27
Veterans	50.00		Resolution No. 2007-27
Kelley Church	50.00		Resolution No. 2007-27
Steel Workers	50.00		Resolution No. 2007-27
Jolley Church	100.00		Resolution No. 2007-27
Rotary I	50.00		Resolution No. 2007-27
Rotary II	100.00		Resolution No. 2007-27
Campground Use - Resident			
Campsite	13.00/15.00		Resolution No. 2013-29
Extra Tent	7.00/8.00		Resolution No. 2013-29
Extra Vehicle	7.00/8.00		Resolution No. 2013-29
Electricity Use	3.00/4.00		Resolution No. 2013-29
Campground Use - Non-Resident			
Campsite	21.00/25.00		Resolution No. 2013-29
Extra Tent	8.00/10.00		Resolution No. 2013-29
Extra Vehicle	8.00/10.00		Resolution No. 2013-29
Electricity Use	4.00/5.00		Resolution No. 2013-29
LIEGITION USE	4.00/5.00		116501011011110. 2013-29

Public Safety Fees						
	Approved Fee	Additional Conditions	Reference			
Dog License - Altered	10.00		Per County Animal Shelter			
Dog License - Unaltered	25.00		Per County Animal Shelter			
		Per each animal held at the Utah				
Surrender Fee	50.00	County Animal Shelter	Per County Animal Shelter			
Alarm Permit Fee	15.00		Resolution No. 98-35			
Day Care Fire Inspection	25.00					
False Alarm Response Fee (first 3 false alarms)	Warning	False alarms per calendar year				
False Alarm Response Fee (fourth)	50.00	False alarms per calendar year				
False Alarm Response Fee (fifth)	75.00	False alarms per calendar year				
False Alarm Response Fee (sith through ninth)	100.00	False alarms per calendar year				
False Alarm Response Fee (tenth and all addtl.)	200.00	False alarms per calendar year				
Delinquent Payment Fees						
1-60 days late	10.00					
61-90 days late	20.00					
91-120 days late	30.00					



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

Current
Approved Fee

	<u>Current</u>		
	Approved Fee	Additional Conditions	<u>Reference</u>
			Resolution No. 00-22
Ambulance Call	Variable		Per State Guidelines
Fingerprinting Service - Residents	10.00		Resolution No. 99-28
Fingerprinting Service -Non- Residents	20.00		Resolution No. 99-28
Fingerprinting For Court Purposes	No Charge		Resolution No. 99-28
Intoxilyzer Test	20.00		Resolution No. 2010-35
	•		
	Court Fir	nes	
<u> </u>	Approved Fee	Additional Conditions	Reference
	<u>/ (pp:0100 1 00</u>	<u> </u>	1101010100
Court Fines	Per State	City uses State Fines Schedule	
Oddit i mod	1 Ci Otato	City aded clate i inco concadio	
	Library F	200	
			Deference
Non Desident Library Cord	Approved Fee	Additional Conditions	<u>Reference</u>
Non-Resident Library Card		Annual Fee per Family	
Replace Damaged Library Card	2.00	Day Dayle	
Interlibrary Book Loan	1.00	Per Book	
5.45			
DVD and Video check out fee (Non-educational)	0.50		
DTV series older than 1 yr	No charge		
Fines: (Per day charges)			
Books	0.10		
Movies (DVD and Video)	1.00		
Children's Kits	1.00		
Lamination	No longer offered		
Placing Story Kits in the Book Drop	11.00		
Professional Photography Session	35.00	Per Session	Resolution 2012-
Library Facility Rental Fees - See General Fees:			
Facility Use Fee Section			
	Building F	ees	
	Approved Fee	Additional Conditions	Reference
Temporary Connection Fee - Residential	175.00		Resolution No. 2010-35
Temporary Connection Fee - Commercial	500.00		Resolution No. 2010-35
		Assessed by Electrical	
Electrical Extension Fee		Department after review	
Water Meter Fee:		Dopartment alter review	
5/8" X 3/4" Positive Displacement	210.00		
1" Positive Displacement	270.00		
1 1/2" Positive Displacement	455.00		
2" Positive Displacement	740.00		
·		Effective April 1, 2016	
1" Diameter Pressurized Irrigation Meter Plan Check Fee	270.00		Decolution No. 07.42
		Assessed by Plans Examiner	Resolution No. 97-13
Building Permit Fee		Assessed by Plans Examiner	Resolution No. 2007-06
Completion Bond		Assessed by Plans Examiner	
Performance Bond		Assessed by Plans Examiner	
Plan Review Deposit		Assessed by Plans Examiner	
L		Per Each Street Tree Identified	
New Development Tree Planting Fee	325.00	in Approved Landscaping Plan	Resolution No. 2010-35
Impact Fees (On a single family residence):			
Parks & Trails	3,715.00		
Public Safety	160.00		
Transportation/Roads	720.00		
		Fee will vary based on service	
		size measured in number of	
Electric (100 Amp Service)	1,458.00	amps	
Lieutile (100 Amp Service)	1,430.00	lamps	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		Fee will vary based on	
Culinary Water (1" Connection)	1,301.00	connection size	
		Fee will vary based on	
Sewer (1" Connection)	1,426.00	connection size	
Secondary Water (Applies only to PI Service			
Boundaries)	0.138	per square foot of irrigable area	
		per square foot of impervious	
Storm Water	0.162	area	

	Cemetery Approved Fee	Additional Conditions	Reference
Standard Burial Plots (Evergreen or Historic	Approved Fee	Additional Conditions	Reference
Cemetery):			
<u>-cometer y ji</u>		One-half to be placed in a	
Lot - Resident - Flat Stone	850.00	perpetual care fund	Resolution No. 2010-35
		One-half to be placed in a	
Lot - Resident - Upright Stone	1,000.00	perpetual care fund	Resolution No. 2010-35
	,	One-half to be placed in a	
Lot - Non-resident - Flat Stone	1,660.00	perpetual care fund	Resolution No. 03-17
	·	One-half to be placed in a	
Lot - Non-resident - Upright Stone	2,010.00	perpetual care fund	Resolution No. 03-17
Oversized Burial Plots:			
Resident	1,150.00		Resolution No. 2010-35
Non-resident	2,450.00		
<u>Cremation</u>			
Niche - Resident	400.00	First interment	
	200.00	Second interment	
Niche - Non-resident	650.00	First interment	
	250.00	Second interment	
Upright Cremation/Half Plot - Resident	500.00		
Flat Creamation/Half Plot - Resident	425.00		
Upright Cremation/Half Plot - Non-Resident	1,005.00		
Flat Creamation/Half Plot - Non-Resident	830.00		
Sexton Fees			
Adult Opening and closing a grave - Resident	350.00		Resolution No. 03-17
Adult Opening and closing a grave - Non-resident	650.00		Resolution No. 03-17
Infants or Cremations - Resident	250.00		
Infants or Cremations - Non-resident	300.00		
Opening and/or Closing on Weekends and			
Holidays - Resident	250.00	In addition to regular fees	Resolution No. 03-17
Opening and/or Closing on Weekends and			
Holidays - Non-resident	300.00	In addition to regular fees	
		Fees are in addition to all other	
Double Deep (First Burial) - Resident	350.00	Sexton Fees	
		Fees are in addition to all other	
Double Deep (First Burial) - Non-resident	650.00	Sexton Fees	
		no distinguishment between	
		intact/not intact; Sexton will only	
		expose the vault, within reason.	
		Removal and transport of the	
		vault will be the responsibility of	
Disinterment - Vault Intact - Infant	650.00	the family.	
Disinterment - Vault Not Intact - Infant			Resolution No. 2010-35
Disinterment - Vault Intact - Adult	1,250.00		



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
Disinterment - Vault Not Intact - Adult	N/A	Additional Conditions	Resolution No. 2010-35
Moving Headstone - Resident	100.00		Nesolution No. 2010-33
Moving Headstone - Non-resident	150.00		
Overtime Fees - Resident		Start time set by policy	Resolution No. 2010-35
Overtime Fees - Non-resident	150.00/0.5 hour	Start time set by policy	Resolution No. 2010-33
Transfer of Burial Rights	130.00/0.3 11001		
Resident to resident	25.00	per plot	
Non-resident to resident		per plot	
Non-resident to non-resident	50.00	per piot	
Non resident to non resident	50.00	Difference in price between	
		Resident and Non-Resident	
Resident to non-resident	300.00	burial right in similar plot	
T tooluging to more recitable.	Recreation		
	Approved Fee	Additional Conditions	Reference
Youth Programs:	Approved ree	Additional Conditions	<u>ixelefelice</u>
Basketball	45.00		
Basketball Camp	60.00		
Boys/Girls Kickball	35.00		
Softball (Girls):	33.00		
T-Ball	35.00		
Coach Pitch	35.00		
Falcon	45.00		
Filly	45.00		
Fox	55.00		
Baseball:	33.00		
T-Ball	40.00		
Coach Pitch	40.00		
Mustang	50.00		
Pinto	50.00		
Pony	60.00		
Cub Soccer - 4-5 Years old	35.00		
Soccer	30.00		
Soccer Jersey (new)	30.00		
Soccer Jersey (used)			
Volleyball	42.00		
Volleyball Camp	45.00		
Tackle Football	45.00	Set by Contractor	
Wrestling		Set by Contractor	
Flag Football	50.00	Set by Contractor	
Cheerleading:	30.00		
6th-8th Grades	185.00		
9th Grade	215.00		
LaCrosse	65.00		
Tennis - League Play	75.00		
Tennis - League Flay Tennis - Camp	55.00		
Hiking Club	40.00		
Track Club	30.00		
Baby Sitter Preparation	35.00		
Late Registration Fee	10.00		
Non-resident Fee	10.00		
NOTE TO SILICITE TO CO.	10.00		
Adult Programs:			
Basketball:			
Per Team (9 players)	645.00		
Per Player in addition to the "Per Team" Fe			
Terriayerin addition to the Fer Team Fe	35.00	l .	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Deference
Co Ed Coffball Dondoon	Approved Fee	Additional Conditions	Reference
Co-Ed Softball - Per team	385.00		
Men's Softball - Per team	385.00		
Women's Volleyball - Per Player (8 min.)	42.00		
Adult Co-Ed Volleyball - Per Player (8 min.)	42.00		
Pottery Workshop (10 nights)	35.00		
Adult Art Class	45.00		
	Swimming Po		
	Approved Fee	Additional Conditions	<u>Reference</u>
Individual Membership Fees - Resident:			
One Month	29.00		
Three Month	55.00		
Six Month	90.00		
One Year	130.00		
Individual Membership Fees - Non-resident:			
One Month	34.00		
Three Month	65.00		
Six Month	110.00		
One Year	165.00		
Family Pass - Resident:			
One Month	65.00		
Three Month	160.00		
Six Month	209.00		
One Year	335.00		
Family Pass - Non-resident:	-		
One Month	89.00		
Three Month	195.00		
Six Month	270.00		
One Year	426.00		
Open Swimming:			
Adult (15 and Up)	3.50		
Child (3-14)	3.00		
Family Night	12.00		
i army ragne	12.00		
Rentals	90 + 2		
Party Room	25 + 12		
Birthday Party	89.00		
Water Aerobics	3.50		
Water Aero-Pass	40.00		
Summer Swim League	120.00		
Non Resident HS Team	65.00		
Swim Camp	50.00		
Summer Water Polo	45.00		
Off-Season Water Polo	45.00		
Instruction:	70.00		
Group (Per person)			
1 Week (5 30 min. lessons)	32.00		
2 Week (8 30 min. lessons)	47.00		
Semi-private (Per person)	41.00		
1 Week (5 30 min. lessons)	42.00		
2 Week (8 30 min. lessons)	59.00		
Private	59.00		
	50.00		
1 Week (5 30 min. lessons)	52.00		
2 Week (8 30 min. lessons)	69.00		



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

Approved Fee 29.00/39.00 10.00 95.00	Additional Conditions	<u>Reference</u>
10.00		
95 NN		
115.00		
Electric Utilit	ty Fees	
Approved Fee	Additional Conditions	<u>Reference</u>
11.00		Resolution 2014-14
		Resolution 2014-14
0.077		Resolution 2014-14
1.000		Resolution 2014-14
0.094		Resolution 2014-14
3.000		Resolution 2014-14
0.116		Resolution 2014-14
	Peak demand does not exceed	
25.00	oo kiiowako iii a monkii	Resolution 2014-14
20.00	+	Resolution 2014-14
∩ 11 <del>77</del> 2	+	Resolution 2014-14
		Resolution 2014-14
		Resolution 2014-14
0.00000	No charge for the first 5 kilowatte	Nesolution 2014-14
6 200		Resolution 2014-14
0.200	or demand	Resolution 2014-14
	Poak domand avoods 25	
25.000	Kilowatts in a month	Decelution 2014 14
35.000		Resolution 2014-14
0.4404		Resolution 2014-14
		Resolution 2014-14
		Resolution 2014-14
0.0707		Resolution 2014-14
6.900	of demand	Resolution 2014-14
35.000		Resolution 2014-14
		Resolution 2014-14
		Resolution 2014-14
0.0783		Resolution 2014-14
0.0707		Resolution 2014-14
	No demand for loads under	
6.900		Resolution 2014-14
	Full demand when loads exceed	
	1,800 kilowatts	Resolution 2014-14
		Resolution 2014-14
	Peak demand exceeds 10,000	
	kilowatts in a month	Resolution 2014-14
55.000		Resolution 2014-14
00.000		
0.0621		Resolution 2014-14
	No charge for the first 5 kilowatts	Resolution 2014-14
	No charge for the first 5 kilowatts of demand	Resolution 2014-14  Resolution 2014-14
	12.00 10.00 Electric Utilit Approved Fee  11.00 0.077 1.000 0.094 3.000 0.116 25.00 0.11772 0.09110 0.06080 6.200 35.000 0.1161 0.0783 0.0707 6.900 35.000 0.1161 0.0783 0.0707	12.00



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		Deced on comi ennuel	
		Based on semi-annual	
Fuel Feator	Variable	adjustment of costs to purchase	
Fuel Factor	variable	power and natural gas	Decelution 2014 14
Renewable Energy Block Rates	1.750		Resolution 2014-14
Residential per 100 kWh Blocks	1.750		Resolution 2014-14
Small Commercial per 100 kWh Blocks Large Commercial per 1000 kWh Blocks	1.750		Resolution 2014-14 Resolution 2014-14
Service Fee to Reconnect Service	17.500		Resolution 2014-14
Shut Off Notice Fee	40.00 10.00		Resolution No. 97-9
Shut On Notice Fee	10.00	1.5% of Past Due Balance Each	Resolution No. 97-9
Doot Due Polonee Depolty	1 500/	Month	
Past Due Balance Penalty	1.50%	IVIOLITI	
		Charge ofter first two increations	
Additional increations	50.00	Charge after first two inspections	
Additional inspections	50.00	included in building fees	
Tamper Fees: Cut seal	40.00		
	40.00		
Meter damaged	\$ cost of device		
Locking ring damaged	\$ cost of device		
Turtle (AMR) device damaged After hours scheduled service	Cost of device	where a set of weathering	Decal discount 2010 05
	350.00/hr	plus cost of materials	Resolution No. 2010-35
Damaged junction box	\$ time/material		
Connection Fees			
Single Phase	0.475.00		Decalette No. 07.4
New Direct Metered	\$475.00		Resolution No. 97-1
Existing Service Upgrade	\$50.00		Resolution No. 97-1
Conductor Upgrade	\$150.00		Resolution No. 97-1
New Instrument Rated	\$500.00		Resolution No. 97-1
New Primary	Cost plus		Resolution No. 97-1
Three Phase			
New Direct Metered	\$750.00		Resolution No. 97-1
Existing Service Upgrade	\$150.00		Resolution No. 97-1
Conductor Upgrade	\$450.00		Resolution No. 97-1
		Up to 1500 KVA. Additional	
		\$2.00 per KVA over the 1500	
New Instrument Rated		KVA maximum	Resolution No. 97-1
New Primary	Cost plus		Resolution No. 97-1
Other Fees			Resolution No. 97-1
Credit Disconnect Service Charge	\$40.00		Resolution No. 97-1
		New construction or system	
		modification requested by	
		customer requires deposit equal	
		to estimate prior to work	
Subdivision Layout	as assessed	beginning	Resolution No. 97-1
	New Style		
	Description -		
	30 pack LED	100 watt HPS, open head, short	
Yard (Security) Light	short arm	arm	Resolution No. 97-1
Monthly Charge	\$10.00		Resolution No. 97-1
Installation			Resolution No. 97-1
		Cost of labor and materials at	
On existing pole w/ secondary	Cost	time of request	
		Cost of labor and materials at	
On existing pole no secondary	Cost	time of request	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		Cost of labor and materials at	
New pole, light and secondary	Cost	time of request	
<u> </u>			
	Water Utility	y Fees	
	Approved Fee	Additional Conditions	Reference
Residential Customers (No Secondary Water			
Available):			
Base monthly fee	12.00		Resolution No. 06-13
Charges per 1,000 gallons of usage based on a		Rates apply March to October	
30-day reading period:		when water meters	Resolution No. 06-13
0-5,000	Included in Base	are read monthly	Resolution No. 06-13
5,001-20,000	0.95		Resolution No. 06-13
20,001-60,000	1.50		Resolution No. 06-13
60,001-100,000	2.00		Resolution No. 06-13
100,001-150,000	2.50		Resolution No. 06-13
150,001-200,000	3.00		Resolution No. 06-13
Over 200,0000	4.00	Data and O the training	Resolution No. 06-13
Dana mandhir fa a	48.55	Rates apply October to March	Decel C. N. 65 (5
Base monthly fee	12.00	when meters are not	Resolution No. 06-13
Charges per 1,000 gallons of usage per month:		read monthly	Resolution No. 06-13
0-5,000	Included in Base		Resolution No. 06-13
Over 5,000	1.05		Resolution No. 06-13
Commercial and Master Meter Customers (No			
Secondary Water Available):	'		
Base monthly fee	11.25		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.18		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.10		resolution No. 00-13
Industrial Customers (No Secondary Water			
Available):			
Base monthly fee	12.98		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.37		Resolution No. 06-13
э до рос 1,000 доменто от 100 до рос 1100 годи			
Residential Customers (Secondary Water			
Available):			
Base monthly fee	12.00		Resolution No. 06-13
Charges per 1,000 gallons of usage based on a		Rates apply March to October	
30-day reading period:		when water meters	Resolution No. 06-13
0-5,000	Included in Base	are read monthly	Resolution No. 06-13
5,001-20,000	1.05		Resolution No. 06-13
20,001-60,000	1.65		Resolution No. 06-13
60,001-100,000	2.20		Resolution No. 06-13
100,001-150,000	2.75		Resolution No. 06-13
150,001-200,000	3.30		Resolution No. 06-13
Over 200,0000	4.40		Resolution No. 06-13
		Rates apply October to March	
Base monthly fee	12.00	when meters are not	Resolution No. 06-13
Charges per 1,000 gallons of usage per month:		read monthly	Resolution No. 06-13
0-5,000	Included in Base		Resolution No. 06-13
Over 5,000	1.16		Resolution No. 06-13
Commencial and Master Mater Control			
Commercial and Master Meter Customers			
(Secondary Water Available):	44.05		Decelution No. 00.40
Base monthly fee Charge per 1,000 gallons of usage per month	11.25		Resolution No. 06-13
Charge per 1,000 galions of usage per month	1.29	1	Resolution No. 06-13



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
Laboration Continues (Consender Water			
Industrial Customers (Secondary Water			
Available):	40.00		D 1 (; N 00 10
Base monthly fee	12.98		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.50		Resolution No. 06-13
	Secondary	Water	
Residential Customers			
Secondary Water Base Monthly Fee	No Fee		Resolution No. 06-13
Charges per 1,000 gallons of usage based on a	No ree	Rates apply March to October	Resolution No. 00-13
30-day reading period:		when water meters	Resolution No. 06-13
0-5,000		are read monthly	Resolution No. 06-13
5,001-20,000	Included in Base	are read monthly	
	0.86		Resolution No. 06-13
20,001-60,000	1.35		Resolution No. 06-13
60,001-100,000	1.80		Resolution No. 06-13
100,001-150,000	2.25		Resolution No. 06-13
150,001-200,000	2.70		Resolution No. 06-13
Over 200,0000	3.60		Resolution No. 06-13
Commercial and Master Meter Customers:			
Base monthly fee	10.12		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.06		Resolution No. 06-13
Industrial Customers:			
Base monthly fee	11.68		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.23		Resolution No. 06-13
Canyon Water Users Facility Fee	15.10	per month	Resolution No. 2013-31
Carryon vvater Osers r denity r ee	10.10	permonar	Resolution No. 2010 01
		1.5% of Past Due Balance Each	
Past Due Balance Penalty	1.50%	Month	
		To cover unmetered water usage	
Construction Water Usage Fee		during construction	
Secondary Water Inspection Fee	50.00		

Sewer Utility Fees				
	Approved Fee	Additional Conditions	<u>Reference</u>	
Residential Customers:				
Base monthly fee	19.73		Resolution No. 06-16	
Charge per 1,000 gallons of sewer discharged	1.32	Usage calculated on average monthly culinary water usage	Resolution No. 06-16	
		for approximately the five winter months when meters not read		
Industrial Customers:				
Base monthly fee	19.55			
Charge per 1,000 gallons of sewer discharged	1.46			
Charge per pound per BOD discharged in excess.	0.13		Resolution No. 2006-27	
Charge per pound per TSS discharged	0.14		Resolution No. 2006-27	
Charge per pound of FOG in excess of 100 mg/l Interceptor/trap Re-inspection Fee	0.19 76.13		Resolution No. 2006-27	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		1.5% of Past Due Balance Each	
Past Due Balance Penalty	1.50%	Month	
Screened Compost	20.00	per cubic yard	Resolution No. 04-25
		per cubic yard; 100 cubic yard	
Screened Compost - bulk sales	15.00	minimum	
		per cubic yard; Oct. and Nov.	
Screened Compost - inventory reduction	10.00	only; as supplies last	
Wood Chips	5.00	per cubic yard	
Unscreened Compost	N/A		Resolution No. 04-25
Green Waste Dumping Fees (Non-Resident and			
Commercial Business)			
Pick-up Truck	10.00	Filled level with sides of bed	
		Equivalent to level-filled pick-up	
Small Single-Axel Trailer	10.00	load	
Pick-up Truck or Small Single Axle Trailer with			
sideboards	20.00		
Double Axle Trailer without sideboards	20.00		
Double Axle Trailer with sideboards	30.00		
Dump Truck	50.00		
	Storm Water Ut	ility Fees	
	Approved Fee	Additional Conditions	<u>Reference</u>
Base monthly fee	5.04	Per Equivalent Resident Unit	

Solid Waste Utility Fees			
	Approved Fee	Additional Conditions	<u>Reference</u>
Residential Customers:			
Monthly charge for first solid waste receptacle	12.50		Resolution No. 04-10
Monthly charge for each subsequent receptacle	9.50		Resolution No. 04-10
Missed can pickup	10.00		
Recycle can	6.25		
Commercial Customers:			
Contract with private waste collection companies	-		Resolution No. 04-10
		1.5% of Past Due Balance Each	
Past Due Balance Penalty	1.50%	Month	

Planning & Zoning Fees			
	Approved Fee	Additional Conditions	Reference
Annexation - Planning Commission review	650.00		Resolution No. 03-11
		Plus \$50.00 if the City maps	
Annexation - Policy Declaration	790.00	must be updated	Resolution No. 03-11
Review proposed changes to the Zoning Code	740.00		Resolution No. 03-11
		Plus \$50.00 if the City maps	
General Plan text or map amendment	650.00	must be updated	Resolution No. 03-11
Review proposed amendment to Official Zoning			
Мар	640.00		Resolution No. 03-11
Board of Adjustment application	265.00		Resolution No. 03-11
Certificate of Nonconformity	70.00		Resolution No. 03-03
Conditional Use Permit	575.00		Resolution No. 03-11
Condominium Plat - Preliminary (New)	955.00		Resolution No. 03-11
Condominium Plat - Preliminary (Conversion)	955.00		Resolution No. 03-11
Condominium Plat - Final (New)	878.00		Resolution No. 03-11
Condominium Plat - Final (Conversion)	878.00		Resolution No. 03-11



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	<b>Additional Conditions</b>	Reference
		Plus PW-Engineering time at the	
Condominium Plat - Amendment	538.00	fully burdened hourly rate	Resolution No. 03-11
Fence Permit	15.00		Resolution No. 03-11
Home Occupation Application	25.00		Resolution No. 03-11
		Plus PW-Engineering time at the	
Site Plan Amendment - New Code	410.00	fully burdened hourly rate	Resolution No. 03-11
Site Plan Amendment - Before New Code	483.00		Resolution No. 03-11
		Drop DRC review under the	
Deep Lot Development - Planning Commission	115.00	Proposed Fee	Resolution No. 03-11
		Includes 2 reviews in Proposed	
Minor Subdivison - Concept plus Preliminary Plan	378.00	Fee	Resolution No. 03-11
Subdivision (General City) - Concept Plan	290.00		Resolution No. 03-11
Subdivision (Westfields) - Concept Plan	300.00		Resolution No. 03-11
		First 5 lots included plus \$7.50	
Subdivision (General City) - Preliminary Plan	685.00	for each additional lot	Resolution No. 03-11
		under Proposed Fee	
		First 5 lots included plus \$11.00	
Subdivision (Westfields) - Preliminary Plan	750.00	for each additional lot	Resolution No. 03-11
Subdivision (General City) - Concept & Prelim.		Includes 2 reviews in Proposed	
Plan	723.00		Resolution No. 03-11
		First 5 lots included plus \$11.00	
Subdivison - Final Plan	1,053.00	for each additional lot	Resolution No. 03-11
		under Proposed Fee. Includes 3	
		reviews	
Subdivision - Plan Amendment	585.00		Resolution No. 03-11
Temporary Use Permit - Administrative	30.00		Resolution No. 03-11
Temporary Use Permit - City Council	100.00		Resolution No. 03-11
	•	Includes 2 reviews in Proposed	
Site Plan Review	913.00	Fee	Resolution No. 03-11
Tree Installation in Subdivisions	350.00	Per Tree	
Installation of LPG Underground Storage Tank			
Permit	250.00		Resolution No. 2008-21
	Dublic Worls	_	

Public Works Fees				
Approved Fee Additional Conditions Reference				
		\$50.00 for the first day plus		
Excavation Permit - Utility	50.00	\$40.00 for each day thereafter		
		\$75.00 for the first day plus		
Excavation Permit - Regular	75.00	\$30.00 for each day thereafter		
		Charged at fully burden hourly		
Improvement Plan Check/Coordination	Hourly	rate of staff involved		
		Charged at fully burden hourly		
Improvement Inspection	Hourly	rate of staff involved		
		Two final inspections are		
Extra Final Inspection	40.00	included in the initial fee		
		Bond posted at time Excavation permit is pulled; refunded when		
Encroachment Permit Bond	500.00	permit is closed out.		
Land Disturbance Permit Fee				
30 Days	90.00			
3 Months	155.00			
6 Months	250.00			
12 Months	435.00			



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		TBD at cost of SWPPP	
Additional Months (per policy)		Inspector	
Franc	hise, Sales Tax, ar	nd Other Use Fees	
	Approved Fee	Additional Conditions	<u>Reference</u>
		Applied to all point of sales in	
City Portion of Sales Tax	1.00%	Springville City	City Code 6-4-102
		Applied to all energy sales within	
Energy Use Tax		Springville City	Ordinance 15-00
Franchise Tax	Variable	Personal individual agreements	0 " 701
Municipal Telecommunications Tax	3.50%		Ordinance 7-04
Surcharge On Communication Access Lines	0.65		Desclution No. 04.11
(E911) Innkeeper Tax	0.65 1.50%		Resolution No. 04-11 City Code 6-10-101
ппкеерег тах	1.50 /0		City Code 6-10-101
	Plat "A" Irrigation	Assassments	
	Approved Fee	Additional Conditions	Reference
	Approved Fee	Includes Strawberry User,	IZCICICING
		Irrigation Ticket, and Water	
Irrigation Time 40 Minutes or Less	108 24	Rights Fees	Resolution No. 06-11
Ingular Time to Minutes of Eess	100.21	rugino i ces	Resolution No. 06-11
Irrigation Time More than 40 Minutes	110.73	First Hour	Resolution No. 06-11
			Resolution No. 06-11
		Per each hour above the first	
	13.69	hour	Resolution No. 06-11
		Irrigation Ticket Fee	Resolution No. 06-11
		Water Right Fee per 15 minutes	
		increments over initial 15 extra	
	4.98	minutes	Resolution No. 06-11
			Resolution No. 06-11
	Highline Ditc		
To a construction of the c	Approved Fee	Additional Conditions	<u>Reference</u>
Fee per share	43.11		
	General F		
<b>1</b>	Approved Fee	Additional Conditions	Reference
Placement of Street Banners	10.00	Application Fee	Resolution No. 05-18
	<b>-</b>	First Application installation per	Decal disc No. 05 40
	Free	calendar Year	Resolution No. 05-18
	50.00	Second Application installation per calendar Year	Resolution No. 05-18
	50.00	Third and Fourth Application	Resolution No. 05-18
	100.00	installation per calendar Year	Resolution No. 05-18
	100.00	Any Additional Application	1.0001011011110.00-10
	200.00	installation per calendar Year	Resolution No. 05-18
Filing Fee for An Elective Office	10.00		Resolution No. 99-21
Service Fee for Returned Check or Debit Card	20.00		Resolution No. 2009-23
Restricted Parking Options:			-
Application Fee	25.00		Resolution No. 2008-20
Sign Installation	95.00	Per Each Required Sign	Resolution No. 2008-20
Parking Permits (Valid for up to two (2) years)	10.00		Resolution No. 2008-20
Utility Customer Connection Processing	25.00		
Passports			
		Fee set by U.S. Department of	
Passport Book - Age 16 & Older	Current Rate	State	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	<u>Reference</u>
		Fee set by U.S. Department of	
Passport Book - Under Age 16	Current Rate	State	
		Fee set by U.S. Department of	
Passport Card - Age 16 & Older	Current Rate	State	
		Fee set by U.S. Department of	
Passport Card - Under Age 16	Current Rate	State	
Execution Fee (Added to each application -		Fee set by U.S. Department of	
payable to "Springville City"	Current Rate	State	
Overnight Fee	20.00		
Passport Photos	13.00		
City Facility Fees		Subject to Facility Use Policy	
Class II Use (Non-Commercial) DURING	first hour /		
business hours	additional hours		
Arts Shop, Civic Center Multi-use room,	additional floars		
Library Multi-use room, Council Chambers,		1.5 hour minimum; additional	
Fire Station Training Room	50 00/20 00	cleaning fee for food use: \$20	Resolution 2013-21
Library Board Room, Civic Center Executive	30.00/20.00	clearling fee for food use. \$20	Resolution 2013-21
Conference Room, Senior Center Auxiliary		Additional cleaning fee for food	
Room	30.00/12.00		Desclution 2012 21
100111	30.00/12.00	Initial 3-hr. block/additional	Resolution 2013-21
Library Handaina	005 00/40 00	hours; additional cleaning fee for	December 2012 01
Library Upstairs	265.00/40.00	food use: \$45	Resolution 2013-21
Class II Use (Non-Commercial) AFTER			
business hours			
Arts Shop, Civic Center Multi-use room,			
Senior Center, Library Multi-use room, Council		1.5 hour minimum; additional	
Chambers, Fire Station Training Room	90.00/50.00	cleaning fee for food use: \$20	Resolution 2013-21
Library Board Room, Civic Center Executive		Additional cleaning fee for food	
Conference Room	65.00/50.00	use: \$20	Resolution 2013-21
		Initial 3-hr. block/additional	
		hours; additional cleaning fee for	
Library Upstairs	400.00/80.00	food use: \$45	Resolution 2013-21
Class II Use (Non-Commercial)			
Park Pavilion (Non-Canyon) - not reserved	Free		Resolution 2013-21
Park Pavilion (Non-Canyon) - reserved	50.00	4 hour block	Resolution 2013-21
Family Size		3 hour block	
Small	25.00	3 hour block	
Medium	30.00	3 hour block	
Large	50.00	3 hour block	
Soccer Field*	18.00	per hour	Resolution 2013-21
Baseball Field*	22.00	,	Resolution 2013-21
Softball Field*	22.00	per hour	Resolution 2013-21
Softball Field (with lights)	34.00	per hour	Resolution 2013-21
Park Open Space* (not defined field)	10.00	per hour	Resolution 2013-21
Arts Park Stage (ticketed event)	600.00	per event (8-hour block)	Resolution 2013-21
Arts Park Stage (non-ticketed event)	200.00	per event (4-hour block)	Resolution 2013-21
Class III Use (Commercial/Market) DURING		<u> </u>	
business hours			
Arts Shop, Civic Center Multi-use room,			
Library Multi-use room, Council Chambers,		1.5 hour minimum; additional	
Fire Station Training Room	70.00/30.00	cleaning fee for food use: \$20	Resolution 2013-21
Library Board Room, Civic Center Executive			
Conference Room, Senior Center Auxiliary		Additional cleaning fee for food	
Room	45.00/20.00	use: \$20	Resolution 2013-21
	.5.55, 25.66	<b>Y=</b> V	



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
		Initial 3-hr. block/additional	
		hours; additional cleaning fee for	
Library Upstairs	370.00/55.00	food use: \$45	Resolution 2013-21
Class III Use (Commercial/Market) AFTER			
business hours			
Arts Shop, Civic Center Multi-use room,			
Senior Center, Library Multi-use room, Council		1.5 hour minimum; additional	
Chambers, Fire Station Training Room	125.00/70.00	cleaning fee for food use: \$20	Resolution 2013-21
Library Board Room, Civic Center Executive		Additional cleaning fee for food	
Conference Room,	90.00/70.00		Resolution 2013-21
		Initial 3-hr. block/additional	
		hours; additional cleaning fee for	
Library Upstairs	560.00/115.00	food use: \$45	Resolution 2013-21
Class III Use (Commercial/Market)			5 1 11 22 12 21
Park Pavilion (Non-Canyon) - reserved		4-hour block	Resolution 2013-21
Soccer Field*		per hour	Resolution 2013-21
Baseball Field*		per hour	Resolution 2013-21
Softball Field (with lights)		per hour	Resolution 2013-21
Softball Field (with lights)		per hour	Resolution 2013-21
Park Open Space* (not defined field)		per hour	Resolution 2013-21
	1,000.00 plus		
Arta Dark Ctaga (tiplicated avent)	10% of ticket	nor overt (O bove block)	Decelution 2012 21
Arts Park Stage (ticketed event) Arts Park Stage (non-ticketed event)	revenue	per event (8-hour block) per event (4-hour block)	Resolution 2013-21 Resolution 2013-21
Art Museum Rates	400.00	per event (4-nour block)	Resolution 2013-21
Class II Use (Non-Commercial) DURING	first hour /		
business hours	additional hours		
Single Gallery, Weekday & Weekend	50.00/20.00		
Class II Use (Non-Commercial) AFTER	30.00/20.00		
business hours			
Weekday, Main or Upper Level	1,025.00		
Weekend, Main or Upper Level	1,225.00		
Weekday, Garden	905.00		
Weekend, Garden	1,005.00		
Class III Use (Commercial/Market) DURING	first hour /		
business hours	additional hours		
Galleries, Weekday & Weekend	70.00/30.00		
Class III Use (Commercial/Market) AFTER			
business hours			
Weekday, Main or Upper Level	1,235.00		
Weekend, Main or Upper Level	1,435.00		
Weekday, Garden	1,095.00		
Weekend, Garden	1,195.00		
Springville Residents:			
After Hour, Weekday, Main or Upper Level	1,025.00		
After Hour, Weekend, Main or Upper Level	1,225.00		
After Hour, Weekday, Garden	905.00		
After Hour, Weekend, Garden	1,005.00		
Additional Fees:			
Specialty set up	40.00		
Piano usage	25.00		
A/V usage	69.50		
late fee for removal of equipment /décor	100.00		
Photography	35.00		



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

# Current Approved Fee

	Current		
	Approved Fee	Additional Conditions	<u>Reference</u>
Museum Outside Contracted Hours Fee		per hour	
Museum Photography Session Fee	35.00		
Police Coverage	66.75	per hour per officer	Resolution 2013-21
Field Set-up	39.00	per hour per employee	Resolution 2013-21
Assistance with City-owned A/V systems	69.50	per hour	Resolution 2013-21
* Field Space can be reserved for the day for the e	quivalent of 4 one-l	nour rentals	
	Golf Fee	es	
,	Approved Fee	Additional Conditions	Reference
9 Holes of Play:			
Monday-Thursday - Resident	14.00		Resolution No. 2013-13
Monday-Thursday - Non-resident	14.00		Resolution No. 2013-13
Monday-Thursday - Junior/Senior	12.00		Resolution No. 2013-13
Monday-Thursday - Junior afternoon	9.00	With paying adult after 12 pm	
Friday-Sunday, Holidays - Resident	15.00	. , ,	Resolution No. 2013-13
Friday-Sunday, Holidays - Non-Resident	15.00		Resolution No. 2013-13
Friday-Sunday, Holidays - Junior/Senior	15.00		Resolution No. 2013-13
Friday-Sunday, Holidays - Junior Afternoon		With paying adult after 12 pm	
		Balance of fee paid by	
		NCGA(\$13.00)For youth thru	
		age 17 w/ valid Ghin# and YOC	
		membership. Good anytime M-F,	
Youth on Course	4.00	S-Su & Holidays after 12.	
18 Holes of Play:			
Monday-Thursday - Resident	28.00		Resolution No. 2013-13
Monday-Thursday - Non-resident	28.00		Resolution No. 2013-13
Monday-Thursday - Junior/Senior	24.00		Resolution No. 2013-13
monday marcady cameneering	24.00	18 holes w/ cart after 2:30 p.m.	1000141011110. 2010 10
Monday - Thursday - Twilight	30.00	Offer excludes holidays.	
Friday-Sunday, Holidays - Resident	30.00	Cher excluded helidays.	Resolution No. 2013-13
Friday-Sunday, Holidays - Non-Resident	30.00		Resolution No. 2013-13
Friday-Sunday, Holidays - Junior/Senior	30.00		Resolution No. 2013-13
Triady Sariady, Floridays Sariion Soriio	00.00	Balance of fee paid by	1100014101111012010 10
		NCGA(\$13.00)For youth thru	
		age 17 w/ valid Ghin# and YOC	
		membership. Good anytime M-F,	
Youth on Course	5.00	S-Su & Holidays after 12.	Youth on Course
Annual Pass (Resident):	0.00	o da a Hondayo antor 12.	realiteit eeuree
5-Day	615.00		Resolution No. 2013-13
7-Day	800.00		Resolution No. 2013-13
Senior 5-Day	585.00		Resolution No. 2013-13
Junior 5-Day	500.00		Resolution No. 2013-13
Junior 5-Day Afternoon Only		M-F after 2:00 p.m.	. 10001011011110. 2010 10
Junior Monthly 5 Day Pass		M-Th after 2:00 p.m.	
Annual Pass (Non-Resident):	30.00	artor z.co p.m.	
5-Day	720.00		Resolution No. 2013-13
7-Day	925.00		Resolution No. 2013-13
Senior 5-Day	695.00		Resolution No. 2013-13
Junior 5-Day	510.00		Resolution No. 2013-13
Punch Cards (20 Rounds - Resident):	310.00		1 10001011011 110. 2010-10
Monday-Thursday	235.00		Resolution No. 2013-13
7-Day	255.00		Resolution No. 2013-13
Punch Cards (20 Rounds - Non-Resident):	200.00		1300000001110. 2013-13
Monday-Thursday	255.00		Resolution No. 2013-13
7-Day	275.00		Resolution No. 2013-13
Loyalty Discount Card	40.00		1.6301011011110. 2013-13
Loyalty Discount Card	40.00		



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
Driving Range:			
Small Bucket	5.00		Resolution No. 2013-13
Large Bucket	8.00		Resolution No. 2013-13
Small Bucket-20 Punch Card	N/A		Resolution No. 2013-13
Large Bucket-20 Punch Card	N/A		Resolution No. 2013-13
Golf Cart Rentals:			
Monday thru Sunday - 9 Holes	8.00		Resolution No. 2013-13
Monday thru Sunday - 18 Holes	16.00		Resolution No. 2013-13
20-Punch (9 hole) Cart Pass	140.00		Resolution No. 2013-13
Pull Cart Rental-9 holes	2.00		
Pull Cart Rental-18 holes	4.00		

GRAMA Fees			
	Approved Fee	Additional Conditions	Reference
Black and white copies	0.25	Per page (Single sided)	Resolution No. 2009-01
Color copies		Per page (Single sided)	Resolution No. 2009-01
Charge for staff time	32.00	Per Hour	Resolution No. 2009-01
Certification of A Record - First Page	5.00		Resolution No. 2009-01
Certification of A Record - Second and	1.00		Resolution No. 2009-01
Police Reports	5.00	First 15 minutes and up to 10	Resolution No. 2009-01
Photographs	20.00	Per sheet with a minimum of one	Resolution No. 2009-01
CD Copies	20.00	Per CD	Resolution No. 2009-01
Audio copies of minutes (digital)		No charge if emailed	
GIS Maps and Data			
Standard Published Maps			
Bond Paper			
Letter (8.5" x 11")	5.00		
Legal (11" x 17")	10.00		
C-Size (17" x 22")	20.00		
D-Size (22" x 34")	25.00		
E-Size (34" x 44")	50.00		
Custom Sizes (per sq. in.)	0.04		
Photo/Thick Bond Paper			
Letter (8.5" x 11")	10.00		
Legal (11" x 17")	20.00		
C-Size (17" x 22")	30.00		
D-Size (22" x 34")	35.00		
E-Size (34" x 44")	60.00		
Custom Sizes (per sq. in.)	0.05		
Custom Map Production (per hr.)	60.00	1 hr. minimum; charge in	
Digital Data Files		Subject to disclaimer.	
Vector Format GIS Data			
SHP/GDB			
Building Footprints	50.00		
Address Points	50.00		
Hydrography	50.00		
Elevation Contours	500.00		
DWG			
Building Footprints	60.00		
Address Points	60.00		
Hydrography	60.00		
Elevation Contours	600.00		
Raster Format GIS Data			
TIF/JPG			
2005 Air Photos	30.00		



Exhibit C

# Fiscal 2016-2017 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	<u>Reference</u>
2008 Air Photos	100.00		
Entire City			
2005 Air Photos	1,200.00		
2008 Air Photos	6,000.00		
CD Delivery (additional charge)	1.00		
DVD Delivery (additional charge)	2.00		

#### **GLOSSARY**

#### A

### ACCOUNTING PERIOD:

A period of time, (month, quarter, year), for which a financial statement is produced.

# ACCOUNTING SYSTEM:

The total structure of records and procedures which discover, record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, balanced account groups, and organizational components.

# ACCRUAL BASIS:

Accounting method in which revenues and expenses are accounted for as they are earned or incurred, although they may not have been received or paid yet. The alternative is cash-basis accounting, in which revenues and expenses are recognized only when cash is received or paid.

#### ACTUAL:

Actual, as used in the fund summaries and department and division summaries within the budget document, represents the actual costs results of operations. This category is presented on a GAAP basis, with the exception that depreciation and amortization are not budgeted and principal payments on debt in the enterprise funds are budgeted as expenses.

# ADOPTED:

Adopted, as used in the fund summaries and department and division summaries within the budget document, represents the budget as approved by the City Council.

# ADOPTED BUDGET:

The financial plan for the fiscal year beginning July 1.

#### ALLOCATED COST:

A method for allocating overhead time and other expenses to activities that provide direct services.

#### ALLOTMENT:

To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

# AMENDED OR REVISED BUDGET:

The current year adopted budget adjusted to reflect all budget amendments approved by the City Council through the date indicated.

# AMORTIZATION:

The deduction of capital expenses over a specific period of time. Similar to depreciation, it is a method of measuring the consumption of the value of long-term assets like equipment or buildings.

#### APPROPRIATION:

A legal authorization that permits the City to make expenditures and to incur obligations and expend resources for specific purposes.

#### ASSESSED VALUATION:

A valuation set upon real estate or other property by a government body basis for levying taxes.

### ASSESSMENT ROLL:

A document prepared by the county establishing assessed valuation of real estate and other property with the amount of ad valorem tax owed.

#### AUDIT:

A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls and is intended to; ascertain whether financial statements fairly present financial positions and results of operations; test whether transactions have been legally performed; identify areas for possible improvements in accounting practices and procedures; ascertain officials responsible for governmental resources.

# В

#### BALANCED BUDGET:

A financial plan of operation in which revenues equal expenditures for the fiscal year. A balanced budget is required of municipalities by the State law.

# **BALANCE SHEET:**

A statement presenting the financial position of an entity by disclosing the value of its assets, liabilities and equities at a specified date.

#### BASE BUDGET:

Those resources necessary to meet an established and existing service level.

# BASIS OF BUDGETING:

Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes, which is in compliance with Generally Accepted Accounting Principles.

# **BEGINNING FUND BALANCE:**

The Ending Fund Balance of the previous period. (See ENDING FUND BALANCE)

#### BOND:

A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date(s) along with periodic interest paid at a specified percentage of principal (interest rate). Bonds are typically used for long-term debt.

#### **BUDGET:**

A plan of financial operation embodying an estimate of proposed means of financing them. Used without a modifier, the term usually indicated a financial plan for a single fiscal year. The term "A budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body.

# **BUDGET AMENDMENT:**

A change in expenditure levels and corresponding resources needed to accomplish an existing service level or unanticipated service. All budget amendments are reflected in the current year budget and have been approved by City Council.

# BUDGET CALENDAR:

The schedule of essential dates or milestones which a government follows in the preparation and adoption of the budget.

#### **BUDGET DOCUMENT:**

The official written statement prepared by the budget office and supporting staff which presents the proposed budget to the legislative body.

# BUDGET MESSAGE:

A general discussion of the proposed budget presentation in writing as a part of or supplement to the budget document. The budget message explains principal budget issues against the background of financial experience in recent years and presents recommendations made by the City Administrator.

# **BUDGET RETREAT:**

A meeting scheduled for the Mayor and Council with Administration to discuss important issues to be addressed in the budget. The place of the meeting is at a location away from City Hall and usually is at least a one-day event.

#### BUDGET SUPPLEMENT:

A request for an increase or decrease in an existing service level (over and above the base budget).

# **BUDGETARY BASIS:**

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), with the exception that (1) encumbrances are considered to be an

expenditure chargeable to appropriations; (2) no depreciation is budgeted for proprietary funds; and (3) bond principal in the enterprise funds is subject to appropriation.

# BUDGETING (APPROPRIATING);

The City prepares its budget in conformity with practices prescribed or permitted by the applicable statutes of the State of Utah.

 $\mathbf{C}$ 

#### CAPITAL BUDGET:

A plan of proposed capital expenditures and the means of financing them. The capital budget is usually enacted as part of the complete annual budget, which includes both operating and capital outlays. The capital budget should be based on a capital improvement plan (CIP).

# CAPITAL IMPROVEMENT PLAN:

A plan for capital expenditures to be incurred each year over a fixed period of several future years which sets forth each expenditure.

# CAPITAL OUTLAYS (EXPENDITURES):

Expenditures for the acquisition of capital assets.

#### CAPITAL PROJECT:

Any improvement or acquisition of major facilities with a useful life of at least five years such as roads, bridges, buildings, or land.

# CAPITAL PROJECTS FUND:

Funds that are used to account for financial resources to be used for the acquisition or construction of major capital projects (other than those financed by proprietary funds).

# **CASH BASIS:**

The method of accounting where revenues and expenditures are recognized as cash is received and disbursed.

#### CASH FLOW BUDGET:

A projection of the cash receipts and disbursements anticipated during a given time period. Typically, this projection covers a year and is broken down into separate projections for each month, week, and/or day during the year.

# CERTIFIED TAX RATE (C.T.R.):

A tax rate that will provide the same ad valorem property tax revenue for each taxing entity as was levied for the prior year by that entity, plus new growth, less the amount of increase to locally assessed real property taxable values resulting from factoring, reappraisal, or any other adjustment.

CIP:

#### See CAPITAL IMPROVEMENT PROGRAM.

### COMMODITIES:

Commodities are expendable items purchased through the City-approved centralized purchasing process. This classification includes supplies, repair and replacement parts, small tools, and maintenance and repair materials that are not of a capital nature.

# CONSUMER PRICE INDEX (CPI):

A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (i.e., economic inflation).

# CONTINGENCY:

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

# CONTINUATION BUDGET:

A level of funding which enables an organization to provide the same amount of services in the following fiscal year as the organization provides in the current fiscal year. A continuation level budget does not necessarily provide funding for growth in demand of services.

# **CONTRACTS PAYABLE:**

Contracts payable represents a liability reflecting amounts due on contracts of goods or services furnished to the City.

# CONTRACTUAL SERVICES:

Includes expenditures for services performed by firms, individuals, or other City departments. Supplies are not included in the contractual services accounts.

# CURRENT LEVEL OF SERVICE:

A term used to describe amount of service provided to the community in each service area with the current resources available.

# D

# DEBT SERVICE:

Payment of interest and repayment of principal to holders of a government's debt instruments.

# DEBT SERVICE FUNDS:

Established to account for the accumulation of resources and for the payment of general long-term debt principal and interest that are not serviced by the General, Special Revenue, and Enterprise Funds. It does not include contractual obligations accounted for in the individual funds.

#### DEMAND:

A type of measurement category. Demand represents the external factors that demonstrate the needs for the service(s) or program(s), i.e., population, service area, complaints, and waiting lists.

### DEPARTMENT:

A major unit of organization in the City comprised of sub-units called Divisions.

# **DEPRECIATION:**

A decrease or loss in value, as because of age, wear, or market conditions. Used in accounting as an allowance made for a loss in the value of property.

# DIRECT SALES:

Gross retail sales that are collected from local businesses.

#### DIVISION:

A sub-unit of a Department organization.

#### $\mathbf{E}$

# ELEMENT (General Plan):

There are three main elements of the General Plan which assist the City in delivering high quality services to its constituency. These three elements are LAND USE, TRANSPORTATION AND TRAFFIC CIRCULATION, and HOUSING. Other important elements include the annexation plan, community facilities and services, community identity, parks, trails and recreation, economic development, and environmental issues and resources.

# **ENCUMBRANCE:**

Includes obligations in the form of purchase orders, contracts, or other commitments. They cease to be encumbrances when paid, canceled, or when the actual liability is established.

#### ENDING FUND BALANCE:

Funds carried over at the end of the fiscal year. Within a fund, the revenue on hand at the beginning of the fiscal year, plus revenues received during the year, less expenses equals ending fund balance.

# ENTERPRISE FUND:

A fund used to account for operations that are financed and operated in a manner similar to private business enterprises, wherein the stated intent is that the costs (including depreciation) of providing goods and services be financed from revenues recovered primarily through user fees.

# **EXPENDITURES:**

Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.

### F

#### FEES:

Charges for specific services.

# FINANCIAL POLICY:

A government's directive with respect to revenues, spending, reserves, and debt management as these relate to government services, programs and capital investment. Financial policy provides an agreed upon set of principles for the planning and programming of government budgets and its funding.

# FISCAL YEAR:

Any period at the end of which a governmental unit determines its financial condition and the results of its operations and closes its books. NOTE: It is usually a year, though not necessarily a calendar year.

#### FORECAST:

A prediction of a future outcome based on known and unknown factors.

# FULL-TIME EQUIVALENT:

One position funded for a full year. For example, a permanent employee funded and paid for 40 hours/week and 52 weeks/year or 2 employees funded and paid for 20 hours/week and 52 weeks/year would be equal to one full-time equivalent.

#### FUND:

An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

# FUND BALANCE (EQUITY):

The excess of an entity's assets over its liabilities. A negative fund balance is sometimes called a deficit.

#### **FUNDING SOURCES:**

A term referring to the type or origination of funds to finance recurring or non-recurring expenditures. Examples include revenues such as ad valorem taxes, user fees, licenses, permits, and grants and non-revenues such as fund balance and inter-fund transfers.

# FUND SUMMARY:

A combined statement of revenues, expenditures, and changes in fund balance for the prior year's actual, adopted, estimated budgets, and the current year's adopted budgets.

# **GAAP ADJUSTMENTS:**

Differences arising from the use of a basis of accounting for budgetary purposes that differs from the basis of accounting applicable when reporting on operations in conformity with Generally Accepted Accounting Principles (GAAP). For example, depreciation and amortization in Enterprise Funds are not considered expenses on the budget basis of accounting, but are considered expenses on the GAAP basis.

#### **GASB 34:**

A new accounting standard used by the Governmental Accounting Standards Board that is applicable to state and local governments. Compliance with GASB Statement 34 is necessary for the preparation of financial statements in accordance with Generally Accepted Accounting Principles. A significant provision of this new standard includes the preparation of government-wide financial statements that summarize the information of the government as a whole using the accrual basis of accounting (in addition to the continuing requirements for fund financial statements using the modified accrual basis of accounting). Infrastructure assets such as streets, bridges, and sidewalks are also to be included in the government-wide financial statements. There are also expanded disclosure requirements.

# GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP):

Uniform minimum standards of guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP proved a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments is the National Council on Governmental Accounting=s Statement 1. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of governmental GAAP financial reports are different from, and much broader than, the objectives of business enterprise GAAP financial reports.

# **GENERAL FUND:**

A fund that accounts for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, and parks and open space maintenance. Revenues to support the General Fund are derived from sources such as property tax, sales tax, franchise fees and service fees.

#### **GENERAL LONG-TERM DEBT:**

Represents any non-matured debt not considered to be a fund liability.

# GENERAL OBLIGATION BONDS (G.O. BONDS):

Bonds secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's property taxing power (secondary portion). They are usually issued to pay for general capital improvements such as parks and roads.

# GOVERNMENTAL FUNDS:

Account for most governmental functions. Governmental Funds include the General Fund, Special Revenue Funds, and Capital Project Funds.

#### GRANT:

A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specific purposes.

#### I

# IMPACT FEES:

A type of charge for services imposed on new construction in order to support specific new demands on a given service, e.g., transportation, schools, parks and fire protection.

# **IMPROVEMENT DISTRICTS:**

Consists of property owners desiring improvements to their property. Bonds are issued to finance these improvements, which are repaid by assessments on affected property. Improvement District debt is paid for by a compulsory levy (special assessment) made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

# **INFRASTRUCTURE:**

A permanent installation such as a building, road, or water transmission system that provides public services.

# IN-LIEU PROPERTY TAX:

A statewide fee is assessed on motor vehicles "in lieu of property taxes" in the event a citizen does not otherwise pay property taxes on house they own. The fee is assessed based on the age of the vehicle. This is also commonly called the Motor Vehicle Tax.

#### INTER-FUND TRANSFER:

Amounts transferred from one fund to another.

# INTERGOVERNMENTAL REVENUES:

Levied by one government but shared on a predetermined basis with another government or class of governments.

# INTERNAL SERVICE FUND:

Established to account for the financing, on a cost-reimbursement basis, of commodities or services provided by one program for the benefit of other programs within the City.

The City maintains an Internal Service Funds to account for Fleet of vehicles and equipment.

#### ISO:

The Insurance Service Organization is used to rate the level of risk with the City for varies services provided.

# L

# LEGISLATIVE ISSUES:

Major policy decisions made by the City Council such as General Plan Sub-Elements, ordinances, and resolutions requiring study that need to be scheduled on Council's calendar.

#### M

#### MEASURE:

A term referring to any one of four different types of measure: a count, a ratio, a percentage, and a dollar amount. Before developing any measure, it is necessary to identify something that can be counted. In order to identify what is to be counted, the event being assessed must be determined, i.e. days spent in the hospital, certificates of occupancy issued, gallons of water treated, etc.

# MISCELLANEOUS (FUNDING SOURCE):

Revenues other than those received from standard sources such as taxes, licenses and permits, grants, and user fees.

# MISSION STATEMENT:

A broad statement of purpose derived from an organization's and/or community's values and goals.

# MODIFIED ACCRUAL BASIS:

The modified accrual basis of accounting is a mixture of both cash and accrual basis concepts. All funds are accounted for using the modified accrual basis of accounting. Revenues are recognized when they become measurable and available as net current assets. Sales taxes are recognized when in the hands of intermediary collecting agencies. All other intergovernmental revenues are recorded as revenue when received. Property tax revenues are recognized in the fiscal year for which they were levied. Licenses and permits, charges for services, fines and forfeitures, and other revenues are recorded as revenue when received in cash.

Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. However, an exception to this general rule would include principal and interest on general long-term debt which is recognized when due.

#### N

#### NET ASSETS:

The term is used to describe the difference between assets and liabilities to show total fund equity of the fund.

# **NET INCOME:**

Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers in over operating expenses, non-operating expenses, and operating transfer-out.

# O

# **OBJECTIVE**:

A statement specifying achievements to be attained within a prescribed time frame. An objective is exchanged/superseded by another objective at the expiration of the time frame. An objective is directly connected to how the resources of an organization will be used. An objective statement begins with an action verb and includes the quantified statement of the results expected as an outcome of the action.

#### OPERATING BUDGET:

Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government at controlled.

The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government. (See BUDGET)

# **OPERATING REVENUE:**

Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day–to–day services.

#### ORDINANCE:

A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form or law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which is applies.

#### OTHER FISCAL ACTIVITY:

Refers to various trust and agency funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, other governmental units, and other funds.

# **OUTSTANDING DEBT:**

The balance due at any given time resulting from the borrowing of money or from the purchase of goods and services.

# P

# PAY-AS-YOU-GO FINANCING:

Pay-as-you-go is the financing of improvement projects from current revenues. Such revenues may come from general taxation, fees, charges for services, special funds, or special assessments.

# PERFORMANCE BUDGET:

A budget wherein expenditures are based primarily upon measurable performance of activities.

# PERFORMANCE INDICATOR:

A performance indicator is a measurement designed by a reasoning process to determine whether or not a service objective has been met. It measures the effectiveness of achieving the objective or how well the objective has been accomplished.

#### PERFORMANCE MEASURE:

Data collected to determine how effective or efficient a program is in achieving its objectives.

# PERSONAL SERVICES:

Include the salaries and wages paid to employees plus the City's contribution for fringe benefits such as retirement, social security, health, and workers' compensation insurance.

# PROGRAM:

A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the City is responsible. A program differs from a division from the standpoint that cost centers from different departments may make up a program while cost centers from the same department to make up a division.

# PROGRAM BUDGET:

A budget, which allocates money to the functions or activities of a government rather than to specific items of cost or to specific departments.

#### PROJECT COSTS:

All the costs associated with a project. These costs include prior year actual expenditures, current year budgeted expenditures and future year planned expenditures.

#### PROPERTY TAX:

Based according to value of property and is used as the source of monies to pay general obligation debt (secondary property tax) and to support the general fund (primary property tax). (See AD VALOREM TAX)

#### RDA:

#### See REDEVELOPMENT AGENCY.

#### **RE-BUDGET:**

Carryover represents encumbered and committed funds carried forward to the next fiscal year budget.

#### REDEVELOPMENT AGENCY:

An agency of the City created to administer and account for community redevelopment and economic development project areas, which are financed by incremental taxes collected on the properties in the development. The taxes are used to pay back debt created from improving the infrastructure for the project.

#### REFUNDING:

A procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: (1) to reduce the issuer's interest costs or (2) to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited into escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the refunding bonds and the outstanding obligations being refinanced are referred to as the refunded bonds or the prior issue.

#### REPLACEMENT SCHEDULE:

A scheduled used to document information for vehicles and equipment currently used in operations. The information includes description of assets, year of purchase, useful life, amount of original purchase, year to be replaced, and estimated future cost of replacement.

#### RESERVE:

An account which records a portion of the fund balance which must be segregated for some future use and which is, therefore, not available for further appropriation or expenditure.

# **RESIDUAL EQUITY:**

A transfer of net assets to another fund when separating a function or service from a combined function or service.

# RESTRICTED REVENUES:

Funds collected for limited or specific expenditure purposes. These funds are earmarked for specific purposes by requirements within the resource origin, such as: regulations found in bond covenants; grant contracts; local ordinances; donations for a specific purpose; state statute; and federal law or administrative guidelines.

#### REVENUE:

The term designates an increase to a fund's assets which: does increase a liability (e.g., proceeds from a loan); does represent a repayment of an expenditure already made; does

represent a cancellation of certain liabilities; and does represent an increase in contributed capital.

# **REVENUE BONDS:**

Bonds payable from a specific source of revenue, which do not pledge the full faith, and credit of the issuer. Revenue bonds are payable from identified sources of revenue and do not affect the property tax rate. Pledged revenues may be derived from operation of the financed project, grants, excise, or other specified non-property tax.

#### **RETAINED EARNINGS:**

Accumulation of net income closed to the balance sheet at the end of the fiscal year. Also known as net assets and used only in the enterprise funds.

# S

# **SELF INSURANCE:**

The retention by an entity of a risk of loss arising out of the ownership of property or from some other cause instead of transferring that risk through the purchase of an insurance policy.

# SERVICE LEVELS:

Describe the present services provided by a City department and/or division within the department.

# SINKING FUND:

A fund (account) established by the City to set aside revenue over a period of time to fund a future capital expense or repay a long-term debt.

#### SPECIAL REVENUE FUNDS:

Established to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

#### T

# TAX INCREMENT FINANCING:

The collection of the incremental tax increase from economic development of a project area where debt has been issued as part of a Redevelopment Agency.

#### TAX RATE:

The amount of tax levied for each \$100 of assessed valuation.

#### TAX RATE LIMIT:

The maximum legal rate at which a municipality may levy a tax. The limit may apply to taxes raised for particular purposes or for general purposes.

#### TAXES:

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term foes not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as sewer services.

#### TENTATIVE BUDGET:

A preliminary budget created for review of Mayor and Council in the first meeting in May of each year. It is to be available for public inspection 10 days before the final adoption of the budget.

TRANSFERS is a term referring to monies moved from one budgetary fund or sub-fund to another. Because of legal or other restrictions, monies collected in one fund may need to be expended in other funds. A transfer is accomplished through Transfers-In (a source of funds) for the recipient fund and an equal Transfer-Out (a use of funds) for the donor fund. When this movement occurs between different funds, it is known as an Inter-fund Transfer. When it occurs between the restricted and unrestricted portions of the same fund, it is known as an Intra-fund Transfer.

# U

# **USER FEES:**

Charges for specific governmental services. These fees cover the cost of providing that service to the user (e.g., building permits, animal licenses, park fees).

# $\mathbf{Z}$

# ZERO-BASE BUDGETING (ZBB):

A method of detailed budget analysis and justification that combines elements of management by objectives and program evaluation. It is a vehicle to link management and planning to the budget process. ZBB starts with an examination of an agency's basic programs and services by the lowest management level, and continues up the organization as funding packages are prioritized at each level in accordance with available resources and desired outcomes. ZBB is a tool for objectively directing the allocation of funds among activities and programs. Its basis is the consideration of the efficiency and effectiveness of activities and programs.