SPRINGVILLE CITY CORPORATION



FISCAL YEAR 2013 – 2014

FINAL BUDGET

City of Springville, Utah

Prepared by Springville City Finance Department

Final Description Final Budget Description



City of Springville, Utah For the Fiscal Year Ending June 30, 2014

Prepared by Springville City Finance Department

Table of Contents

Springville Profile	4
Strategic Goals and Strategies	6
Budget Message	7
Budget Resolution	28
Certified Tax Rate Resolution	31
Budget Overview	
Organization Chart	36
Fund Descriptions and Fund Structure	37
Basis of Budgeting	40
Financial Policies	
Debt Obligations	48
Revenue Överview	50
General Fund	54
Special Improvement Fund	156
Debt Service Fund	
Capital Projects Funds	162
Special Revenue Funds	167
Internal Service Funds	173
Enterprise Funds	183
Water Fund	184
Waste Water Fund	193
Electric Fund	
Storm Water Fund	210
Solid Waste Fund	217
Golf Fund	224
Redevelopment Funds	230
Building Authority Funds	232
Joint Ventures	
Exhibit A – Pay Scale	240
Exhibit B – Approved Positions List	
Exhibit C – Comprehensive Fee Schedule	244

Springville Profile

2014

A Rich History

First explored by Father Escalante, a Jesuit Priest, in 1776,
Springville was originally settled by eight pioneer families in 1850.

It was first called Hobble Creek by the early pioneers because their horses were often hobbled (by loosely tying their front feet together) and left along the stream to graze in the lush grass. If the horses wandered into the creek, the hobbles came off in the water. Thus, the settlement earned its original name. Later as the town grew, the name was changed to Springville, but the canyon stream and golf course have retained the name of Hobble Creek.

Springville – Quick Facts	;
Population	29,466
City Population Rank	
in Utah	24
Land Area	14.4 sq. mi.
Population Density	_
(ppl./sq. mi.)	2,046.3
Average Household	
Size	3.49
Median Household	
Income	53,965
Per Capita Income	19,269
Total Housing Units	8,087
Median Age	24.7

An Ideal Location

Springville is located in one of the most beautiful regions of the nation—nestled in the foothills of The Wasatch Range of the Rocky Mountains, two miles east of Utah Lake and just 45 miles south of Salt Lake City. Lying astride the I-15 freeway that runs between Canada and Los Angeles, the City is ideally positioned with easy access to Interstate 80 running between San Francisco and New York for distribution of goods by road to the major markets in the West. All vehicular traffic that transports goods to the north, south, east and west funnels through the interstate hub near Springville's strategically important freeway

location.

A Great Potential

With its strong connection to the arts, Springville is thriving community that has experienced steady growth over the past ten years. Its current population of 30,000 continues to increase with 4.6% annual growth.

Form of Government

Springville is organized under general law and governed by a six-member council (the "City Council") consisting of the Mayor and five council members who are elected to serve four-year overlapping terms. Duties of the council members include the responsibility for all City affairs in general. The City Council must approve (and may revise) the budget of any City department. The Council serves as the legislative body and appropriates funds for City functions. The Council also licenses and regulates

businesses, exhibitions, and recreation within the City. The Mayor presides over all City Council meetings but may not vote, except in the case of a tie vote by the Council members.

The daily management of the City is conducted by the City Administrator. The City Administrator facilitates, coordinates and supervises the work of all City departments and ensures that the Mayor and City Council's policies and direction are successfully implemented. The Administrator also works to develop programs and policy alternatives for consideration by the Mayor and City Council.

The following table shows the names and current term in office of the Mayor, the members of the City Council and certain administrative officers of the City:

Office	Name	Term Expires
Mayor	Wilford Clyde	January 2014
Councilmember	Ben Jolley	January 2014
Councilmember	Mark Packard	January 2014
Councilmember	Dean Olsen	January 2016
Councilmember	Rick Child	January 2016
Councilmember	Chris Creer	January 2016
City Administrator	Troy Fitzgerald	
City Attorney	John Penrod	
Finance Director	Bruce Riddle	
City Recorder	Venla Gubler	
City Treasurer	Doris Weight	

Businesses in Springville

In 1944 Springville City had more contractors listed in the City boundaries than any other city per capita in the nation. Contractors listed included Reynolds Construction, Thorn and Sons, Strong and Grant, J.M. Sumsion, Whiting and Haymond, and W.W. Clyde and Company. Springville City is still home to W.W. Clyde and Company along with established businesses like Nestlé USA (Stouffers) and Wing Enterprises (Little Giant Ladder).

Major Employers In Springville	Employees
Nestle USA – Food Group, Inc.	1,800
Wal-Mart	500
Neways International	440
Springville City	400
Flowserve Corporation	350
Kitco Inc./Wenor West	308
MMS Pro	275
Little Giant Ladders (Wing Enterprises)	200

Strategic Goals and Strategies

2014

Mission Statement

The mission of Springville City is to promote a safe and healthy environment for its citizens by providing services, facilities and opportunities in a fiscally responsible manner.

Goal One

Prudent Management of Public Funds

- Create and adhere to financial and budget policies.
- Adopt and implement effective personnel policies.
- Efficient use of the labor pool.

Goal Two

Effectively Plan For Growth and Budget Policies

- Review the General Plan annually and update as needed.
- Attract, retain and expand businesses which support the long-range economic development of the City.
- Periodically review City Code to meet the needs of a growing community.

Goal Three

Enhance Communication Between Government and Citizens

- Provide periodic newsletter to citizens.
- Involve citizens in strategic planning.
- Improve public relations between employees and citizens.

Goal Four

Improve The Quality of City Services

- Implement measurable performance plans.
- Continuing education and training of personnel.
- Implement and maintain an efficient equipment inventory plan.

Goal Five

Protect The Rights and Properties of the Citizens

- Update and enforce codes relating to rights and property of community and citizens.
- Increase community policing programs.
- Decrease crime rate and personal property loss.



Budget Message

2014

May 30, 2013

Mayor Clyde and Members of the City Council,

Enclosed, please find a complete copy of the proposed budget for fiscal year 2014. This budget was created with input from a directors and superintendents within the organization and under the direction of Mayor Clyde. Final adjustments and decisions related to balancing the budget were made by the City Administrator with significant input from Assistant City Administrators Bruce Riddle and John Penrod. Following input and direction from the Mayor and Council at the Budget Retreat on April 30, 2013, the budget document was adjusted in preparation for Preliminary Approval by the City Council in early May. Additional input from the Mayor and Council resulted in this final budget.

The purpose of this memorandum is to highlight significant changes, alterations and findings while creating a balanced budget in all funds. As always, the challenge of thoroughly reviewing the detail associated with creating a 200 plus page budget is a daunting one. Springville Directors and supervisors were extremely cooperative in providing the detail necessary to support the attached document. Numbers for this memorandum were taken from the budget document on May 30, 2013 and they may not reflect the exact numbers in the adopted budget.

Snapshot

<u>Revenues</u>

- Revenues are estimated to be UP \$770.731.
- There is an additional \$343,750 transfer from reserves to make the payment to CUWCD for the 400 E. project. This was saved over the past several years.
- Total revenues (including the 400 E. transfer) are \$18,189,619.
- No new taxes and only a few general fund fee adjustments recommended.

Wages and Benefits

- Benefits rose painfully. Currently, the City pays 90% of insurance costs. This budget reduces the formula to 87%. Increases in Worker's Compensation (20%,) Dental (5%) and Pension are all funded in the budget.
- A Merit increase of 2% and a Market adjustment of 1% are included in the budget.

• The total increase in payroll dollars (including new positions) is 4.6%. An average employee will see an increase in 5.7% on wages and benefits after taking into account the shifted costs of health insurance.

Line Items

- Directors were generally very good at holding line item increases to minimal amounts.
- Highlights include:
 - o Art City Days budget increased to provide a concert next year as well.
 - o Economic Development and Volunteer Program switched back to Administration budget.
 - o Fire and Ambulance budgets combined to reflect changes in overall organization.
 - o 37.5% increase in sidewalk maintenance proposed.
 - An increase in street tree planting will be required due to subdivisions building out.
 - o Cemetery is anticipating some payroll savings due to a retirement.
 - CUWCD will be paid for costs they incurred in our behalf for the 400 E project.

Capital Projects

- \$3,163,014 of Capital Projects is being proposed.
- This number is somewhat misleading due to the payment of the 400 E sinking fund dollars. A breakdown of major projects is as follows:

0	\$830,681	General Fund payment of 400 E project
0	\$670,733	C Road Fund Maintenance projects
0	\$561,000	Vehicle and Equipment Fund
0	\$375,000	Roundabout at 400 S. 1300 E.
0	\$150,000	Facility Repair and replacement reserve
0	\$100,000	Rivoli Theater Restoration
0	\$100,000	Airport Runway Extension
0	\$75,000	Parks Irrigation Central Control System (Grant)
0	\$50,000	Evergreen Cemetery Fence
0	\$50,000	In sidewalk projects on West Center Street and East 400 N.
0	\$200,600	Misc. smaller projects

• Total expenditures from the Vehicle and Equipment Fund (Including Enterprise Funds) is \$1,045,700 in vehicles and equipment purchases. This is slightly more than total funding at \$966,612.

New Programs and Services

• Funding for one additional Patrol Officer.

- Funding for additional part-time hours in Dispatch to allow for two dispatchers at all times between 6 am and 2 am.
- An update to the Streets Master Plan and Impact Fee.
- Funding for a Recreation Superintendent while eliminating 1,040 part-time hours.
- Funding for additional part-time hours to keep the water feature running.
- \$20,000 for recreation center planning.

Overall Comments- Enterprise Funds

- All funds are balanced.
- No utility rate increases are recommended (except a nominal dollar amount increase in secondary water services.)
- Some revenue increases are anticipated due to growth.
- Impact fees are conservatively projected without considering the possibility of major development.
- Final implementation of the Asset Management System is in the budget.
- Water, Sewer, Electric and Storm Drain have reserved funds being used to pay for the 400 E project.

Water

- \$3,000,000 in grant money and the associated pond project is in the budget.
- Most of Water's capital projects are reserves for upcoming major projects.
- A change of position is recommended from a Water Reclamation Facility Worker to an Electrician. This would free up more expensive Power Electricians and provide in house services for Wells, WRF and other Public Work's needs. Funding for the position would be shared by Water and Sewer.
- A bond was paid off in water freeing up about \$135,000 for capital projects.
- Restructuring of the 2008 Water and Sewer Bonds will result in savings to this fund.

Sewer

- Needed Sewer projects continue to be hampered by a high debt load, however a
 restructuring of the debt will help the fund. Due to the restructuring, no debt
 principal will be paid this year and the overall interest rate has been reduced by
 200 basis points. Savings in principal debt payment have resulted in funds being
 shifted to capital projects.
- Over \$1,593,905 in capital projects and reserves are funded.

Electric .

- Overall power acquisition costs are anticipated to continue to go down.
- Impact fees are projected fairly flat despite more growth due to the anticipation of LOWER impact fees.

- \$621,822 in impact fee projects is recommended from the new master plan.
- Power will begin saving for a potential generation project in an amount just over \$800,000. In conjunction with this project, the Council directed staff to explore extensive gas hedging options to keep power rates stabilized into the future.
- Approximately \$700,000 in capital projects are recommended above the generation project.

Storm Water

• After undertaking a large project this year, Storm Water will need to build reserves to pay for needed capital projects.

Solid Waste

- Solid Waste is showing higher profits this year due to recycling.
- A new Recycling Division was created.
- The length we keep Garbage Trucks was increased to 7 years, thereby reducing necessary reserves to replace the vehicles.
- Two part-time employee positions were combined to create a full-time position in this fund resulting in a small increase in personnel costs.

<u>Golf</u>

- This fund is balanced off of revenue projections we have not met in several years.
- We are moving to online scheduling of tee times. Other courses see a slight increase in bookings with such a system.
- The new golf cart lease (without the benefit of trade-ins) has resulted in higher costs which are covered in the budget.
- Higher utility fees are expected after adding air conditioning.
- Golf's operating transfer was eliminated to enhance our ability to improve the clubhouse and grounds around the clubhouse. \$60,000 has been budgeted for this purpose this year.
- Golf fees are being increased effective July 1, 2013 which equate to approximately \$1.00 per nine hole round.

Overall, I am pleased to finalize this budget. As stated for the past two years, I feel that the operations and services provided to the citizens are sustainable into the future. It is exciting to see the revenue side start to grow again and this should allow us the ability to meet growth demands as they arise over the coming years.

Original Direction from the January Budget Retreat

During the January Budget Retreat, the City Council gave direction to staff to prepare a budget while considering the following items. We are pleased to share a budget with you that will accomplish virtually all of the bullet points below.

General Fund

Revenues

- Continued reasonable revenue forecasts with modest growth anticipated
- Selected inflationary fee increases to avoid larger percent increases in the future while maintaining competitive position with neighboring communities.
- Consider alternative revenue sources if additional programs or enhanced service levels are proposed
 - o Property tax
 - o RAP tax
 - o Enterprise fund transfers
 - o Public/Private Partnerships
 - o Inter-local Agreements/Special Service Districts

Expenditures

- Fund mandated increases in retirement benefits
- Fund approved increases in Fire and EMS staffing
- Minimize benefit package decreases
- Attempt to fund pay increases in accordance with City policy
- Consider funding positions that result in net cost savings or improved efficiency and productivity to the organization (i.e. grant writer, warehouse clerk/parts runner, etc.)
- Additional recreation funding
- Fund Council-requested projects
- Continue funding vehicle and equipment replacement and major facility maintenance sinking funds
- Increase effort to fund prioritized capital projects
- Maintain current service levels
- Maintain current funding levels; require justification from departments for proposed increases

Enterprise Funds

Revenues

• Selected inflationary rate increases to avoid larger percent increases in the future while maintaining competitive position with neighboring communities

Expenditures

- Aggressively plan for infrastructure maintenance
- Consider debt financing for capital improvements at the Golf Course based on marketing targets being met
- Complete transition into recycling operations (subject to final Council approval)
- Review composting operations consistent with SUVSWD strategies and modify if warranted
- Begin preparations for implementation of secondary water service
- Maintain current service levels

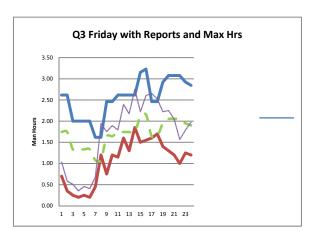
Significant Adjustments/Changes

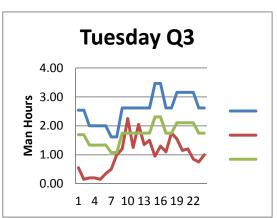
A. Personnel expands due to growth.

Since the year 2000, Springville City population has grown by nearly 50% from 20,424 to well over 30,000 citizens. With today's proposed changes, during the same time period our full-time employee count has grown 18% from 147 to 176 employees. The police force will have grown from 22 officers to 28 officers—a 23% increase.

The budget recommends adding two full-time employees—a police officer and a recreation worker. The budget also changes the classification of two half-time employees to full-time and changes the duties of an employee significantly with the water and sewer funds.

A new police officer is recommended after a careful review of police work rate. The charts below demonstrate how we are reaching times when no patrol officers are effectively available to answer new calls. This new metric enables to see how we are scheduling versus actual call volume and when we are out of patrol capacity. While we are not completely out of capacity, growth will carry us out of capacity in coming months. As a result, a new patrol officer has been recommended to allow our patrols to move to consistently have a minimum of three officers on patrol with the exception of graveyard shifts and Sundays.





New recreational opportunities for families continue to be a significant demand of our citizens. Surveying continues to show this as a top priority. Recreation has had the same number of employees for the past ten years or longer. A new recreation employee will allow for expansion of program offerings and improvements in the quality of recreational offerings.

The Water and Sewer funds propose to take an open position and convert it to an electrician position. This will allow significant efficiencies throughout the organization. Highly-paid Power Electricians can focus their efforts on maintaining our power substations and transformers. A Public Works employee will better understand the electric

needs of our wells, lift stations and water reclamation facility. Public Works can schedule their projects based upon their needs without negotiating against the needs of the Power Department.

The Affordable Care Act is causing us to reevaluate our half-time positions that are being phased out. Two positions are recommended to go full-time, while the others will have slightly reduced hours. In Power we will move our inventory position to full-time. This will give more attention to both power and fleet inventory needs. We hope to reduce trips to local supply stores by more carefully watching inventory levels. In the Court, our Judge will move to full-time status. Case load does not currently demand the change, but state law limits our ability to approach this differently. Our contract with the judge will result in very little cost to the city. This is primarily a word change only.

Part-time hour changes include some additional hours for dispatch services so that we have two dispatchers on all shifts except graveyard and part-time hours to support the new water feature at the Civic Center.

B. Pay and Benefit Increases

The proposed budget includes funding for a 2% merit-based increase and a 1% market/cost of living adjustment (COLA) to employee salaries and wages. The merit based increase will allow Directors to reward key employees with merit increases. COLA changes will allow all employees to see some increase and it will work to keep our grade scale in line with neighboring communities.

Council direction from the January Budget Retreat was to work to minimize benefit reductions. This proved to be very difficult. Health insurance, even after going out to bid, will be going up 19.8%! Dental is up about 5%, Worker's Compensation Insurance is up about 20% and pension is up about 1.5%. We have begun to incur costs for the Affordable Care Act. This accounts for about 5% of the health insurance increase.

The budget recommends changing our current formulas for benefit administration. Currently, the formula has the City paying 90% of the base, traditional insurance plan. The budget incorporates the City paying 87% of the total cost. This will shift costs to employees for health insurance. The budget recommends leaving the base plan benefits the same and slightly altering the high deductible and buy up plans to keep the cost effects about the same across all plans.

The City provides three different options for employees and the costs are divided between single, double and family coverage. As a result, it is impossible to state the exact effects. As proposed, some employees could even make as much as \$400 from the proposed changes due to extra money being placed in health savings accounts. With this said, the average employee on a double or family plan will probably lose \$400-\$700 on this adjustment. Meanwhile the City will pick-up something approaching or exceeding \$325,000 on health insurance increases alone.

The budget pays for all pension increases and other benefit increases.

Overall, the total budget for wages and benefits is going up 4.6%. The lower amount is due to retirements and ceasing to fund some unfilled positions. The average employee, *even with the health insurance adjustment* will see an increase of about 5.7% in total compensation value.

C. Capital Requests

As is the norm, we were unable to fund the majority of General Fund Capital requests. With that said, we are able to fund an impressive number of capital requests. We are transitioning to a period of saving for large projects in many of our funds. This are assigned as projects and show up on the various department detail sheets, however, many of the projects will not be undertaken this year.

General Fund capital projects are enhanced by bringing forward dollars saved to pay for the 400 E project. Therefore the numbers look quite large in the General Fund.

The water fund contemplates the start of the major secondary water project with \$3,000,000 going towards the creation of a pond and infrastructure to start this utility.

The total *funded* capital items in this year's budget are as follows:

Fund	Capital Projects	Vehicle and Equip Total Capi						
General Fund	\$2,602,014	\$561,000	\$3,263,014					
(includes C Road Fund and 400 E Reserve Capital Expenditures of \$1,501,414)								
Water	\$4,835,558	\$ 37,025	\$4,872,583					
Sewer	\$1,593,905	\$ 58,121	\$1,652,026					
Power	\$2,152,646	\$116,487	\$2,269,113					
Storm Water	\$ 310,274	\$ 31,203	\$ 341,477					
Solid Waste	\$ 42,887	\$145,785	\$ 188,672					
Golf	\$ 70,000	\$ 42,676	\$ 112,676					

These capital projects are highlighted by the following projects from all funds:

0	\$3,000,000	Secondary Water Pond and Initial Pipeline (Grant)
0	\$950,000	1500 West Sewer project
0	\$670,733	C Road Fund Maintenance projects
0	\$600,000+	Power Circuit Upgrades
0	\$500,000	Vehicle and Equipment Fund
0	\$375,000	Roundabout at 400 S. and 1300 E.
0	\$150,000	Facility Repair and replacement reserve
0	\$100,000	Airport Runway Extension
0	\$100,000	Rivoli Theater renovation
0	\$75,000	Parks Irrigation Central Control System (Grant)

\$50,000 Evergreen Cemetery Fence
 \$35,000 Continued Remodeling of the Golf Clubhouse

Significant amounts of money are being reserved for additional, future capital projects, including:

0	\$875,000	900 South Waterline Upgrade
0	\$811,000	Power Generation Project
0	\$200,000	900 South Sewer Line Replacement
0	\$150,000	Bartholomew Water Tank Replacement
0	\$25,000	1700 East Storm Drain Project

D. Recycling

Our opt-in recycling utility will be in operation before the start of the budget year. This budget introduces a recycling division. It is small in scope today in terms of costs. The new program significantly increased the budgeted profits of the solid waste fund.

Detail

A. General Fund

1. Revenues

Revenues are getting back on a healthy track. The formal budget documents show our revenues increasing at 7.1% This includes \$343,750 being brought into the budget from C Road Fund reserves that have been saved to pay for the 400 East project. Without this insertion our revenues are still up 4.9%. Our largest revenue sources, taxes, are projected up 3.3%. Charges for service are also starting to go back up. Charges for building and recreation services are predicted up significantly. Most Enterprise Funds are showing nominal, growth related increases of 1% to 3%.

For the fourth year in a row, the wildcard in revenues continues to be new development. This year we have moved from an estimate of 180 estimated dwelling units or equivalent to 210. This is about a 15% increase. We have chosen to be very conservative on the revenue side of this analysis. Currently approved projects could make this projection very low. If we have projected low, the primary beneficiary will be impact fees revenues. We can always add projects during the year if revenues and need arise.

Revenues have been estimated very conservatively. The approach is to have a higher likelihood of coming to the Council with extra revenue than having to come with the need to cut services.

2. Operations

In accord with policy direction from the Council, operational line items continue to be scrutinized. Until we see significant inflation, we are carefully reviewing these lines. Because these lines have received so much scrutiny, there is little to find. However, this did not stop the review. Detail is required on all significant line items. I am pleased to report that Departments were able to generate significant detail justifying these lines. Until justified we will continue to hold the line on operational expenses.

Buried in the dozens of pages of departmental line item detail, are a few interesting tidbits of information. These include:

- We are experimenting with a fee-based concert for Art City Days in FY2013. Provision to continue this new program is included in the FY2014 Art City Days budget.
- In conjunction with management changes, economic development and the volunteer program are again captured in Administration.
- Over the course of the last few years we have combined the Fire and Ambulance services. This is reflected in the budget this year with the elimination of a separate Ambulance budget.
- A 37.5% increase in sidewalk maintenance dollars is proposed.
- Street tree planting dollars are up significantly in accordance with previously received revenues and the projected completion of subdivisions that have paid for this service.
- The cemetery budget is anticipating significant payroll savings due to a retirement. Central Shop is seeing similar payroll savings for the same reason.
- In the General Fund, Water, Sewer and Storm Water, reserves are being utilized to pay Central Utah Water Conservancy District for costs they incurred in our behalf on the 400 E project. This bill is due in December, and we have been saving for this expense for several budget years.

3. Capital/Programs

We continue to review and get additional detail on the future needs of the City. Building systems inventories have been completed. These surveys will allow us to get a better handle on future costs for parking lots, roofs, HVAC systems, chairs, carpet and other large expense needs within our facilities as we analyze them. We commenced saving for these needs in the FY2013 budget. An additional \$150,000 has been inserted into the capital items for capital needs associated with facilities.

From an accounting standpoint a lot of money (\$830,681 in the General Fund alone) is being spent in capital to pay for the 400 E improvements that the City purchased through CUWCD. Even with this move, the City plans to spend well over \$800,000 maintaining our roads.

A number of other capital requests were funded including server renewal, copier replacement, accounting software upgrades, traffic counters, police radio replacements, a ballistic shied, fire SCBA replacements, security at the museum and a pulse oximeter. We will also see grading changes at Ray Arthur Wing Park to make the play field more

usable and gutter changes at the museum to protect the Art from potential water damage. There is also a grant funded project to centralize our sprinkler management in the parks. This should result in cost and water savings.

On the vehicle and equipment side, expenditures totaling \$963,700 across all funds are recommended. Revenues totaling \$884,612 are being transferred in. For clarity, whether any of these items are funded or not, the budget does not change. We are transferring \$500,000 annually to pay for vehicles and equipment out of the General Fund. Thus, to change the General Fund budget we would need to change the transfer.

Interest and resell values are credited back to individual department reserves to encourage saving and taking care of vehicles. These two credits mean that we are covering our vehicle expenditures for this fiscal year and our reserve will remain near \$2,000,000.

Replacing the following vehicles and equipment is recommended:

1 Cemetery Light Dump Truck 5 Police Vehicles (2 patrol, 1 supervisor, 1 truck, 1 investigator) **Engineering Light Truck** 1 Water Light Truck 1 Electric Light Truck 2 Electric 550 1 Sweeper 1 4 **Buildings and Grounds Mowers Buildings and Grounds Salt Spreaders** 2 **Buildings and Grounds Gator** 1 Dishwasher at the Golf Course 1 **Engineering Plotter** 1 Golf Fairway Mower 1 Recreation Sand Pro (Field Maintenance) 1 Recreation Mule 1 1 Streets Trailer Streets Dump Pup 1 1 Streets Loader 1 Water Boring Missle

One new vehicle associated with a new Recreation Superintendent is funded.

4. Personnel

A common business axiom is that people are our most important asset. Within our service heavy organization people are also our largest cost.

A. Wages and Benefits

After years of no raises and continual budget cuts, the City was able to offer meager increases last year. This year, the Council charged Administration with attempting to fund mandated increases in retirement benefits, minimize benefit package decreases and attempt to fund pay increases in accordance with City policy. As worded, we probably met these targets. Retirement benefit increases were funded. Other benefits were decreased, but minimally. Raises were funded, but not at City policy levels.

The current budget funds a 2% merit increase at levels from 0% to 6% as determined by supervisor evaluation and review by department Directors. A 1% market adjustment is also funded. The market adjustment moves the grade scale which thus benefits topped out employees.

Benefits rose in virtually every category. Health insurance rose 19.8% despite going out to bid. Worker's Compensation rose nearly 20%. Dental insurance rose 5%. Life insurance and long term disability costs also rose. Pension rises seem modest at 1.5 to 3%, depending upon the various plans. While this seems modest, it affects the entire payroll, thus pension impacts alone cost over \$200,000 more!

The budget funds all increases, with one exception. The current 'formula' for health coverage is that the City pays 90% of the lowest cost traditional health insurance plan. It is proposed that this be changed to 87%. This shifts 3% of the total health insurance cost to the employees. No benefit change to the lowest cost traditional plan is recommended. The cost to employees on this plan will increase by several hundred dollars (Approximately \$650 for a family plan.) In our largest plan, the High Deductible, Health Savings Plan, we are recommending a change in plan structure that increases the total out of pocket exposure, but also *increases*, the amount the city pays into the health savings plan. This exposes employees to several hundred dollars (approximately \$600 on a family plan) of increased risk.

What does this mean? An average employee making \$20.40 per hour will see a 5.7% increase in total dollars going to wages and benefits. Not all employees will be so lucky. A topped out, average pay employee may see a net decrease in overall take-home pay. In discussions with the Employee's Association and with the Directors, maintaining benefits was as important or more important than wage increases.

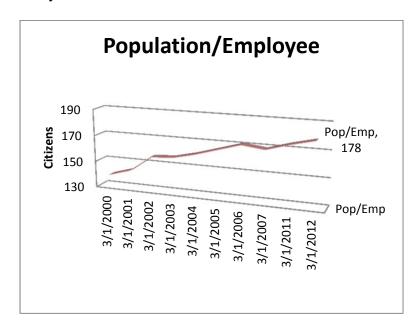
We are beginning to see the impacts of the Affordable Care Act. They are significant. We are paying something approaching \$100,000 in new fees and administrative costs associated with the act. Much of this money is going straight to Washington.

Overall, our wages and benefits are up 4.2% over FY2013. A summary of these costs shows:

	<u>Salaries</u>	<u>Benefits</u>	<u>Total</u>
GF	7,705,662	3,583,907	11,289,569
Enterprise	3,626,489	1,793,638	5,420,127
Total	11,332,151	5,377,546	16,709,696

B. New Positions

The number of citizens served by a full-time employee of Springville City has steadily increased since the year 2000.



Some of this is due to efficiency garnered by technology—internet bill pay, book sorting equipment, etc. Some of this is due to the decreased need to add management once a basic management structure is in place. Hopefully, much of it is due to increased efficiency and better management. Assuming we are approaching a high level of efficiency, the growth in the community will demand additional employees even without adding or enhancing services. With the projected return of a relatively modest 2% growth rate, we will need to add three full-time a total and five *full-time equivalents* (FTE) annually just to keep up with growth demands.

This year, it is proposed that we add three full-time employees and between four and five FTE. This is assuming we do not count two vacant positions that have previously been funded. These vacant positions have been vacant for some time. Otherwise, both numbers drop by two.

i. Public Safety

In the Police Department it is proposed that we add one patrol officer and some part-time dispatch hours to better serve the public.

Additional part-time dispatch hours will allow coverage for a minimum of two dispatchers to be on shift except for the hours of 2 am to 6 am. This will require us to move back from ten hour shifts to eight hour shifts.

In analyzing the police needs, we have not relied on out-dated measures such as officers per thousand citizens. Rather, we have used more advanced techniques to seek to understand truly how busy we are in responding to emergency situations.

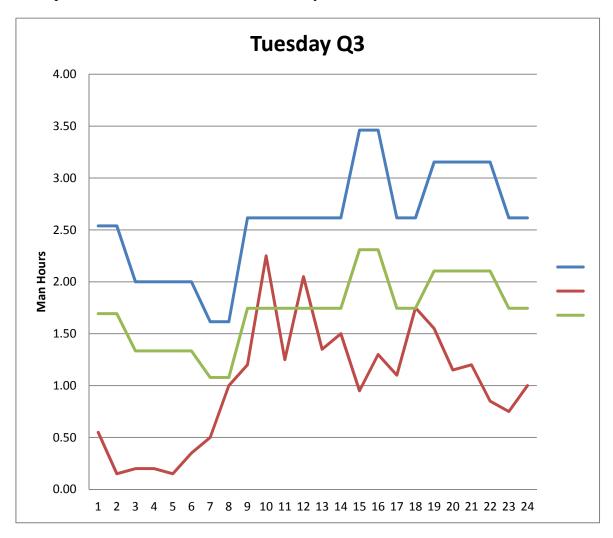
The chart below shows our staffing on Tuesdays during the third quarter of calendar 2012. The top line is a compilation of man-hours we have available to respond to calls (y-axis) charted against hours of the day (x-axis.) So, at 11 am on Tuesday last year we had 2.5 man-hours available. What this really means is that we had two or three officers on shift.

National standards recommend that officers be added when 60% of your officers are busy so that you always have some capacity to respond to a new emergency call. Officers not on calls engage in a number of necessary services. This officers patrol, do traffic enforcement, write reports, unlock cars for people, etc. The middle line on the chart represents the 60% 'max busy' line.

The bottom line indicates are actual call volumes. Taking all calls and actual response times, we can determine the average length of call. We also determined the number of calls requiring a second officer response and plotted this over available hours. The chart reveals that on different days and hours we are moving above the standard. With a larger department, I would probably wait to recommend additional officers. However, when put into context, this chart becomes concerning.

This chart shows that there are regularly times where we have two officers on shift *and more than two citizen-initiated calls for service*. Thus we regularly have situations where there are more calls than we have people available.

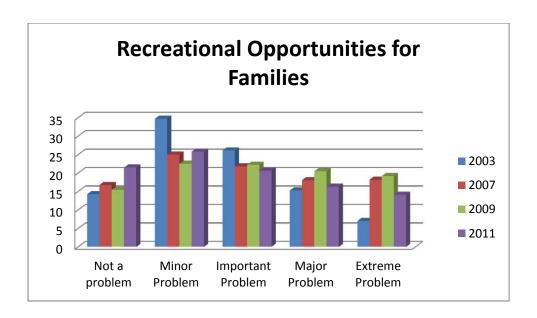
Adding one officer and changing the assignment of another officer will allow us sufficient staffing on our three patrol teams to have a minimum of three officers on shift except between 2 am and 6 am and on Sunday.



ii. Recreation

For the past three citizen surveys, the need for additional recreation services and recreation opportunities for families has been near the top of every list. With the economic downturn it has been impossible to meet this demand with additional staffing. This year it is proposed that we meet this demand with a Recreation Superintendent. This position would be focused on enhancing our sports activities. It will also allow the Recreation Department to have a person to supervise the department in the absence of the director.

The proposal eliminates a part-time recreation position and adds some revenue to recreation in the form of some new programming. It is anticipated that much of the time will be focused on enhancing existing programs.



iii. Public Works Electrician

In January, the Council directed staff to consider funding positions that result in net cost savings or improved efficiency and productivity to the organization. Public Works proposed one such position. By shifting the duties of an existing opening, the Water and Sewer Divisions can fund an electrician. This electrician will meet the needs for electrician services in public works by servicing our wells, water reclamation plant, and lift stations. This will free up our Power Electricians to focus on sub-stations and other high voltage needs. It will also cut-down on higher priced call-out overtime in the power department.

iv. Other personnel adjustments

Part-time hours were added to Parks to cover service for the new water feature and to assist in the landscaping around wells and lift stations. The costs for the later hours were billed in administrative transfers. Some additional hours were assigned for inventory assistance in Central Shop. Additional hours were also assigned to cover anticipated growth in rental demand at the library and museum.

5. Reserves

Recent changes in state law will allow cities to reserve as much as 25% of their general fund revenues. After discussion, the City Council directed staff to maintain our reserve levels in the 18-20% range.

6. Airport

The airport continues to work on an aggressive expansion campaign. This appears to even be accelerating. For the past several years, operating revenues and expenses at the

airport have balanced and the airport has not asked for City funds. With recent policy changes at the state and federal level, cities will need to pay more of the costs associated with airport projects. As a result, the airport will likely need money from Springville and Spanish Fork or they need to slow down their expansion campaigns. The current advice from Spanish Fork is that the Airport will need an infusion of \$100,000 from Springville City this budget year. This request is funded in the preliminary budget.

7. Rivoli Theater

After many years of owning the Rivoli Theater, capital dollars will be allocated to prepare the theater for future operations. \$100,000 has been budgeted to begin renovations to the theater. Hopefully, this allocation will put the theater in a position where we can open the facility next fiscal year.

B. Enterprise Funds

1. Power

a. Revenues

Power is expecting nominal, development related growth in most rate categories. In the large industrial sales the trend continues downward. Aggressive conservation efforts along with dropping production are causing this reduction.

Impact fees are being reduced based upon anticipated reduction in impact fee rates. Total revenues show down due to the large projects completed during the current fiscal year. Nevertheless, the fund continues to show an anticipated profit of close to a million dollars after transfers.

The tentative budget shows a bonding project for new generation. Internally, this discussion has transitioned to a gas project and savings for a potential generation project. This will be a major policy discussion during the retreat.

b. **Operations**

Both Generation and Distribution Divisions show lower costs this year. In both cases, this is due to the City ceasing to fund two previously funded positions. These positions have been vacant for some time. We are also not funding as much professional service as the Master Plan projects are complete.

Following discussion at the Budget Retreat, the City Council has requested a full presentation on natural gas hedging options for Power. By locking up a significant portion of our fuel needs for the next five or more needs, we will have a good idea of what our power purchase budgets will look like. This is the largest line item in the city budgets. Firming up this line will give us confidence in the ability to maintain our power rates for many years to come.

c. Capital

Power will spend \$1,341,646 in capital projects. In addition, \$811,000 will be reserved for a power generation project that will utilize some of the gas hedged to maintain rates. The largest projects involve the upgrade of several circuits to accommodate growth. A number of other minor projects are listed in Generation and Distribution on the capital page.

d. Personnel

Two vacant positions will no longer be funded. A half-time employee will be moved to full-time resulting in several hundred additional hours. This position will help us continue to improve efficiency in inventory and stocking services.

2. Water

a. Revenues

Water revenues are expected to increase slightly due to residential demand. These revenues are highly weather dependent, so accurate budgeting can be difficult. This fund has a surplus based upon budget. 20% increases in irrigation rates are recommended for the calendar 2014 watering year. These increases will result in about \$2,500 worth of additional revenue. Irrigation revenues would still be significantly below the costs of the two part-time water masters. This leaves no money for operations, resource or capital improvement of these facilities. Water revenues also anticipate a \$3,000,000 grant—the first of three—from CUWCD.

b. Operations

Water operations are fairly flat. More money is budgeted for power consumption. We are also continuing an aggressive program to switch out old, slowing water meters.

c. Capital

The largest project of the year will be the commencement of the secondary water pond and pipeline. Water proposes and additional \$1,825,558 in operations funded and impact fee funded capital projects. Most of these projects are reserves for future, large scale projects. Thus, outside of general waterline repair, the Water Division will not be undertaking many projects this year.

d. Personnel

No changes to personnel are proposed other than funding a portion of an electrician position.

3. Sewer

a. Revenues

Modest gains are expected in sewer revenue from a growth perspective. An anticipated \$339,990 is anticipated in impact fees. The return of moderate growth will help this division will help this fund more than any other. We currently have no estimate of how updated master plans will affect impact fees, thus the estimate is built upon the current fee structure. The fund is showing a small profit will still funding some capital upgrades.

The 2008 Water and Sewer Bonds were refinanced to lower the interest rate and free up dollars in this year's budget. Dollars were allocated to the 1500 West sewer line between Center Street and 900 South.

b. **Operations**

There are few changes to operations line items—some are up a little others down. The Collections budget will now pay for their power charges to operate lift stations. This will help us more accurately identify actual costs.

c. Capital

Bond payments are eating up virtually all available capital. Minor projects are being done, but there is no money for major repairs on an aging system. It is recommended that we start reserving money to pay for the 900 South Sewer replacement which we hope to do with the CUWCD secondary water grant. \$950,000 has been allocated to the 1500 West Sewer Line Project.

d. Personnel

No changes to personnel are being recommended other than funding a portion of an electrician position.

4. Storm Water

a. Revenues

Storm Water revenues are budgeted with nominal growth increases. The fund is balanced.

b. **Operations**

Operations items in storm water are flat. The fund pays the irrigation company \$100,000 which is to be used to handle our storm flows. In practice, I think this payment is funding their operations.

c. Capital

Minor capital items are budgeted along with the continued payment for improvements by the LDS church are funded out of impact fees. Some small reserves are being created for future projects.

d. Personnel

No changes.

5. Solid Waste

a. Revenues

Solid Waste Services show a significant increase in revenues due to the initiation of recycling services. This is the largest factor in estimated growth approaching 10%. Revenues are estimated with more than 1,000 services, so this may be optimistic. The new revenues result in a large increase in profitability of the fund.

b. Operations

Operations are flat. It appears that operations are up due to a mistake in last year's budget. A '0' was left out of the equipment expense line. When this error is accounted for operations are flat. A new Recycling operations budget was created and the initial year's budget is only about \$20,000. As we add personnel and equipment, this budget will go up significantly.

c. Capital

Capital is limited to some garbage cans. Truck replacement has been moved from four years to seven years. This will drop our resell value, but we are not currently getting significant value already.

d. Personnel

This fund had one FTE of part-time help funded to back-up our drivers. This is being changed to a full-time position to help with recycling.

6. Golf

a. Revenues

Golf revenues are budgeted with no increases and no rate increases are recommended. The Golf Fund has been unable to meet revenue targets for several years, even with some rate increases. A better economy and an online reservation system will hopefully help us reach targets this year.

In addition, the Council requested a one year stay of operating transfers to allow improvements in and around the clubhouse to continue. \$60,000 is now budgeted for these purposes.

b. **Operations**

Operations are flat with two exceptions. First, more money is budgeted to pay for electric utilities due to the switch from swamp coolers to air conditioning. Second, our new cart lease, without the benefit of a trade in fleet, is up about \$13,360.

c. <u>Capital</u>

Minor repairs to the club house and maintenance areas are recommended. There also various equipment replacements recommended in the Vehicle Fund.

d. Personnel

No changes to personnel are recommended.

Other/Conclusion

There are a number of minor fee increases to review along with detail associated with capital planning. It may be helpful to compare the actual, funded projects in conjunction with the five-year capital plan to get a feel for how much we are or are not doing in different funds.

This budget contains no tax increases and really no utility rate increases. This should be good news for the community. Continued rate increases from neighboring communities and large utility companies means that Springville is more competitive every year. In fact, we anticipate that Springville Power will be cheaper than Rocky Mountain Power on residential services this year!

RESOLUTION #2013-13

A RESOLUTION ADOPTING A BUDGET FOR SPRINGVILLE CITY CORPORATION IN THE AMOUNT OF \$61,074,780 FOR THE FISCAL YEAR BEGINNING JULY 1, 2013 AND ENDING JUNE 30, 2014.

WHEREAS, tentative budgets ("Tentative Budgets") in proper form have been prepared for all funds for which a budget is required by Utah State Law; and,

WHEREAS, the Tentative Budgets, together with supporting schedules and data have been available for public inspection in the office of the City Recorder as required by law; and,

WHEREAS, on June 19, 2012 the Municipal Council held a duly noticed public hearing to receive public comment and ascertain the facts regarding the Tentative Budgets, which facts and comments are found in the hearing record; and,

WHEREAS, all interested persons were heard, for or against the estimates of revenue and expenditures as set forth in the Tentative Budgets; and,

WHEREAS, all statutory and legal requirements for the final adoption of said budgets have been completed; and

WHEREAS, after considering the Administration's recommendations, and facts and comments presented to the Municipal Council, the Council finds (i) the budgets should be adopted as set forth below; and (ii) such action reasonably furthers the health, safety and general welfare of the citizens of Springville City.

NOW, THEREFORE, be it resolved by the Municipal Council of the City of Springville, Utah, as follows:

PART I:

The Springville City budgets in the amount of \$61,074,780 as set forth in the attached Final Budget document including budgets for capital improvements are hereby adopted for the fiscal year beginning July 1, 2013 and ending June 30, 2014.

PART II:

All outstanding encumbrances and project/grant balances as of June 30, 2013 approved by the Budget Officer shall be continued and re-appropriated for expenditure into the 2013-2014 fiscal year.

PART III:

The projects within the Capital Improvement funds cannot be deleted, changed in budget amount or new projects added without a resolution by the Municipal Council.

PART IV:

The Springville Municipal Council will adopt the certified tax rate supporting the tax revenue in the General Fund upon receipt of necessary information from the Utah County Auditor.

PART V:

Employee compensation for the 2013-2014 fiscal year shall be shown on the FY 2013–2014 Pay Scale included in the Final Budget document as Exhibit "A" except as may be later amended by the Municipal Council.

PART VI:

Personnel positions for the 2013–2014 fiscal year shall be shown on the FY 2013–2014 Authorized Position List included in the Final Budget document as Exhibit "B" except as may be later amended by the Municipal Council.

PART VII:

Authorized fees and charges to defray the cost of City programs and services during the 2013-2014 fiscal year shall be as shown on the Comprehensive Fee Schedule included in the Final Budget document as Exhibit "C" except as may be later amended by the Municipal Council.

PART VIII:

The final budget shall be certified and filed with the State Auditor and in the office of the City Recorder as required by law and shall be available to the public during regular business hours.

PART IX:

This resolution shall take effect immediately.

END OF RESOLUTION.

PASSED AND APPROVED this 4th day of June 2013.

CORPORATE STATE

Wilford W. Clyde, Mayor

ATTEST:

Venla Gubler, City Recorder

RESOLUTION NO. #2013-18

A RESOLUTION OF SPRINGVILLE CITY, UTAH APPROVING THE CERTIFIED PROPERTY TAX RATE FOR THE FISCAL YEAR ENDING JUNE 30, 2014.

WHEREAS, the Springville City Council held a Public Hearing on June 4, 2013 to receive public comment on the Tentative City Budget for the Fiscal Year Ending June 30, 2014; and

WHEREAS, the Springville City Council adopted a Final Budget on June 4, 2013, for the Fiscal Year Ending June 30, 2014; and

WHEREAS, the Springville City Council desires to adopt a Certified Property Tax Rate for the Fiscal Year Ending June 30, 2014.

NOW, THEREFORE, be it resolved by the City Council of the City of Springville, UT;

SECTION 1. Certified Property Tax Rate Approval. It is hereby resolved that the Springville City Council adopt the Certified Property Tax Rate of 0.002159 to be levied on all taxable property within the corporate limits of Springville City.

SECTION 2. Severability. If any section, clause or portion of this resolution is declared invalid by a court of competent jurisdiction, the remainder shall not be affected thereby and shall remain in full force and effect.

SECTION 3. Effective Date. This Resolution shall become effective immediately upon passage.

PASSED AND ADOPTED BY THE SPRINGVILLE CITY COUNCIL, STATE OF UTAH ON THIS $18^{\rm th}$ DAY OF JUNE, 2013.

ATTEST:

Venla Gubler, City Recorder

Budget Overview



SPRINGVILLE CITY FISCAL YEAR 2014 FINAL BUDGET

Budget Summaries

	Beginning Fund		Transfers		Transfers	Contribution To (Appropriation Of) Fund	Ending Fund
Fund	Balance	Revenues	ln	Expenditures	Out	Balance	Balance
General Fund		Proposed					
Taxes		10,106,000					
Licenses & Permits		431,510					
Intergovernmental		1,232,800					
Charges for Services		1,349,250					
Fines & Forfeitures		572,000					
Miscellaneous		523,850					
Special Revenue		176,990					
Administrative Fees, Contributions & Transfers		,	3,453,469				
Legislative			, ,	130,082			
Art City Days				94,150			
Administration				761,820			
Information Systems				333,230			
Legal				530,185			
Finance				490,398			
Treasury				349,528			
Building Inspections				264,768			
Planning and Zoning				589,451			
Public Works Administration				265,283	i		
Facilities Maintenance				514,525			
Engineering				636,212			
Police				3,452,189	1		
Dispatch				634,598	i		
Fire				989,566	i		
Ambulance				0	1		
Court				315,077			
Streets				1,093,916			
Parks				884,870	1		
Canyon Parks				269,093			
Art Museum				463,664			
Swimming Pool				282,166	i		



SPRINGVILLE CITY FISCAL YEAR 2014 FINAL BUDGET

Budget Summaries

	Beginning Fund		Transfers		Transfers	Contribution To (Appropriation Of) Fund	Ending Fund
Fund	Balance	Revenues	In	Expenditures	Out	Balance	Balance
Recreation				688,463			_
Cemetery				244,024			
Arts Commission				32,250			
Library				912,344			
Senior Citizens				89,256			
Payment to MBA Fund				452,280			
Utilize General Fund Balance						0	
Transfer to Cemetery Trust Fund					0		
Transfer to Debt Service Fund					100,000		
Transfer to Capital Improvements Fund					100,000		
Transfer to Airport CIP					884,009		
Transfer to Community Theater CIP					781,221		
Transfer to Special Revenue Fund					0		
Transfer to Vehicle Fund					561,000		
	3,485,351	14,392,400	3,453,469	15,763,389	2,426,230	0	3,485,351
Special Revenue and Fiduciary Funds							
Special Improvement District Fund	3,347,932	605,370	0	605,369	450,000	-450,000	2,897,932
Special Revenue Fund	1,462,792	1,156,800	0	575,000	577,781	4,019	1,466,811
Cemetery Trust Fund	769,912	61,000	0	0	0	61,000	830,912
Special Tursts Fund	52,923	0	0	0	0	0	52,923
	5,633,559	1,823,170	0	1,180,369	1,027,781	-384,981	5,248,578
Debt Service Funds							
Debt Service Fund	148,820	0	1,325,402	1,325,402	0	0	148,820
	148,820	0	1,325,402	1,325,402	0	0	148,820
Capital Improvement Funds							
General CIP Fund	2,780,757	1,518,005	1,334,009	2,402,014	0	450,000	3,230,757
Airport CIP Fund	30,000	3,916,665	100,000	4,116,665	0	0	1,668
Community Theater CIP Fund	13,560	0	100,000	100,500	0	-500	13,060
	2,824,317	5,434,670	1,534,009	6,619,179	0	449,500	3,245,485



SPRINGVILLE CITY FISCAL YEAR 2014 FINAL BUDGET

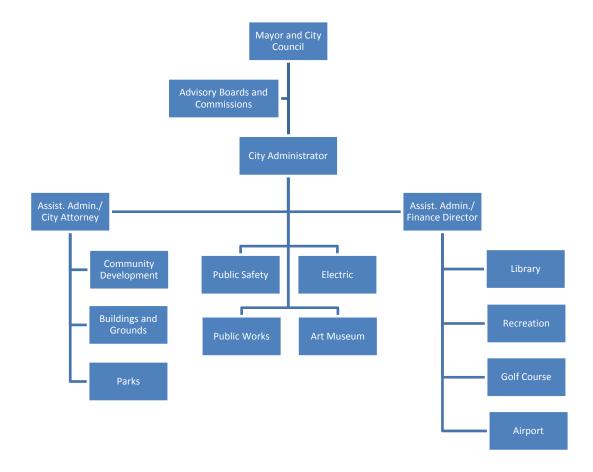
Budget Summaries

						Contribution To	
	Beginning Fund		Transfers		Transfers	(Appropriation Of) Fund	Ending Fund
Fund	Balance	Revenues	In	Expenditures	Out	Balance	Balance
Internal Service Funds							
Central Shop	0	205,241	0	204,041	1,200	0	0
Vehicle Replacement Fund	2,105,070	0	966,612	0	0	966,612	3,071,682
·	2,105,070	205,241	966,612	204,041	1,200	966,612	
Enterprise Funds							
Electric	9,056,576	25,171,362	0	23,439,134	1,894,446	-162,218	8,894,358
Water	2,331,379	7,466,593	0	6,620,439	639,432	206,722	2,538,101
Sewer	1,425,989	3,867,497	0	3,271,654	587,423	8,419	1,434,408
Storm Drain	1,186,070	1,371,855	0	806,187	288,121	277,547	1,463,617
Solid Waste	3,167,619	1,373,500	0	960,287	310,115	103,098	3,270,717
Golf	46,791	997,000	0	884,698	104,744	7,558	54,349
	17,214,424	40,247,807	0	35,982,399		441,126	
Total - All Funds	31,411,541	62,103,288	7,279,492	61,074,780	7,279,492	1,472,258	32,855,467

Notes

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Organization Chart



Fund Descriptions and Fund Structure

2014

Fund accounting is an accounting system used by governments to emphasize *accountability* rather than *profitability*. In this system, a fund is a self-balancing set of accounts, segregated for specific purposes in accordance with laws and regulations or special restrictions and limitations.

The funds are grouped into fund types, of which there are three: governmental, proprietary and fiduciary.

Governmental Funds

Governmental funds are those through which most governmental functions are accounted for. The acquisition, use, and balances of the government's expendable financial resources and the related current liabilities—except those accounted for in proprietary funds—are accounted for through governmental funds. The City budgets and reports the following governmental funds:

The *general fund*, which is used to account for all financial resources traditionally associated with governments and not required to be accounted for in another fund. The General Fund is the largest and most complex fund of the City of Springville. It contains most of the general operating departments of the City and is funded from an unrestricted pool of revenues.

Special revenue funds account for transactions that take place when there are restrictions on revenue sources, such as special improvement district or impact fee funds in which the revenues are restricted to a specific use.

Capital project funds are used to account for monies set aside for construction of buildings and infrastructure. When monies—typically bond proceeds—are received for specific projects, they are recognized in and disbursed from a capital projects fund.

The *debt service fund* is used for the accumulation of monies to make required payments on long-term obligations, such as bonds or capital leases. Monies used to pay for the bonds can be revenues, such as property taxes earmarked specifically for the bond issue or from transfers from other funds.

Proprietary Funds

Proprietary funds are used to account for a government's ongoing organizations and

activities that are similar to those often found in the private sector. All assets, liabilities, net assets, revenues, expenses, and transfers relating to the government's business and quasi-business activities—in which changes in net assets or cost recovery are measured—are accounted for through proprietary funds (enterprise and internal service funds). Generally accepted accounting principles for proprietary funds are similar to those applicable to businesses in the private sector. The measurement focus is on determining operating income, financial position, and cash flows.

Enterprise funds are employed when user fees are the major means of cost recovery. The most common examples are water and wastewater funds. The City budgets and reports the following proprietary funds:

The *water fund* accounts for the activities of the City's water production, treatment and distribution operations.

The *sewer fund* accounts for the activities of the City's sewer collection and treatment operations.

The *electric fund* accounts for the activities of the City's electric generation and distribution operations.

The *storm drain fund* accounts for the activities of the City's storm drain operations.

The *solid waste fund* accounts for the activities of the City's residential solid waste collection operations.

The *golf fund* accounts for the activities of the City's Hobble Creek Golf Course operations.

Activities of these six funds include administration, operations and maintenance of the associated systems and billing and collection. The funds also account for the accumulation of resources for, and the payment of, long-term debt principal and interest for each enterprise. All costs are financed through charges to utility customers with rates reviewed regularly and adjusted, if necessary, to ensure the integrity of the funds.

Internal service funds are used to account for central cost centers within a governmental unit. The City uses two *internal service funds* to account for the costs of procurement and maintenance of vehicles and equipment owned by the City. Charges are made to the appropriate fund and department to recover costs.

Fiduciary Funds

Fiduciary funds are used to account for assets held by a government in a trustee capacity or as an agent for individuals, private organizations, or other governmental units. The fiduciary fund category includes pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Like special revenue funds, fiduciary funds are used for assets subject to outside restrictions. Generally fiduciary funds are the result of a donation by an outside entity or if the government is simply holding the assets with limited discretion on their use.

Trust funds are classified as expendable or non-expendable. An expendable trust is one whose corpus, or principal, can be used for operating or capital outlays. When a fund is non-expendable, only investment earnings can be expended. The corpus is left intact to assure perpetual revenue generation.

Basis of Budgeting

Basis of Accounting and Measurement Focus

Basis of accounting refers to when revenues or expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The City's basis of accounting for budgeting purposes differs from generally accepted accounting principles (GAAP) used for preparing the City's annual financial reports. The major differences between budget basis and GAAP basis are as follows:

- Encumbrances (contractual commitments to be performed) are considered as expenditures rather than the GAAP required reservation of fund balance.
- Funds to be booked at the end of the fiscal year for planned increases to reserves and designations are recognized as expenditures in the budget.
- Central service cost allocations items are budgeted as expenses and revenues rather than inter-fund transfers.
- Fixed assets (capital items and equipment more than \$5,000) are budgeted at the full expense and fully or completely depreciated for GAAP reporting.
- Certain other items such as developer agreements, insurance liabilities, and changes in trust-like accounts are budgeted as expenses rather than recognized as a liability under GAAP.

Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter (within sixty days) to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt-service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. Regardless of the measurement focus, depreciation is not budgeted

Sales taxes, use taxes, franchise taxes, and earned but unreimbursed state and federal grants associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Property taxes are measurable as of the date levied (assessed) and are recognized as revenues when

they become available. Available means when due, or past due, and received within the current period or collected soon enough thereafter to be used to pay liabilities of the current period. All other revenues are considered to be measurable and available only when the City receives cash.

Proprietary (enterprise) and Internal Service funds are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. The City budgets for these funds on a non-GAAP cash basis, therefore you will see a budget for capital expenditures and not for depreciation.

Financial resources used to acquire capital assets are capitalized as assets in the government-wide financial statements, rather than reported as expenditures. Proceeds of long-term debt are recorded as a liability in the government-wide financial statements, rather than as an other financing source. Amounts paid to reduce long-term debt of the City are reported as a reduction of the related liability, rather than as an expenditure in the government-wide financial statements.

Financial Policies

201

Operating Budget Policy

Overview

The operating budget is the principal policy management tool of Springville City. The budget establishes priorities for the coming fiscal year and outlines how those priorities will be realized. It is the prime opportunity for Springville City to evaluate its current service levels, measure and compare needs for different services, and balance community needs against the tax burden necessary to finance them.

Consistent with State Code, it is the policy of Springville City to propose and adopt a balanced budget (i.e. total of the anticipated revenues equals the total of appropriated expenditures) under normal circumstances. In the event that there is a deviation from the balanced budget policy, it will be disclosed and any utilization of fund balance in order to balance the budget will be identified as such.

Timetable for Budget Preparation

The process for preparing the operating budget typically covers a six-month period. The events and their approximate timing are:

Date Early to Mid December	Action Administrator and Directors set goals
Mid November	Five-year capital budget project worksheets distributed to Directors
Mid December	Five-year capital budget plan project worksheets due to Finance Department
Early February	Mayor and Council hold budget retreat to discuss goals and priorities
Early February	Present Five-year capital budget plan to Mayor and Council
Early February	Mayor and Council goals and priorities plus operating budget workpapers distributed to Directors and Superintendents
Early March	Operating budget workpapers submitted to Finance. Impacts due to proposed staffing and program changes highlighted.

Date Action

Early March First revenue forecast submitted by Finance Department

Mid to Late March Meetings with Directors to discuss preliminary budget

proposals

Late March Preliminary budget review with Mayor

Early April Summary of preliminary budget published in monthly

newsletter. Detailed budget placed on City's website

Early April Second revenue forecast submitted by Finance Department

Early April Preliminary budget sent to Mayor and Council in

preparation for budget retreat

Late April Mayor and Council hold budget retreat to review

preliminary budget and set tentative budget

Late April Tentative budget ready for summary in newsletter and detail

on City website. Copies distributed to Directors and

Superintendents

Early May Presentation of Tentative budget to Mayor and Council in

Council Meeting. Public hearing is set.

Late May Proposed final budget completed. Changes from tentative

budget noted and communicated to Mayor and Council in

Council packet

Early June Public hearing held to consider the tentative budget. Final

budget adopted by the City Council

Mid June Copies of approved budget distributed to Directors and

Superintendents

Early July Summary of approved final budget published in the City

newsletter with detailed budget posted on City website

Consistent with the Uniform Fiscal Procedures Act for Utah Cities, the budget may be amended from time to time as necessary. Amendments to the governmental fund budgets are made by resolution of the City Council following proper notice and a public hearing. Amendments to the proprietary funds are made by resolution and notice of a regular meeting of the City Council.

Capital Improvement Policy

Overview

A comprehensive Capital Improvement Program (CIP) is central to the City's ability to provide services to the citizens. Maintenance and expansion of infrastructure combined with adequate, well maintained vehicles and other major equipment are critical. Constant review of proposed expenditures and projects will allow prioritization based on the goals and needs established by the Mayor and Council.

Policies

- A five-year CIP will be prepared and/or updated each year as part of the budget preparation process. The five-year CIP will be consistent with longer-range master plans that will be periodically reviewed and updated.
- For purposes of depreciation, a capital asset is defined as being equal to or greater than \$5,000 and having an expected life of more than one year.
- The CIP projects will be identified as capital expenditures, capital projects, and vehicle and equipment replacement. Capital expenditures will be maintained at the division level as part of the operating budget. Capital projects will be funded and tracked in the Capital Project Fund. Vehicle and equipment replacement will be funded and tracked in a separate fund.
- Capital projects are defined as a project having a useful life greater than five years and an estimated cost of at least \$25,000. Projects can include the construction, purchase, and major renovation of buildings, infrastructure and utility systems; purchase of land; and major landscaping and park improvement projects.

Revenue and Expenditure Policy

Policies

- Springville City will consistently attempt to maintain a diversified and stable revenue system as protection from short-run fluctuations. The General Fund's revenue base will generally consist of property taxes, sales taxes, energy use taxes, intergovernmental grants and allocations, fines, and charges for services.
- Revenues from one-time windfalls and other temporary sources will not be used to fund on-going operations.
- All user fees and utility service rates will be reviewed periodically, but not less than every two years, to ensure they are reasonable and are tied to the cost of providing the service.

- Annual revenue estimates will be developed based on objective, reasonable criteria. Estimates will be conservative in order to assure adequate revenues will be available to meet budgeted expenditures.
- Expenditures will always be budgeted. Preparation of the annual budgeted expenditures and adherence to the approved budget will be a critical performance measurement for all levels of management.
- Administrative transfers to the General Fund from the Enterprise Funds represent direct charges for administrative services performed by functions in the General Fund. These will be calculated each year based on studies to assure fairness and accuracy.
- At the Council's discretion, operating transfers may be made to the General Fund. These transfers represent the "profits" realized by the City in operating the Enterprise Funds. Such transfers will be disclosed to the utility rate payers as required by State law.

Fund Balance and Reserves Policy

Overview

The term *fund balance* is used to describe the net assets of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). Fund balance is intended to serve as a measure of the financial resources available in a governmental fund.

Accountants distinguish up to five separate categories of fund balance, based on the extent to which the government is bound to honor constraints on the specific purposes for which amounts can be spent: *non-spendable fund balance*, *restricted fund balance*, *committed fund balance*, *assigned fund balance*, and *unassigned fund balance*. The total of the last three categories, which include only resources without a constraint on spending or for which the constraint on spending is imposed by the government itself, is termed *unrestricted fund balance*.

It is essential that governments maintain adequate levels of fund balance to mitigate current and future risks (e.g. revenue shortfalls and unanticipated expenditures) and to ensure stable tax rates. Fund balance levels are a crucial consideration, too, in long-term financial planning. In most cases, discussions of fund balance will properly focus on a government's general fund. Nonetheless, financial resources available in other funds should also be considered in assessing the adequacy of unrestricted fund balance (i.e., the total of the amounts reported as committed, assigned, and unassigned fund balance) in the general fund.

Policies

- The State of Utah dictates that in the General Fund, municipalities shall maintain unreserved funds greater than five percent but less than 18 percent of budgeted revenues. Springville City's target for these unreserved funds will be the upper end of the allowable range.
- Reserves will be established and maintained in each Enterprise Fund that will be equal to a minimum of 20 percent of the current operating expenses.
- The Capital Projects Fund will be where all major General Fund capital
 improvement projects are scheduled and funded. Funding for projects that will
 occur over several years or that are delayed from the original timetable will be
 held in reserve until the project is completed or the City Council formally moves
 to remove the project and release the reserves.
- A vehicle and equipment replacement fund reserve will be established and funded. When a vehicle or piece of equipment reaches the end of its estimated useful life, the reserve will provide the necessary funding for the new purchase. If the vehicle or equipment still has useful life, the reserve will be maintained until replacement is needed.

During the budgeting process, the Council may earmark surpluses in the General Fund to be transferred into specific reserve fund.

Debt Management Policy

Overview

Debt is an essential tool in providing services to the citizens of Springville City. Used judiciously, it can provide the funds necessary to maintain and expand infrastructure and increase the amount of and the types of services offered by the City. Debt incurred for growth allows future residents and users to participate in funding the costs of the benefits they receive.

Policies

- Management of existing debt will include at least an annual review by the Finance Director to ascertain if refunding or restructuring is possible in order to reduce debt interest costs, improve the timing of payments, and/or remove restrictive or burdensome covenants.
- No long term debt will be issued to fund operating budget expenditures.
- Whenever possible, debt issued in any one year will be kept under \$5,000,000 in aggregate to avoid arbitrage requirements.
- Bond maturities will be targeted to be five years less than the planned useful life of the asset being purchased with the bond proceeds.

- Whether bonds are placed through a competitive sale vs. a negotiated sale will be decided on a per case basis.
- The City will consistently work to improve its bond rating through sound fiscal policies and well managed use of its bonding authority.

Debt Obligations

2014

Debt is an essential tool in providing services to the citizens of Springville City. Used judiciously, it can provide the funds necessary to maintain and expand infrastructure and increase the amount of and the types of services offered by the City. Debt incurred for growth allows future residents and users to participate in funding the costs of the benefits they receive.

Article XIV, Section 4 of the Utah State Constitution limits the general purpose indebtedness of Utah cities to an amount not to exceed four percent of the value of the taxable property within the city for debt secured by property taxes levied by the city. Additionally, the city is limited to an amount not to exceed eight percent of the value of the taxable property within for debt associated with the sewer, water or electric systems operated by the city. As such, Springville's current general obligation bond debt limit is approximately \$58,667,000. The debt limit for water, sewer or electric systems is \$117,334,000. Springville's current debt levels are well below the limits set by the state.

The following tables summarize Springville City's long term debt obligations.

City of Springville
Statement of Indebtedness
(Includes the City of Springville Municipal Building Authority Debt)

Type and Name of Indebtedness	Total Amount Issued	Fiscal Year Issued	Fiscal Year of Completion	Principal Balance June 30, 2013	Fiscal Year 2013-14 Payments
General Obligation Bonds:			•		
General Obligation Bonds Series 2010	9,800,000	2010	2031	8,730,000	634,369
Revenue Bonds:					
Sales Tax Revenue Bonds Series 2006	5,900,000	2006	2021	3,585,000	541,181
MBA Lease Revenue Bonds Series 2008	6,435,000	2008	2031	5,460,000	450,830
Water/Sewer Revenue Bonds Series 1998A	2,625,000	1999	2013	0	0
Water/Sewer Revenue Bonds Series 1998B	1,500,000	2003	2019	595,000	115,775
Water/Sewer Revenue Bonds Series 2008	15,135,000	2008	2028	12,440,000	239,954
Special Assessment Bonds Series 2005	5,369,604	2006	2021	827,531	151,824
Other:					
Land Purchase Note	350,000	2007	2013	0	0
CUWCD Note Payable	1,511,770	2011	2014	1,187,680	1,187,680
Total All Indebtedness	48,626,374			32,825,211	3,321,613

Revenue Overview

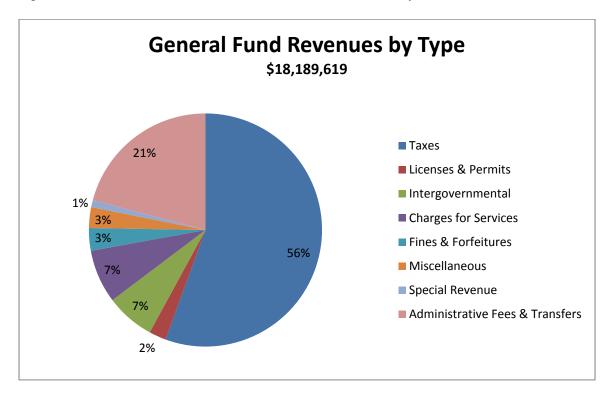
2014

General Fund

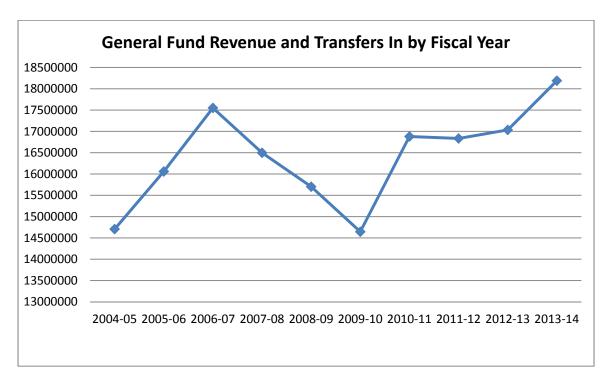
In the General Fund, the City receives revenue from a variety of sources including property, sales and other taxes; licenses and permits; fees for services; grants from other entities; and transfers from other funds within the City.

Revenue projections in the Adopted FY2013-14 Budget are estimated using historical information, data collected from the Governor's Office of Planning and Budget (GOPB), Utah League of Cities and Towns (ULCT), Utah County Assessor's Office and a number of other financial and economic indicators.

In the preparation of this budget, the staff has attempted to produce a financially conservative view of near-term economic conditions utilizing historical revenue data and a general sense of the economic status of the local community.

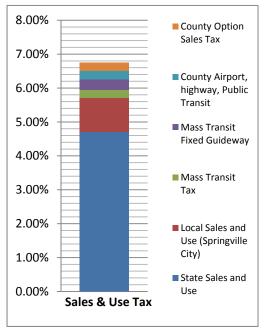


After several years of declining or flat revenue numbers resulting from an extended economic recession, the FY 2013 Budget reflects tax revenue increases of about 3.4 percent overall. Other minor fees we have moved up and down. Transfer rates did not change, but the formulas resulted in 1-3% increases mainly due to small revenue growth in enterprise funds.



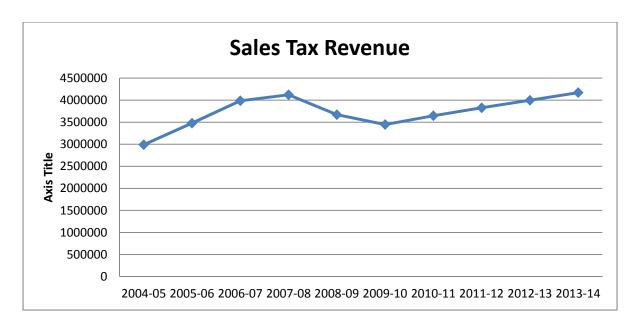
Sales Tax

The State of Utah collects a 6.75 percent Sales and Use Tax on all taxable sales in Springville. One percent of the total is a local sales and use tax, the remainder goes to the



State and other taxing entities. Of the one percent local tax, half is returned by the State directly to the local government where the sale took place and the other half is pooled at the State level and returned to the local governments based on population. Sales tax is the City's largest source of revenue representing, on average, approximately 23 percent of General Fund revenues.

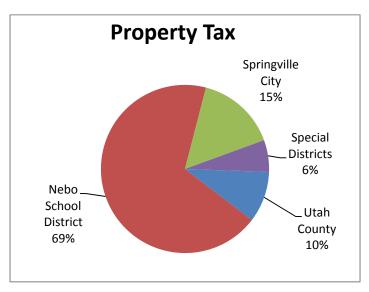
The FY2014 budget includes a projected increase in sales tax revenue from FY2013 of approximately four percent. The increase reflects continued confidence in recovery of the national, state and local economies following an extended recession and slow recovery.



Property Tax

The basic rate setting process for property tax begins with the budgeting process. Entities estimate how much property tax revenue they need. The amount of revenue requested for

an entity's budget, during the prior year, becomes the baseline revenue for current year certified tax rate calculations. The county assessor and State Tax Commission provide valuation information to the county auditor, including changes in value resulting from reappraisal, factoring and legislative adjustments. The State Tax Commission and county auditors calculate certified tax rates and the auditor provides taxing entities with valuation and certified tax rate information.



Property tax is the second largest

revenue source in the general fund and accounts for approximately 14% of total revenue. Property tax revenue for FY2014 is projected to be relatively flat compared with the prior year. Approximately 23% of Springville's property tax revenue goes toward debt service payments on the Springville Library.

Development Related Revenue

The wildcard in revenues continues to be new development. Projected revenues associated with new building for FY2014 are expected to increase over last year with new projects that are in the planning stage. The estimate is at 150 new dwelling units and the

equivalent of 60 new dwelling units in commercial development. There are indications that there will be significant commercial projects in the coming year. The City continues to see minor retail infill, but no major retail developments. Budget revenue for building permits is \$325,510 compared to the high-water mark in FY2007 of \$718,000.

Enterprise Funds

The Enterprise Funds are used to account for services that are financed and operated in a manner similar to private business enterprises. The intent of the Enterprise Funds is that the costs of providing goods and services to the general public on a continuing basis be financed or covered primarily through user charges. Impact fees charged to new development also represent a major revenue source for the Enterprise Funds.

Water

While no water rate increase is proposed in this budget, water revenues are expected to increase slightly due to residential demand. These revenues are highly dependent on weather, so accurate budgeting can be difficult. This budget includes a 20% increase in irrigation rates for the calendar 2014 watering year. These increases will result in about \$2,500 worth of additional revenue.

Sewer

Modest gains are expected in sewer revenue from a growth perspective. No rate increase has been recommended in the FY 2014 budget.

Electric

The Electric Department is expecting nominal, development related growth in most rate categories. In the large industrial sales the trend continues downward. Aggressive conservation efforts along with dropping production are causing this reduction.

Preliminary indications from an update to the Impact Fee Study indicates that impact fees will be reduced. Additional impact fee reserves are being brought into the budget to cover impact fee projects that are planned. Total revenues are up between 1 and 2 percent.

Storm Water

Storm Water revenues are budgeted with nominal growth increases.

Solid Waste

Revenues are essentially flat in Solid Waste. No rate increases are recommended.

Golf

Golf revenues over the last two budget cycles have come in below budget. Revenues for FY 2014 are budgeted the same as 2013, but a rate increase of approximately seven percent has been recommended in order to achieve the budget.

General Fund

2014

The General Fund is used to account for resources traditionally associated with governmental functions and that are not required legally or by sound financial management to be accounted for in another fund.

Departments included in the General Fund are:

- Legislative Body
- Administration / Human Resources
- Information Systems
- Legal
- Finance
- Treasury
- Municipal Court
- Police
- Dispatch
- Fire
- Ambulance
- Public Works Administration
- Engineering
- Facilities Maintenance
- Streets
- Building Inspections
- Planning and Zoning
- Art City Days
- Parks
- Canyon Parks
- Art Museum
- Recreation
- Swimming Pool
- Cemetery
- Senior Citizens



G.F. Summary

ESTIMATED BEGINNING FUND BALANCE¹

3,485,351

							Total Budget			
	FY2013 APPROVED BUDGET	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)	FY2013 APPROVED BUDGET	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)	FY2013 APPROVED BUDGET	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)	% CHANGE
REVENUES & TRANSFERS IN										
Taxes	9,821,800	10,106,000	284,200			0	9,821,800	10,106,000	284,200	2.9%
Licenses & Permits	358,400	431,510	73,110			0	358,400	431,510	73,110	20.4%
Intergovernmental	1,232,684	1,232,800	116			0	1,232,684	1,232,800	116	0.0%
Charges for Services	1,181,370	1,349,250	167,880			0	1,181,370	1,349,250	167,880	14.2%
Fines & Forfeitures	566,750	572,000	5,250			0	566,750	572,000	5,250	0.9%
Miscellaneous	438,600	523,850	85,250			0	438,600	523,850	85,250	19.4%
Administrative Fees, Contributions & Transfers	3,295,110	3,797,219	502,109			0	3,295,110	3,797,219	502,109	15.2%
Special Revenue	180,424	176,990	(3,434)			0	180,424	176,990	(3,434)	-1.9%
Total General Fund Revenues	17,075,138	18,189,619	1,114,481	0	0	0	17,075,138	18,189,619	1,114,481	6.5%

EXPENDITURES & TRANSFERS OUT

	Personnel and Operations		Staffing & New I	Staffing & New Program Requests			Total Budget			
<u>ADMINISTRATION</u>										
Legislative	129,869	130,082	213			0	129,869	130,082	213	0.2%
Administration	716,274	761,820	45,546			0	716,274	761,820	45,546	6.4%
Information Systems	339,685	333,230	(6,455)			0	339,685	333,230	(6,455)	-1.9%
Legal	485,015	530,185	45,170			0	485,015	530,185	45,170	9.3%
Finance	461,035	490,398	29,363			0	461,035	490,398	29,363	6.4%
Treasury	341,187	349,528	8,341			0	341,187	349,528	8,341	2.4%
Court	299,389	315,077	15,688			0	299,389	315,077	15,688	5.2%
Transfers	2,727,235	2,878,510	151,275			0	2,727,235	2,878,510	151,275	5.5%
Subtotal	5,499,689	5,788,830	289,141	0	0	0	5,499,689	5,788,830	289,141	5.3%
PUBLIC SAFETY										
Police	3,281,988	3,452,189	170,201			0	3,281,988	3,452,189	170,201	5.2%
Dispatch	606,046	634,598	28,552			0	606,046	634,598	28,552	4.7%
Fire	655,219	989,566	334,347			0	655,219	989,566	334,347	51.0%
Ambulance	284,781	0	(284,781)			0	284,781	0	(284,781)	-100.0%
Subtotal	4,828,034	5,076,352	248,318	0	0	0	4,828,034	5,076,352	248,318	5.1%
PUBLIC WORKS										
Public Works Administration	253,780	265,283	11,503			0	253,780	265,283	11,503	4.5%
Engineering	566,762	636,212	69,450			0	566,762	636,212	69,450	12.3%
Streets	1,035,665	1,093,916	58,251			0	1,035,665	1,093,916	58,251	5.6%
Subtotal	1,856,207	1,995,411	139,204	0	0	0	1,856,207	1,995,411	139,204	7.5%



G.F. Summary

								Total Budget		
	FY2013	FY2014	FY2014	FY2013	FY2014	FY2014	FY2013	FY2014	FY2014	
	APPROVED <u>BUDGET</u>	FINAL BUDGET	VS FY2013 INC/(DEC)	APPROVED BUDGET	FINAL BUDGET	VS FY2013 INC/(DEC)	APPROVED BUDGET	FINAL <u>BUDGET</u>	VS FY2013 INC/(DEC)	% CHANGE
COMMUNITY DEVELOPMENT										
Building Inspections	257,688	264,768	7,080			0	257,688	264,768	7,080	2.7%
Planning and Zoning	547,112	589,451	42,339			0	547,112	589,451	42,339	7.7%
Subtotal	804,800	854,219	49,419	0	0	0	804,800	854,219	49,419	6.1%
COMMUNITY SERVICES										
Art City Days	83,600	94,150	10,550				83,600	94,150	10,550	12.6%
Parks	792,060	884,870	92,810			0	792,060	884,870	92,810	11.7%
Canyon Parks	264,886	269,093	4,207			0	264,886	269,093	4,207	1.6%
Art Museum	418,041	463,664	45,623			0	418,041	463,664	45,623	10.9%
Recreation	562,704	688,463	125,759			0	562,704	688,463	125,759	22.3%
Swimming Pool	268,251	282,166	13,915			0	268,251	282,166	13,915	5.2%
Cemetery	244,987	244,024	(963)			0	244,987	244,024	(963)	-0.4%
Facilities Maintenance	492,617	514,525	21,908			0	492,617	514,525	21,908	4.4%
Arts Commission	33,200	32,250	(950)			0	33,200	32,250	(950)	-2.9%
Library	884,399	912,344	27,945			0	884,399	912,344	27,945	3.2%
Senior Citizens	88,818	89,256	438			0	88,818	89,256	438	0.5%
Subtotal	4,133,563	4,474,806	341,243	0	0	0	4,133,563	4,474,806	341,243	8.3%
Total - General Fund	17,122,293	18,189,619	1,067,326	0	0	0	17,122,294	18,189,619	1,067,326	6.2%
Surplus/(Deficit)							(47,156)	(0)	47,155	
Estimated Ending Fund Balance								3,485,351		
Nonspendable								04 500		
Prepaid Expenses								21,539		
Inventory								8,073		
Endowments										
Restricted for										
Impact Fees								40.4.000		
Class C Roads								434,233		
Joint Venture								45,768		
Debt Service										
Capital Projects										
Assigned for										
Community Improvements								0.0======		
Unassigned								2,975,738		

Notes:

^{1.} Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
<u>Taxes</u>						
10-3100-110	GENERAL PROPERTY TAX - CURRENT	2,628,774	2,722,000	2,321,407	2,623,000	(99,000)
10-3100-115	PRIOR YEARS' PROPERTY TAX-DELINQUENT	255,403	175,000	62,379	271,000	96,000
10-3100-120	PROPERTY TAXES ON AUTOS	256,582	250,000	127,621	260,000	10,000
10-3100-125	ENERGY USE TAX	1,869,937	1,897,500	846,874	1,888,000	(9,500)
10-3100-130	SALES TAXES	3,827,117	3,997,300	2,021,107	4,171,000	173,700
10-3100-131	FRANCHISE TAX REVENUE	159,780	140,000	80,790	201,000	61,000
10-3100-134	INNKEEPER TAX	24,914	35,000	13,674	27,000	(8,000)
10-3100-160	TELEPHONE SURCHARGE TAX	245,820	215,000	122,259	256,000	41,000
10-3100-161	MUNICIPAL TELECOMMUNICATIONS TAX	415,607	390,000	200,614	409,000	19,000
	Total - Taxes	9,683,934	9,821,800	5,796,724	10,106,000	284,200
	•					
Licenses & Permit	<u>'S</u>					
10-3200-210	BUSINESS LICENSES	94,020	94,000	64,518	101,000	7,000
10-3200-215	TEMPORARY USE PERMIT FEES	630	500	175	500	-
10-3200-220	STATE SURCHARGE-BUILD PERMITS	1,648	1,600	1,407	2,500	900
10-3200-221	BUILDING & CONSTRUCTION	167,256	260,000	141,982	325,510	65,510
10-3200-227	DOG LICENSE FEES	1,203	1,300	400	1,400	100
10-3200-228	ALARM PERMIT FEE	565	500	150	300	(200)
10-3200-229	NONCONFORMITY PERMIT FEE	350	500	140	300	(200)
	Total - Licenses & Permits	265,671	358,400	208,772	431,510	73,110
						_
Intergovernmental						
10-3300-356	"C" ROAD FUND ALLOTMENT FROM STATE	947,147	965,000	478,950	957,000	(8,000)
10-3300-358	STATE LIQUOR ALLOTMENT		26,000	24,384	25,000	(1,000)
10-3300-360	GENERAL GRANTS		44,379	13,757	66,000	21,621
10-3300-361	POLICE GRANTS		8,000	460	8,000	-
10-3300-363	CTC PROGRAM GRANT	32,500	43,705	20,193	38,700	(5,005)
10-3300-364	LIBRARY GRANTS	9,663	31,600	20,600	8,400	(23,200)
10-3300-370	MOUNTAINLANDS - SR CITIZENS	10,289	7,500	2,441	8,000	500
10-3300-372	STATE EMS GRANTS	9,920	3,000	-	6,000	3,000
10-3300-373	FIRE GRANTS	-	10,000	-	10,000	-
10-3300-380	NEBO SCHOOL DIST-RES OFFICER	37,000	36,000	-	38,000	2,000
10-3300-390	FIRE CONTRACTS	21,581	20,000	11,252	23,000	3,000



			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
10-3300-394	TASK FORCE OVERTIME REIMBURSE	11,637	-	8,885	8,000	8,000
10-3300-396	VICTIMS ADVOCATE GRANT	23,996	17,500	6,436	15,700	(1,800)
10-3300-398	SHARED COURT JUDGE-MAPLETON	18,767	20,000	12,061	21,000	1,000
	Total - Intergovernmental	1,122,500	1,232,684	599,420	1,232,800	116
Charges for Comi						
Charges for Service 10-3200-222	<u>ces</u> PLAN CHECK FEE	110,580	105 000	06 F06	215,000	110,000
10-3200-222	PLANNING REVENUES	,	105,000	86,586	•	110,000
10-3200-223	SPECIFICATIONS & DRAWINGS	5,664 50	15,000	3,866 31	7,000	(8,000)
10-3200-224	OTHER LICENSE PERMITS	1,827	2,000	3,047	3,000	1,000
10-3200-225	PUBLIC WORKS FEES	310	2,000 500	3,047 1,385	1,500	1,000
10-3400-456	AMBULANCE FEES	360,299	325,000	165,146	349,000	24,000
10-3400-450	CEMETERY LOTS SOLD	63,025	60,000	37,066	68,000	8,000
10-3400-510	SEXTON FEES	101,650	105,000	62,035	111,000	6,000
10-3400-525	PLOT TRANSFER FEE	825	750	275	750	0,000
10-3400-525	PERPETUAL TRUST FUND INCOME	023	60,000	(25)	750	(60,000)
10-3400-560	DISPATCH SERVICE FEE	79,876	83,870	41,935	88,000	4,130
10-3400-565	POLICE TRANSPORT REIMBURSEMENT	130	250	-	-	(250)
10-3400-571	LIMITED LAND DISTURBANCE PERMIT	-	-	255	_	(230)
10-3600-626	YOUTH SPORTS REVENUE	162,755	157,000	54,297	185,000	28,000
10-3600-627	ADULT SPORTS REVENUE	16,427	15,000	11,221	30,000	15,000
10-3600-628	SWIMMING POOL REVENUES	79,025	85,000	34,674	83,000	(2,000)
10-3600-629	SWIMMING POOL REV - TAX EXEMPT	95,482	35,000	24,940	99,000	64,000
10-3600-632	STREET TREE FEES	4,140	20,000	300	15,000	(5,000)
10-3600-637	WINTER RECREATION PROGRAMS	0	15,000	2,022	11,000	(4,000)
10-3600-638	UTILITY CUSTOMER CONNECTION ADMIN FEE	29,800	32,000	16,925	33,000	1,000
10-3600-840	CONTRACT SERVICES	71,680	65,000	17,260	50,000	(15,000)
	Total - Charges for Services	1,183,544	1,181,370	563,239	1,349,250	167,880
	<u>_</u>	.,,	.,,		1,010,00	,
Fines & Forfeiture	<u>s</u>					
10-3200-232	FORFEITURE OF COMPLETION BONDS	10,853	15,000	-	5,000	(10,000)
10-3500-511	COURT FINES	483,541	490,000	256,220	500,000	10,000
10-3500-512	COURT FINES FROM OUTSIDE ENTITIES	8,274	5,000	3,024	7,000	2,000
10-3500-513	ANIMAL CONTROL RESTITUTION	25	-	87	-	



GL Acct 10-3500-515 10-3500-517 10-3600-618	Line Description TRAFFIC SCHOOL FEES MISCELLANEOUS RESTITUTIONS LIBRARY FINES Total - Fines & Forfeitures	FY2012 <u>ACTUAL</u> 6,931 830 40,687 551,141	FY2013 APPROVED BUDGET 5,000 750 51,000 566,750	FY2013 MIDYEAR <u>ACTUAL</u> 2,698 - 26,501 288,530	FY2014 FINAL BUDGET 5,000 - 55,000 572,000	FY2014 VS FY2013 INC/(DEC) - (750) 4,000 5,250
Miscellaneous						
10-3600-334	BOOK SALES	-	30,000	-	10,000	(20,000)
10-3600-610	INTEREST INCOME	35,601	21,000	27,910	55,000	34,000
10-3600-612	INTEREST C-ROADS	6,806	6,500	3,075	4,500	(2,000)
10-3600-614	CEMETERY TRUST INTEREST	3,977	4,500	2,148	4,000	(500)
10-3600-619	RENTS & CONCESSIONS EXEMPT	389	250	-	-	(250)
10-3600-620	RENTS & CONCESSIONS	95,016	90,000	28,716	100,000	10,000
10-3600-622	ART MUSEUM RENTALS	31,652	30,000	16,802	39,000	9,000
10-3600-624	LEASE REVENUES	28,120	35,000	15,112	31,000	(4,000)
10-3600-625	LIBRARY RENTALS REVENUE	23,268	20,000	15,012	30,000	10,000
10-3600-633	LIBRARY COPY FEES	3,918	6,000	2,516	5,000	(1,000)
10-3600-634	UTILITY BILLING LATE FEES	99,802	100,000	44,800	95,000	(5,000)
10-3600-635	RECYCLE REVENUE	29,017	10,000	19,038	-	(10,000)
10-3600-670	SENIOR CITIZENS-GENERAL REVENU	913	500	1,289	2,000	1,500
10-3600-690	SUNDRY REVENUES	153,013	50,000	82,327	100,000	50,000
10-3600-694	WITNESS FEES		750	241	500	(250)
10-3600-697	STREET SIGNS INSTALLATION FEE	-	100	-	-	(100)
10-3600-698	UNCLAIMED PROPERTY REVENUES	299	500	721	500	-
10-3600-777	CONCERT REVENUES	40	-	-	10,000	10,000
10-3600-778	CONCERT PIPES IN THE PARK	2,153	-	-	-	-
10-3600-781	APARTMENT RENTAL REVENUE	64	-	-	-	-
10-3600-834	MISC. POLICE O/T REIMBURSEMENT	9,706	10,000	5,350	12,000	2,000
10-3600-835	POLICE TRAINING	190	1,000	-	-	(1,000)
10-3600-836	SWIMMING POOL RETAIL SALES	6,998	7,000	2,975	7,000	-
10-3600-838	MISC. DONATIONS/TICKETS SALES	-	4,500	4,472	5,000	500
10-3600-850	EMPLOYEE FITNESS CENTER FEES	1,016	500	336	600	100
10-3600-852	SURPLUS SKI SALES	36	2,500	-	2,500	<u>-</u>
10-3600-853	CITY FACILITY RENTAL EXEMPT	39	-	90	250	250
10-3600-854	CITY FACILITY RENTALS	4,026	8,000	2,934	10,000	2,000



GL Acct	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 <u>INC/(DEC)</u>
	Total - Miscellaneous	200	438,600	275,863	523,850	85,250
Special Revenue						
10-3900-700	ART CITY DAYS - CARNIVAL	15,601	10,000	-	20,000	10,000
10-3900-701	ART CITY DAYS-BABY CONTEST	65	150	-	100	(50)
10-3900-702	ART CITY DAYS-BALLOON FEST	7,500	7,500	-	7,500	-
10-3900-703	ART CITY DAYS-BOOTHS	8,280	6,500	130	9,000	2,500
10-3900-708	ART CITY DAYS-B/B 3-ON-ON	520	250	-	500	250
10-3900-709	ART CITY DAYS-GENERAL ACCT	690	8,400	17	750	(7,650)
10-3900-710	ART CITY DAYS - T-SHIRTS	15	-	-		
10-3900-712	ART CITY DAYS - PARADE	1,585	1,500	-	1,500	-
10-3900-804	LIBRARY CONTRIBUTIONS	-	-	30		
10-3900-807	HISTORICAL PRESERVATION COMM	8,733	-	8,000	8,100	8,100
10-3900-816	CERT/EMERGENCY PREPAREDNESS	560	1,000	25		(1,000)
10-3900-831	B.A.B. INTEREST SUBSIDY	147,115	145,124	72,562	129,540	(15,584)
	Total - Special Revenue	190,664	180,424	80,764	176,990	(3,434)
	Subtotal Reveunes Before Transfers In		13,780,028	7,813,312	14,392,400	612,372
	es, Contributions & Transfers					
10-3800-831	ADMINISTRATIVE FEE FROM WATER		374,916	187,458	406,156	31,240
10-3800-832	ADMINISTRATIVE FEE FROM SEWER		309,984	154,992	347,803	37,819
10-3800-833	ADMINISTRATIVE FEE FROM ELECTRIC		562,223	281,112	602,075	39,852
10-3800-834	ADMINISTRATIVE FEE FROM SOLID WASTE		122,776	61,388	143,765	20,989
10-3800-835	ADMINISTRATIVE FEE FROM GOLF		72,775	36,387	62,068	(10,707)
10-3800-837	OPERATING TRANSFERS IN-ELECTRIC		1,141,634	570,817	1,175,883	34,249
10-3800-838	ADMINISTRATIVE FEE FROM STORM WATER		203,255	101,627	213,218	9,963
10-3800-843	OPERATING TRANSFERS IN-WATER		173,960	86,980	185,250	11,290
10-3800-844	OPERATING TRANSFERS IN-SEWER		169,486	84,743	171,500	2,014
10-3800-845	OPERATING TRANSFER IN-SOLID WASTE		62,873	31,436	68,450	5,577
10-3800-846	OPERATING TRANSFER IN-GOLF		24,300	12,150	-	(24,300)
10-3800-847	OPERATING TRANSFER IN-STORM WATER		42,928	21,464	43,700	772
10-3800-850	TRANSFER FROM OTHER FUNDS (PS IMPACT)		34,000	-	33,600	(400)
	UTILIZE FUND BALANCE				343,750	



Revenues

GL Acct

<u>Line Description</u>
Total - Contributions & Transfers

Total General Fund Revenues

	FY2013	FY2013	FY2014	FY2014
FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
-	3,295,110	1,630,555	3,797,219	158,359
12,997,65	3 17,075,138	9,443,867	18,189,619	770,731

Legislative Body

Mayor 0.5 FTE

City Council
2 5 FTF

Legislative Body Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	3.0	3.0	3.0
Personnel Expense	73,119	72,879	73,302
Non-Personnel Expense	51,313	56,990	56,780
Total	124,432	129,869	130,082



Legislative

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	<u>Line Description</u>	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
PERSONNEL						
10-4120-110	MAYOR AND COUNCIL SALARIES	67,298	66,511	32,673	66,938	427
10-4120-130	MAYOR AND COUNCIL BENEFITS	5,821	6,293	2,803	6,288	(5)
10-4120-160	EMPLOYEE RECOGNITION	-	75	-	75	-
OPERATIONS	3					
10-4120-230	MILEAGE AND VEHICLE ALLOWANCE	-	200	-	200	-
10-4120-236	TRAINING & EDUCATION	4,193	4,000	1,110	4,500	500
10-4120-240	OFFICE EXPENSE	-	1,000	-	500	(500)
10-4120-245	YOUTH COUNCIL	3,800	4,000	-	2,500	(1,500)
10-4120-265	COMMUNICATION/TELEPHONE	-	480	-	480	-
10-4120-310	LEAGUE OF CITIES AND TOWNS	32,903	35,000	32,866	36,000	1,000
10-4120-510	PUBLIC OFFICIALS BOND	3,338	3,510	3,213	3,600	90
10-4120-540	CONTRIBUTIONS	7,079	8,000	1,000	7,000	(1,000)
10-4120-600	SOUTH MAIN FLAG	-	800	-	800	-
10-4120-710	COMPUTER HARDWARE & SOFTWARE				1,200	
	_					
	TOTAL LEGISLATIVE	124,432	129,869	73,666	130,082	(987)
	_	·	·	·	·	· · · · · · · · · · · · · · · · · · ·

Art City Days

Managed by the Recreation Department, the Art City Days budget accounts for revenues and expenditures associated with Springville's annual Art City Days Celebration.

Beginning on the first Saturday in June and continuing through the first full week of June, Springville celebrates with a myriad of activities and events for all ages. Events include the 5K Family Fun Run, Hot Air Balloon Festival, Fireman's Breakfast, Concerts in the Park, Carnival, Parades, and Fireworks. Most activities are free to the public.

Division Mission Statement – *To provide a variety of events that build community, enhance the quality of life and supports Springville's identity as the Art City.*

Art City Days Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	0	0	0
Personnel Expense	0	0	0
Non-Personnel Expense	84,803	83,600	94,150
Total	84,803	83,600	94,150

Art City Days – Performance Goals, Strategies, and Measures

Core Objective #1 – To Grow and Impi	ove Art City	y Days		
Strategy #1 – Increase the Awareness of the	he Event Thr	oughout the (City, County	and State.
Strategy #2 – Enhance Revenue Generation	on			
			FY 2013	FY 2014
Measures	2011	2012	(target)	(target)
Add two new elements each year and				
remove elements as necessary	2	2	2	2
Track Carnival Revenues	\$33,976	\$34,256	\$34,300	\$39,350
	, ,	, ,	. ,	,
Key Event Attendance	N/A	N/A	N/A	Baseline
They Brent Theoretiance	1 (/11	1 (/11	1 (/11	Buscillie
Cost Recovery	41%	40%	41%	45%
Core Objective #2 – Grow and Develop				4370
Strategy #1 – Generate 50% of Festival B		Heritage Di	ty	
Strategy #2 - Improved Program Promoti				
			FY 2013	FY 2014
Measures	2011	2012	(target)	(target)
Booth Space Rentals		-	(*** g ***)	800
Fee Based Activity				800
Sponsorships				400
Core Objective #3 – Expand the Decem	ber Progran	n Offerings	<u> </u>	
Strategy #1 – Add two new December Of				
Strategy #2 – Expand Existing Program C	Offerings			
-			FY 2013	FY 2014
Measures	2011	2012	(target)	(target)
Add "Jungle Bell Rock"				1
Expanded Publicity to get more Entries				
for the Decorating Contest - (number of				
entries)		8	8	12
Add a Lighting Event				1



Art City Days

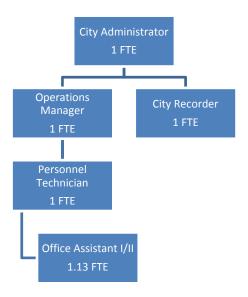
GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	FY2012 <u>ACTUAL</u>	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
OPERATIONS	3					
10-4125-700	GENERAL EXPENSE	61,393	37,100	1,648	55,600	18,500
10-4125-704	BALLOON FEST	10,959	15,500	598	15,100	(400)
10-4125-711	GRAND PARADE	2,415	4,000	-	3,825	(175)
10-4125-713	QUILT SHOW				125	125
10-4125-719	FLOAT OPERATION	-	3,000	3,096	3,000	-
10-4125-720	FIREWORKS	-	13,000	12,500	12,500	(500)
10-4125-721	TALENT SHOW				500	500
10-4125-723	FLOAT DECORATION	10,036	11,000	85	3,500	(7,500)
	TOTAL ART CITY DAYS	84,803	83,600	17,927	94,150	10,550

Administration

The office of Administrative Services is responsible for all professional and administrative work in preparation and implementation associated with the Administration Department, City Recorder's Office, Information Services, Courts, Public Relations (Non-Public Safety), Human Resources and Economic Development. This new area was organized in the fourth quarter of 2012. The Manager of Administrative Services reports to the City Administrator.

It is the intent of this organization to provide employees, residents of the community and businesses of the area with precise information and a rapid response to their concerns or comments. We will learn the businesses of the city and create a positive working relationship with them. We will assist the Chamber in its goal to move forward, improve and to grow. We will enhance our position to create business growth in our community.

MISSION STATEMENT: Springville City Administration is dedicated to facilitating progress, inspiring communication, and serving ALL with friendliness, integrity and vision.



Administration Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	4.75	5.13	5.13
Personnel Expense	455,897	495,854	518,359
Non-Personnel Expense	136,697	220,420	243,461
Total	592,594	716,274	761,820

Administration – Performance Goals, Strategies, and Measures

Goal #1 – Evaluate departmental processes for efficiency and improvement

Strategy #1– Maintain and improve Human Resource functions and operations to enhance employee morale and relations between H.R and City Employees

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
Number of new hires	139	200	214	260
Maintain employee files according				
to Utah State Code requirements	N/A	N/A	12	100%
Review every job description and				
make changes where necessary	N/A	N/A	N/A	100%
New Employees hired and trained				
in customer service, harassment and				
benefit program	N/A	N/A	N/A	100%
Evaluate the effectiveness and				
efficiency of online performance				
review process by creating an				
employee survey on perception of				
the process	N/A	N/A	N/A	100%

Goal #2 - Implement Federal Health Care Reform mandates to ensure compliance, and analyze benefits options to ensure cost containment

Strategy – Work closely with Legal Department and First West Benefits Solutions to discern changes needed to be implemented

Strategy – Continue to investigate and analyze benefit options in order to ensure cost containment for benefits

Measures	FY 2011	FY 2012	FY 2013	FY 2014
				(target)
Contain health benefits cost				
increases	2.5%	-0.7%	-0.7%	0
Implement comprehensive wellness				
program	N/A	N/A	N/A	100%

Goal #3 – Prepare the City Recorder's Office for continuity, maintenance, and preservation of institutional knowledge

Strategy – Provide cross training and support for interested employees

Strategy – Preserve and manage official city records, documents, and contracts according to Utah State requirements and standards

Strategy – Preserve and maintain email and social media postings to meet State Records requirements

Strategy – Institute an electronic records contract and document approval process to handle and track records more effectively

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
Contracts processed	135	141	145	145
Files scanned into imaging system	141	340	473	600
Create and implement electronic	N/A	N/A	N/A	100%

document approval process				
Training opportunities and/or				
materials provided for Council,				
staff, and board and commission				
members	N/A	N/A	N/A	100%

Goal #4 – Strengthen communications between the City, Employees, the Community, and other institutions

Strategy – Communicate needs. Encourage employees to communicate to management, helping to understand the other's duties and what can be done given the budget and expectations. Employee input is necessary to making the City's vision a reality.

Strategy – Share skills and knowledge with management

Strategy – Create an atmosphere of motivation. Communicate with employees to achieve goals

Strategy – Institute round tables and think tanks with employees and management to understand employee needs and receive ideas to create a more successful work environment

		TT. 4044		FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
Encourage employee				
communication through think tanks				
and roundtables	N/A	N/A	N/A	100%
Expand employee newsletter to				
include sections for more detailed				
department information. Develop				
employee blog	N/A	N/A	N/A	12
Continual monthly supervisor				
trainings	N/A	N/A	N/A	11

Strategy #2 – Become an integral part of the Chamber of Commerce

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
Track the number of personal visits				(target)
made to individual local businesses.	N/A	N/A	N/A	100%
New business licenses acquired in				
the City. Known closed businesses				
in the City	N/A	N/A	N/A	100%
Track local business complaints and				
resolutions. Try and resolve				
concerns	N/A	N/A	N/A	100%
Attend or have representation in all				
monthly Chamber meetings	N/A	N/A	N/A	100%
Attend or have representation to all				
ribbon cutting events	N/A	N/A	N/A	100%

Strategy #3 – Provide pertinent and current information to citizens and employees					
Measures				FY 2014	
	FY 2011	FY 2012	FY 2013	(target)	
Improve Survey Measure on					
"Citizens being informed"					
(3=neither agree nor disagree,					
4=agree)	N/A	3.34	N/A	4	
Increase email subscription to City					
newsletter	60	150	228	275	
Use social media posts to connect					
with subscribers	12	57	57	75	
Expand employee newsletter to					
include more detailed department					
information	11	11	11	12	
Encourage employee					
communication through think tanks					
and roundtables	N/A	N/A	N/A	4	



Administration

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4130-110		302,142	312,311	150,415	325,198	12,887
	PART TIME EMPLOYEES SALARIES	14,784	31,041	9,832	31,106	65
	EMPLOYEE BENEFITS	112,268	120,977	51,344	130,230	9,253
	OVERTIME PAY	-	525	-	525	-
10-4130-160	EMPLOYEE RECOGNITION	26,703	31,000	11,395	31,300	300
OPERATIONS	3					
10-4130-220	ORDINANCES AND PUBLICATIONS	4,235	6,000	2,474	6,000	-
10-4130-230	MILEAGE AND VEHICLE ALLOWANCE	5,028	5,400	2,400	5,400	-
10-4130-236	TRAINING & EDUCATION	4,898	8,500	1,138	7,000	(1,500)
10-4130-240	OFFICE EXPENSE	10,911	10,000	3,049	10,000	-
10-4130-241	DEPARTMENT SUPPLIES	3,129	5,000	554	3,000	(2,000)
10-4130-242	ANNUAL BUDGET RETREAT	-	4,000	1,683	4,000	-
10-4130-243	CITY NEWSLETTER	10,906	15,000	4,740	13,500	(1,500)
10-4130-250	EQUIPMENT MAINTENANCE	937	3,500	14	1,000	(2,500)
10-4130-251		7,324	5,000	2,701	6,700	1,700
10-4130-252	FUEL - FLEET VEHICLES	60	-	-	-	-
10-4130-253	CENTRAL SHOP	2,451	2,730	1,197	2,730	-
10-4130-254	MAINTENANCE - FLEET VEHICLES	484	3,000	236	-	(3,000)
10-4130-255	COMPUTER OPERATIONS	-	4,000	874	4,000	-
10-4130-260		6,380	6,440	1,478	6,500	60
10-4130-265	COMMUNICATION/TELEPHONE	2,799	2,430	1,580	3,311	881
10-4130-310	PROFESSIONAL AND TECHNICAL SER	2,090	17,170	1,989	17,270	100
	PUBLIC RELATIONS CAMPAIGN		12,500	2,797	12,500	-
	VOLUNTEER PROGRAM		-	-	1,000	1,000
	ECONOMIC DEVELOPMENT				22,000	22,000
10-4130-323	SUPERVISOR TRAINING	3,273	4,000	-	5,000	1,000
10-4130-510	INSURANCE AND BONDS	9,167	9,250	8,515	9,250	-
	COMMUNITY PROMOTIONS	19,807	38,000	1,693	27,000	(11,000)
	BOOK ROYALTIES	-	2,500	-	2,500	-
10-4130-550		198	500	-	500	-
	WELLNESS PROGRAM	2,555	3,000	14	2,500	(500)
10-4130-620	ELECTIONS	23,555	-	-	18,600	18,600



Administration

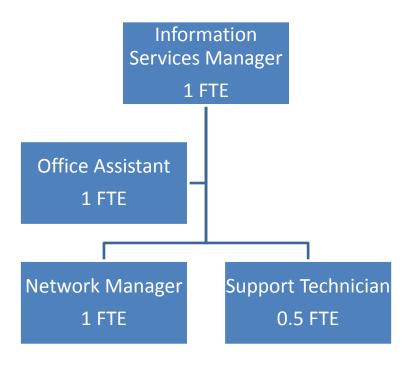
			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct Lir	ne Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
10-4130-699 AF	PPROPRIATED CONTINGENCY	12,320	50,000	7,705	50,000	-
10-4130-710 C	OMPUTER HARDWARE & SOFTWARE	4,190	1,500	918	1,200	(300)
10-4130-781 H	OLIDAY DECORATIONS	-	1,000	88	1,000	-
	<u> </u>					
TO	OTAL ADMINISTRATION _	592,594	716,274	270,823	761,820	45,546

Information Technology

The Information Services Department is responsible for overseeing the use of Information Technology to support the goals and initiatives of the City of Springville. The Department is responsible for essential City functions such as:

- Implementing, maintaining, protecting, and upgrading network server system.
- Providing internet connectivity and security
- Equipping end users with phone, desktop PCs, peripherals, and productivity software.
- Maintaining our Cisco telecommunications network and equipment.
- Administering and supporting cell phone service.
- Planning, administering and supporting the Civic Center data center software back-up system.
- Responsible for the City website www.springville.org and social media.
- Providing help-desk services for IT related issues as well as desktop and server support.
- Providing leadership, guidance and management for the long-term planning and integration of IT strategies and projects.
- Provide financial recommendation for department desktops, VoIP and cell phones.
- Oversee employee training which includes; scheduled director and supervisor training.

MISSION STATEMENT: The Springville City Department of Information Services is dedicated to providing and supporting reliable technologies and technology-based services in a timely, high-quality, cost-effective manner to all City employees.



Information Technology Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	_ Final _
Positions (FTE)	3.50	3.50	3.50
Personnel Expense	241,435	244,511	259,711
Non-Personnel Expense	79,063	95,174	73,518
Total	320,498	339,685	333,230

IT Department – Performance Goals, Strategies, and Measures

					
Strategy – Track ALL (e-mail, phone or in person) IT related help-desk request through					
he requester, t	topic of the re	equest and ste	eps taken to		
ı	ı		T		
			FY 2014		
FY 2011	FY 2012	(target)	(target)		
		a weekly cho	eck on the		
network dow	ntime.		T		
			FY 2014		
FY 2011	FY 2012	(target)	(target)		
erience.					
nic information	on with assist	ance from ea	ch		
book and Twi	tter.				
		FY 2013	FY 2014		
FY 2011	FY 2012	(target)	(target)		
oyee training	schedule for	2013.			
s approved fo	or directors/su	pervisors and	l ALL City		
• •		•	•		
		FY 2013	FY 2014		
FY 2011	FY 2012	(target)	(target)		
i	•				
	FY 2011 FY 2011	FY 2011 FY 2012 "network down" time. The problems by performing network downtime. FY 2011 FY 2012 Prience. Inic information with assist book and Twitter. FY 2011 FY 2012 Ty 2011 FY 2012 Ty 2011 FY 2012	representation in person) IT related help-desk requester requester, topic of the request and stern requester. FY 2011 FY 2012 FY 2013 FY 2013 (target) FY 2013 FY 2011 FY 2012 FY 2013 (target) FY 2013 (target) FY 2013 FY 2013		



Information Systems

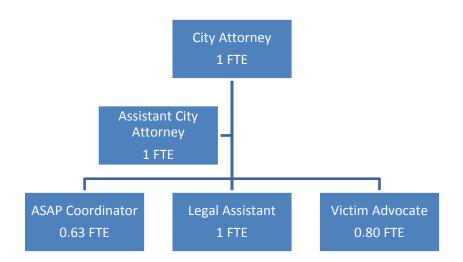
		F)/0040	FY2013	FY2013	FY2014	FY2014
01. 4 1	Live Becentution	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	<u>Line Description</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL		4.47.404	445.077	70.450	450.040	0.000
10-4132-110		147,164	145,377	73,159	152,016	6,639
10-4132-120	PART TIME EMPLOYEES SALARIES	13,284	16,281	7,634	16,226	(55)
10-4132-130	EMPLOYEE BENEFITS	80,778	82,765	35,060	91,382	8,617
10-4132-140	OVERTIME PAY	-	-	206		
10-4132-160	EMPLOYEE RECOGNITION	209	88	-	88	(1)
OPERATION	S					
10-4132-220	ORDINANCES & PUBLICATIONS					-
10-4132-236	TRAINING & EDUCATION	4,329	5,000	929	7,000	2,000
10-4132-240	OFFICE EXPENSE	209	300	-	350	50
10-4132-245	WEBSITE MAINTENANCE	7,672	7,700	1,491	7,200	(500)
10-4132-250	EQUIPMENT MAINTENANCE	-	-	926	-	-
10-4132-252	LICENSING AGREEMENTS	13,603	18,594	1,144	18,789	195
10-4132-260	UTILITIES	1,007	1,080	257	1,080	-
10-4132-265	COMMUNICATIONS/TELEPHONES	2,845	3,100	1,464	3,779	679
10-4132-310	PROFESSIONAL & TECHNICAL SUPPORT	11,687	13,870	4,537	13,910	40
10-4132-321	VOLUNTEER PROGRAM	1,222	1,000	391	-	(1,000)
10-4132-322	ECONOMIC DEVELOPMENT	13,490	22,000	2,576	-	(22,000)
10-4132-510	INSURANCE AND BONDS	1,948	2,050	1,874	2,050	-
10-4132-550	UNIFORMS	50	200	-	200	-
10-4132-570	INTERNET ACCESS FEES	12,142	13,080	5,205	11,460	(1,620)
10-4132-710	COMPUTER HARDWARE AND SOFTWAR	8,678	7,000	3,284	7,500	500
10-4132-720	OFFICE FURNITURE AND EQUIPMENT	180	200	60	200	-
	_					
	TOTAL INFORMATION SYSTEMS	320,498	339,685	140,197	333,230	(6,455)

Legal

The Legal Department is responsible for providing professional legal services to Springville City, the Mayor and the City Council. In fulfilling its purpose, the legal department prosecutes misdemeanors and traffic code violations, provides legal services involving legislative and administrative decisions, drafts ordinances and contracts, handles claims against the City, and pursues remedies for future legal challenges that may impact Springville.

In addition to providing the above legal services, the legal department is responsible for the City's risk management program, victim advocate services, and the Art City Substance Abuse Prevention program.

MISSION STATEMENT: Springville City's Legal Department promotes Springville City's goals and values by providing the City with exemplary legal, victim advocate, and risk management services, and by implementing strategies and programs to prevent substance abuse and other problem behaviors in our community.



Legal Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	4.38	4.43	4.43
Personnel Expense	364,482	364,965	397,155
Non-Personnel Expense	111,998	120,050	133,031
Total	476,480	485,015	530,186

Legal Department – Performance Goals, Strategies, and Measures

Goal #1 – Pursue speedy and fair prosecutions of all misdemeanor, traffic, and municipal ordinance violations.

<u>Strategy #1</u> – To achieve a high guilty determination rate by properly and fairly screening and prosecuting cases in strict compliance with the National Prosecution Standards of the National District Attorney's Association.

			2013	2014
Measures	2011	2012	(target)	(target)
Conviction and Guilty Plea rates for:				
Domestic Violence	78%	89%	85%	85%
Driving Under the Influence	96%	93%	95%	95%
Drug Related Violations	96%	95%	95%	95%
Theft	96%	96%	95%	95%
Conviction and Guilty Plea rates for all				
charges filed (includes all misdemeanor,				
traffic, and municipal ordinance cases –				
percentage based upon 100 to 150				
random cases)	86%	92.4%	93%	93%

Strategy #2 – To resolve cases in a timely manner.

Measures	2011	2012	2013 (target)	2014 (target)
Percent of cases resolved in a timely				
manner:				
Misdemeanor cases resolved within 3 months (percentage based upon 50 cases randomly selected)	92%	88%	90%	90%

Goal #2 – Provide a comprehensive safety and risk management program for the safety and health of participants in City functions and City employees, as well as protecting the City's physical and financial resources.

<u>Strategy #1</u> – To review the City's insurance coverage, loss runs, accident analysis, and exposures in order to reduce hazards, risks, and operational costs.

<u>Strategy #2</u> – To review City contracts to ensure insurance coverage requirements and other liability concerns are met.

<u>Strategy #3</u> – To provide risk management training to City employees on safety procedures and how to avoid high risk conduct.

			2013	2014
Measures	2011	2012	(target)	(target)
Number of Claims	26	21	25	25
Cost of Claims	\$135,000	\$24,600	\$40,000	\$40,000

<u>Strategy #4</u> – To review all vehicle accidents and on the job injuries with the City's Accident Review Committee, assessing preventability, taking corrective action, and addressing serious safety violations to determine how to prevent future accidents.

			2013	2014
Measures	2011	2012	(target)	(target)
Number of vehicle accidents	17	4	10	10
Number of preventable accidents	9	3	5	5
Number of safety issues addressed and				
implemented by the Committee	n/a	n/a	5	5

<u>Strategy #5</u> – To conduct quarterly inspections of City owned parks and buildings to ensure the safety of City properties.

Measures	2011	2012	2013 (target)	2014 (target)
Number of properties	n/a	n/a		
Percent of properties inspected	n/a	n/a	95%	95%
Number of safety issues found	n/a	n/a	<20	<20

<u>Goal #3</u> – Reduce Substance Abuse in Springville through the Art City Substance Abuse Prevention ("ASAP") Program.

<u>Strategy #1</u> – To reduce substance abuse and promote healthy lifestyles within the City by implementing various strategies to lower risk factors that lead to negative behaviors and to enhance protective factors that lead to positive behaviors.

			2013	2015
Measures	2009	2011	(target)	(target)
SHARP Survey measurement of risk				
factor: Parental Attitudes Favorable to				
Anti-Social Behavior	33.2	38.9	n/a	36
SHARP Survey measurement of risk				
factor: Low Neighborhood Attachment	27.1	33	n/a	31
SHARP Survey measurement of risk				
factor: Depressive Symptoms	31.5	30.6	n/a	28
SHARP Survey measurement of				
protective factor: Rewards for Prosocial				
Involvement in the Community	75.1	61.1	n/a	63
According to the SHARP Survey, percent				
of youth regularly using:				
Alcohol	3.7	4.1	n/a	3.7
Cigarettes	1.9	1.9	n/a	1.5
Marijuana	3.5	2	n/a	1.5
Heroin	0.2	0	n/a	0
Meth	0.4	0	n/a	0



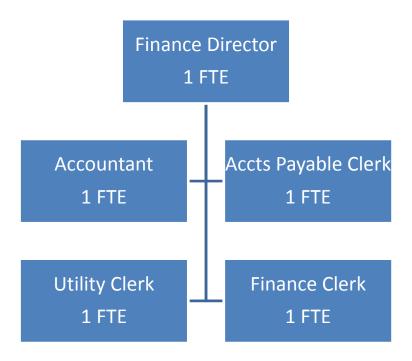
Legal

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4135-110	SALARIES	235,650	200,772	118,560	215,401	14,629
10-4135-120	PART TIME EMPLOYEES SALARIES	23,190	52,986	11,690	54,537	1,551
10-4135-130	EMPLOYEE BENEFITS	105,642	111,096	54,433	127,105	16,009
10-4135-140	OVERTIME PAY					-
10-4135-160	EMPLOYEE RECOGNITION	-	111	-	111	(0)
OPERATIONS	5					
10-4135-220	ORDINANCES AND PUBLICATIONS	2,680	3,500	1,667	3,500	-
10-4135-230	MILEAGE AND VEHICLE ALLOWANCE	4,800	5,000	2,650	5,000	-
10-4135-236	TRAINING & EDUCATION	3,741	8,325	841	8,325	-
10-4135-237	TRAINING MATERIALS	1,055	1,000	217	1,000	-
10-4135-240	OFFICE EXPENSE	499	-	398	500	500
10-4135-241	DEPARTMENT SUPPLIES	-	400	220	400	-
10-4135-260	UTILTIES	907	970	232	970	-
10-4135-265	COMMUNICATION/TELEPHONE	1,782	1,830	791	1,791	(39)
10-4135-310	PROFESSIONAL AND TECHNICAL SER	30,890	35,440	46,272	35,460	20
10-4135-311	COMMUNITIES THAT CARE	-	11,205	-	24,205	13,000
10-4135-510	INSURANCE AND BONDS	2,171	2,280	2,089	2,280	-
10-4135-511	CLAIMS SETTLEMENTS	62,305	45,000	1,934	45,000	-
10-4135-550	UNIFORMS				-	-
10-4135-710	COMPUTER HARDWARE & SOFTWARE	1,168	600	600	1,600	1,000
10-4135-720	OFFICE FURNITURE AND EQUIPMENT				-	-
10-4135-894	EVENT EXPENSES	-	4,500	1,678	3,000	(1,500)
	TOTAL LEGAL	476,480	485,015	244,270	530,185	45,170

Finance

The Finance Department is responsible for providing the financial management of all City funds and maintaining the fiscal integrity of the City. Major activities include: Managing the City's investment portfolio; obtaining financing for capital requirements; financial analysis and reporting; budget preparation and management; revenue management, including billing and collection for utilities, licenses and other revenues; and purchasing.

MISSION STATEMENT: Springville City Finance Department will consistently provide professional financial and customer service to all in a friendly, efficient, knowledgeable manner.



Finance Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	5.00	5.00	5.00
Personnel Expense	320,780	339,560	363,613
Non-Personnel Expense	117,229	121,475	124,100
Total	438,009	461,035	490,398

Finance Department – Performance Goals, Strategies, and Measures

Goal #1 - Maintain the City's AA- bond rating

Strategy - Provide strong financial management, maintenance of solid general fund

balances and prudent budget planning

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Rating (Fitch)	AA-	AA-	AA-	AA-
General Fund balance as a				
percentage of next year's revenue				
budget	15.1	17.6	17.5	18.0

Goal #2 - Ensure all purchases and payments comply with city code and/or policy

Strategy #1 – Improve the on-time payment of invoices and enforce compliance of code and policy related to purchasing to reduce the number of POs opened after the invoice date

Strategy #2 – Utilize technology to maximize efficiency in processing transactions

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Number of invoices processed	13,860	13,638	13,700	13,800
Number of invoices paid late	710	584	500	450
Percentage of invoices paid on				
time	95%	96%	96%	97%
Number of POs opened	707	668	600	600
Number of POs opened after				
invoice date	133	60	45	40
Percentage of POs opened after				
invoice date	19%	9%	6%	5%

Goal #3 - Minimize the number of audit findings

Strategy – Work proactively to follow accounting standards and improve internal controls

Measures			FY 2013	FY 2014
	FY 2011	FY 2012	(target)	(target)
Number of State Compliance				
Requirement Findings	1	0	0	0
Number of Internal Control				
Deficiency Findings	1	1	1	1

Goal #4 – Provide timely and accurate monthly financial reports to the Mayor, council and Department Directors

Strategy - Distribute financial reports by the 10th of each month

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Reports delivered on time	0	0	6	8
Reports delivered 1 – 3 days late	10	12	6	4
Reports delivered more than 3 days				
late	2	0	0	0



Finance

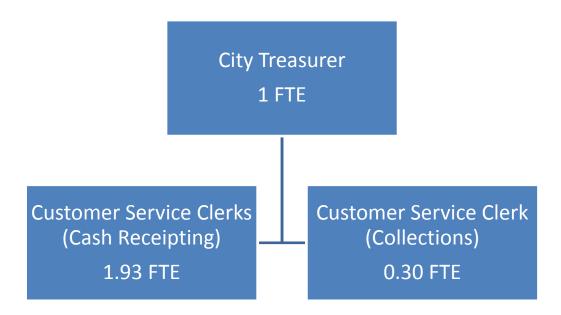
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL						
10-4140-110	OFFICE SALARIES	222,927	239,264	125,902	256,050	16,786
10-4140-130	EMPLOYEE BENEFITS	97,853	100,171	48,492	107,438	7,267
10-4140-160	EMPLOYEE RECOGNITION	-	125	110	125	-
OPERATIONS	6					
10-4140-220	ORDINANCES & PUBLICATIONS	284	750	214	1,165	415
10-4140-230	MILEAGE AND VEHICLE ALLOWANCE	44	525	103	525	-
10-4140-236	TRAINING & EDUCATION	956	5,100	1,839	5,100	-
10-4140-240	OFFICE EXPENSE	16,856	17,900	7,729	18,555	655
10-4140-241	POSTAGE-MAILING UTILITY BILLS	41,713	42,500	21,061	45,450	2,950
10-4140-245	UTILITY BILL PRINTING/STUFFING	13,394	14,000	7,316	14,500	500
10-4140-250	EQUIPMENT EXPENSE	-	200	-	200	-
10-4140-255	COMPUTER OPERATIONS	-	-	3,575	2,500	2,500
10-4140-260	UTILITIES	1,975	1,500	669	1,500	-
10-4140-265	COMMUNICATIONS/TELEPHONE	1,647	1,800	613	1,790	(10)
10-4140-310	PROFESSIONAL & TECHNICAL SERVI	32,637	30,500	25,113	30,000	(500)
10-4140-510	INSURANCE & BONDS	2,861	3,500	2,725	3,500	-
10-4140-550	UNIFORMS	260	300	-	300	-
10-4140-710	COMPUTER HARDWARE & SOFTWARE	4,601	2,400	(153)	1,200	(1,200)
10-4140-720	OFFICE FURNITURE & EQUIPMENT	-	500	-	500	-
	TOTAL FINANCE	438,009	461,035	245,308	490,398	29,363

Treasury

The Treasury Division of the Finance Department provides customer service by accepting payments for accounts and taking payments of all City revenues as well as assisting customers establishing new utility accounts. Functions performed by the Treasury include balancing cash, check and credit/debit cards, depositing monies in the bank; collection of delinquent utility accounts; operating the payroll system, including issuing payroll checks and direct deposits, filing annual and quarterly reports and maintaining all employee payroll and timekeeping files.

MISSION STATEMENT: Springville City Finance Department will consistently provide professional financial and customer service to all in a friendly, efficient, knowledgeable manner.

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Treasury Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	3.23	3.23	3.23
Personnel Expense	197,043	190,927	188,489
Non-Personnel Expense	131,581	150,260	161,040
Total	328,625	341,187	349,528

Treasury Division – Performance Goals, Strategies, and Measures

Goal #1 – Enhance Springville's small-town feel by providing exceptional customer service.

Strategy #1– Cross train employees to be able to provide better back-up

Strategy #2 - Greet the public in a friendly manner and provide accurate responses to inquiries by keeping abreast of current City events and services.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Customer Service Training	5	0	6	6
Customer Service score on				
Citizen Survey	N/A	N/A	N/A	4.75

Goal #2 Maximize the City's revenue collection by reducing bad debt through collections

Strategy – By using current staff keep abreast of past due accounts and use various technology to find customers and encourage them to pay their accounts current.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Bad Debt Write-offs (utilities)	0.3%	0.2%	0.2%	0.2%
Average delinquent accounts				
collected per hour worked in-				
house	\$197	\$222	\$225	\$225

Goal #3 – Provide professional, accurate and efficient cash receipting and cash management support for the City.

Strategy #1 – Train all City departments accepting cash and payments on cash handling policies and procedures.

Strategy #2 – Promote efficient payment options and paperless billing

Strategy #3 - Maximize Interest Earnings through Prudent Investments.

Strategy #4 - Ensure compliance with the State Money Management Act

Measures			FY 2013	FY 2014
	FY 2011	FY 2012	(target)	(target)
On-Line Payments	55,272	61,913	65,300	72,600
Payments Entered by Hand	79,673	72,437	65,300	59,400
% of payments received				
online	41%	46%	50%	55%
% of customers utilizing				
paperless billing	N/A	N/A	N/A	25%
Cashiers Trained	N/A	N/A	N/A	100%

Goal #4 – Process payroll checks accurately and efficiently.

Strategy – Utilize technology including timekeeping system to improve processing.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013 *	(target)
Payroll checks processed	7,927	8,627	8,800	9,100

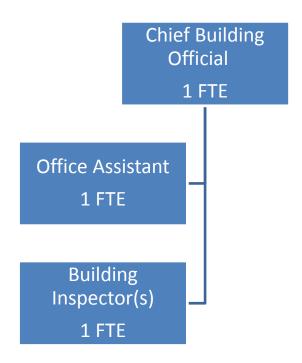


Treasury

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4145-110	OFFICE SALARIES	92,304	68,766	34,431	70,005	1,239
10-4145-120	PART-TIME EMPLOYEE SALARIES	51,729	71,278	35,693	67,775	(3,503)
10-4145-130	EMPLOYEE BENEFITS	52,930	50,802	25,381	50,627	(175)
10-4145-160	EMPLOYEE RECOGNITION	81	81	-	81	(0)
						, ,
OPERATIONS	8					
10-4145-230	MILEAGE AND VEHICLE ALLOWANCE	490	500	257	500	-
10-4145-236	TRAINING & EDUCATION	2,342	3,600	2,168	3,500	(100)
10-4145-240	OFFICE EXPENSE	1,750	2,200	210	2,000	(200)
10-4145-241	DEPARTMENT SUPPLIES	1,355	1,850	643	1,800	(50)
10-4145-242	POSTAGE	3,841	4,325	1,573	5,000	675
10-4145-245	MERCHANT CREDIT CARD FEES	107,326	121,000	69,563	132,000	11,000
10-4145-250	EQUIPMENT EXPENSE	358	1,325	-	725	(600)
10-4145-260	UTILITIES	1,521	1,630	417	1,630	-
10-4145-265	COMMUNICATIONS/TELEPHONE	316	300	117	235	(65)
10-4145-310	PROFESSIONAL & TECHNICAL SERVI	3,430	10,100	6,467	10,220	120
10-4145-510	INSURANCE & BONDS	6,693	1,930	1,767	1,930	-
10-4145-550	UNIFORMS	-	300	-	300	-
10-4145-710	COMPUTER HARDWARE & SOFTWARE	2,160	1,200	910	1,200	-
	_					
	TOTAL TREASURY	328,625	341,187	179,596	349,528	8,341

Building Inspections

The Building Inspections Division of the Community Development Department administers building codes and permits within the City.



Building Inspections Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	3.0	3.0	3.0
Personnel Expense	226,738	228,223	237,303
Non-Personnel Expense	22,378	29,465	27,465
Total	249,116	257,688	264,768



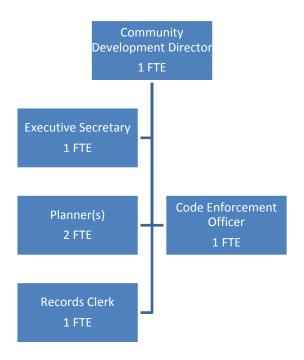
Building Inspections

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT LINE ITEM DE	<u>SCRIPTION</u>	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
PERSONNEL						
10-4160-110 OFFICE SALA	ARIES	159,880	155,932	78,382	159,545	3,613
10-4160-130 EMPLOYEE E	BENEFITS	66,743	72,216	33,337	77,684	5,468
10-4160-160 EMPLOYEE F	RECOGNITION	115	75	35	75	-
OPERATIONS						
10-4160-220 ORDINANCES	S & PUBLICATIONS	-	2,450	-	1,250	(1,200)
10-4160-230 MILEAGE AN	D VEHICLE ALLOWANCE	-	500	56	500	-
10-4160-236 TRAINING & I	EDUCATION	5,412	5,885	1,710	6,035	150
10-4160-240 OFFICE EXP	ENSE	774	750	340	750	-
10-4160-250 EQUIPMENT	EXPENSE	509	700	74	700	-
10-4160-251 FUEL		3,028	3,600	1,763	3,600	-
10-4160-253 CENTRAL SH	OP	1,801	1,240	350	1,240	-
10-4160-260 UTILITIES		2,015	2,150	515	2,150	-
10-4160-265 COMMUNICA	TIONS/TELEPHONE	1,783	1,710	704	1,540	(170)
10-4160-270 REMIT BLDG	PERMIT FEES TO STAT	1,318	2,500	645	2,500	-
10-4160-310 PROFESSION	IAL & TECHNICAL SERVICES	247	2,940	394	2,960	20
10-4160-510 INSURANCE	& BONDS	2,226	2,340	2,142	2,340	-
10-4160-550 UNIFORMS		745	700	432	700	-
10-4160-710 COMPUTER I	HARDWARE & SOFTWARE	2,519	2,000	159	1,200	(800)
TOTAL BUILD	DING _	249,116	257,688	121,038	264,768	7,080

Planning and Zoning

The Community Development Department is responsible for the management of the City building and planning functions, including development of the General Plan and implementation measures; enforcement of City codes for building, zoning, subdivision and development; and assisting the City Recorder in management of development records.

Mission Statement: The Springville City Community Development Department's mission is to help create a safe, functional and attractive community. We will achieve this through our commitment to being well-trained, thoughtful and innovative in our responsibilities and by striving to provide complete and accurate information to those we serve in a professional, courteous and helpful manner.



Planning and Zoning Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	6.14	6.00	6.00
Personnel Expense	497,132	500,167	521,957
Non-Personnel Expense	40,895	46,945	67,494
Total	538,027	547,112	589,451

Community Development (Planning and Zoning, Building Inspections) – Performance Goals, Strategies, and Measures

Goal #1 – Implementation of "Shaping Springs		_		General			
Plan" strategies as defined in the annual Planni		ion work pro	ogram				
Strategy – Prepare and adopt a Community Plan e	each year.	T	T				
	FF7 2010	EX. 2011	EX. 2012	FY 2013			
Measures	FY 2010	FY 2011	FY 2012	(target)			
Percent of participants satisfied with the process.	NA	NA	0	0			
Adoption of plan by the City Council	NA	NA	0	0			
Goal #2. Continue to develop and update "Shaping Springville for 2030" – the Springville City							
General Plan to help ensure development of a s							
Strategy – Update the General Plan to ensure it re	effects the need	ds of the City	and the police	ey direction			
of the City Council.		ı	ı	EE7 2012			
N/	EX7.2010*	EX. 2011	EX 2012	FY 2013			
Measures	FY 2010*	FY 2011	FY 2012	(target)			
Adoption of Updates by the City Council		Gen. Plan		1			
N 1 CT (A 1	0	Adopted	0	1			
Number of Text Amendments	0	0	0	0			
Number of Map Amendments		0	1	0			
Goal #3 – Continue to promote an attractive, cl		•	• -	educating			
the public about and enforcing the City's zonin							
Strategy – To respond to nuisance and zoning vio				EX 2012			
Measures (initial review turnaround)	2010	FY 2011	FY 2012	FY 2013			
Number of complement responses	1.600	(actual)	(actual)	(target)			
Number of complainant responses	1,690	1,879	1,380	1,283			
Number of cases where voluntary compliance	200	907	415	757			
occurs after first contact	380	897	415	757			
Number of cases where voluntary compliance	1 210	002	065	526			
occurs after multiple contacts	1,310	982	965	526			
Number of cases referred to courts	61	49	25	5			
Goal #4 – Provide efficient and effective plan revi							
Strategy – refine plan review process between all							
upfront information through open houses and cont		g to applicant	s to aid in su	omissions			
and ensure staff receives adequate training for revi		EEE 2011	EE 20040	EX. 2012			
Measures (initial review turnaround)	2010	FY 2011	FY 2012	FY 2013			
D '1 '1	NT/A	(actual)	(actual)	(target)			
Residential	N/A	7-10 days	5-7 days	3 days			
Commercial	NT/A	20-30	15-20	10.1			
C 1# P :1 (: 1 : (: 6 :	N/A	days	days	12 days			
Goal #5 – Provide timely inspections for services			. 11 1	1 1			
Strategy – provide inspections within 24 hours of	request and p	rovide trainii	ig in all mode	ei codes			
annually for each inspector staff member.							
Моодимос	EV 2010	EV 2011	EV 2012	FY 2013			
Measures Novt day accommodation	FY 2010	FY 2011	FY 2012	(target)			
Next day accommodation			Approx. 85%	100%			
Training for inspector			70%	100%			



Planning & Zoning

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4165-110	OFFICE SALARIES	342,637	338,626	167,892	346,996	8,370
10-4165-120	PART-TIME EMPLOYEE SALARIES	3,763	-	1,121	-	-
10-4165-130	EMPLOYEE BENEFITS	150,552	160,891	76,229	174,311	13,420
10-4165-140	OVERTIME PAY	17	500	-	500	-
10-4165-160	EMPLOYEE RECOGNITION	164	150	65	150	-
OPERATIONS						
10-4165-220	ORDINANCES & PUBLICATIONS	590	1,000	380	1,000	-
10-4165-225	MEMBERSHIP, DUES, PUBLICATIONS	2,602	2,875	553	3,950	1,075
10-4165-230		4,805	5,100	2,400	5,100	-
10-4165-236	TRAINING & EDUCATION	2,871	9,030	1,174	8,730	(300)
10-4165-240		1,779	2,400	524	2,400	-
10-4165-241		189	500	245	500	-
10-4165-250		342	1,000	74	1,000	-
10-4165-252	HISTORICAL PRESERVATION GRANT	10,515	-	-	16,200	16,200
10-4165-253	CENTRAL SHOP	313	1,240	349	1,240	-
10-4165-255	COMPUTER OPERATIONS	-	1,350	960	-	(1,350)
10-4165-260	UTILITIES	2,015	2,150	515	2,150	-
10-4165-265	COMMUNICATIONS/TELEPHONE	1,555	1,520	702	1,494	(26)
10-4165-310	PROFESSIONAL & TECHNICAL SERVI	6,573	8,370	788	7,500	(870)
10-4165-510	INSURANCE & BONDS	3,338	3,510	3,213	3,510	-
10-4165-511	CLAIMS SETTLEMENTS	3,408	5,100	5,657	8,520	3,420
10-4165-550	UNIFORMS	-	600	381	600	-
10-4165-710	COMPUTER HARDWARE & SOFTWARE		1,200	2,428	3,600	2,400
		500.00=	F.17.1.10	005.010	500.451	10.000
	TOTAL PLANNING	538,027	547,112	265,648	589,451	42,339

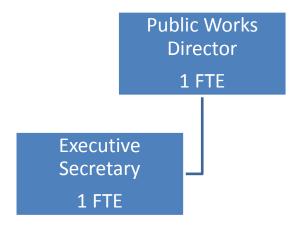
Public Works

The **Public Works Department** is responsible for providing quality support and service to the residents of the City. Public Works Administration directs, oversees, and coordinates four major divisions:

- <u>Streets</u>, which operates and maintains the City's 136 miles of roadway, and provides residential solid waste and recycle disposal.
- <u>Water</u>, which operates and maintains the City's culinary & secondary water systems, the Plat "A" and the Highline Ditch flood irrigation systems.
- <u>Wastewater/Storm Water</u>, which provides wastewater collection & treatment, storm water collection and disposal, and green waste and composting operations.
- <u>Engineering</u>, which provides engineering review, design and inspection of City and private capital improvement projects throughout the City.

MISSION STATEMENT: We will provide quality support and service to the residents of Springville, making sure their needs and concerns are handled in an efficient and effective manner.

We will work with each division in Public Works to ensure reliable services are provided to the community in such a manner that citizens can focus on their families and friends without regard to the workings of Public Works.



Public Works Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	2.0	2.0	2.0
Personnel Expense	218,925	221,515	233,089
Non-Personnel Expense	23,380	32,265	32,194
Total	242,305	253,780	265,283

Public Works Administration – Performance Goals, Strategies, and Measures

Goal #1 – Increase Inter-Divisional C							
Strategy – Hold consistent weekly Division Head meetings in an effort to better							
coordinate projects initiated by Outsi	de Sources ar	nd from within	n Public Worl	ks or other			
City Departments.							
				FY 2014			
Measures	FY 2011	FY 20112	FY 2013	(target)			
Hold Weekly Meetings				45			
Goal #2 – Improve "Visual" image a	and "Public P	erception" im	age of Public	Works			
Strategy for "Visual" image – Ident	tify key areas	of Customer/	City interacti	on – Focus			
on improving that interaction							
Strategy for "Public Perception" -	Identify key	areas of Custo	omer/City inte	eraction –			
Focus on improving that interaction							
				FY 2014			
Measures	FY 2011	FY 2012	FY 2013	(target)			
Customer Notifications				(*****			
Improve and keep current the City							
Web Site for Public Works by							
making_bi-weekly changes to the							
web site				26			
Make Service Work Order "Call-							
backs"_to evaluate service level				10%			
Goal #3 – Improve each Division He	ad's System l	Knowledge of	f their individ	ual divisions			
Strategy – Encourage each Division	Head to incre	ase their kno	wledge of the	ir Division			
such that they can identify/discover a	reas of impro	vement which	h have not bee	en noted in			
the past.							
Measures							
Review Processes to discover							
ineffective and/or unproductive							
practices				8			
Goal #4 – Increase "Business Savvy"							
Strategy – Encourage/require investi							
thinking" of <i>current</i> business practice	es versus initi	ating a better	way to run th				
				FY 2014			
Measures	FY 2011	FY 2012	FY 2013	(target)			
Track Revenues versus Expenses							
Initiate new marketing for Public							
Works Divisions				5			
Management Training (each				_			
Division)				4			



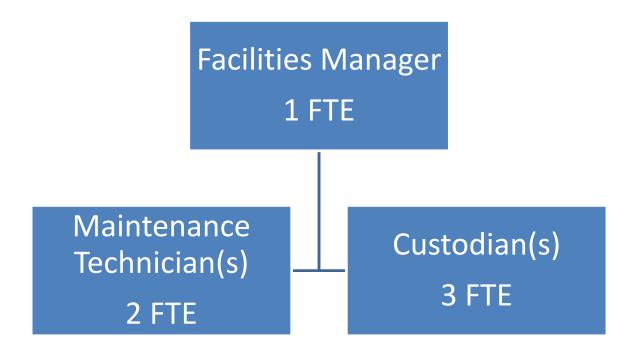
Public Works

		E)/0040	FY2013	FY2013	FY2014	FY2014
OL ACOT	LINE ITEM DECODIDATION	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL		450 400	454 500	70.054	450.070	4.000
10-4180-110		153,183	151,590	76,251	156,278	4,688
10-4180-120	PART TIME EMPLOYEE SALARIES	-	-	-	70 500	-
10-4180-130		65,692	69,700	32,611	76,586	6,886
10-4180-140		-	175	-	175	-
10-4180-160	EMPLOYEE RECOGNITION	50	50	12	50	-
OPERATIONS	5					
10-4180-220	ORDINANCES & PUBLICATIONS	2,078	3,780	1,872	3,780	-
10-4180-230	MILEAGE AND VEHICLE ALLOWANCE	4,800	5,150	2,400	6,060	910
10-4180-236	TRAINING & EDUCATION	1,157	1,605	483	1,605	-
10-4180-240	OFFICE EXPENSE	1,490	700	288	700	-
10-4180-241	DEPARTMENT SUPPLIES	75	500	34	500	-
10-4180-250	EQUIPMENT EXPENSE	379	500	52	500	-
10-4180-255	COMPUTER OPERATIONS	-	1,800	-	1,800	-
10-4180-260	UTILITIES	435	490	98	500	10
10-4180-265	COMMUNICATIONS/TELEPHONE	1,166	1,190	485	989	(201)
10-4180-310	PROFESSIONAL & TECHNICAL SERVI	7,850	10,700	3,918	10,000	(700)
10-4180-330	CUSTOMER SERVICE REQUESTS	1,361	3,000	-	3,000	-
10-4180-510	INSURANCE & BONDS	1,235	1,320	1,071	1,320	-
10-4180-511	CLAIM SETTELEMENTS	1,000	-	-	-	-
10-4180-550	UNIFORMS	322	280	-	190	(90)
10-4180-551	PERSONAL SAFETY EQUIPMENT	33	50	-	50	-
10-4180-710	COMPUTER HARDWARE & SOFTWARE	-	1,200	1,067	1,200	-
	TOTAL PUBLIC WORKS	242,305	253,780	120,643	265,283	11,503
	TOTAL FUBLIC WURKS	242,303	200,100	120,043	200,200	11,503

Facilities Maintenance

The Facilities Maintenance Department is responsible for preforming and overseeing the maintenance, Construction and Custodial Services as well as supports the goals of the City of Springville.

MISSION STATEMENT: The Springville City Department of Facilities Management Services is dedicated to providing clean, safe, comfortable, and well maintained facilities to give the community and city employees a comfortable place to visit and work as well as prolonging the life of all of the city's facilities.



Facilities Maintenance Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	5.0	6.0	6.0
Personnel Expense	282,486	273,647	285,429
Non-Personnel Expense	232,493	218,970	229,096
Total	514,979	492,617	514,525

Facilities Maintenance – Performance Goals, Strategies, and Measures

Facilities Maintenance – Performance Goals	, Strategies,	and Measu	ires			
Goal #1 – Maintain and improve work orders ser	rvice respons	se.				
Strategy – Track ALL (e-mail, phone or in person) maintenance related work order request through email and work order forms and resolve the maintenance concern within a timely manner.						
				FY 2014		
Measures	FY 2011	FY 2012	FY 2013	(target)		
				Less than		
Number of work order requests.		1400		1100		
Number of requests resolved within 24 hours.		400		500		
Goal #2 – Minimize the number of down time ma						
Strategy – Eliminate potential maintenance probon the equipment identified in our maintenance				thly checks		
				FY 2014		
Measures	FY 2011	FY 2012	FY 2013	(target)		
Number of potential problems identified.			500	200		
Number of days without down time of equipment			330	340		
Number of work orders generated from						
inspections			500	400		
Goal #3 - Enhance cleanliness all of the city facil	ities.					
Strategy – Provide cleaner and more comfortable citizens	e working en	vironment f	or employee	s and city		
				FY 2014		
Measures	FY 2011	FY 2012	FY 2013	(target)		
Number of call backs for custodial in						
house/contract custodial cleanups per month.			5/7	3/3		
Number of items on inspection lists.in						
house/contract			7/7	4/4		
Number of items called in by building in						
house/contract inhabitance.			2/7	2/3		
Goal #4 – Follow a budget replacement program and meet life expectancy standards in a cost effective of the standards of the			es are in goo	d repair		
Strategy – Maintain an ongoing inventory on all			e age. exnec	ted life.		
cost, and need for replacement	- cpcu.		p.,	,		
-				FY 2014		
Measures	FY 2011	FY 2012	FY 2013	(target)		
Percent of dollar amount that has been budgeted						
pursuant to replacement program costs for large						
boilers and equipment.				80%		
Percent of dollar amount that has been budgeted						
pursuant to replacement program costs for all						
surface areas such as square feet of carpet, tile,						
painted surfaces, light fixtures, plumbing fixtures,						
etc.				80%		
Percent of dollar amount that has been budgeted						



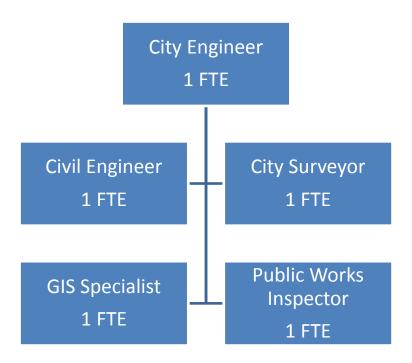
Facilities Maintenance

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4182-110	SALARIES	155,531	143,915	72,463	148,295	4,380
10-4182-120	PART-TIME EMPLOYEE SALARIES	38,855	46,904	21,424	47,989	1,085
10-4182-130	EMPLOYEE BENEFITS	78,883	77,778	37,789	83,995	6,217
10-4182-140	OVERTIME PAY	9,024	4,900	2,249	5,000	100
10-4182-160	EMPLOYEE RECOGNITION	192	150	-	150	-
OPERATIONS						
	MILEAGE AND VEHICLE ALLOWANCE	163	500	280	500	-
	TRAINING & EDUCATION	216	2,500	993	2,500	-
10-4182-240	OFFICE EXPENSE	434	500	-	-	(500)
10-4182-241	DEPARTMENT SUPPLIES	42,583	25,000	12,298	25,000	-
10-4182-250	EQUIPMENT EXPENSE	3,349	5,000	686	5,000	-
10-4182-251		3,530	3,000	1,790	3,500	500
10-4182-253	CENTRAL SHOP	1,804	1,540	567	1,540	-
10-4182-260	BUILDINGS & GROUNDS	41,850	40,000	23,668	40,000	-
10-4182-265	COMMUNICATIONS/TELEPHONE	1,955	2,070	974	1,996	(74)
10-4182-310	PROFESSIONAL & TECHNICAL SERVI	29,205	30,000	5,315	42,000	12,000
10-4182-335	CITY OPERATED SODA SALES	915	3,000	-	-	(3,000)
10-4182-510	INSURANCE & BONDS	-	-	-	3,360	3,360
10-4182-511	CLAIMS SETTLEMENTS	3,183	3,360	2,946	-	(3,360)
10-4182-550	UNIFORMS	1,427	1,500	1,071	1,500	-
10-4182-551	PERSONAL SAFETY EQUIPMENT	1,618	1,000	1,507	1,000	-
10-4182-710	COMPUTER EQUIPMENT AND SOFTWARE	-	-	-	1,200	1,200
10-4182-752	JANITORIAL SERVICES	100,264	100,000	47,340	100,000	-
	TOTAL FACILITIES MAINTENANCE	514,979	492,617	233,360	514,525	21,908
	TOTAL LACILITIES WAINTENANCE	514,979	492,017	233,300	514,525	۷۱,۳۵۵

City Engineer

The Engineering Division is responsible for providing engineering oversight, review and inspection of all new public infrastructure constructed within the City of Springville and assisting other Divisions in maintaining the existing infrastructure within their charge. Major activities include: Design, construction management of in-house CIP projects; engineering design review of proposed developments; inspection of public infrastructure improvements; survey services (property descriptions, deed creation, construction staking, etc.); and administer and manage the citywide GIS system.

MISSION STATEMENT: We will provide fair and ethical engineering, inspection and GIS services and ensure the highest quality design and construction of city infrastructure.



City Engineer Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	6.0	5.0	5.0
Personnel Expense	500,124	501,906	525,223
Non-Personnel Expense	56,405	64,856	110,989
Total	556,528	566,762	636,212

City Engineer – Performance Goals, Strategies, and Measures

Goal #1 - Design and manage CIP, in-house projects, and projects for sponsoring departments to ensure they are completed on schedule and within budget.

Strategy –Hold stakeholder meeting to establish expectations, budget, and schedule a year before projected construction.

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
% of CIP projects completed with a				
stakeholder meeting held.				50%
% of projects completed within				
budget.				50%
% or projects completed within				
schedule.				50%

Strategy –Budget for and schedule adequate subsurface utility location of the project prior to design.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
% of CIP projects that had sub-				
surface utility location performed.				50%
% of change orders due to utility				
conflicts.				25%

Goal #2 - Provide development engineering review services and assistance to the applicants so that the City can have an efficient and effective development process

Strategy – Establish a better Engineering web page to help developers understand Design expectations and provide pertinent information and guidance. – An Engineering Design "ONE STOP SHOP".

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
Web Stats (number of hits)				250
User Survey - % of engineers refereeing to website during design				
process.				75%
User Survey – Rating of "usefulness" of engineering web page. (Scale of 1-10, 10 being Very				
Useful)				7

Strategy – Complete design review of development plans within 10 working days of accepted submission (assuming a complete application has been submitted).

FY 2011	FY 2012	FY 2013	FY 2014 (target)
			80%
	FY 2011	FY 2011 FY 2012	FY 2011 FY 2012 FY 2013

Goal #3 - Provide inspection services for the community on all public improvements to ensure compliance with approved plans, City rules, regulations, and specifications and ensure quality construction and superior end products.

Strategy – Work proactively to ensurand Spec on all public improvement		ormance to ne	ew City and S	tandards		
Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)		
% of projects which had a Pre-Con mtg.				80%		
% of projects w/ major repairs required at the end or warranty time period.				10%		
% of projects w/ stop work/reconstruct orders issued due to nonstandard work.				10%		
Strategy – Work to as-built <u>all</u> sub-susurvey grade accuracy minimum 1 we			nprovement p			
Measures	FY 2010	FY 2011	FY 2012	FY 2013 (target)		
% of projects as-built within the established time frame.				90%		
Strategy – Update Standard Specifica						
Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)		
% updates completed within 2 year time frame.				N/A		
Goal #4 – Provide high quality GIS panalysis, mapping, and application deto provide a common infrastructure mand provide planning and decision su	evelopment for nanagement fr pport.	or all Departm ramework, im	ents of the C	ity in order		
Strategy – Work to increase accessib	ility of GIS c	itywide.		EX. 2014		
Measures	FY 2011	FY 2012	FY 2013	FY 2014		
Web Stats (number of hits)	F 1 2011	F 1 2012	F 1 2013	(target) 26,000/yr		
% of City workers using GIS weekly				30%		
Charles D. 1. 1. 1. 1. 1.		1 1		. 1		
Strategy – Develop and maintain and	accurate and	i comprenens	ive spatiai da			
Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)		
% of work orders supported by GIS % of errors identified from field				80%		
crews corrected w/in 5 working						
days of reporting error.				80%		
Goal #5 – Provide high quality survey services for all Departments of the City in order to: a) provide topographic and utility information for design of CIP projects; b) provide						

construction staking and as-built survey for CIP projects; c) perform, review, and approve surveys for City land acquisition and dispositions (including deeds and easements) and ensure proper content, form, and compliance with Utah Statutes and Board Rules.

Strategy – Work to as-built <u>all</u> surface utilities and improvements for public improvement projects to survey grade accuracy within 2 weeks after final close out of project.

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
% of projects as-built within the				
established time frame.				80%
% of projects as-built surveyed and				
input into GIS. w/in a month of				
final close out.				60%

Strategy – Complete review of subdivision plats within 10 working days of accepted submission (assuming a complete application has been submitted).

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
% of plat reviews completed within 10 working days.				80%

Strategy – Establish a "Survey Services" request form to establish scope of work and schedule deadline and deliverable dates.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
# of requests for survey services				150
% of requests using request form.				60%
% of requests completed within				
established time frame.				75%

Goal #6 – Provide assistance to the PW Divisions (Water, Sewer, Storm and PI) by developing and maintaining an accurate and current engineering model for each utility and periodically updating the Master Plans so that each division can efficiently and effectively manage and plan for their utility systems.

Strategy – Reference master plan prior to preliminary design to establish that each utility can provide service to the proposed development and adheres to the master plan requirements.

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
% of projects checked against				
master plan during review process.				90%

Strategy – Update each model to reflect current conditions within 1 month of receiving as-built information of completed project.

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
% of projects incorporated into the models w/in the 1 month time				
period.				75%



City Engineer

		FY2012	FY2013 APPROVED	FY2013	FY2014	FY2014
CL ACCT	LINE ITEM DESCRIPTION			MIDYEAR	FINAL	VS FY2013
GL ACCT PERSONNEL	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
10-4185-110	OFFICE SALARIES	249.002	244 402	174.000	254 704	10 501
	EMPLOYEE BENEFITS	348,902	344,193	174,089	354,784	10,591
10-4185-130		149,658	156,538	75,752	169,814	13,276
10-4185-140	OVERTIME PAY	1,395	1,050	- 01	500	(550)
10-4185-160	EMPLOYEE RECOGNITION	168	125	61	125	-
OPERATIONS	5					
10-4185-230	MILEAGE AND VEHICLE ALLOWANCE	-	1,000	-	1,000	-
10-4185-236	TRAINING & EDUCATION	5,159	8,050	2,786	9,650	1,600
10-4185-240	OFFICE EXPENSE	355	1,050	9	1,050	-
10-4185-241	DEPARTMENT SUPPLIES	2,976	4,360	990	4,360	-
10-4185-250	EQUIPMENT EXPENSE	2,456	4,520	116	5,920	1,400
10-4185-251	FUEL	3,632	5,616	1,938	5,040	(576)
10-4185-253	CENTRAL SHOP	1,286	1,700	487	1,310	(390)
10-4185-255	COMPUTER OPERATIONS	(68)	-	-	-	-
10-4185-260	UTILITIES	453	490	116	490	-
10-4185-265	COMMUNICATIONS/TELEPHONE	4,343	3,850	3,202	6,789	2,939
10-4185-300	LICENSING AGREEMENTS	16,656	17,380	12,093	15,270	(2,110)
10-4185-310	PROFESSIONAL & TECHNICAL SERVI	12,897	9,990	894	52,760	42,770
10-4185-510	INSURANCE & BONDS	3,338	3,510	3,213	3,510	-
10-4185-550	UNIFORMS	621	940	172	1,040	100
10-4185-551	PERSONAL SAFETY EQUIPMENT	100	400	39	400	-
10-4185-710	COMPUTER HARDWARE & SOFTWARE	2,200	2,000	1,580	2,400	400
	TOTAL ENGINEERING	556,528	566,762	277,537	636,212	69,450

Police

The Springville Police Department has two primary objectives, first maintaining order and second, protecting life and property. These two broad objectives can be further divided into more specific goals of crime prevention and deterrence, evidence collection, apprehension of offenders, property recovery, traffic services and emergency services. The Department consists of a patrol division and investigations division and is supplemented by animal control. The Department strives to anticipate trends so we can be proactive and take action before we have to react to crises. We must always stay a step ahead by planning for future staffing needs, using technology wisely, and being prepared for lean budget times.

Mission Statement: Our mission is to provide superior law enforcement through professional service, effective teamwork, fostering trust, confidence and respect for all persons.

Core Values:

Integrity - a strong moral and compassionate character and

adherence to ethical principles.

Courage - a personal resoluteness in the face of danger or

difficulties.

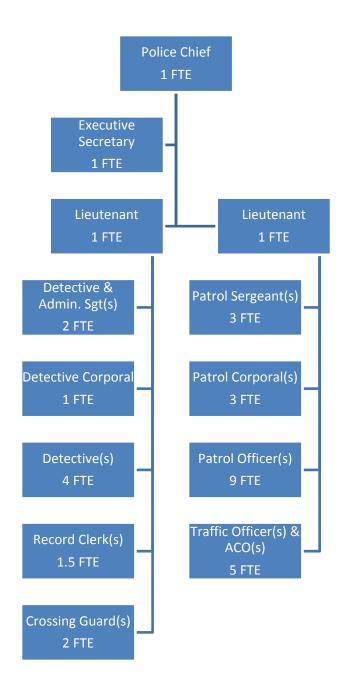
Confidence - a relationship built of trust. **Reliability** - to be dependable and accurate.

Professional - to have a competence and character expected of a

member of a highly skilled and trained profession.

Duty - that which must be done for moral, legal, or ethical

reasons.



Police Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	33.50	33.50	34.50
Personnel Expense	2,863,236	2,901,672	3,064,788
Non-Personnel Expense	346,544	380,316	387,401
Total	3,209,780	3,281,988	3,452,189

Police Department – Performance Goals, Strategies and Measures

Goal #1 - Maintain order in our community	· · · · · · · · · · · · · · · · · · ·			
Strategy - Provide effective patrol, response		gation of crin	ne.	
	2011	2012	2013	2014 (target)
Measures (Calendar years, unless otherwise stated.)	82	75	(target)	(target)
Number of domestic violence cases			n/a	
Number of drug cases reported	274	294	n/a	
Number of person arrested for drug &	100	17.6	,	
DUI crimes	132	176	n/a	
Total number of adult arrests	841	893	n/a	
Total number of juvenile arrests	242	223	n/a	
Goal #2 - Protect life and property in Sprin				
Strategy - Respond to criminal acts, invest	gate and refe	r suspects for		
Magazina (G.)	2011	2012	2013	2014
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)
Property crimes per 1,000 population	29.5	22.7	(25.0)	
Violent crimes per 1,000 population	5.7	5.0	(4.8)	
Value of property stolen	711,537	378,106	n/a	
Value of property recovered	291,088	263,244	n/a	
Percent of property recovered	40.9%	69.6%	(60.0%)	
Number of adults referred for prosecution				
To Utah County				
To Springville Prosecutor				
Goal #3 - Maintain a highly trained and eff	ective police	force.		
Strategy - Provide training that exceeds Staabilities.	ate standards	to improve of	fficer's skills	and
	FY	FY	FY 2013	2014
Measures	2011	2012	(target)	(target)
Average number of hours of training per			, ,	
police officer	n/a	88	(80)	



Police

		E) (00 (0	FY2013	FY2013	FY2014	FY2014		
OL AOOT	INE ITEM DECODIDATION	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013		
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)		
PERSONNEL	DAVIDOLL DOLLOF	4 740 000	4 000 004	007.040	4 745 040	04.000		
	PAYROLL - POLICE	1,713,806	1,683,824	827,610	1,745,212	61,388		
	PART-TIME EMPLOYEE SALARIES	37,305	51,124	19,204	51,721	597		
	EMPLOYEE BENEFITS	1,012,281	1,068,686	484,391	1,157,993	89,307		
	OVERTIME PAY	53,213	46,200	20,626	48,000	1,800		
	OVERTIME PAY-LIQUOR TAX ACTIVI	9,159	11,000	4,599	11,000	-		
	OVERTIME PAY - REIMBURSABLE	13,485	10,000	13,619	20,000	10,000		
	OVERTIME PAY - HOLIDAYS	23,989	30,000	18,961	30,000	-		
10-4210-160	EMPLOYEE RECOGNITION	-	838	-	863	25		
OPERATIONS								
	PERIODICALS & PUBLICATIONS	207	1,500	233	1,500	_		
	MILEAGE AND VEHICLE ALLOWANCE		,,,,,,		-	_		
	TRAINING & EDUCATION	15,408	14,000	4,623	14,000	_		
	EDUCATION REIMBURSEMENTS	3,022	10,646	-	16,761	6,115		
10-4210-238		2,017	2,000	441	2,000	-		
10-4210-240	OFFICE EXPENSE	5,685	6,500	2,683	3,500	(3,000)		
10-4210-241	OPERATION SUPPLIES-OFFICE EQUP	13,093	6,000	1,895	7,000	1,000		
10-4210-243 I	EMERGENCY PREPAREDNESS	-	3,000	-	3,000	-		
10-4210-245	OPERATION SUPPLIES-FIREARMS	4,565	3,500	221	4,000	500		
10-4210-249 I	EQUIP. MAINTMISCELLANEOUS	80	1,000	-	1,000	-		
10-4210-250	EQUIPMENT MAINT FUEL	80,507	73,500	32,251	74,480	980		
10-4210-251	EQUIP. MAINT-VEHICLE REPAIR	25,837	24,000	6,596	24,000	-		
10-4210-252	EQUIP. MAINTMAINT. AGREEMENT	54,172	64,600	37,043	64,800	200		
10-4210-253	CENTRAL SHOP		15,330	7,414	15,330	-		
10-4210-254	EQUIP. MAINTRADIO PAGERS		3,000	465	3,000	-		
10-4210-255	COMPUTER OPERATIONS		5,000	1,245	5,000	-		
10-4210-256	ANIMAL CONTROL - SUPPLIES	795	750	-	750	-		
10-4210-257	ANIMAL CONTROL - SHELTER	26,919	30,000	13,308	30,000	-		
10-4210-260	UTILITIES	12,090	12,890	3,090	14,500	1,610		
10-4210-265	COMMUNICATIONS/TELEPHONE	20,798	20,010	7,881	18,152	(1,858)		
	SUPPLIES-LIQUOR TAX ACTIVITY	997	2,500	-	2,500	-		
	PROFESSIONAL & TECHNICAL SERVI	5,533	9,130	6,836	9,220	90		
10-4210-313	NARCOTICS TASK FORCE	8,390	8,400	-	8,400	-		



Police

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
10-4210-314	INVESTIGATION	554	750	713	2,000	1,250
10-4210-336	GRAFFITI CONTROL	209	2,000	-	2,000	-
10-4210-342	GENERAL GRANTS	10,155	8,000	-	10,000	2,000
10-4210-510	INSURANCE & BONDS	23,594	25,100	19,673	25,100	-
10-4210-511	CLAIMS SETTLEMENTS	408	410	408	408	(2)
10-4210-512	YOUTH PROGRAMS	96	1,000	-	1,000	-
10-4210-550	UNIFORMS - CLOTHING	13,377	10,000	2,657	10,000	-
10-4210-551	UNIFORMS - EQUIPMENT	7,463	4,500	2,014	4,500	-
10-4210-552	UNIFORMS - CLEANING	3,547	4,500	1,695	4,500	-
10-4210-710	COMPUTER HARDWARE & SOFTWARE	5,574	4,000	1,981	5,000	1,000
10-4210-894	CONCERT PIPES IN THE PARK	1,451	2,800	-	-	(2,800)
		0.000.700	0.004.000	4 5 4 4 0 7 7	0.450.400	470.004
	TOTAL POLICE	3,209,780	3,281,988	1,544,377	3,452,189	170,201

Police Dispatch

Springville City's dispatch center has around-the-clock coverage and the latest in technology. Dispatchers are trained as Emergency Medical Dispatchers (EMDs). As such they are able to give life-saving instructions over the telephone, and have been credited with helping family members save the lives of a number of young children and adults. Dispatchers are connected to public safety responders by radio, cellular telephone and pager systems. The Dispatch Center handles thousands of calls each week. The dispatchers also assist all City departments with after hour call-outs to non-public safety personnel such as Water, Sewer, Street and Facilities personnel.

Mission Statement: Our mission is to provide superior law enforcement through professional service, effective teamwork, fostering trust, confidence and respect for all persons.

Core Values:

Integrity - a strong moral and compassionate character and

adherence to ethical principles.

Courage - a personal resoluteness in the face of danger or

difficulties.

Confidence - a relationship built of trust. **Reliability** - to be dependable and accurate.

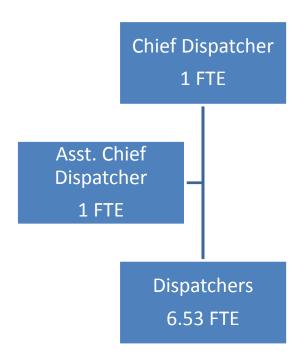
Professional - to have a competence and character expected of a

member of a highly skilled and trained profession.

Duty - that which must be done for moral, legal, or ethical

reasons.

The Dispatchers work under the supervision of the Director of Public Safety and the Police Department's Investigations Lieutenant.



Police Dispatch Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	8.29	8.29	8.53
Personnel Expense	523,480	503,167	534,098
Non-Personnel Expense	89,834	102,879	100,500
Total	613,314	606,046	634,598

Police Dispatch – Performance Goals, Strategies and Measures

Goal #1 - Facilitate a rapid response to public safety emergencies.						
Strategy - To answer emergency 911 calls i	n a timely m	anner.				
			2013	2014		
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)		
Percent of 911 calls answered in under 4						
seconds	New	New	(95%)			
Number of 911 calls received	New	9135				
Percent of Non-911 calls answered in						
under 10 seconds.	New	97.9%	(95%)			
Goal #2 - Provide a high quality dispatch se	rvice.					
Strategy - Do a monthly quality review of r	equests for e	mergency se	rvice.			
			2013	2014		
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)		
Hold a monthly quality review	New	New	(12)			
Percent of calls reviewed that meet or						
exceed local & State standards	New	New	(95%)			
Goal #3 - Provide service to all Springville	City departm	nents.				
Strategy - Dispatch calls for service to varie	ous public sa	fety and non-	-public safety			
departments.						
			2013	2014		
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)		
Total Calls for Service (CAD calls)	24,090	29,583				
Total Police Incident Reports	12,484	11,887				
Total Fire and Ambulance Reports	n/a	n/a				
Total Dispatches to non-public safety						
departments, such as Water, Sewer,						
Streets, Parks & Recreation and Irrigation	155	115				



Dispatch

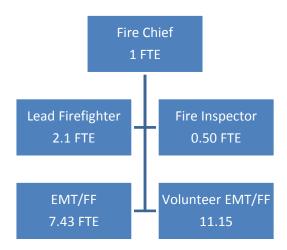
			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
PERSONNEL						
10-4211-110	PAYROLL -DISPATCH	299,788	287,358	145,109	294,449	7,091
10-4211-120	PART TIME EMPLOYEES SALARIES	51,648	44,109	24,621	53,743	9,634
10-4211-130	EMPLOYEE BENEFITS	155,635	155,893	70,638	170,093	14,200
10-4211-140	OVERTIME PAY	3,778	5,600	896	5,600	-
10-4211-143	OVERTIME-HOLIDAYS	12,631	10,000	8,451	10,000	-
10-4211-160	EMPLOYEE RECOGNITION	-	207	-	213	6
OPERATIONS						
10-4211-236	TRAINING & EDUCATION	4,140	5,000	2,700	5,000	-
10-4211-241	OPERATION SUPPLIES	-	2,000	-	2,000	-
10-4211-242	GRANT EXPENDITURES	-	4,379	-	3,000	(1,379)
10-4211-252	EQUIP. MAINTMAINT. AGREEMENT	79,829	81,150	33,124	81,150	-
10-4211-254	EQUIP. MAINTRADIO PAGERS	1,102	5,000	-	4,000	(1,000)
10-4211-510	INSURANCE AND BONDS	4,619	4,850	4,445	4,850	-
10-4211-550	UNIFORMS - CLOTHING	144	500	-	500	-
	TOTAL DISPATCH	613,314	606,046	289,984	634,598	28,552

Fire and Ambulance

Springville Fire & Rescue is a "dual role" combination fire department. Our members serve as both fire fighters and emergency medical technicians (EMTs). We respond to a wide variety of emergencies including medical, fire suppression, hazardous materials, motor vehicle accidents and extrications. In addition to functioning in a "dual role" capacity for our community, Springville Fire & Rescue provides a "third service" in the form of patient transportation to the hospital. We are a "combination" fire department made up of full-time, part-time and volunteer members.

Mission Statement: To have a positive impact on emergencies by, Saving Lives, Fighting Fires, and Protecting Property.

Our Motto is: "Response Ready"



Fire Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	7.09	9.26	22.18
Personnel Expense	326,831	504,319	718,257
Non-Personnel Expense	101,299	150,900	271,309
Total	428,130	655,219	989,566

Fire and Ambulance – Performance Goals, Strategies and Measures

Goal #1 - Maintain an all hazards response	ready depart	ment.		
Strategy - Provide the staffing, training and			emergencies.	
<i>S</i> _v <i>C</i> _r <i>C</i>	1 1	1	2013	2014
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)
Percent of members who maintain their				\ 8 /
State Certification	n/a	90%	(100%)	
Maintain volunteers members at an				
acceptable level			(40)	
Maintain part-time staff at a level to cover				
all shifts	n/a	12	(23)	
Maintain equipment to an ISO 5 rating	Yes	Yes	(Yes)	
Goal #2 - Provide a quality fire service.				
Strategy - Provide proper resources, and fig	ght fires effec	ctively.		
			2013	2014
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)
Muster 15 firefighters on major fire calls				
within 14 minutes - (# of call over #				
complied)	New	New		
Initiate fire attack within 2 minutes of				
arrival	New	New	(90%)	
Confine structure fire to building of origin	New	New	(90%)	
Goal #3 - Provide a quality emergency med			•	
Strategy - Complete a quarterly review of E	EMS respons	es.		
			2013	2014
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)
Percent of EMS cases that meet or exceed				
State standards of care	New	New	(100%)	
Percent of time on-duty EMT's arrive in				
less than 8 minutes	New	New	(90%)	
Percent of time volunteer EMT's arrive in				
less than 14 minutes	New	New	(90%)	
Goal #4 - Reduce loss of life and property.				
Strategy - Provide an active fire prevention	program pro	oviding fire in	nspections, pla	an reviews
and youth fire education.		1		T
	•011	2015	2013	2014
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)
Percent of plan reviews completed within	**		(0.051)	
21 days	New	New	(90%)	
Percent of annual business inspections	**		(100=1)	
and re-inspections completed annually	New	New	(100%)	
Number of youth prevention groups	3. T		20	
taught	New	New	30	



Fire

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
	PAYROLL - FULL TIME	129,213	165,260	80,763	161,504	(3,756)
	PAYROLL- PART TIME	68,108	188,305	62,759	221,956	33,651
10-4220-121		52,700	40,218	15,841	200,599	160,381
	EMPLOYEE BENEFITS	76,348	109,305	48,513	132,642	23,337
	OVERTIME PAY	356	1,000	1,423	1,000	-
10-4220-160	EMPLOYEE RECOGNITION	107	231	-	555	324
OPERATIONS	S					
10-4220-220	MAGAZINES & PUBLICATIONS	165	300	-	300	-
10-4220-235	AWARDS				2,000	2,000
10-4220-236	TRAINING & EDUCATION	3,072	3,600	(28)	7,600	4,000
10-4220-237	TRAINING MATERIALS	321	1,100	627	3,500	2,400
10-4220-240	OFFICE EXPENSE	3,612	3,800	1,799	8,000	4,200
10-4220-241	OPERATION SUPPLIES	20,185	14,725	3,555	14,725	-
10-4220-242	GRANT EXPENDITURES	-	10,000	-	13,000	3,000
10-4220-243					-	-
10-4220-244					38,000	38,000
10-4220-245					30,000	30,000
10-4220-250		17,536	19,100	7,599	27,000	7,900
10-4220-251		10,137	10,500	5,332	17,000	6,500
	CENTRAL SHOP	6,823	7,540	5,138	7,540	-
	EQUIP. MAINTRADIO PAGERS				2,600	
	COMPUTER OPERATIONS	-	250	-	250	-
10-4220-260			5,500	315	9,000	3,500
	COMMUNICATIONS/TELEPHONE		2,540	1,100	3,694	1,154
	PROFESSIONAL SERVICES		10,400	394	15,560	5,160
	INSURANCE & BONDS	13,915	23,920	8,595	28,340	4,420
10-4220-550		1,289	7,425	1,952	15,000	7,575
10-4220-551		23,046	25,500	653	27,000	1,500
10-4220-710	COMPUTER EQUIPMENT AND SOFTWA	1,196	4,700	1,498	1,200	(3,500)
	TOTAL FIRE	428,130	655,219	247,829	989,566	331,747

Ambulance

Note: As of FY 2014, the Ambulance Division of the Public Safety Department has been combined with the Fire Division.

Volunteer EMT 0.00 FTE

Ambulance Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	5.08	5.00	0.00
Personnel Expense	156,891	155,011	0
Non-Personnel Expense	106,451	129,770	0
Total	263,343	284,781	0



Ambulance

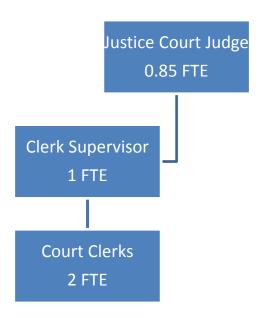
			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
-	PAYROLL - VOLUNTEER	139,514	140,920	57,071		(140,920)
10-4227-130		17,291	13,966	6,006		(13,966)
10-4227-160	EMPLOYEE RECOGNITION	86	125	-		(125)
OPERATIONS	6					
10-4227-150	BAD DEBT WRITEOFF	-	10,000	-		(10,000)
10-4227-235	AWARDS	1,471	2,000	109		(2,000)
10-4227-236	TRAINING & EDUCATION	2,217	4,000	2,000		(4,000)
10-4227-240	OFFICE EXPENSE	1,161	4,200	719		(4,200)
10-4227-241	OPERATION SUPPLIES	26,899	38,000	16,112		(38,000)
	GRANT EXPENDITURES	1,840	3,000	-		(3,000)
10-4227-245		33,324	30,000	10,716		(30,000)
	TRAINING MATERIALS	-	2,400	-		(2,400)
10-4227-250	EQUIPMENT OPERATION & MAINTENA	5,430	8,000	2,863		(8,000)
10-4227-251		5,296	5,000	3,052		(5,000)
	EQUIP. MAINTRADIO PAGERS	1,478	2,600	-		(2,600)
10-4227-255						-
10-4227-260		2,363	3,200	255		(3,200)
10-4227-265		1,492	1,800	805		(1,800)
	PROFESSIONAL & TECHNICAL SERVI	1,050	4,700	-		(4,700)
10-4227-321		16,160	-	-		-
10-4227-510		1,847	4,420	742		(4,420)
10-4227-550		4,423	5,250	961		(5,250)
10-4227-710	COMPUTER EQUIPMENT AND SOFTWAR	E	1,200	910		(1,200)
	TOTAL AMBULANCE	263,343	284,781	102,319	-	(284,781)

Municipal Court

The Justice Court is established by the municipality and has the authority to deal with class B and C misdemeanors, violations of ordinances, small claims, and infractions committed within its territorial jurisdiction.

Four-person juries hear jury trials in the Justice Court. City attorneys prosecute cases involving municipal ordinance violations and state law in municipal courts. Litigants and defendants often act without an attorney (pro se) in Justice Courts but may hire counsel or apply for a public defender.

Mission Statement: The Mission of the Springville City Justice Court is to improve the quality of life in our community.



Municipal Court Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	3.83	3.84	3.85
Personnel Expense	243,271	239,059	249,708
Non-Personnel Expense	52,664	60,330	65,369
Total	295,936	299,389	315,077

Justice Court – Performance Goals, Strategies and Measures

Goal #1 - Maintain a safe environment for t	he communit	y and emplo	yees while at	the court.				
Strategy - Ensure safety by complying with	the minimur	n standards o	of justice cour	rts				
designated by state code 78A-7-103 and oth	er common-s	sense safety i	measures.					
2013 2014								
Measures	2011	2012	(target)	(target)				
Determine whether the employees feel								
safe, whether the court has a Bailiff								
whenever court is in session, and whether								
other issues arise involving risk.								
Goal #2 - Provide interventions for offende	rs that addres	s substance a	abuse, mental	health and				
other needs.								
Strategy - Implement the use of Mental He	alth Court.							
			2013	2014				
Measures	2011	2012	(target)	(target)				
Goal #3 - Ensure accountability by fair, equ	iitable, and ti	mely treatme	ent of those in	volved in				
the criminal justice system.								
Strategy - Schedule appointments as quick		, allow walk-	in defendants	s to see the				
Judge without an appointment on court days	S.	Г	T	T				
			2013	2014				
Measures (Calendar years, unless otherwise stated.)	2011	2012	(target)	(target)				
Goal #4 - Ensure all employees comply wit			•					
Strategy - Maintain knowledge of justice co	-	-	•	mplement				
new requirements, and ensure all employees	s heed those r	equirements		Т				
			2013	2014				
Measures	2011	2012	(target)	(target)				



Municipal Court

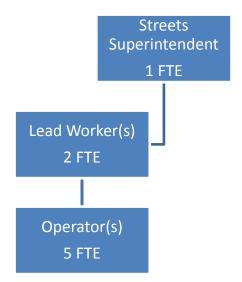
Color			EV2042	FY2013	FY2013	FY2014	FY2014
PERSONNEL 10-4250-110 JUSTICE & CLERK SALARY 10-4250-120 PART-TIME EMPLOYEE SALARIES 60,779 58,491 30,030 60,220 1,7 10-4250-130 EMPLOYEE BENEFITS 53,625 56,916 27,249 61,421 4,5 10-4250-140 OVERTIME PAY 63 10-4250-160 EMPLOYEE RECOGNITION 119 96 - 96 OPERATIONS 10-4250-220 PUBLICATIONS AND LAW BOOKS 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE 10-4250-240 OFFICE EXPENSE 10-4250-240 OFFICE EXPENSE 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 6,842 14,460 2,4 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 1 10-4250-260 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-550 UNIFORMS 468 250 - 300	CL ACCT	LINE ITEM DECODIDATION	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
10-4250-110 JUSTICE & CLERK SALARY 128,685 123,556 63,995 127,971 4,4 10-4250-120 PART-TIME EMPLOYEE SALARIES 60,779 58,491 30,030 60,220 1,7 10-4250-130 EMPLOYEE BENEFITS 53,625 56,916 27,249 61,421 4,5 10-4250-140 OVERTIME PAY 63 96			ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
10-4250-120 PART-TIME EMPLOYEE SALARIES 60,779 58,491 30,030 60,220 1,7 10-4250-130 EMPLOYEE BENEFITS 53,625 56,916 27,249 61,421 4,5 10-4250-140 OVERTIME PAY 63 - - - 10-4250-160 EMPLOYEE RECOGNITION 119 96 - 96 OPERATIONS 10-4250-220 PUBLICATIONS AND LAW BOOKS 1,515 1,700 1,110 1,700 - 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE - - - - - 10-4250-236 TRAINING & EDUCATION 1,685 2,300 470 2,620 3 10-4250-240 OFFICE EXPENSE 12,861 12,000 6,842 14,460 2,4 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4 10-4250-250 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 10-4250-270 DEFENSE/WITNESS FEES <td></td> <td></td> <td>400.005</td> <td>400 550</td> <td>C2 00F</td> <td>407.074</td> <td>4 445</td>			400.005	400 550	C2 00F	407.074	4 445
10-4250-130 EMPLOYEE BENEFITS 53,625 56,916 27,249 61,421 4,51 10-4250-140 OVERTIME PAY 63 - - - 10-4250-160 EMPLOYEE RECOGNITION 119 96 - 96 OPERATIONS 10-4250-220 PUBLICATIONS AND LAW BOOKS 1,515 1,700 1,110 1,700 - 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE - - - - 10-4250-236 TRAINING & EDUCATION 1,685 2,300 470 2,620 3 10-4250-240 OFFICE EXPENSE 12,861 12,000 6,842 14,460 2,4 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (4,415
10-4250-140 OVERTIME PAY 10-4250-160 EMPLOYEE RECOGNITION 119 96 - 96 OPERATIONS 10-4250-220 PUBLICATIONS AND LAW BOOKS 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE 10-4250-236 TRAINING & EDUCATION 10-4250-240 OFFICE EXPENSE 10-4250-250 EQUIPMENT EXPENSE 10-4250-250 EQUIPMENT EXPENSE 10-4250-250 COMPUTER OPERATIONS 10-4250-260 UTILITIES 10-4250-260 COMMUNICATION/TELEPHONE 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 37 10-4250-271 WITNESS/JURY FEES 463 2,000 37 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-550 UNIFORMS 468 250 - 300				•		·	1,729
10-4250-160 EMPLOYEE RECOGNITION 119 96 - 96 96 96 96 96 96			•	56,916	27,249	61,421	4,505
OPERATIONS 10-4250-220 PUBLICATIONS AND LAW BOOKS 1,515 1,700 1,110 1,700 - 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE 10-4250-236 TRAINING & EDUCATION 1,685 2,300 470 2,620 3 10-4250-240 OFFICE EXPENSE 12,861 12,000 6,842 14,460 2,4 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,00 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 - 10-4250-550 UNIFORMS				-	-		
10-4250-220 PUBLICATIONS AND LAW BOOKS 1,515 1,700 1,110 1,700 - 10-4250-230 MILEAGE AND TRAVEL ALLOWANCE - - - - 10-4250-236 TRAINING & EDUCATION 1,685 2,300 470 2,620 3 10-4250-240 OFFICE EXPENSE 12,861 12,000 6,842 14,460 2,4 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-550 UNIFORMS 468 250 - 300 <td>10-4250-160</td> <td>EMPLOYEE RECOGNITION</td> <td>119</td> <td>96</td> <td>-</td> <td>96</td> <td>0</td>	10-4250-160	EMPLOYEE RECOGNITION	119	96	-	96	0
10-4250-230 MILEAGE AND TRAVEL ALLOWANCE -	OPERATIONS	3					
10-4250-230 MILEAGE AND TRAVEL ALLOWANCE -	10-4250-220	PUBLICATIONS AND LAW BOOKS	1,515	1,700	1,110	1,700	-
10-4250-240 OFFICE EXPENSE 12,861 12,000 6,842 14,460 2,4 10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 10-4250-550 UNIFORMS 468 250 - 300	10-4250-230	MILEAGE AND TRAVEL ALLOWANCE		•		-	-
10-4250-250 EQUIPMENT EXPENSE 179 1,000 - 600 (4) 10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5) 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 10-4250-550 UNIFORMS 468 250 - 300	10-4250-236	TRAINING & EDUCATION	1,685	2,300	470	2,620	320
10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 10-4250-550 UNIFORMS 468 250 - 300	10-4250-240	OFFICE EXPENSE	12,861	12,000	6,842	14,460	2,460
10-4250-255 COMPUTER OPERATIONS 4,285 240 - 250 10-4250-260 UTILITIES 4,030 4,300 1,030 4,300 - 10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 - 10-4250-550 UNIFORMS 468 250 - 300	10-4250-250	EQUIPMENT EXPENSE	179	1,000	-	600	(400)
10-4250-265 COMMUNICATION/TELEPHONE 759 710 282 569 (1 10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 10-4250-550 UNIFORMS 468 250 - 300	10-4250-255	COMPUTER OPERATIONS	4,285	240	-	250	` 10 [°]
10-4250-270 DEFENSE/WITNESS FEES 22,518 28,000 9,412 30,000 2,0 10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 10-4250-550 UNIFORMS 468 250 - 300	10-4250-260	UTILITIES	4,030	4,300	1,030	4,300	-
10-4250-271 WITNESS/JURY FEES 463 2,000 37 1,500 (5) 10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 - 10-4250-550 UNIFORMS 468 250 - 300	10-4250-265	COMMUNICATION/TELEPHONE	759	710	282	569	(141)
10-4250-310 PROFESSIONAL SERVICES 2,234 4,870 967 4,910 10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 - 10-4250-550 UNIFORMS 468 250 - 300	10-4250-270	DEFENSE/WITNESS FEES	22,518	28,000	9,412	30,000	2,000
10-4250-510 INSURANCE & BONDS 1,669 1,760 1,607 1,760 - 10-4250-550 UNIFORMS 468 250 - 300	10-4250-271	WITNESS/JURY FEES	463	2,000	37	1,500	(500)
10-4250-550 UNIFORMS 468 250 - 300	10-4250-310	PROFESSIONAL SERVICES	2,234	4,870	967	4,910	40
	10-4250-510	INSURANCE & BONDS	1,669	1,760	1,607	1,760	-
	10-4250-550	UNIFORMS	468	250	-	300	50
10-4250-710 CAPITAL-HARDWARE AND SOFTWARE - 1,200 1,171 2,400 1,2	10-4250-710	CAPITAL-HARDWARE AND SOFTWARE	-	1,200	1,171	2,400	1,200
TOTAL COURT 295,936 299,389 144,200 315,077 15,6		TOTAL COURT	295,936	299,389	144,200	315,077	15,688

Streets

The Streets Division is responsible for the operation and maintenance of the City's 136 miles of roadways. Major Streets Division activities include:

- Streets maintenance programs; including crack, slurry and chip seals, micro surfacing and asphalt overlays, and utility excavation projects.
- Replacing, repairing, and upgrading concrete curb, gutter & sidewalks throughout the city.
- Re-painting of roadway striping and roadway markings.
- Traffic sign inventory, repair and replacement.
- Snow removal to provide safe driving conditions during winter months
- Debris removal at critical locations within Hobble Creek to protect bridges and structures during spring runoff.

MISSION STATEMENT: We will provide quality service to the public in an effective and efficient manner, and install and maintain the best streets and sidewalks with the funds we have.



Streets Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	8.00	8.00	8.00
Personnel Expense	536,259	506,996	537,476
Non-Personnel Expense	396,504	528,669	556,440
Total	932,763	1,035,665	1,093,916

Streets Department Performance Goals, Strategies, and Measures

Goal #1 – Budget, execute, and manage annual streets maintenance programs and increase pavement conditions.

Strategy – To execute a 7 year street maintenance plan, Explore new Maintenance Options, Reconstruct old roads and prolong the life of our current roads.

Measures (136 Total Road miles in Springville)	FY 2011	FY 2012	FY 2013 (target)	FY 2014 (target)
Percentage of roads receiving				
Maintenance	15%	8%	14%	
Percentage of roads left to				
maintain from FY 2010	81%	73%	61%	
Maintenance Costs		\$		
	\$1,008,812	1,105,845	1,000,000	
Square yards of Reconstructed				
Roads		5,785	2,500	
Overall Road Condition Rating				
(1-10)	4	4.6	5	

Goal #2 – Budget, execute, and manage an annual Concrete maintenance Program

Strategy –Increase pedestrian Safety by reducing trip hazards, Repairing areas to better or new conditions, Exploring New Maintenance options, Completing a Yearly Inventory, Installing new ADA ramps and Implement a new Asset Management Program

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
# of Existing Hazards		609	580	
# Of Hazards Repaired/Replaced	38	37	40	
\$ Spent towards Improvements		\$ 30,000	\$40,000	

Goal #3 – Provide an Efficient Solid Waste and Recycling Collection Service

Strategy – Program and install a GPS unit to repeat routes consistently reducing missed cans, Maintain our (Good) customer service level, Organize can work orders to be efficient, Reduce Green waste in cans with Education an Use of our Compost Yard, Increase revenue of missed cans and Provide Citizens with a Spring Cleanup Program

Measures			FY 2013	FY 2014
	FY 2011	FY 2012	(target)	(target)
Missed Cans Work Orders	238	213	200	
Late Can Revenue Collected		\$448	\$500	
Service Rating Level	5.26		5.35	
# of Residential Accounts	7000	7,114		
Tonnage of Garbage Collected	9,169.68	9,662.70	9,000	
Tonnage of Recycling Collected			1,000	
# of Recycling Accounts		822	1400	



Streets

		E) (00.40	FY2013	FY2013	FY2014	FY2014
OL ACOT	LINE ITEM DECODIDATION	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL	PAYROLL - STREETS DEPARTMENT	224 540	240 227	400,000	224 200	40.050
		334,519	319,237	166,960	331,290	12,053
10-4410-120 10-4410-130		17,114	- 100 EE0	00.015	100.006	10 107
10-4410-130		181,259	180,559	90,015	198,986	18,427
		3,168 200	7,000 200	2,241	7,000	-
10-4410-160	EMPLOYEE RECOGNITION	200	200	-	200	-
OPERATIONS	5					
10-4410-230	MILEAGE AND VEHICLE ALLOWANCE					-
10-4410-236	TRAINING & EDUCATION	2,484	2,169	-	2,169	-
10-4410-241	TRAFFIC ENGINEERING (SIGNS)	17,518	20,150	8,214	20,000	(150)
10-4410-242	STOCKPILE - GRAVEL	32,978	25,400	410	25,400	-
10-4410-243	DEPARTMENTAL SUPPLIES	10,085	12,000	4,393	12,000	-
10-4410-244	NEW SUBDIVISION SIGNS	-	5,000	-	5,000	-
10-4410-250	EQUIPMENT OPERATION EXPENSES	14,807	25,000	5,191	25,000	-
10-4410-251		38,204	45,000	19,772	58,000	13,000
10-4410-252	VEHICLE EXPENSE	10,292	13,000	7,933	13,000	-
	CENTRAL SHOP	44,555	48,580	21,116	48,580	-
	COMPUTER OPERATIONS	299	3,900	-	4,500	600
10-4410-260	UTILITIES	3,168	3,640	512	3,640	-
	COMMUNICATION/TELEPHONE	1,273	1,350	515	1,249	(101)
10-4410-310	PROFESSIONAL & TECHNICAL SERVI	1,498	6,190	394	5,460	(730)
10-4410-330		2,364	10,000	173	5,750	(4,250)
10-4410-510	INSURANCE & BONDS	6,646	9,510	5,172	9,510	-
10-4410-511			9,650	9,601	10,102	452
10-4410-550			-	-	-	-
10-4410-551			7,930	4,104	7,930	-
10-4410-610		710	10,000	-	7,500	(2,500)
10-4410-620		12,932	14,250	11,036	14,250	-
	SPECIAL REPAIRS	7,456	10,000	3,101	10,000	-
	SNOW REMOVAL	13,420	25,000	7,433	25,000	-
	STREET MAINTENANCE	114,569	129,050	55,883	125,000	(4,050)
10-4410-650		29,348	40,000	31,903	55,000	15,000
10-4410-653	PAINT MAINTENANCE	31,557	50,000	35,051	50,000	-



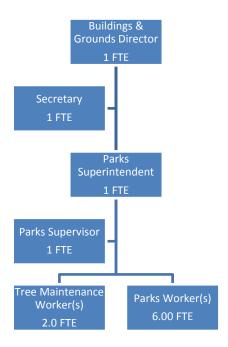
Streets

		FY2013	FY2013	FY2014	FY2014
	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
10-4410-710 COMPUTER EQUIPMENT AND SOFTWA	-	1,200	617	1,200	-
10-4410-720 OFFICE FURNITURE & EQUIPMENT	341	700	190	700	-
10-4410-770 BACKHOE (ANNUAL TRADE-IN)	-	-	7,752	10,500	10,500
<u>_</u>					
TOTAL STREETS	932,763	1,035,665	499,680	1,093,916	58,251

Parks

The City Parks Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of over 150 acres of parks, public areas, green spaces, trails, and park facilities throughout Springville. The City Parks Division keeps all parks, public areas, green spaces, trails, and park facilities in top condition during the summer season, helps with set up, take down, and operation of city festivals and functions, assists in the operation of the winter recreation program, facilitates snow removal around all City facilities, parking areas, trails, and public spaces, maintains the City's urban forest, as well as performing other tasks as needed.

MISSION STATEMENT: Springville City Parks Division will provide areas that are safe, well maintained, and family friendly for recreation, relaxation, and the enjoyment of all, keep City grounds bright, vibrant, and beautiful, and provide a healthy and sustainable urban forest.



City Parks Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	11.50	12.06	12.00
Personnel Expense	560,504	574,529	612,843
Non-Personnel Expense	204,070	217,530	272,027
Total	764,574	792,059	884,870

Parks Department – Performance Goals, Strategies, and Measures

Goal #1 – To keep all parks, green spaces, and City grounds well groomed, maintained and at acceptable safety standards at all times.

Strategies

- Implement irrigation, fertilization, weed control, mowing, trimming, and safety check programs that are effective, efficient, and trackable.

- Implement and follow an effective safety check program to ensure that parks are safe

and to allow deficiencies to be addressed in a timely manner.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	Target
Weekly Turf Inspection				20
Bi-weekly Playground Safety Checks				26
Weekly Park Safety Checks				20
Percent of safety violations found				
during Safety Checks that were fixed				
within three working days				90%

Goal #2 – To provide the highest quality park amenities possible to park patrons Strategies:

- Have all park amenities on a scheduled maintenance/replacement program so that amenities remain fresh, serviceable, safe, efficient, and cost effective.
- Replace amenities that have reached the end of their useful service life.
- Add to amenities inventory as park use and services require
- Ensure that each park has amenities that meet the requirements of the Parks and Trails Master Plan

	Number in	Expected	Average Life of	Number past expected	Number To Be Replaced in next 5
Measures	inventory	life	Inventory	life	Years
City Parks pavilions	5	50 years	5	0	0
City Parks restrooms	5	30 years	7 years	1	1
Pavilion tables	51	10 years	5 years	0	31
City Parks playgrounds	14	12 years	8 years	3	5
City Parks barbecues/fire pits	14	15 years	5 years	0	0
Square footage of roads and parking areas	400,000	10 years	10 years	50%	50%
Square footage of trails, non-park	530,000	10 years	10 years	50%	50%
Square footage of trails					
in parks		20 years			10%
Basketball Courts	4	15 years	10 years	2	2
Tennis Courts	2	20 years	20 years	1	1
City Parks benches	158	10 years	5 years	0	75

Permanent Picnic tables	97	10 years	5 years	0	50

Goal #3 – Keep our urban forest maintained at or above minimum acceptable standards.

Strategies –

- 1- Define minimal acceptable standards
- **2-** Complete and inventory and assessment of all street and park trees
- **3-** Prioritize maintenance plan according to tree assessments
- **4-** Replace a minimum of 2% of trees every year
- **5-** Create a program to plant trees in already developed areas that did not pay street tree fees
- **6-** Maintain Tree City USA status

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	Target
Percent of Trees Replaced				2%
Percent of inventory and assessment				
completed according to schedule				100%
Number of trees planted		309	250	500

Goal #4 – Keep our parks and green spaces maintained at or above minimum acceptable standards at all times.

Strategies -

- **1-** Define minimal acceptable standards
- **2-** Have a program for inspection, repair, and replacement
- **3-** Address sub-standard issues in a timely manner
- **4-** Keep equipment inventory fresh, maintained and functional
- 5- Purchase equipment that is cost effective and efficient

	Standards	Frequency of	Acceptable time for		FY 2014
Measures	in Place	Inspections	repairs	FY 2013	Target
Park Maintenance	Y	Weekly	1 Week		80%
Playground					
Maintenance	Y	Bi-Weekly	1 Week		80%
Restroom					
Maintenance	Y	Daily	1 Week		90%
Water Feature					
Maintenance	N	Daily			90%
Pavilion					
Maintenance	Y	Weekly	1 Week		90%
Shrub/flowerbed					
Maintenance	Y	Monthly	1 Week		80%
Snow/ice Removal	Y	As needed	1 Day		90%

Goal#5 – Pursue all available opportunities to purchase additional properties for the construction of future neighborhood parks and/or an additional community park.

Strategies –

- 1- Follow Parks and Trails Master Plan for necessary acreages needed
- 2- Try to have at least one neighborhood park within ½ mile of all residents

Parks Inventory				
				FY 2014
	FY 2011	FY 2012	FY 2013	Target
				154
				Comm.
				Park
				Phase II
				and
Developed Parks, Facilities, and				Library
Green Spaces Acreage	149.21	149.21		Park
Acres of School District Properties				
Maintained	27.5	27.5		27.5
Number of neighborhood parks				
Percent of necessary park acreage				
obtain as required by the Master				
Plan				



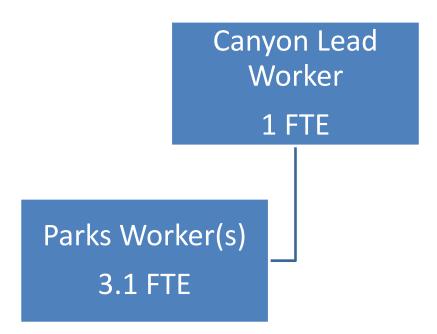
Parks

GL ACCT	LINE ITEM DESCRIPTION	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
PERSONNEL	EINE ITEM DESCRIPTION	ACTUAL	DODOLI	ACTUAL	DODOLI	INC/(DEC)
10-4510-110	PAYROLL - PARKS DEPARTMENT	310,693	301,201	153,045	312,215	11,014
10-4510-120	PART-TIME EMPLOYEE SALARIES	53,626	73,485	26,149	83,020	9,535
10-4510-130	EMPLOYEE BENEFITS	195,162	196,756	93,911	214,509	17,753
10-4510-140	OVERTIME PAY	515	2,800	880	2,800	-
10-4510-160	EMPLOYEE RECOGNITION	508	288	-	300	12
OPERATIONS	S					
10-4510-220	ORDINANCES AND PUBLICATIONS	144	-	-	-	-
10-4510-230	MILEAGE AND VEHICLE ALLOWANCE	-	500	-	500	-
10-4510-236	TRAINING & EDUCATION	3,133	6,000	540	5,000	(1,000)
10-4510-241	DEPARTMENTAL SUPPLIES	4,560	6,000	1,209	11,000	5,000
10-4510-242	CONTRACTED GROUNDS/BEDS MAINT.	14,120	13,000	8,113	14,000	1,000
10-4510-243	SHADE TREE EXPENDITURES	13,973	20,000	4,907	40,310	20,310
10-4510-244	TREE REPLACEMENT	28,802	10,000	6,659	10,000	-
	ART MUSEUM FLOWER BEDS	3,535	4,500	2,535	5,500	1,000
10-4510-250	EQUIPMENT EXPENDITURES	18,186	25,000	9,960	25,000	-
10-4510-251	FUEL	18,991	28,000	11,471	30,000	2,000
10-4510-253	CENTRAL SHOP	31,352	33,140	11,231	33,140	-
10-4510-260	BUILDING & GROUNDS	51,700	40,000	20,499	50,000	10,000
10-4510-261	PLAYGROUND MAINTENANCE	4,446	10,000	3,260	17,000	7,000
10-4510-265	COMMUNICATION/TELEPHONE	1,618	1,600	616	1,357	(243)
10-4510-310	PROFESSIONAL & TECH. SERVICES	494	1,870	788	2,000	130
10-4510-510	INSURANCE & BONDS	8,705	9,030	8,286	9,030	-
10-4510-511	CLAIMS SETTLEMENTS		690	15,190	15,190	14,500
10-4510-550	UNIFORMS		2,000	547	2,000	-
10-4510-710	COMPUTER HARDWARE AND SOFTWARE		5,200	1,170		(5,200)
10-4510-720	OFFICE FURNITURE & EQUIPMENT	311	1,000	-	1,000	-
	TOTAL PARKS	764,574	792,060	380,966	884,870	92,810

Canyon Parks

The Canyon Parks Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of over 400 acres of parks and campgrounds in Hobble Creek Canyon. The Canyon Parks Division facilitates campground, pavilion, and picnic use during the camping season as well as running the winter recreation program during the winter months.

MISSION STATEMENT: Springville Canyon Parks Division will provide an area that is safe, well maintained, and family friendly for recreation, relaxation, and the enjoyment of all in the beautiful surroundings of Hobble Creek Canyon.



Canyon Parks Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	4.10	4.10	4.10
Personnel Expense	173,294	187,616	193,601
Non-Personnel Expense	65,754	77,270	75,492
Total	239,048	264,886	269,093

Canyon Parks – Performance Goals, Strategies, and Measures

Goal #1 – To maximize revenue received through pavilion reservations, campground use, and winter recreation.

Strategies:

 Provide parks that are consistently well maintained, provide quality customer service, and keep prices at a level that are affordable and attractive.

- Find effective means to advertise to our core clientele.

			2013	2014
	2011	2012	Season	Season
Measures	Season	Season	(Target)	(Target)
Parks Revenues	\$85,443	\$101,490	\$110,000	
Winter Recreation Revenue	\$0	\$12,353	\$20,000	

Goal #2 – To provide the highest quality park amenities possible to park patrons

Strategies:

- Have all park amenities on a scheduled maintenance/replacement program so that amenities remain fresh, serviceable, safe, efficient, and cost effective.

Keep park amenities inventoried and inspected regularly so that repairs and

replacements occur as necessary.

	Number in	Expected	Average Life of	Percentage Exceeding Expected	% to be replaced in next five
Measures	inventory	life	Inventory	Life	years
Canyon Parks					
pavilions	10	50 years	22.5 years	30%	10%
Canyon Parks					
restrooms	12	30 years	26 years	30%	8%
Pavilion tables	117	10 years	10 years	50%	50%
Canyon Parks					
playgrounds	1	20 years	3 years	0%	0%
Canyon Parks barbecues/fire pits	170	15 years	10 years	50%	50%
Square footage or roads and parking areas	309,000	10 years	30+ years	100%	100%
Canyon Parks		-			
Permanent Picnic					
Tables	88	15 years	8 years	0%	25%
Canyon Parks Swing					
Sets	6	20 years	10 years	0%	0%
Canyon Parks					
Benches	20	10 years	5 years	0%	50%

Goal #3 – Keep the Canyon Parks grounds in above average condition during the summer camping season.

Strategies:

- Implement Efficient and Effective irrigation, weed control, fertilization, mowing, and trimming regimens
- Implement inspection programs that allow us to effectively track park maintenance, report deficiencies, and address needs in a timely manner.

				2014
Measures	FY 2011	FY 2012	FY 2013	Target
Weekly Turf Inspection				20
Bi-weekly Playground Safety				
Checks				26
Weekly Park Safety Checks				20
Percent of safety violations				
found during Safety Checks that				
are fixed within three working				
days				100%

Goal #4 – Provide a safe and efficient winter recreation program

Strategies:

- Have all winter recreation equipment on an efficient replacement program so that users have safe and adequate equipment
- Manage winter recreation equipment inventory numbers to meet the needs of a growing program

Measures	FY 2011	FY 2012	FY 2013	2014 Target
Have all winter recreation				
equipment prepared and in				
working order by Dec. 15		100%	100%	100%

Goal #5 – Keep the Canyon Parks maintained at or above minimum acceptable standards at all times.

Strategies -

- 1- Define minimum acceptable standards
- 2- Have a program for inspection, repair and replacement
- 3- Address sub-standard issues in a timely manner
- 4- Keep equipment inventory fresh, maintained, and functional
- 5- Purchase equipment that is cost effective and efficient

		Frequency	Acceptabl	
	Standards	of	e Time for	FY 2014
Measures	in Place	Inspections	Repairs	Target
Park				
Maintenance	Yes	Weekly	1 week	80%
Playground				
Maintenance	Yes	Bi-Weekly	1 week	80%
Restroom				
Maintenance	Yes	Daily	1 week	90%
Pavilion				
Maintenance	Yes	Daily	1 week	90%
Winter trail	Yes	Weekly	1 day	90%

maintenance				
Snow/ice				
removal	Yes	As needed	1 day	90%
Canyon Parks In	nventory			
Developed				
acres	55			
Additional				
developable				
acres	21			
Pavilions	10			
Restrooms	11			
Campsites	57			
Picnic Areas	2			



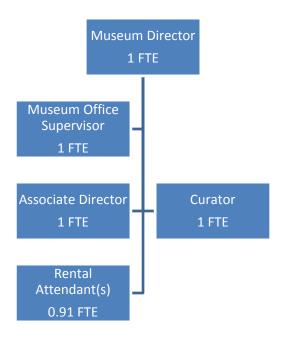
Canyon Parks

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL			·			
10-4520-110	PAYROLL -FULL TIME (CANYON)	87,080	90,562	46,428	93,866	3,304
10-4520-120	PAYROLL - PART TIME (CANYON)	41,035	45,054	18,591	45,627	573
10-4520-130	EMPLOYEE BENEFITS	43,926	49,397	22,846	51,506	2,109
10-4520-140	OVERTIME	1,202	2,500	978	2,500	-
10-4520-160	EMPLOYEE RECOGNITION	51	103	92	103	(1)
	_					
OPERATIONS						
10-4520-230	MILEAGE AND TRAVEL ALLOWANCE	-	500	-	500	-
10-4520-236	TRAINING & EDUCATION	155	1,000	-	1,000	-
10-4520-241	DEPARTMENTAL SUPPLIES	3,365	6,000	2,685	7,500	1,500
10-4520-250	EQUIPMENT EXPENDITURES	5,931	6,000	1,267	6,000	-
10-4520-251	FUEL	10,344	10,000	4,880	11,000	1,000
10-4520-253	CENTRAL SHOP	4,608	5,430	2,288	5,430	-
10-4520-260	BUILDINGS & GROUNDS	20,432	24,000	10,281	21,500	(2,500)
10-4520-265	COMMUNICATION/TELEPHONE	3,284	3,270	1,266	2,992	(278)
10-4520-320	CAMP HOST	10,500	10,500	6,000	11,000	500
10-4520-510	INSURANCE & BONDS	2,486	2,570	2,353	2,570	-
10-4520-550	UNIFORMS	852	1,000	490	1,000	-
10-4520-710	COMPUTER EQUIPMENT AND SOFTWAR	E			-	-
10-4520-793	WINTER RECREATION	3,796	7,000	2,326	5,000	(2,000)
	TOTAL CANYON PARKS	239,048	264,886	122,771	269,093	4,207

Art Museum

The Springville Museum of Art serves the public by facilitating meaningful encounters with fine art in a safe, customer service-based facility. Its value to the community is in its educational and leisure-centered programs and exhibitions. These programs align with the injunction cited in its dedicatory prayer that the museum be a "sanctuary of beauty" and a "temple of contemplation" proffering experiences that encourage deep reflective thinking and refined behavior. These opportunities are much needed in our community as we carve a path for our youth and their families.

MISSION STATEMENT: The purpose of the Springville Museum of Art is to provide quality life-affirming art, cultural and educational opportunities to the community of Springville (Utah's Art City), the arts community, students and educators, and the public at large.



Art Museum Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	4.67	4.67	4.91
Personnel Expense	352,944	356,331	393,862
Non-Personnel Expense	53,198	61,710	69,802
Total	406,143	418,041	463,664

Performance Goals, Strategies, and Measures

Goal #1 – To improve customer service and community relations Strategies -To assess customer perception To implement advanced volunteer training and oversight To implement updated technology (phones, wireless access) To market and promote museum offerings FY 2014 FY 2011 FY 2012 FY 2013 Measures (target) Devise, administer and evaluate a 1 survey per customer service survey Limited data year Began assessment Create new training guidelines and and training 2 trainings per procedures for staff and volunteers plan year Provide training for all To purchase and train on new employees and volunteers communication/phone system Goal #2 – To encourage higher visitor attendance through excellent educational and public programming Strategies – To establish a baseline of current attendance To assess and evaluate current programming and community value To strengthen Education Department programming to align with community assessment data FY 2014 Measures FY 2011 FY 2012 FY 2013 (target) Track visitor attendance and establish Approx. 99,000 baseline 99,813 102,000 Develop and administer audience programming surveys 1 per year none Approx 10-15/yr Increase museum docent-led tours 50/yr Goal #3 – To provide a safe and well-maintained facility for public use Strategy - To coordinate with City Departments to maintain and improve physical facilities and grounds FY 2014 Measures FY 2011 FY 2012 FY 2013 (target) Install new security Purchased cameras and perimeter DVR; align security with City Purchase and install improved security system and response teams cameras equipment Align with City response teams procedures: Began

review and

assessment

train all staff

and volunteers

Review and revise emergency plans

and risk management policies



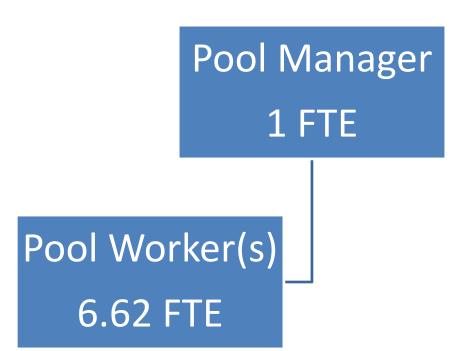
Art Museum

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL ACCT LINE ITEM DI	ESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL	<u>Lookii Holy</u>	HOTOKE	DODOLI	AOTOAL	DODOLI	IIVO/(DEO)
	DIRECTORS & CUSTODIA	239,436	234,413	129,922	246,966	12,553
	EMPLOYEES	17,302	19,294	8,963	26,439	7,145
		•		•	•	•
		96,040	102,507	47,760	120,334	17,827
10-4530-140 OVERTIME P		64	-	-	-	-
10-4530-160 EMPLOYEE	RECOGNITION	103	117	-	123	6
OPERATIONS						
10-4530-230 MILEAGE AN	ND TRAVEL ALLOWANCE	132	300	89	300	-
10-4530-236 TRAINING &	EDUCATION	1,455	2,000	1,115	4,650	2,650
10-4530-240 OFFICE SUF	PPLIES	7,518	7,200	1,775	8,000	800
10-4530-255 COMPUTER	OPERATIONS	1,140	2,500	70	6,000	3,500
10-4530-260 UTILITIES		18,119	21,500	4,244	23,000	1,500
10-4530-265 COMMUNIC	ATION/TELEPHONE	3,946	3,650	1,775	3,712	62
10-4530-310 PROFESSIO	NAL/TECHNICAL SERVICE	6,800	7,100	2,000	7,500	400
10-4530-510 INSURANCE	& BONDS	11,786	11,840	10,900	11,840	-
10-4530-511 CLAIMS SET	TLEMENTS	744	620	611	· -	(620)
	HARDWARE AND SOFTWARE	1,559	5,000	1,797	4,800	(200)
TOTAL ART	MUSEUM _	406,143	418,041	211,021	463,664	45,623
	<u>-</u>	,	,	=::,==:	,	.5,020

Swimming Pool

The Swimming Pool is operated by the Recreation Department and provides swimming facilities, a variety of swim-related programs, swim instruction and facility rentals.

MISSION STATEMENT - To provide a variety of aquatic related programs that focus on improving mental and physical health, athletic training, competition, water safety and recreational swimming for Springville residents of all ages and physical abilities.



Swimming Pool Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	7.05	7.29	7.62
Personnel Expense	207,837	183,761	193,842
Non-Personnel Expense	82,385	84,490	88,324
Total	293,657	268,251	282,166

Swimming Pool - Goals, Strategies, and Measures

Goal #1 – Increasing the Community'	s Awareness of	the Pool		
Strategy – Install and utilize outdoor s	sign, increase o	n-sight promoti	onal efforts, uti	lize electronic
media		T	2012	2011
Magazzas	2011	2012	2013	2014
Measures We also up date and next all assessed	2011	2012	(target)	(target)
Weekly up-date and post all current				
events on outdoor sign	N/A	N/A	8	50
Create email groups				Increase by
	N/A	N/A	100 emails	50%
Distribute flyers to current				
participants, advertising future				
events.	N/A	10%	30%	50%
Pool Utilization				
Program Attendance				
Open Swim Attendance	N/A	N/A	Baseline	8% Increase
Increase rating score of the bi-annual				
survey	3.41	N/A	3.50	+0.10
Goal #2 - Insure the Quality of Equips	nent			
Strategy - Conduct Regular Inventory	Audits of all E	Equipment and S	Supplies	
			2013	2014
Measures	2011	2012	(target)	(target)
Weekly inventory of all medical				
supplies	12 x year	18 x year	28 x year	52 x year
Quarterly inventory all equipment to				
determine life usability	2 x year	2 x year	2 x year	4 x year
Equipment Availability				
Goal #3 - Improved Budget Managem				
Strategy – Increase dry land programi	ng and use of t	he water space		
			2013	2014
Measures	2011	2012	(target)	(target)
Hold community dry land classes				Increase
	3	3	8	50%
Add CPR/First Aid classes to BSA	_	_	_	Increase
	0	0	2	50%
Jr. lifeguard classes, on deck			1001	Increase
volunteer hours	0	0	100 hours	50%
Program Revenue \$ per hour	37/1	27/1	37/1	42 000
Worked	N/A	N/A	N/A	\$3,000 value



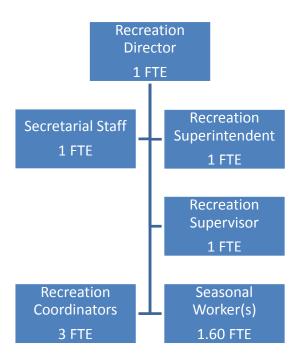
Swimming Pool

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4550-110	SALARIES - SWIMMING POOL	36,961	36,328	18,464	37,663	1,335
10-4550-120	PART TIME EMPLOYEES SALARIES	141,197	119,720	72,584	126,547	6,827
10-4550-130	EMPLOYEE BENEFITS	29,263	27,181	14,392	29,091	1,910
10-4550-140	OVERTIME PAY	177	350	-	350	-
10-4550-160	EMPLOYEE RECOGNITION	239	182	112	191	9
OPERATIONS	3					
10-4550-230	MILEAGE AND VEHICLE ALLOWANCE	297	300	56	300	-
10-4550-236	TRAINING & EDUCATION	1,234	3,300	1,814	4,030	730
10-4550-241	DEPARTMENT SUPPLIES	2,298	2,000	289	2,000	-
10-4550-250	EQUIPMENT EXPENSE	7,206	6,000	2,250	6,130	130
10-4550-255	COMPUTER OPERATIONS	-	-	-	5,160	5,160
10-4550-260	BUILDINGS & GROUNDS	55,188	50,000	22,079	50,024	24
10-4550-265	COMMUNICATION/TELEPHONE	1,616	1,430	588	1,300	(130)
10-4550-310	PROFESSIONAL & TECHNICAL SERVI	708	1,000	708	-	(1,000)
10-4550-510	INSURANCE & BONDS	5,171	5,260	4,834	5,260	-
10-4550-550	UNIFORMS	658	1,000	127	1,000	-
10-4550-610	PROGRAMS	5,401	6,000	4,243	6,120	120
10-4550-650	PURCHASE OF RETAIL SALES ITEMS	6,044	7,000	2,671	7,000	-
10-4550-710	COMPUTER HARDWARE AND SOFTWA	-	1,200	1,020	-	(1,200)
	_					
	TOTAL SWIMMING POOL	293,657	268,251	146,231	282,166	13,915
	-			<u> </u>	<u> </u>	

Recreation

The Recreation Department provides a variety of youth and adult sports, programs, classes and activities. The Department manages the swimming pool and senior center and coordinates numerous events and activities throughout the year.

Recreation Mission Statement: To enhance the quality of life by providing wholesome athletic programs for the youth and adults of Springville.



Recreation Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	7.78	7.78	8.60
Personnel Expense	436,360	411,694	502,441
Non-Personnel Expense	129,687	151,011	186,022
Total	566,047	562,705	688,463

Recreation Department – Goals, Strategies, and Measures

Goal #1 – To Grow the Five Major Youth Sports (Basketball, Diamond Sports, Volleyball, Flag Football and Soccer) in Proportion with the Population Growth

Strategy #1 – Improved Program Promotion

Strategy #2 – Improved Tracking of Attendance

			FY 2013	FY 2014
Measures	2011	2012	(target)	(target)
Onsite Promotion – Distribute flyers advertising				
upcoming programs to the participants of a				
current program. (% of all participants received				
a flyer)	N/A	N/A	25%	50%
Onsite Promotion – Signage. Post signs				
advertising upcoming programs at the site of a				
current program (# of signs posted a various			4 per	4 per
locations)	N/A	N/A	season	season
Maintain Participant percentage of population				
at 12%.	10.98%	11.88%	12%	12%
Registration Tracking Data – Total Youth				
Participation	3,280	3,578	3,757	3,800
Recreation News Letter circulation growth of				
10% per year	1,200	1,656	1,821	2,003

Goal #2 – Improve Customer Satisfaction Before the Program Begins

Strategy #1 – Improve the Online Registration Program to Encourage Online Registration

Strategy #2 - Improve the Website to Encourage Participant Use

			FY 2013	FY 2013
Measures	2011	2012	(target)	(target)
Biannual Survey Rating Increase of 5% Annual	4.45	N/A	4.50	4.73
2% increase the % of Online Registrations	N/A	50%	52%	54%
Decreased Number of People on a Waiting List				
by 5%	230	200	190	181

Goal #3 – Improved Budget Management

Strategy #1 – Manage Overtime

Strategy #2 – Manage Program Specific Budgets

Measures	2011	2012	FY 2013 (target)	FY 2014 (target)
Complete a Program Proposal Worksheet for				
Each Sport	N/A	N/A	14	21
Follow the Program Proposal Worksheet to				
Manage the Budget	N/A	N/A	14	21
Allot Overtime By Sport	N/A	N/A	2	5
Track on a Monthly Basis	N/A	N/A	6	12



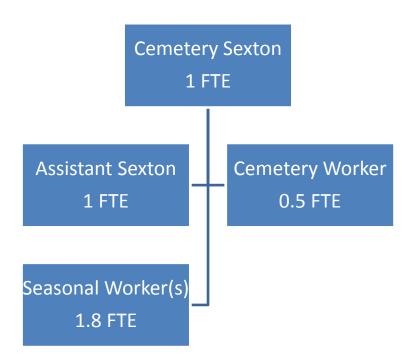
Recreation

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL		ACTUAL	DODGLI	ACTOAL	<u>DODGET</u>	INC/(DEC)
10-4560-110		235,631	221,021	111,098	279,544	58,523
10-4560-120		73,542	67,808	40,820	64,296	(3,512)
10-4560-130		114,305	114,969	56,059	154,387	39,418
10-4560-140		12,234	7,700	6,076	4,000	(3,700)
10-4560-160		648	195	92	215	20
10 4500 100	EIVII EOTEE REGOGNITION	0-10	100	52	210	20
OPERATION	S					
10-4560-230	MILEAGE AND TRAVEL ALLOWANCE	230	300	44	300	-
10-4560-236	TRAINING & EDUCATION	1,909	2,900	16	3,700	800
10-4560-240		4,614	3,200	1,180	3,200	-
10-4560-241		797	4,000	1,156	4,000	-
10-4560-242		-	12,000	13,177	17,500	5,500
10-4560-250	EQUIPMENT, SUPPLIES & MAINTENA	5,618	7,700	2,891	11,700	4,000
10-4560-251	FUEL	4,787	5,400	2,197	5,400	-
10-4560-253		2,949	3,410	866	3,410	-
10-4560-260		8,171	11,000	3,491	11,000	-
10-4560-265	COMMUNICATION/TELEPHONE	5,422	4,760	2,384	5,041	281
10-4560-271	YOUTH SPORTS	74,960	62,270	36,256	57,270	(5,000)
	ADULT SPORTS	10,154	14,000	4,513	19,000	5,000
10-4560-310		1,336	1,950	788	24,660	22,710
10-4560-510		4,229	4,360	3,727	4,360	-
10-4560-511	CLAIMS SETTLEMENTS	1,440	-	-	-	-
10-4560-540		2,079	5,761	1,513	8,481	2,720
10-4560-541			6,000	5,264	5,000	(1,000)
10-4560-550			800	717	800	-
10-4560-610			-	-	-	
10-4560-710	COMPUTER HARDWARE AND SOFTWA	993	1,200	1,020	1,200	-
	TOTAL RECREATION	566,047	562,704	295,345	688,463	125,759

Cemetery

The Cemeteries Division of the Buildings and Grounds Department is responsible for the maintenance, care, and operation of our two cemeteries, the Historic Springville Cemetery and the Evergreen Cemetery. The Cemeteries Division is responsible for opening and closing graves, keeping the cemetery grounds in excellent condition, and providing customer service to cemetery patrons.

MISSION STATEMENT: Springville Cemeteries Division will provide cemeteries that are places of peace, tranquility, and rest to honor those who are buried, those who come to visit graves, and those who are grieving the loss of loved ones.



Cemetery Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	4.3	4.3	4.3
Personnel Expense	197,322	197,348	191,972
Non-Personnel Expense	38,867	47,640	52,051
Total	236,189	244,988	244,024

Cemetery – Performance Goals, Strategies, and Measures

Goal #1 – To maintain or increase revenue received through sexton fees and plot sales.

Strategies:

 To keep sexton fees and plot fees at a rate that is comparable to other cemeteries, that favors Springville residents, and that will assist making the cemeteries a solvent operation.

To develop areas at the Evergreen Cemetery at a reasonable time to create more burial plots.

Measures	2011	FY 2012	FY 2013	FY 2014 (target)
Cemetery Revenues	\$267,937	\$242,993		
Burials	192	202		
Cremation Burials	19	11		
Cemeteries Inventory		Evergreen	City	Total
Developed acres		22.5	7.8	30.3
Undeveloped acres		14.2	0	14.2
Total estimated plots		31,360	11,060	42,420

Goal #2 – To provide the highest quality cemetery grounds for patrons

Strategies:

- Have all cemetery amenities on a scheduled maintenance/replacement program so that amenities remain fresh, serviceable, safe, efficient, and cost effective.

Work on replacing sprinkling systems and trees that have reached the end of their useful life.

Measures – Percent of following items that are on track with the maintenance and replacement schedule.	FY 2011	FY 2012	FY 2013	FY 2014 (target)
Roads and parking areas				100%
Irrigation Systems				100%
Maintenance shop/office				100
Cemetery trees				100%

Goal #3 – Keep the cemetery grounds in above average condition during the summer season.

Strategies:

 Implement Efficient and Effective irrigation, weed control, fertilization, mowing, and trimming regimens

- Work toward central control for all irrigation systems

Measures	FY 2011	FY 2012	FY 2013	FY 2014 (target)
Weekly Cemetery safety and				
aesthetic inspections.				52
Percent of problems found				
during inspections that are				
remedied within two weeks.				100%

Goal #4 – Keep the cemeteries maintained at or above minimum acceptable standards at all times.

Strategies –

- 1. Define minimum acceptable standards
- 2. Have a program for inspection, repair and replacement
- 3. Address sub-standard issues in a timely manner
- 4. Keep equipment inventory fresh, maintained, and functional
- 5. Purchase equipment that is cost effective and efficient

Measures	Standards in Place	Frequency of Inspections	Acceptable Time for Repairs	FY 2014 (target)
Grounds Maintenance	Yes	Weekly	1 week	80%
Restroom Maintenance	Yes	Daily	1 week	90%
Snow/ice removal	Yes	As needed	1 day	90%



Cemetery

		FY2013	FY2013	FY2014	FY2014
	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
INE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
PAYROLL - FULL TIME	101,205	96,388	50,631	89,345	(7,043)
PAYROLL - PART TIME	35,297	42,502	19,421	42,775	273
EMPLOYEE BENEFITS	52,115	52,350	26,333	53,745	1,395
OVERTIME PAY	8,689	6,000	5,123	6,000	-
EMPLOYEE RECOGNITION	15	107	-	107	0
MILEAGE AND TRAVEL ALLOWANCE	7,260	200	-	300	100
TRAINING & EDUCATION	1,052	1,500	-	2,410	910
OFFICE SUPPLIES	138	1,500	90	1,000	(500)
EQUIPMENT MAINTENANCE	4,567	8,000	3,759	8,000	-
FUEL	6,428	9,000	4,495	10,000	1,000
CENTRAL SHOP	5,053	5,500	1,974	5,170	(330)
BUILDINGS AND GROUNDS	7,065	13,000	4,088	15,000	2,000
COMMUNICATION/TELEPHONE	2,228	2,350	934	2,251	(99)
PROFESSIONAL & TECHNICAL SERVI	494	1,870	788	2,000	130
NSURANCE AND BONDS	2,598	2,720	2,490	2,720	-
JNIFORMS	988	1,000	665	1,000	-
PERSONAL PROTECTIVE EQUIPMENT	-	1,000	868	1,000	-
COMPUTER EQUIPMENT AND SOFTW/	997	-	-	1,200	1,200
TOTAL CEMETERY	236,189	244,987	121,659	244,024	(963)
	PAYROLL - FULL TIME PAYROLL - PART TIME EMPLOYEE BENEFITS OVERTIME PAY EMPLOYEE RECOGNITION MILEAGE AND TRAVEL ALLOWANCE FRAINING & EDUCATION DEFICE SUPPLIES EQUIPMENT MAINTENANCE FUEL CENTRAL SHOP BUILDINGS AND GROUNDS COMMUNICATION/TELEPHONE PROFESSIONAL & TECHNICAL SERVI NSURANCE AND BONDS JNIFORMS PERSONAL PROTECTIVE EQUIPMENT COMPUTER EQUIPMENT AND SOFTWA	PAYROLL - FULL TIME PAYROLL - PART TIME PAYROL	PAYROLL - FULL TIME 101,205 96,388 PAYROLL - PART TIME 35,297 42,502 26MPLOYEE BENEFITS 52,115 52,350 26MPLOYEE RECOGNITION 15 107 26MPLOYEE RECOGNITION 15 107 26MPLOYEE SUPPLIES 138 1,500 26MPLOYEE SUPPLIES 138 1,500 26MPLOYEE SUPPLIES 138 1,500 26MPLOYEE RECOGNITION 1,052 1,500 26MPLOYEE SUPPLIES 138 1,500 26MPLOYEE SUPPLIES 138 1,500 26MPLOYEE SUPPLIES 1,500 26MPLOYEE SUPPLIES 1,500 2,505 3,500 2,505 3,500 2,506 3,000 3,000	FY2012 APPROVED MIDYEAR ACTUAL BUDGET ACTUAL ACTUAL	FY2012 APPROVED MIDYEAR BUDGET

Arts Commission

The Springville Arts Commission was created to promote and encourage public programs, to further the development and public awareness of and interest in the fine and performing arts and to act in an advisory capacity to the City Council in connection with the artistic and cultural development of the City.

The Springville Arts Commission has five (5) to fifteen (15) members of the general public appointed by the Mayor, with the approval of the City Council. Members of the Commission serve without compensation.

The Springville Arts Commission is an advisory board to the City Council with the following duties:

- To recommend expenditures in accordance with the annual budget adopted by the City Council and to annually review the financial needs of public programs for development of the fine and performing arts and to prepare and submit to the Mayor a proposed budget therefore.
- To recommend public programs to further the development and public awareness of and interest in the fine and performing arts.
- To encourage donations and grants to the City and to arts organizations in the City and to advise the City Council regarding the receipt and expenditure of such funds.
- To evaluate and make recommendations on the use of city, county, state, and federal arts grants which may be obtained by the City.
- To advise and assist the City Council and Mayor in connection with such other artistic activities as may be referred to it by them.

Arts Commission Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	0	0	0
Personnel Expense	0	0	0
Non-Personnel Expense	25,811	33,200	32,250
Total	25,811	33,200	32,250

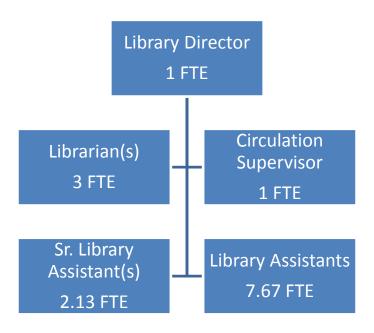


Arts Commission

GL ACCT LINE ITEM DESCRIPTION PERSONNEL	FY2012 <u>ACTUAL</u>	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
OPERATIONS					
10-4562-220 PRINTING AND PUBLISHING	401	200	28	250	50
10-4562-240 OFFICE SUPPLIES					-
10-4562-510 INSURANCE & BONDS					-
10-4562-620 STATUES MAINTENANCE	1,300	5,000	8	4,000	(1,000)
10-4562-630 PERFORMING ARTS	20,779	23,000	5,600	23,000	-
10-4562-633 ARTS PARK ACTIVITIES	3,331	5,000	-	5,000	-
TOTAL ARTS COMMISSION	25,811	33,200	5,636	32,250	(950)

Library

In 2008 Springville voters gave the go-ahead for construction of a new, much larger building. The \$9.8 million bond allowed the city to build a 49,000 square foot contemporary library. Designed with growth in mind, the Springville Library has a capacity for more than 200,000 books and materials (compared to 90,000 in the old building). There is also considerable expansion space on the unoccupied section of the second floor. The design of the building paired with an innovative service model allows more interaction with patrons while still increasing patron visits and circulation of books and other materials. The newer, larger building also allowed the library to add 45 more computers for patron use, an RFID based self-checkout and check-in system and powerful Wi-fi.



Library Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	14.63	14.80	14.95
Personnel Expense	602,150	603,524	630,183
Non-Personnel Expense	229,227	280,875	282,161
Total	831,377	884,399	912,344

Library - Performance Goals, Strategies, and Measures

Goal #1 - Target Library Services to Community Needs and Preferences

Strategy #1 - Design collections, programs, and services to draw the community to the library.

Strategy #2 - Incorporate innovative library practices into monthly and yearly staff trainings to ensure a knowledgeable and service-oriented staff.

Strategy #3 - Incorporate successful retail principles to merchandize and make library materials more appealing and accessible.

Strategy #4- Track circulation of feature displays through quarterly reports.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Total Attendance at programs	27,462	31,191	32,872	34,000
Number of programs	562	532	593	600**
Number of monthly trainings	12	12	11	11
Number of day-long yearly trainings	0	0	1	1
Percentage of staff at training	42%	60.90%	63.80%	68%
Number of items checked out	359,070	416,592	471,593	550,000
Increase in percentage of collection				
checked out	N/A	26%	11%	20%
\$\psi \psi \psi \psi \psi \psi \psi \psi	C '1 1 1 1 1 D	C CC1	1	

^{**}We are looking for an increase in attendance at our Spanish and Adult Programs. Staff hours are maxed so we cannot increase number of programs.

Goal #2 - Plan Programs to Encourage Reading and Inspire Curiosity

Strategy – Include a reference to stories or information in every library program

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Percentage of programs with reading				
elements	80%	80.10%	82.50%	100%

Goal #3 - Build Partnerships to Maximize Learning Opportunities

Strategy – Partner with schools and other community groups

Measures			FY 2013	FY 2014
	FY 2011	FY 2012	(target)	(target)
Number of partnership programs	43	101	221	250

Goal #4 – Provide Technology and Facilitate Learning Opportunities to Improve the Lives of Our Patrons

Strategy #1 - Create and implement a schedule to educate patrons about library databases

Strategy #2 - Provide access to information with current and reliable technology

Measures	FY 2011	FY 2012	FY 2013 (target)	FY 2014 (target)
Completed schedule	No	No	Yes	Yes
Number of programs educating				
patrons	0	0	7	15
Number of computer classes taught	0	13	19	30
		N/A		
Number of Computer terminals	12	(moved)	46	46
Virtual Visits through Library website	N/A	46,367	69,540	100,000
Number of digital books purchased	0	0	198	200



Library

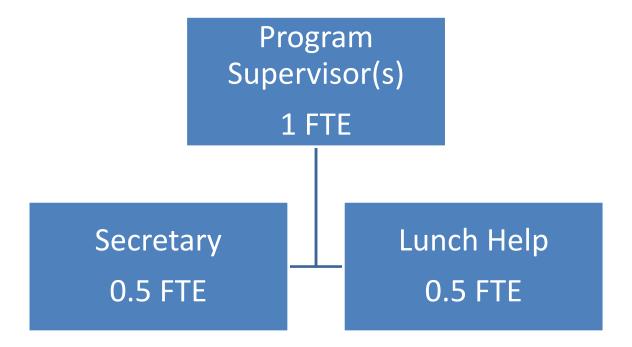
			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL						
10-4580-110	PAYROLL - LIBRARIANS	255,758	251,653	127,044	260,506	8,853
10-4580-120	PART-TIME EMPLOYEE SALARIES	219,513	222,457	103,493	230,504	8,047
10-4580-130	EMPLOYEE BENEFITS	124,323	128,484	59,477	138,238	9,754
10-4580-140		2,211	560	-	560	-
10-4580-160	EMPLOYEE RECOGNITION	345	370	274	374	4
OPERATIONS	5					
10-4580-220	ORDINANCES AND PUBLICATIONS				-	-
10-4580-230	MILEAGE AND TRAVEL ALLOWANCE	55	200	84	200	-
10-4580-236	TRAINING & EDUCATION	5,270	6,320	1,963	8,770	2,450
10-4580-237	EDUCATION REIMBURSEMENT	875	-	-	1,668	1,668
10-4580-240		27,625	33,065	8,989	33,065	-
10-4580-241	BOOKS, MEDIA, ETC - ADULT	41,179	44,290	26,829	46,505	2,215
10-4580-242		27,806	27,810	8,780	29,201	1,391
10-4580-243		8,226	31,600	11,192	8,400	(23,200)
10-4580-245	·	34,590	36,050	17,132	37,853	1,803
10-4580-250	EQUIPMENT EXPENSE	853	1,650	1,008	1,350	(300)
10-4580-252		37,172	36,630	8,472	46,398	9,768
	COMPUTER OPERATIONS	2,465	-	-	-	-
10-4580-260		20,017	25,000	8,435	20,000	(5,000)
10-4580-265		5,460	4,950	2,229	4,757	(193)
10-4580-310		1,915	3,670	3,789	7,570	3,900
10-4580-510		14,406	10,000	6,962	14,406	4,406
10-4580-610			9,840	3,549	11,220	1,380
10-4580-651			-	75		-
10-4580-710			5,000	812	6,000	1,000
10-4580-720	OFFICE FURNITURE & EQUIPMENT	1,313	4,800	4,161	4,800	-
	TOTAL LIBRARY	831,376	884,399	404,747	912,344	27,945

151

Senior Citizens

The Springville Senior Center is a division of the Recreation Department. The building is owned and maintained by the City. Activities and programs are offered by the Recreation Department in conjunction with the Springville Senior Citizens Organization, which is a 501(c)3 non-profit organization that provides wholesome recreation and social interaction for its members, as well as promotes camaraderie, sociability, and opportunities to engage in various educational and civic activities for persons over fifty years of age.

MISSION STATEMENT: To enhance the quality of life of local senior citizens by providing nutrition, activities, special programs, referrals and senior services.



Senior Citizens Summary

	FY 2012 Actual	FY 2013	FY 2014 Final
	Actual	Adopted	rillal
Positions (FTE)	1.5	2.0	2.0
Personnel Expense	53,640	62,558	64,096
Non-Personnel Expense	33,358	26,260	25,160
Total	86,997	88,818	89,256

$Senior\ Citizens-Performance\ Goals,\ Strategies,\ and\ Measures$

Goal #1 – Attract a more Culturally Diverse Clientele					
Strategy – Increase Hispanic Participation	on				
Measures	2011	2012	2013	FY 2014 (target)	
Publish Materials in Spanish	N/A	N/A	2	6	
Hold Hispanic Specific Programs	N/A	N/A	2	8	
Goal #2 – Membership Growth	.				
Strategy – Increase the Number of New		3.6 1			
Strategy #2 - Retain a Higher Percentage	e of Existing	Members	1	EX7.001.4	
Measures	2011	2012	2013	FY 2014 (target)	
Membership Growth of 5% per year	2011	2012	464	487	
Increased % of Retained Membership	44%	45%	50%	65%	
Hold Quarterly Programs that are	1170	1370	3070	0370	
targeted to the Hispanic Population	N/A	N/A	2	8	
Grow the email list by 50 per year	N/A	N/A	20	50	
Advertise in Spanish	N/A	N/A	2	6	
Guests of a Bring a Friend Program	N/A	N/A	8	20	
Goal #3 – Revenue Enhancement	<u> </u>				
Strategy – Generate Revenue through Tr	rips and Even	nts			
				FY 2014	
Measures	2011	2012	2013	(target)	
Hold City Sponsored Fee Based Trips					
or Activities	N/A	N/A	N/A	\$1,000	
Hold City Sponsored Fee Based Trips					
or Activities	N/A	N/A	N/A	4	



Senior Citizens

		FY2013	FY2013	FY2014	FY2014
	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
SENIOR CITIZENS-PART TIME WAGE	49,324	57,104	24,406	58,545	1,441
EMPLOYEE BENEFITS	4,279	5,404	2,647	5,501	97
EMPLOYEE RECOGNITION	37	50	9	50	-
TRAVEL, DUES & CONVENTIONS	126	900	99	900	-
OFFICE EXPENSE	363	900	723	900	-
INSTRUCTORS AND OTHER HELP	12,509	2,300	5,457	2,300	-
EQUIPMENT EXPENSE	1,765	2,300	315	2,000	(300)
UTILITIES	5,107	4,430	1,311	4,400	(30)
PROGRAMS	9,637	11,000	4,957	11,000	-
COMMUNICATION/TELEPHONE	1,625	1,370	587	1,200	(170)
INSURANCE AND BONDS	2,227	2,260	2,076	2,260	-
UNIFORMS				200	200
COMPUTER HARDWARE AND SOFTWARE	-	800	-	-	(800)
TOTAL SENIOR CITIZENS	86.997	88.818	42.588	89.256	438
	SENIOR CITIZENS-PART TIME WAGE EMPLOYEE BENEFITS EMPLOYEE RECOGNITION TRAVEL, DUES & CONVENTIONS OFFICE EXPENSE INSTRUCTORS AND OTHER HELP EQUIPMENT EXPENSE UTILITIES PROGRAMS COMMUNICATION/TELEPHONE INSURANCE AND BONDS UNIFORMS	SENIOR CITIZENS-PART TIME WAGE EMPLOYEE BENEFITS EMPLOYEE RECOGNITION TRAVEL, DUES & CONVENTIONS OFFICE EXPENSE INSTRUCTORS AND OTHER HELP EQUIPMENT EXPENSE UTILITIES PROGRAMS COMMUNICATION/TELEPHONE INSURANCE AND BONDS UNIFORMS COMPUTER HARDWARE AND SOFTWARE - 49,324 4,279 4,279 1,269 1,260 1,260 1,765 1,765 1,765 1,765 1,625 1,765 1,625 1,765 1,62	FY2012 APPROVED BUDGET	FY2012 APPROVED MIDYEAR ACTUAL BUDGET ACTUAL	FY2012 APPROVED MIDYEAR FINAL BUDGET ACTUAL BUDGET



Transfers

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	ACTUAL	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
10-9000-863	TRANSFER TO CEMETERY TRUST	-	60,000	30,000	-	(60,000)
10-9000-867	TRANSFER TO COMM. THEATER CIP				100,000	100,000
10-9000-868	TRANSFER TO AIRPORT CIP				100,000	100,000
10-9000-870	TRANSFER TO DEBT SERVICE	830,829	832,141	416,070	781,221	(50,920)
10-9000-874	TRANSFER TO CAPITAL IMPRV. FD.	1,014,113	930,949	442,974	884,009	(46,940)
10-9000-876	PAYMENT TO MBA FUND	442,490	454,145	-	452,280	(1,865)
10-9000-881	INC C-ROAD FUNDS RESERVES	-	-	-		-
10-9000-886	TRANSFER VEHICLE FUND	475,366	450,000	-	561,000	111,000
10-9000-888	TRANSFER TO SPECIAL REV FUND	202,308	-	-	-	-
	TOTAL TRANSFERS	2,965,106	2,727,235	889,045	2,878,510	151,275

Special Improvement Fund

2014

The Special Improvement Fund is a Special Revenue Fund that is used to account for projects and infrastructure improvements in a specific, limited area. The Special Improvement Fund is funded through assessments on the properties included in the improvement district



Special Improvement Fund

	ESTIMATED BEGINNING FUND BALANCE ¹				3,347,932	
GL Acct REVENUES	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 <u>INC/(DEC)</u>
21-3100-132 21-3600-621 21-3600-622 21-3600-700	SID PRINCIPAL SID INTEREST SID LATE FEES SID 29 DSRF INTEREST UTILIZE RESERVES	1,661,545 339,390 37,337 2,040	362,183 170,562 - 3,000	(13,093) 1,539 98 483	104,710 50,659 450,000	(257,473) (119,903) - (3,000)
	TOTAL REVENUES	2,040,313	535,745	(10,973)	605,370	(380,375)
EXPENDITURE 21-9000-150 21-9000-880 21-9000-881 21-9000-885 21-9000-870	BAD DEBT EXPENSE SID BONDS - PRINCIPAL SID BONDS - INTEREST BOND ADMINISTRATION FEES TRANSFER TO GENERAL CIP TRANSFER TO DEBT SERVICE TOTAL EXPENDITURES	335,000 184,212 2,500 - 521,712	358,000 168,574 358,500 - 885,074	385,422 1,189 - - 386,611	103,000 49,869 2,500 450,000	(255,000) (118,705) (356,000) - (729,705)
	SURPLUS / (DEFICIT) ESTIMATED ENDING FUND BALANCE Reserved for:	1,518,601	(349,329)	(397,584)	3,347,932	
	Impact Fees Class C Roads Joint Venture Debt Service Capital Projects				3,347,932 -	



Special Improvement Fund

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	Unrestricted				-	

Notes:

^{1.} Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Debt Service Fund

2014

The Debt Service Fund is used to account for the accumulation of resources for payment of general, long-term debt principal and interest; for special assessment bond principal and interest; and for special assessment levies when the City is obligated in some manner for the payment.



Debt Service Fund

ESTIMATED BEGINNING FUND BALANCE ¹	
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148,820

GL Acct CONTRIBUTIO 31-3600-690 31-3800-810 31-3800-813 31-3800-814	Line Description DNS & TRANSFERS MISCELLANEOUS REVENUE TRANSFER IN - GENERAL FUND TRANSFER IN-SPECIAL REV FUND TRANSFER IN - CAPITAL PROJECTS FUND	FY2012 <u>ACTUAL</u> 830,829 538,906	FY2013 APPROVED BUDGET 832,141 544,906	FY2013 MIDYEAR <u>ACTUAL</u> 416,070	FY2014 FINAL BUDGET 781,221 544,181	FY2014 VS FY2013 INC/(DEC) (50,920) (725)
TOTAL REVEN	JUES	1,369,735	1,377,047	416,070	1,325,402	(51,645)
BOND EXPEND 31-4760-735 31-4760-801 31-4760-802 31-4760-803 31-4760-804 31-4760-920		185,906 350,000 50,000 6,000 350,000 420,329 4,814	171,906 370,000 50,000 3,000 360,000 414,641 7,500	85,953 - - - - - 207,321 2,500	156,181 385,000 - - 370,000 406,721 7,500	(15,725) 15,000 (50,000) (3,000) 10,000 (7,920)
TOTAL EXPEN	IDITURES	1,367,049	1,377,047	295,774	1,325,402	(51,645)
	SURPLUS / (DEFICIT)	2,686	-	120,297	(0)	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments Unrestricted				148,820 - - 148,820 - (0)	



Debt Service Fund

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
Notes:						

^{1.} Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Capital Projects Funds

2014

The Capital Projects Funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds, trust funds, and special revenue funds.

Springville has two capital projects funds:

- General Capital Improvements Fund
- Community Theater Capital Improvements Fund



Community Theater CIP Fund

ESTIMATED BEGINNING FUND BALANCE¹

13,560

GL Acct REVENUE	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
44-3300-360 44-3300-361	GRANT REVENUE TRANSFER FROM GENERAL FUND	9,885	-	-	- 100,000	- 100,000
44-3600-883	DONATIONS UTILIZE FUND BALANCE	9,484	-	807	500	-
TOTAL REVEN	NUES	19,368	-	807	100,500	100,000
EXPENDITURI 44-4560-240	ES OFFICE EXPENSE	316	500	191	500	-
CAPITAL PRO 44-6400-001	JECTS BUILDING IMPROVEMENTS	16,412	-	1,664	100,000	100,000
TOTAL EXPEN	IDITURES	16,727	500	1,855	100,500	100,000
	SURPLUS / (DEFICIT)	2,641	(500)	(1,048)	-	
	ESTIMATED ENDING FUND BALANCE Reserved for:				13,560	
	Impact Fees Class C Roads				-	
	Joint Venture Debt Service				_	
	Capital Projects				13,060	
	Endowments Unrestricted				500	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Capital Improvements Fund

ESTIMATED BEGINNING FUND BALANCE¹

2,780,757

<u>GL Acct</u> CAPITAL PROJEC	<u>Line Description</u> TS REVENUES	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
45-3400-500	PROJECT REIMBURSEMENTS	_	_	_		
45-3600-360	GRANTS	_	42,000	_		(42,000)
45-3600-610	INTEREST INCOME	53,287	-	22,891	15,000	15,000
45-3600-611	2006 STR BOND INTEREST	9,405	-	4,056	3,000	3,000
45-3600-641	PROPERTY SALES	-	_	-	0,000	-
45-3600-642	MISC. CAPITAL REVENUE	_	_	87,508		_
45-3600-650	TRANSFER FROM GENERAL FUND	1,014,113	885,949	442,974	884,009	(1,940)
45-3600-651	TRANSFER FROM SID FUND	1,011,110		,	450,000	(1,010)
45-3600-690	AMBULANCE DONATIONS	-	-	-	,	-
45-3800-843	UTILIZE CAP FACILITIES RESERVE	-	2,072,000	-	1,050,005	(1,021,995)
45-3800-850	ADDITIONAL FUNDING	-	-	-		-
45-3800-883	DONATION FOR BUILDINGS	-	-	1,000		-
	_					
TOTAL FUND REV	ENUE _	1,076,805	2,999,949	558,430	2,402,014	(1,047,935)
CAPITAL PROJEC	TS AND OTHER EXPENDITURES					
ADMINISTRATION						
INFORMATION SY						
45-4132-102	SERVER RENEWAL AND REPLACEMENT	8,454	16,000	8,976	12,900	(3,100)
45-4132-103	PRINTER/COPIER RENEWAL AND REPLACEMI		,	,	16,000	(
FINANCE						
45-4140-732	CASELLE CLARITY UPGRADE		10,000	-	7,500	(2,500)
TREASURY						, ,
FACILITIES EXPEN	NDITURES					
45-4182-101	FACILITY REPAIR RESERVE	-	150,000	-	150,000	-
45-4182-102	SENIOR CENTER PARKING LOT AND DRAINA(-	85,000	-	-	(85,000)
45-4182-105	ROOF REPAIRS	21,620	15,000	-	-	(15,000)
CITY ENGINEER						
45-4185-101	OFFICE FURNITURE	6,216	-	-		-
45-4185-102	TRAFFIC COUNTERS				6,000	



Capital Improvements Fund

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
POLICE DEPARTM	IENT					
45-4210-600	INTERVIEW ROOM RECORDING EQUIPMENT	-	12,000	-		(12,000)
45-4210-722	DIGITAL FINGERPRINT SYSTEM	-	-	-		-
45-4210-723	BALLISTIC SHIELD				5,200	
45-4210-800	800 MHZ RADIO REPLACEMENT	-	8,500	-	12,000	3,500
FIRE DEPARTMEN						
45-4220-101	SELF CONTAINED BREATHING APPARATUS (-	22,000	-	44,000	22,000
DISPATCH						
45-4221-101	EMERGENCY MEDICAL DISPATCH SOFTWARE				20,000	
AMBULANCE						
45-4227-730	AMBULANCE EQUIPMENT	-	-	-		-
45-4227-731	AUTOMATED ELECTRONIC DEFIBRILLATOR (,	-	8,400	-		(8,400)
45-4227-732	PULSE OXIMETERS	-	6,500	-	6,500	-
STREETS AND "C						
45-4410-642	1300 E RECONSTRUCTION	154,124	-	-		-
45-4410-643	C ROAD MAINTENANCE	545,925	392,949	352,081	670,733	277,784
45-4410-644	BACKHOE (ANNUAL TRADE-IN)	3,250	4,750	1,453		(4,750)
45-4410-645	SALT SHED	-	31,470	-		(31,470)
45-4410-650	SIDEWALKS - CURB & GUTTER	-	-	-	50,000	50,000
45-4410-881	ROAD RECONSTRUCTION - C ROADS	-	246,948	256,540	-	(246,948)
45-4410-888	ROUNDABOUT AT 400 S 1300 E				375,000	375,000
45-4410-891	400 EAST RECONSTRUCTION SINKING FUND	1,038	1,050,005	-	830,681	(219,324)
45-4410-931	950 W RR CROSSING				20,000	20,000
PARKS DEPARTMI	ENT					-
45-4510-023	COMMUNITY PARK PROJECT	305,220	550,000	58,197		(550,000)
45-4510-755	CIVIC CENTER PARK	-	750,000	687,366		
45-4510-756	LIBRARY PARK	-	200,000	138,046		
45-4510-757	PARKS IRRIGATION CENTRAL CONTROL SYSTE	ΞM			75,000	
45-4510-758	RAY ARTHUR WING PARK DRAINAGE IMPROVE	MENTS			30,000	
CANYON PARKS						
45-4520-013	REPLACEMENT ATVS	-	-	-		-
45-4520-747	JOLLEY'S CAMPGROUND ELECTRIC PEDEST/	4,090	5,000	-		(5,000)
45-4520-748	JOLLEY'S RANCH YOUTH CAMP	-	20,000	1,140		
ART MUSEUM						



Capital Improvements Fund

GL Acct 45-4530-740 45-4530-731 45-4530-732 SWIMMING POOL	Line Description SMOKE AND MOTION DETECTOR SENSORS ART MUSEUM RAIN GUTTER IMPROVEMENTS SECURITY DVR AND CAMERAS	FY2012 <u>ACTUAL</u> -	FY2013 APPROVED BUDGET 5,000	FY2013 MIDYEAR <u>ACTUAL</u> -	FY2014 FINAL BUDGET 15,000 5,500	FY2014 VS FY2013 INC/(DEC) (5,000)
45-4550-101	POOL IMPROVEMENTS	13,331	_	_	_	_
45-4550-101	ADA LIFT	13,331	6,000	-		(6,000)
RECREATION DEF			0,000			(0,000)
45-4560-812	BIRD PARK WALKING PATH RESURFACING	16,974	-	-		-
CEMETERY						
45-4561-102	EVERGREEN CEMETERY FENCE				50,000	
LIBRARY						
45-4580-501	LIBRARY - CONSTRUCTION	3,495,001	-	5,867		-
TRANSFERS, OTH 45-9000-750	GO BOND ISSUANCE COSTS					
45-9000-750	GO BOND ISSUANCE COSTS	-	-	-		-
TOTAL FUND EXP	ENDITURES	4,575,242	3,595,522	1,509,666	2,402,014	(446,208)
	SURPLUS / (DEFICIT)	(3,498,437)	(595,573)	(951,237)	-	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees				1,730,752	
	Class C Roads				735,000	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				995,752	
	Endowments Unrestricted				-	
	Officatiolea				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Special Revenue Funds

2014

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes.

Springville City's Special Revenue Funds include:

- Special Revenue Fund
- Cemetery Trust Fund
- Special Trusts Fund



Special Revenue Fund Summary

ESTIMATED BEGINNING FUND BALANCE¹

1,462,792

GL Acct REVENUES	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
46-3600-100	INTEREST PARKS IMPACT FEES	11,347	8,000	5,596	10,000	2,000
46-3600-100	INTEREST PARKS IMPACT FEES INTEREST PUBLIC SAFETY IMPACT	172	250	28	10,000	(250)
46-3600-500	PARKS IMPACT FEES	340,124	505,000	263,477	613,200	108,200
46-3600-600	PUBLIC SAFETY IMPACT FEES	13,876	24,000	16,762	33,600	9,600
46-3600-700	STREETS IMPACT FEES	65,266	95,000	76,305	151,200	56,200
46-3600-905	UTILIZE STREET TREES RESERVES	00,200	30,000	70,000	101,200	-
46-3600-910	UTILIZE PUBLIC SAFETY IMP FEE RESERVE					_
46-3600-911	UTILIZE PARK IMPACT FEE RESERVES					_
	UTILIZE STREET IMPACT FEE RESERVES				348,800	348,800
46-3600-912	TRANSFER FROM GENERAL FUND				,	-
46-3600-913	TRANSFER FROM ELECTRIC					-
	Total Revenues	430,786	632,250	362,167	1,156,800	524,550
EXPENDITURE						
EXI ENDITORE	PARK IMPACT CAPITAL PROJECTS	_	_	_	75,000	75,000
	STREETS IMPACT CAPITAL PROJECTS	_	500,000	_	500,000	-
46-9000-100	TRANSFER TO DEBT SERVICE FUND	538,906	544,906	-	544,181	(725)
46-9000-500	INCREASE PARK IMPACT FEE RESERVES	,	,		4,019	4,019
46-9000-700	INCREASE STREETS IMPACT FEE RES	-	250	-	•	(250)
46-9000-712	TRANSFER TO VEHICLE FUND					-
46-9000-720	TRANSFER TO CAPITAL PROJ FUND					-
46-9000-725	TRANSFER TO GENERAL FUND		34,000	-	33,600	(400)
	Total Expenditures _	538,906	1,079,156	-	1,156,800	77,644
	SURPLUS/DEFICIT -	(108,120)	(446,906)	362,167	-	
	=	, ,	, ,			
	ESTIMATED ENDING FUND BALANCE				1,113,992	
	Reserved for:					



Special Revenue Fund Summary

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	Impact Fees				1,113,992	
	Class C Roads				-	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				-	
	Endowments				-	
	Unrestricted				_	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Special Revenue Detail

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
STREETS IMP 46-9000-400	ACT FEE CAPITAL PROJECTS STREETS IMPACT CAPITAL PROJECT	_	500,000	_	500,000	
TOTAL STREE	TS IMPACT FEE CAPITAL PROJECTS		500,000		500,000	
PARK IMPACT	FEE CAPITAL IMPROVEMENT PROJECTS		·			
46-6000-003	TREES & PLANTS	-	-	-		-
46-6000-015	CANYON PARKS TREES	-	-	-		-
46-6000-017	PARKS IMPROVEMENT/COMPLETE PRO	-	-	-	75,000	75,000
TOTAL PARK	IMPACT FEE PROJECTS	_	-	-	75,000	75,000



Cemetery Trust Fund

	ESTIMATED BEGINNING FUND BALANCE ¹				769,912	
GL Acct REVENUES	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
81-3400-441 81-3400-444 81-3800-815	CEMETERY LOTS SOLD INTEREST EARNED ON FINANCINGS TRANSFERS/RESERVES	63,050 669	- - 60,000	37,391 542 30,000	60,000 1,000	60,000 1,000 (60,000)
	TOTAL REVENUES	63,719	60,000	67,933	61,000	1,000
EXPENDITURES	INCREASE RESERVES				61,000	
	TOTAL EXPENDITURES	-	-	-	61,000	-
	SURPLUS / (DEFICIT)	63,719	60,000	67,933	-	
	ESTIMATED ENDING FUND BALANCE Reserved for: Impact Fees Class C Roads Joint Venture Debt Service Capital Projects Endowments Unrestricted				830,912 - - - - - 830,912 -	

Notes:

^{1.} Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Special Trusts Fund

ESTIMATED BEGINNING FUND BALANCE¹

52,923

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
REVENUES 84-3000-304	LUCY PHILLIPS TRUST INTEREST	54	-	-	-	-
84-3000-331	FINLEY HISTORY	3	-	-		-
84-3000-336	DONATIONS FOR STATUES	7,970	-	-		-
84-3400-337	SPRINGVILLE YOUTH CAMP DONATIO	-	-	-	-	-
	TOTAL REVENUES	8,027	-	-	-	-
EXPENDITURES						
84-4000-030	STATUE EXPENDITURES	10,134	-	-	-	-
	TOTAL EXPENDITURES	10,134	-	-	-	-
	SURPLUS / (DEFICIT)	(2,107)				
	CON 2007 (B21 1011)	(2,107)				
	ESTIMATED ENDING FUND BALANCE Reserved for:				52,923	
	Impact Fees				-	
	Class C Roads				-	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				- 50.000	
	Special Trusts Unrestricted				52,923	
	Oniestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Internal Service Funds

2014

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the government and to other government units on a cost reimbursement basis.

Central Shop

The Central Shop is an internal service fund that provides vehicle maintenance and repair for the City's fleet. The Central Shop services more than 250 individual vehicles and pieces of equipment that support operations of nearly every department of the City.

Mechanic(s) 2 FTE

Central Shop Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	Final
Positions (FTE)	2.0	2.0	2.0
Personnel Expense	166,247	166,189	148,074
Non-Personnel Expense	34,374	36,300	57,168
Total	200,621	202,489	205,241

Central Shop – Performance Goals, Strategies, and Measures

Goal #1 – Improve Customer Relations

Strategy 1 - Be prompt and complete with all service requests

Strategy 2 - Use all available resources, i.e. email, phone calls, management software to be proactive with fleet and equipment performance

Strategy 3 - Follow up with operators on all major repairs

Strategy 4 – Pick up and deliver vehicles when possible to minimize productive output of employees

Measures	FY 2012	FY 2013	FY 2014 (target)
% of completed work orders and repairs with			
positive satisfaction	90%	95%	100%
Completed Fleet work orders (Actual/Target)	1,079	1,167	1,300

Goal #2 – Improve quality of fleet service

Strategy 1 – Continue to develop the Central Shop to be a 'One Stop' preventative maintenance and repair shop

Strategy 2 – Maintain and budget for necessary tools and equipment needed for the fleet and equipment inventory needs

Strategy 3 – Effective use of manpower by good scheduling of preventative maintenance (PM)

Strategy 4 – Develop inventory controls to have repetitive parts always available at competitive pricing

			FY 2014
Measures	FY 2012	FY 2013	(target)
% of completed work orders and repairs with			
zero re-visits	90%	98%	100%
% of availability of fleet and equipment for use			
as needed	90%	95%	98%
Improvement in direct billable labor hours			
(Actual/Target)	1,817	2,786	3,000



Central Shop

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
REVENUES	Line Description	ACTUAL	BODGET	ACTUAL	BODGET	INC/(DEC)
47-3400-441 47-3400-443 47-3600-690	REVENUE FOR PARTS & SUPPLIES LABOR FEES SUNDRY REVENUE	38,845 164,512	36,300 166,188 -	24,065 73,283 275	57,168 148,074	20,868 (18,114)
0000 000	CONDIN NEVERIOR			2.0		
	TOTAL REVENUES	203,357	202,488	97,623	205,241	2,753
EXPENDITUR	<u>ES</u>					
47-4000-110	PAYROLL - FULL TIME	114,002	109,823	50,583	89,799	(20,024)
47-4000-130	EMPLOYEE BENEFITS	52,245	54,866	20,923	56,774	1,908
47-4000-140	OVERTIME PAY	-	1,500	1,866	1,500	-
47-4000-236	TRAINING AND EDUCATION	-	300	-	600	300
47-4000-240	OFFICE SUPPLIES	341	300	730	500	200
47-4000-241	OPERATION SUPPLIES	84	100	25	200	100
47-4000-250	PARTS, FILTERS & ETC	24,501	17,500	15,844	33,489	15,989
47-4000-251	FUEL	1,072	750	465	931	181
47-4000-252	SHOP TOOLS ALLOWANCE	1,817	1,400	670	1,800	400
47-4000-255	COMPUTER OPERATIONS	-	150	-	325	175
47-4000-260	BUILDINGS AND GROUNDS	4,222	10,000	1,781	5,223	(4,777)
47-4000-265	COMMUNICATION/TELEPHONE	1,137	1,030	569	1,169	139
47-4000-510	INSURANCE AND BONDS		1,170	1,071	1,170	-
47-4000-550	UNIFORMS		1,400	1,203	3,060	1,660
47-4000-710	COMPUTER EQUIPMENT AND SOFTWARE	Ī	1,000	2,727	-	(1,000)
47-9000-712	TRANSFER TO VEHICLE FUND	1,200	1,200	-	1,200	-
47-9000-713	CIP - EMISSION TESTER				7,500	
	TOTAL EXPENDITURES	200,621	202,489	98,458	205,241	(4,748)
	SURPLUS/(DEFICIT)	2,736	(1)	(835)	-	



Vehicle & Equipment Fund

ESTIMATED BEGINNING FUND BALANCE¹

2,105,070

GL Acct	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
REVENUES						
48-3600-61		5,524	-	2,984		-
48-3600-77	,	-	-	-		-
	7 TRANSFER FROM CENTRAL SHOP	1,200	1,200	-	1,200	-
	1 TRANSFER FROM WATER FUND	43,339	37,991	-	48,025	10,034
	2 TRANSFER FROM SEWER FUND	54,006	48,454	-	68,121	19,667
48-3800-05	3 TRANSFER FROM ELECTRIC FUND	161,350	137,688	-	116,487	(21,201)
48-3800-05	5 TRANSFER FROM STORM WATER FUND	47,022	47,022	-	31,203	(15,819)
48-3800-05	7 TRANSFER FROM SOLID WASTE FUND	165,000	165,000	-	97,900	(67,100)
48-3800-05	B TRANSFER FROM GOLF COURSE	43,340	43,600	-	42,676	(924)
48-3800-80	5 TRANSFER FROM GENERAL FUND	475,366	450,000	-	561,000	111,000
48-3800-81	5 TRANSFER FROM SPECIAL REV FUND	-	-	-	-	-
48-3800-90	5 UTILIZE ADMIN RESERVES	-	-	-		-
48-3900-05	1 SALE OF SURPLUS - WATER	-	-	-		-
48-3900-05	3 SALE OF SURPLUS - ELECTRIC	8,100	-	-		-
48-3900-80	1 SALE OF SURPLUS - PUBLIC SAFTY	1,500	-	7,450		-
48-3900-80	2 SALE OF SURPLUS-BLDGS & GROUND	800	-	-		-
48-3900-80	3 SALE OF SURPLUS - PUBLIC WORKS	-	-	-		-
48-3900-80	4 SALE OF SURPLUS-RECREATION	7,900	-	-		-
48-3900-80	B SALE OF SURPLUS -FIRE DEPT	-	-	8,240		-
48-3900-81	SALE OF SURPLUS-STREETS	-	-	-		-
48-3900-81	1 SALES OF SURPLUS -PARKS	-	-	5,432		-
	UTILIZE COMMUNITY DEVELOPMENT RESERVES					-
	UTILIZE FIRE RESERVES					-
	UTILIZE PARKS RESERVES					-
	UTILIZE CANYON PARKS RESERVES					-
	UTILIZE CEMETERY RESERVES					-
	UTILIZE WATER RESERVES					-
	UTILIZE FACILTIES MAINTENANCE RESERVES					-
	UTILIZE RECREATION RESERVES					-
	UTILIZE SOLID WASTE RESERVES					-



Vehicle & Equipment Fund

GL Acct	Line Description UTILIZE PUBLIC WORKS RESERVES	FY2012 <u>ACTUAL</u>	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
	UTILIZE ELECTRIC FUND RESERVES UTILIZE GOLF FUND RESERVES UTILIZE FUND BALANCE UTILIZE BUILDINGS & GROUNDS RESERVES				79,088	- - 79,088 -
	TOTAL - REVENUES	1,014,447	930,955	24,105	1,045,700	114,745
EXPENDITUR	<u>RES</u>					
40 4400 040	ADMINISTRATION		00.000			(00.000)
48-4130-010 48-4130-020	CAR - FLEET EMERGENCY REPLACEMENT	-	23,000 30,000	-		(23,000) (30,000)
40-4130-020	EWERGENCT REPLACEMENT	-	30,000	-		(30,000)
	SUBTOTAL - ADMINISTRATION		53,000	-	-	(53,000)
48-4160-010	COMMUNITY DEVELOPMENT 1/2 TON TRUCK	-	19,000	-		(19,000)
	SUBTOTAL - COMMUNITY DEVELOPMENT		19,000	-	-	(19,000)
	PUBLIC WORKS					
48-4410-013	ROLLER	_	70,000	47,402		(70,000)
48-4410-014	TRUCK	-	35,000	-		(35,000)
48-4410-015	EQUIPMENT REPLACEMENT				185,000	185,000
	SUBTOTAL - PUBLIC WORKS		105,000	47,402	185,000	80,000
	FACILITIES MAINTENANCE					
48-4182-001	VAN	1,390	25,000	-		(25,000)
48-4182-002	EQUIPMENT REPLACEMENT				5,000	5,000
	SUBTOTAL - FACILITIES MAINTENANCE	1,390	25,000	-	5,000	(20,000)

CITY ENGINEER



Vehicle & Equipment Fund

GL Acct 48-4185-001 48-4185-002	Line Description REPLACEMENT VEHICLES EQUIPMENT REPLACEMENT	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u> -	FY2014 FINAL <u>BUDGET</u> 25,000 6,000	FY2014 VS FY2013 INC/(DEC) 25,000 6,000
	SUBTOTAL - FACILITIES MAINTENANCE	-	-	-	31,000	31,000
	PUBLIC SAFETY					
48-4210-021 48-4227-013	PATROL AMBULANCE	-	174,000 135,000	37,593 -	220,700	46,700 (135,000)
	SUBTOTAL - PUBLIC SAFETY	-	309,000	37,593	220,700	(88,300)
	PARKS					
48-4510-010	TRUCK(S)	-	68,000	24,161		(68,000)
48-4510-015	REPLACEMENT EQUIPMENT	-	80,000	62,327	37,000	(43,000)
	SUBTOTAL - PARKS	-	148,000	86,488	37,000	(111,000)
	CANYON PARKS					
48-4520-010	1 TON TRUCK	-	35,000	595		(35,000)
48-4520-014	EQUIPMENT REPLACEMENT	-	23,000	18,439	30,000	7,000
	SUBTOTAL - CANYON PARKS	-	58,000	19,034	30,000	(28,000)
	RECREATION					
48-4560-001	PICKUP	-	-	-	21,000	21,000
48-4560-002	EQUIPMENT REPLACEMENT	-	-	-	21,000	21,000
	SUBTOTAL - RECREATION	-	-	-	42,000	21,000
	CEMETERY					
48-4561-001	EQUIPMENT REPLACEMENT	-	15,000	10,582	11,000	(4,000)
48-4561-003	1/2 TON TRUCK	-	19,000	18,885	26,000	7,000
	SUBTOTAL - CEMETERY		34,000	29,467	37,000	3,000
	•		- ,	-, -	,	- ,



Vehicle & Equipment Fund

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
	OFNED ALL OLLOP					
40, 4000, 000	CENTRAL SHOP PICKUP				20,000	20.000
48-4000-800	PICKUP	-	-	-	20,000	20,000
	SUBTOTAL - CEMETERY		-	_	20,000	20,000
	WATER					
48-5100-010	SERV ICE TRUCK	-	38,000	8,366	41,000	3,000
48-5100-012	EQUIPMENT REPLACEMENT	-	-	-	5,000	5,000
	SUBTOTAL - WATER		38,000	8,366	46,000	8,000
	CODICINE WATER		00,000	0,000	40,000	0,000
	SEWER					
48-5200-001	VACTOR	-	335,000	-		(335,000)
		-	335,000	-	-	(335,000)
	ELECTRIC					
48-5300-015	FOREMAN TRUCK	_	_	_	117,000	117,000
48-5300-018	NEW EQUIPMENT	_	89,000	_	117,000	(89,000)
48-5300-019	REPLACEMENT EQUIPMENT	_	48,500	39,440		(48,500)
10 0000 010	NEI ENGEMENT EGON MENT		10,000	00,110		(10,000)
	SUBTOTAL - ELECTRIC	-	137,500	39,440	117,000	(20,500)
						_
	STORM WATER					
48-5500-001	PICKUP	-	19,000	28,008	-	(19,000)
48-5500-002	SWEEPER	-	-	-	210,000	210,000
	SUBTOTAL - STORM WATER	-	19,000	28,008	210,000	(19,000)
			,	,	,	, , , , ,
	SOLID WASTE					
48-5700-010	GARBAGE TRUCK	-	230,000	-		(230,000)
48-5700-011	LEAF COLLECTION UNIT	-	35,000	-		(35,000)



Vehicle & Equipment Fund

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
	SUBTOTAL - SOLID WASTE		265,000	-	-	(265,000)
	GOLF					
48-5861-001		_	20,000	_		(20,000)
	UTILITY CART	_	9,000	_		(9,000)
48-5861-003		_	25,000	20,870		(25,000)
	REPLACEMENT EQUIPMENT	-	20,000	-	65,000	45,000
						(2,222)
	SUBTOTAL - SOLID WASTE		74,000	20,870	65,000	(9,000)
	INCREASE RESERVES:					
48-9000-805		-	-	-		-
	STREETS RESERVES	-	-	-		-
	WATER RESERVES	-	-	-		-
	SEWER RESERVES	-	-	-		-
	WASTE WATER RESERVES	-	-	-		-
10 0000 010	STORM WATER RESERVES	-	-	-		-
48-9000-810	PUBLIC SAFETY RESERVES	-	-	-		-
40,0000,045	AMBULANCE RESERVES	-	-	-		-
48-9000-815	COMMUNITY DEVELOPMENT RESERVES CENTRAL SHOP RESERVES	-	-	-		-
49 0000 920	BUILDING & GROUNDS RESERVES	-	-	-		-
46-9000-620	ARBORIST RESERVES	-	-	<u>-</u>		_
48-9000-825	RECREATION RESERVES	_	_	_		_
	ELECTRIC RESERVES	_	_	_		_
	GOLF COURSE RESERVES	_	_	_		_
	TRANSFER TO GENERAL FUND	-	-	-		-
	SUBTOTAL - INCREASE RESERVE		-	-	-	-
	TOTAL - EXPENDITURES	1,390	1,619,500	316,668	1,045,700	(804,800)
	SURPLUS / (DEFICIT)	(1,390)	(1,619,500)	(316,668)	0	



Vehicle & Equipment Fund

GL Acct	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
	ESTIMATED ENDING FUND BALANCE				48,025	
	Reserved for:					
	Impact Fees				-	
	Class C Roads				-	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				3,065,801	
	Endowments				-	
	Unrestricted				(3,017,776)	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Enterprise Funds

2014

The Enterprise Funds are used to account for services that are financed and operated in a manner similar to private business enterprises. The intent of the Enterprise Funds is that the costs of providing goods and services to the general public on a continuing basis be financed or covered primarily through user charges.

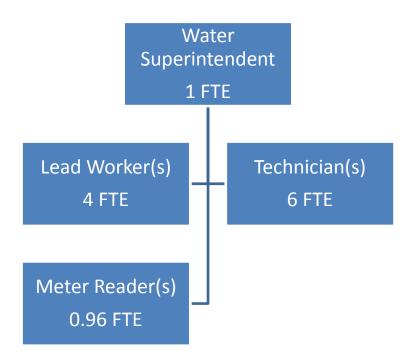
Springville City's Enterprise Funds include:

- Water Fund
- Sewer Fund
- Electric Fund
- Storm Water Fund
- Solid Waste Fund
- Golf Fund

Water

The Water Division is responsible for the proper care and operation of the water system. Major activities include meeting state requirements in sampling and sanitary survey standards and maintaining, repairing and replacing waterlines, tanks, spring collection systems and all appurtenances associated with the water system.

MISSION STATEMENT: To provide the best quality water and services in a safe, affordable, effective and efficient manner to the community.



Water Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	11.96	11.96	12.46
Personnel Expense	716,822	688,904	758,260
Non-Personnel Expense	1,428,290	4,222,639	6,638,934
Total	2,145,112	4,911,543	7,397,194

Goal #1 – Operate the water system as efficiently as possible

Strategy – Increase source efficiency to the highest level possible at each source

Strategy – Modernize metering system to account for water used by customers

Strategy - Minimize water loss doing leak detection and repairing leaks in a timely matter

Strategy - Keep accurate records

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
# of gallons produced	3196354899	3876341667		
% of water meters over 30 years old	16.1%	15.3%	0%	
% of water billed (gallons				
billed/gallons produced)	95%	71%	95%	
# of stopped meters	36	29	0	

$\operatorname{Goal} \# 2\,$ - $\operatorname{Maintain}$ existing infrastructure in order to provide reliable water at the customers tap

Strategy - Finish GIS of all water valves

Strategy - Update maps

Strategy - Identify pipelines older than 50 years old

Strategy - Develop a replacement plan of aging infrastructure

Strategy - Routine assessment and maintenance of Wells, PRV's, Tanks and appurtenances

Measures			FY 2013	FY 2014
	FY 2011	FY 2012	(target)	(target)
% of valves on GIS System			100%	
% of pipelines over 50 years old		NA		
% of wells, prv and tanks receiving routine maintenance on a monthly				
basis	100%	100%	100%	

Goal #3 - Provide quality water to all connections

Strategy – Complete all sampling Required by State

Strategy – Routine inspection and repair of all Water Sources and Spring collection areas Maintain an outstanding rating on the state Improvement Priority System Report

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
State samplings completed	100 %	100%	100%	100%
% of Inspections completed	50%	50%	50%	100%
State report score	-28	-28	0	<20

Goal #4 Provide good customer service

Strategy – Be professional and responsive in meeting customer concerns

Strategy - Inform individual customers of operations and projects that will affect them

Strategy - Respond to customer requests in a timely matter

Strategy – Read meters accurately

Measures	FY 2011	FY 2012	FY 2013 (target)	FY 2014 (target)
Customer complaints				
Citizen Rating				
Weekly staff meeting for coordination				
and evaluation				26
# of Meter Rereads				



Water Summary

ESTIMATED BEGINNING FUND BALANCE¹

2,331,379

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
REVENUES	Line Description	NOTONE	<u>DODOL1</u>	AOTOAL	<u>DODOL1</u>	HIO/(DEO)
51-3700-001	SALE OF CULINARY WATER - COMMERCIAL	672,490	680,000	352,056	647,000	(33,000)
51-3700-002	SALE OF CULINARY WATER - INDUSTRIAL	346,106	361,000	181,368	353,000	(8,000)
51-3700-711	SALE OF CULINARY WATER - RESIDENTIAL	2,547,012	2,425,000	1,656,434	2,683,000	258,000
51-3700-712	SPECIAL USER BOND FEE	0	-	-	, ,	-
51-3700-713	SALE OF IRRIGATION WATER	11,875	10,800	25	17,000	6,200
51-3700-714	SALE OF IRRIGATION WATER(HIGH	3,557	2,400	_	5,000	2,600
51-3700-715	SP/FR POWER IMPROVEMENT ASSESM	· -	4,750	-	4,750	-
51-3700-716	WATER CONNECTION FEES	24,300	35,000	21,660	39,000	4,000
51-3700-719	SUNDRY REVENUES	41,359	500	87	500	-
51-3700-722	INTEREST- WATER BOND	3,065	2,000	1,113	2,100	100
51-3700-726	SALE OF SCRAP MATERIAL	2,928	1,000	3,079	3,000	2,000
51-3700-727	WATER IMPACT FEES	164,561	332,820	160,862	388,290	55,470
51-3700-730	SECONDARY WATER IMPACT FEES	56,212	85,000	41,813	102,900	17,900
51-3700-747	WATER SEWER REV BOND 2008	687	-	328	500	500
51-3700-763	TEMPORARY WATER CONNECT FEE					-
51-3700-775	GRINDSTONE RESIDENTS PARTICIPATION FEE	4,998	4,995	3,994	4,995	-
51-3700-800	DEVELOPER CONTRIBUTIONS	795,948	-	-		-
51-3700-831	UTILIZE WATER IMPACT FEES RESERVES					-
51-3700-835	UTILIZE UNRESTRICTED FUNDS RESERVE				215,558	215,558
51-3700-836	UTILIZE SECONDARY WATER IMPACT FEE					-
51-3700-837	GRANT REVENUE				3,000,000	
51-3700-840	CONTRACT SERVICES		-	-		-
	TOTAL - REVENUES	4,675,099	3,945,265	2,422,820	7,466,593	521,328
	TOTAL - REVENUES	4,075,099	3,945,205	2,422,620	7,400,595	321,326
EXPENDITURES						
	DEPARTMENTAL EXPENDITURES	1,424,589	1,579,034	856,012	1,722,390	143,356
	DEBT SERVICE	120,939	340,015	67,716	50,491	(289,524)
	TRANSFERS	574,378	586,867	274,438	639,432	52,565



Water Summary

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	CAPITAL IMPROVEMENT PROJECTS	5,750	2,370,627	198,442	4,835,558	2,464,931
	EQUIPMENT REPLACEMENT	11,052	20,000	4,001	-	(20,000)
	INCREASE RESERVES	-	-	-	-	-
	BAD DEBT	8,404	15,000	5,075	12,000	(3,000)
	TOTAL - EXPENDITURES	2,145,112	4,911,543	1,405,684	7,259,871	2,348,328
	SURPLUS/(DEFICIT)	2,529,987	(966,278)	1,017,136	206,722	
						-
	ESTIMATED ENDING FUND BALANCE				2,538,101	
	Reserved for:					
	Community Improvements				57,723	
	Investment in Joint Venture					
	Debt Service				383,629	
	Designated for Construction				-	
	Working Capital (20% Operating Revenue)				741,000	
	Unrestricted				1,355,749	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Water Distribution

		EV0040	FY2013	FY2013	FY2014	FY2014
CI Aget	Line Description	FY2012	APPROVED		FINAL	VS FY2013
GL Acct PERSONNEL	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
51-5100-110	PAYROLL - WATER	439,632	425,552	214,991	452,436	26,884
51-5100-110	PART-TIME EMPLOYEE SALARIES	19,178	20,519	11,755	20,650	131
51-5100-120	EMPLOYEE BENEFITS	234,580	230,634	114,377	268,862	38,228
51-5100-130	OVERTIME PAY	23,133	11,900	9,184	16,000	4,100
51-5100-140	EMPLOYEE RECOGNITION	299	299	-	312	13
31-3100-100	LIVII LOTEL RECOGNITION	299	299		312	13
OPERATIONS						
51-5100-220	PERIODICALS AND PUBLICATIONS	321	2,000	75	2,000	-
51-5100-230	MILEAGE AND TRAVEL ALLOWANCE	2,390	2,000	1,068	2,124	124
51-5100-236	TRAINING & EDUCATION	2,832	9,000	-	9,000	-
51-5100-240	OFFICE EXPENSE	1,920	1,800	301	1,800	-
51-5100-241	DEPARTMENTAL SUPPLIES	2,341	2,500	1,059	2,500	-
51-5100-242	MAINTENANCE - EXISTING LINES	152,403	155,000	52,233	164,000	9,000
51-5100-244	WATER METERS	53,358	70,000	30,059	75,000	5,000
51-5100-245	MATERIALS & SUPPLIES	49,086	50,000	14,207	50,000	-
51-5100-250	EQUIPMENT EXPENSE	25,547	25,000	11,423	42,000	17,000
51-5100-251	FUEL	31,456	34,000	15,617	34,000	-
51-5100-252	VEHICLE EXPENSE					-
51-5100-253	CENTRAL SHOP	14,797	15,840	8,103	15,840	-
51-5100-255	COMPUTER OPERATIONS	920	1,000	-	1,000	-
51-5100-260	BUILDINGS & GROUNDS	7,652	12,000	681	12,000	-
51-5100-262	PLAT A" IRRIGATION"	18,459	21,000	5,474	21,000	-
51-5100-265	COMMUNICATION/TELEPHONE	4,395	4,250	1,498	3,059	(1,191)
51-5100-270	HIGHLINE DITCH O & M		7,000	2,800	7,000	-
51-5100-275	WATER SHARES		62,000	48,835	62,000	-
51-5100-310	PROFESSIONAL & TECHNICAL SERV		85,040	30,747	73,410	(11,630)
51-5100-312	S.U.V.M.W.A. EXPENSES	-	11,500	8,041	11,500	-
51-5100-330	SERVICE REQUEST	1,879	5,000	626	5,000	-
51-5100-510	INSURANCE & BONDS	10,592	10,900	9,881	10,900	-
51-5100-511	CLAIMS SETTLEMENTS	80,496	15,600	16,232	15,597	(3)
51-5100-540	COMMUNITY PROMOTIONS	4,739	9,000	5,660	9,000	-
51-5100-550	UNIFORMS	6,292	7,000	3,943	7,000	-
51-5100-551	PERSONAL PROTECTIVE EQUIPMENT	4,721	5,500	2,818	5,000	(500)



Water Distribution

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
51-5100-650	ELECTRIC UTILITIES	225,284	265,000	233,604	320,000	55,000
51-5100-710	COMPUTER HARDWARE AND SOFTWARE	1,056	1,200	720	2,400	1,200
51-5100-730	IPA SETTLEMENT	4,830	-	-		-
TOTAL WATER	OPERATING EXPENDITURES	1,424,589	1,579,034	856,012	1,722,390	143,356



Water Capital

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
WATER FUND						
CAPITAL EXPE	NDITURES - OPERATIONS FUNDED					
51-6050-201	BACKHOE (ANNUAL TRADE-IN)	11,052	20,000	4,001	-	(20,000)
51-6050-301	SECONDARY WATER FEES RESERVE					-
51-6190-110	CULINARY SYSTEM OVERSIZINGS	-	-	_		-
51-6190-826	LEAK SURVEY	5,750	-	-		-
51-6190-873	400 E IMPROVEMENTS	-	263,930	-	215,558	(48,372)
51-6190-876	2000 W PIPE CONNECTION	-	35,000	-		(35,000)
51-6190-877	CHLORINATION STATIONS	-	32,000	1,090		(32,000)
51-6190-878	SERV REPLACMENTS-STREET OVERLA	-	60,000	21,508	75,000	15,000
51-6190-880	VALVE REPLACEMT-EXERCISING PRO	-	9,000	1,932		(9,000)
51-6190-881	WELL RTU	-	11,995	6,414		(11,995)
51-6190-884	BARTHOLOMEW TANK COATING	-	-	81		-
51-6190-886	400 SOUTH FACILITY IMPROVEMENT	-	449,193	89,145	120,000	(329, 193)
51-6190-887	ASSET MANAGEMENT SYSTEM	-	6,000	-	10,000	4,000
51-6190-888	CANYON PRV UPGRADE	-	100,000	-		(100,000)
51-6190-889	100 WEST PIPELINE	-	35,000	-		(35,000)
51-6190-890	GENERAL WATERLINE RENEWAL AND REPL	-	105,000	41,500	100,000	(5,000)
51-6190-891	EMERGENCY TANK OVERFLOWS	-	125,000	-		(125,000)
51-6190-892	PENSTOCK REPLACEMENT	-	100,000	-		(100,000)
51-6190-893	BARTHOLOMEW TANK REPLACEMENT	-	200,000	-	150,000	(50,000)
51-6190-894	BARTHOLOMEW TANK FENCE	-	20,000	15,070		(20,000)
51-6190-895	SRINGVILLE/S.F. WATER INTERCONNECTIO	-	25,000	-		(25,000)
51-6190-896	900 S. WELL UPGRADE		200,000	-		(200,000)
51-6190-897	HOBBLE CREEK TANKS INTERCONNECTION		80,000	12,701		(80,000)
51-6190-898	BURT SPRINGS PUMP		100,000	-	10,000	
51-6190-899	24" LINE 900 S - CANYON RD. TO 800 E				455,000	
51-6190-900	24" LINE HOBBLE CREEK TO 1700 E				420,000	
TOTAL PROJEC	CTS - OPERATIONS FUNDED	16,802	1,977,118	193,442	1,555,558	(1,206,560)
IMPACT FEE PI	ROJECTS					_
51-6800-002	SECONDARY PIPE OVERSIZING	-	-	-		-



Water Capital

TOTAL WATER CAPITAL PROJECTS		16,802	2,390,627	202,443	4,835,558	:
TOTAL IMPACT	FEE PROJECTS	-	413,509	9,001	3,280,000	(133,509)
51-6800-034	PRESSURIZED IRRIGATION PHASE I				3,000,000	
51-6800-033	WEST SIDE PI SYSTEM DESIGN	-	383,509	9,001	250,000	(133,509)
51-6800-032	OVERSIZING OF CULINARY WATER L	-	30,000	-	30,000	-
51-6800-003	CULINARY PIPE OVERSIZING					-
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
			FY2013	FY2013	FY2014	FY2014



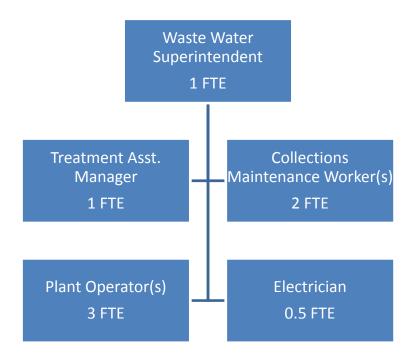
Water Other

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	<u>Line Description</u>	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
WATER FUND	PRINCIPAL					
51-7000-794	SERIES 1998 PRINCIPAL	-	133,950	-		(133,950)
51-7000-796	SERIES 2008 PRINCIPAL	-	91,686	-		(91,686)
TOTAL PRINCI	PAL	-	225,636	-	-	(225,636)
	-					
TRANSFERS, (OTHER					
51-9000-150	BAD DEBT EXPENSE	8,404	15,000	5,075	12,000	(3,000)
51-9000-710	ADMIN FEE DUE GEN'L FUND	364,354	374,916	187,458	406,156	31,240
51-9000-712	VEHICLE & EQUIPMENT FUNDING	43,339	37,991	-	48,025	10,034
51-9000-715	OPERATING TRANSFER TO GENL FUN	166,685	173,960	86,980	185,250	11,290
51-9000-790	BOND ADMINISTRATION	2,441	4,500	2,441	2,500	(2,000)
51-9000-799	SERIES 1998 BOND INTEREST	14,004	5,760	2,880		(5,760)
51-9000-803	SERIES 2008 INTEREST	104,495	104,119	62,395	47,991	(56,128)
	INCREASE RESERVES					-
TOTAL TRANS	FERS, OTHER	703,721	716,246	347,229	701,923	(14,323)

Waste Water

The Waste Water Department is responsible for the management of the water reclamation facility and sewer collections infrastructure. Water reclamation activities include: waste water reclamation, industrial pretreatment program, bio-solids disposal (compost) and sewer pump stations. The collections division's tasks include: inspection and cleaning of manholes and pipe lines, system repairs, and mapping.

MISSION STATEMENT: Provide Springville residents with quality waste water reclamation and collection services with the most responsible impact on the environment.



Waste Water Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	8.0	8.0	7.5
Personnel Expense	629,677	621,928	609,836
Non-Personnel Expense	1,315,172	3,040,874	3,219,305
Total	1,944,849	3,662,802	3,829,141

Waste Water – Performance Goals, Strategies, and Measures

Goal #1 - Water Reclamation Department- Operate the waste water reclamation facility in the most effective manner.

Strategy - Monitor physical and biological treatment processes to get the best results and be in compliance with UPDES permit.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
		No		No
Comply with effluent guidelines	1 violation	violations	1 violation	violations

Goal #2 – Water Reclamation Department- Ensure proper operation of the sewer pump stations to prevent sanitary sewer overflows.

Strategy – Develop implement and update standard operating procedures detailing cleaning and maintenance of the 13 current facilities.

Managamag	FY 2011	FY 2012	FY 2013	FY 2014
Measures	†		F 1 2015	(target)
	No	No		No
Sewage overflows	violations	violations	1 violation	violations
				Creation
				and
				implementat
Creation of SOPs	None	None	None	ion
Ensure that proper legal easements are	46%	53%	62%	100%
recorded on all 13 facilities	6	7	8	13

Goal #3 - Water Reclamation Department- Minimize or eliminate the amount of FOG (fat, oil and grease) from commercial and industrial users that enters the sewer collections system

Strategy – Work proactively to identify commercial and industrial FOG contributors and inspect their grease traps/separators.

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
Inventory and map industries that require				
grease traps	54	54	56	Ongoing
Number of inspections conducted		45	50	
Number of re-inspect notices given		6	5	

Goal #4 - Sewer collections- Provide a reliable sewer collection system

Strategy – Work proactively to inspect, clean and repair sewer collections infrastructure

				FY 2014
Measures	FY 2011	FY 2012	FY 2013	(target)
			G 664,145	
			P 43,324	
Amount of main sewer pipe line in linear			98%	
feet (gravity and pressure lines)			mapped	Ongoing
Number of sewer backups on sewer main				
pipe lines	0	0	0	0
Number of pipe lines that need immediate				
spot repairs			20	
Number of significant infiltration points to				
be repaired			9	
Number of houses/businesses not				
connected to the sewer system			138	



Sewer Summary

ESTIMATED BEGINNING FUND BALANCE¹

1,425,989

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 <u>INC/(DEC)</u>
REVENUES						
52-3700-730	SEWER SERVICE FEES - INDUSTRIAL	366,411	419,372	199,026	405,000	(14,372)
52-3700-731	SEWER SERVICE FEES	2,708,077	2,825,339	1,416,081	2,875,000	49,661
52-3700-732	SEWER SERVICE - PRETREATMENT	146,631	145,000	78,827	150,000	5,000
52-3700-735	INTEREST INCOME	2,645	2,000	1,232	2,000	-
52-3700-736	TRAILER WASTE COLLECTION	25	-	-		-
52-3700-739	SUNDRY REVENUES	17,930	3,000	2,255	3,000	-
52-3700-745	SEWER IMPACT FEES	142,532	291,420	127,350	339,990	48,570
52-3700-747	WATER SEWER REV BOND 2008 INTE	2,782	-	1,330		-
52-3700-749	COMPOST SALES				40,000	
52-3700-800	DEVELOPER CONTRIBUTIONS	354,162	-	-		-
52-3700-812	UTILIZE SEWER IMPACT FEE RESERVES					-
52-3700-835	UTILIZE UNRESTRICTED FUNDS RESERVE				52,507	52,507
52-3700-840	CONTRACT SERVICES	11,639	-	75		-
	TOTAL - REVENUES	2 752 924	3,686,131	1 926 176	2 967 407	141,366
	TOTAL - REVENUES	3,752,834	3,000,131	1,826,176	3,867,497	141,300
EXPENDITURES		250.005	202.007	440.000	205 457	(04.040)
	COLLECTIONS EXPENDITURES	359,805	303,007	119,022	335,457	(24,349)
	WASTE TREATMENT EXPENDITURES	867,116	918,116	455,611	899,055	31,939
	DEBT SERVICE	711,514	1,341,948	255,615	435,238	(906,710)
	TRANSFERS		527,924	239,735	587,423	587,423
	CAPITAL IMPROVEMENT PROJECTS		394,800	38,645	1,442,000	1,442,000
	EQUIPMENT REPLACEMENT		169,007	1,093	151,905	151,905
	INCREASE RESERVES	-	-	-	-	-
	BAD DEBT	6,413	8,000	3,160	8,000	1,587
	TOTAL - EXPENDITURES	1,944,849	3,662,802	1,112,881	3,859,078	1,283,795
	SURPLUS/(DEFICIT)	1,807,986	23,329	713,294	8,419	•
	= = = = = = = = = = = = = = = = = = =	1,007,800	25,529	113,234	0,419	:



Sewer Summary

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
	ESTIMATED ENDING FUND BALANCE Reserved for:				1,434,408	
	Community Improvements				-	
	Investment in Joint Venture				-	
	Debt Service				619,483	
	Designated for Construction				-	
	Working Capital (20% Operating Revenue)				686,000	
	Unrestricted				128,925	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Sewer Collections

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
	ECTIONS EXPENDITURES	ACTOAL	DODOLI	ACTOAL	<u>DODOL1</u>	INC/(DEC)
PERSONNEL	EOTIONO EXITENDITOREO					
52-5200-110	PAYROLL - SEWER COLLECTION	116,789	101,955	53,811	103,623	1,668
52-5200-130	EMPLOYEE BENEFITS	59,359	56,172	27,783	61,342	5,170
52-5200-140	OVERTIME PAY	1,114	2,000	-	2,000	-
52-5200-160	EMPLOYEE RECOGNITION	50	50	28	50	-
02 0200 100		00	00		00	
OPERATIONS						
52-5200-220	PERIODICALS AND PUBLICATIONS					-
52-5200-230	MILEAGE AND TRAVEL ALLOWANCE					-
52-5200-236	TRAINING & EDUCATION	262	350	217	2,350	2,000
52-5200-240	OFFICE EXPENSE	471	550	440	750	200
52-5200-241	MATERIALS & SUPPLIES	4,746	4,700	929	4,800	100
52-5200-242	MAINTENANCE - EXISTING LINES	24,481	23,000	7,180	48,000	25,000
52-5200-250	EQUIPMENT EXPENDITURES	22,052	18,500	5,732	11,000	(7,500)
52-5200-251	FUEL	3,446	13,700	1,749	13,700	-
52-5200-253	CENTRAL SHOP	3,930	4,310	2,000	4,310	-
52-5200-255	COMPUTER OPERATIONS	-	1,000	-	1,000	-
52-5200-260	BUILDINGS & GROUNDS	1,136	1,760	-	900	(860)
52-5200-265	COMMUNICATION/TELEPHONE	803	820	297	702	(118)
52-5200-310	PROFESSIONAL & TECHNICAL SERVI	3,506	32,140	1,818	7,210	(24,930)
52-5200-330	CUSTOMER SERVICE REQUESTS	1,550	5,000	-	5,000	-
52-5200-510	INSURANCE & BONDS	10,168	10,800	8,998	10,800	-
52-5200-511	CLAIMS SETTLEMENTS	20,493	23,500	6,438	25,000	1,500
52-5200-550	UNIFORMS		800	442	800	-
52-5200-551	PERSONAL PROTECTIVE EQUIPMENT		900	-	920	20
52-5200-650	ELECTRIC UTILITIES				30,000	30,000
52-5200-710	COMPUTER HARDWARE & SOFTWARE	(20)	1,000	1,160	1,200	200
52-5200-730	IPA SETTLEMENT	85,470	-	-		-
TOTAL SEWER	R EXPENDITURES	359,805	303,007	119,022	335,457	32,450



Sewer Treatment

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
	R TREATMENT PLANT	71010712	<u> </u>	7.0.07.2	<u> </u>	
PERSONNEL						
52-5250-110	PAYROLL - DISPOSAL PLANT	319,796	310,445	161,194	293,475	(16,970)
52-5250-130	EMPLOYEES BENEFITS	132,001	150,156	74,386	147,208	(2,948)
52-5250-140	OVERTIME PAY	461	1,000	1,125	2,000	1,000
52-5250-160	EMPLOYEE RECOGNITION	107	150	83	138	(13)
OPERATIONS						
52-5250-230	MILEAGE AND TRAVEL ALLOWANCE	5,550	550	_	550	-
52-5250-236	TRAINING & EDUCATION	1,754	1,735	726	7,235	5,500
52-5250-240	OFFICE SUPPLIES	527	2,100	745	500	(1,600)
52-5250-241	OPERATION SUPPLIES	49,800	49,900	36,630	49,700	(200)
52-5250-250	EQUIPMENT EXPENSE	43,572	72,400	18,410	87,500	15,100 [°]
52-5250-251	FUEL	14,516	13,900	6,448	13,900	-
52-5250-253	CENTRAL SHOP	1,105	950	660	2,000	1,050
52-5250-255	COMPUTER OPERATIONS	-	1,000	-	1,000	-
52-5250-260	BUILDINGS & GROUNDS	25,430	23,000	5,610	22,580	(420)
52-5250-265	COMMUNICATION/TELEPHONE	2,105	3,000	826	1,789	(1,211)
52-5250-310	PROFESSIONAL & TECHNICAL SERVI	32,054	32,800	21,779	43,950	11,150
52-5250-510	INSURANCE & BONDS	12,345	12,430	11,448	12,430	-
52-5250-550	UNIFORMS	1,732	1,600	1,487	2,100	500
52-5250-551	PERSONAL PROTECTIVE EQUIPMENT	754	1,000	290	1,000	-
52-5250-650	ELECTRIC UTILITIES	223,506	240,000	113,766	210,000	(30,000)
52-5250-710	COMPUTER HARDWARE AND SOFTWARE	-	-	-		-
TOTAL WASTE	WATER TREATMENT PLANT	867,116	918,116	455,611	899,055	(19,061)
. 5 . , ,	***************************************	307,170	0.0,.10	100,011	000,000	(10,001)



Sewer Capital

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
	JIP-WASTE WATER	<u> </u>	<u></u>	<u></u>		<u>//</u>
52-6150-201	BOBCAT (ANNUAL TRADE-IN)	2,310	4,500	-		(4,500)
52-6150-221	400 E IMPROVEMENTS	-	52,507	-	64,405	11,898
52-6150-224	PUMP REPLACEMENT	-	22,000	-	55,000	33,000
52-6150-234	STREET REPAIRS	-	25,000	1,093		(25,000)
52-6150-235	BELT PRESS PANEL	-	40,000	-		(40,000)
52-6150-236	SHOP FOR VACTORS AND TV TRUCK	-	25,000	-	25,000	-
52-6150-237	FLOW METER				7,500	
TOTAL VEHICLE	S & EQUIP-WASTE WATER	2,310	169,007	1,093	151,905	(24,602)
TOTAL VEHICLES	3 & EQUIF-WASTE WATER	2,310	109,007	1,093	151,905	(24,002)
CAPITAL PROJE	CTS - OPERATIONS FUNDED					
52-6190-237	BACK-UP POWER FOR WWTP	-	50,000	-	50,000	-
52-6190-825	GENERAL SEWER REPAIRS	-	100,000	19,950	100,000	-
52-6190-829	ASSET MANAGEMENT SYSTEM	-	6,000	-	10,000	4,000
52-6190-830	900 SOUTH SEWER REPLACEMENT	-	200,000	-	200,000	-
52-6190-831	ROOF REPAIR ON #2 DIGESTER BUILDING	-	18,800	18,695		(18,800)
52-6150-832	1500 WEST SEWER				950,000	
52-6150-833	DIGESTER #1 ROOF REPAIR				12,000	
52-6190-834	HEADWORKS SCREENING AND COMPACTION	ON			100,000	
TOTAL CAPITAL	PROJECTS	-	374,800	38,645	1,422,000	(14,800)
IMPACT FEE PRO	DIECTS					
52-6800-003	WEST FIELDS OVERSIZE/EXTENSION	_	20,000	_	20,000	_
32 3333 300			20,000		20,000	
TOTAL IMPACT F	EE PROJECTS	-	20,000	-	20,000	-
TOTAL SEWER C	APITAL PROJECTS	2,310	563,807	39,738	1,593,905	

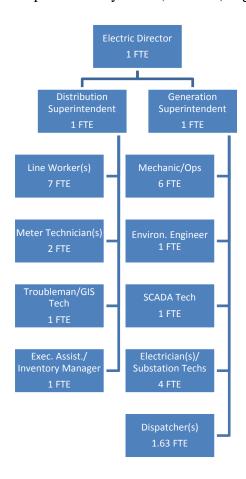


Sewer Other

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
PRINCIPAL 52-7000-750	SERIES 2008 PRINCIPAL		463,314			(462.244)
		100 500	•	-	105 000	(463,314)
52-7000-755	SUVMWA BOND	122,539	125,000	-	125,000	4 000
52-7100-741	SERIES 1998B PRINCIPAL	-	85,000	-	89,000	4,000
52-7100-743	SERIES 1998A PRINCIPAL	-	101,050	-	-	(101,050)
TOTAL PRINCI	PAL	122,539	774,364	-	214,000	(560,364)
TRANSFERS, (OTHER					
52-9000-150	BAD DEBT EXPENSE	6,413	8,000	3,160	8,000	-
52-9000-620	ADMINISTRATIVE FEE DUE GENERAL	301,949	309,984	154,992	347,803	37,819
52-9000-712	TRANSFER TO VEHICLE FUND	54,006	48,454	-	68,121	19,667
52-9000-715	OPERATING TRANSFER TO GENL FUN	163,882	169,486	84,743	171,500	2,014
52-9000-750	SERIES 2008 INTEREST	542,710	526,139	252,733	191,963	(334,176)
52-9000-758	1998A BOND INTEREST	10,811	4,345	2,173	-	(4,345)
52-9000-759	1998B BOND INTEREST	34,245	30,600	-	26,775	(3,825)
52-9000-790	BOND ADMINISTRATION	1,210	6,500	710	2,500	(4,000)
	INCREASE RESERVES	·	·		-	-
TOTAL TRANS	FERS, OTHER	1,115,226	1,103,508	498,510	816,661	(286,847)

Electric

The Electric Department is responsible for the generation, transmission, and distribution of safe, reliable, affordable electric power to approximately 10,500 residential, commercial and industrial customers in the City. Springville operates four hydroelectric plants and one 27.4-megawatt natural-gas power plant and supplements power supply requirements through various projects, including Biogas, Wind and Solar as a member of the Utah Association of Municipal Power Systems (UAMPS) organization.



Electric Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	30.55	32.52	27.63
Personnel Expense	2,812,713	2,904,032	2,828,163
Non-Personnel Expense	18,163,684	22,775,471	22,505,442
Total	20,976,397	25,679,503	25,333,605

Electric Department – Performance Goals, Strategies, and Measures

Goals #1 - Efficiently manage wholesale power costs to maintain annually budgeted expenditures.

Strategy – Dynamically manage the power resource portfolio both internally and externally to maintain budget. Evaluate current and future power resource projection models for accurate analysis of power resource needs. Manage procurement of new power resources to meet budgets.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Budgeted Power Resource Cost / MWh	\$ 69.65	\$ 64.69	\$ 68.99	\$ 67.49
Actual Power Resource Cost /MWH	\$ 67.40	\$ 60.00	n/a	n/a

Goal #2 - Provide friendly, professional customer service to all existing and new customers

Strategy – Promptly manage and dispatch crews to power outages. Promptly dispatch all daily work orders from customers within one business day. Follow up directly with the customers to evaluate crew performance on job set up, job execution, and job completion. Manage expeditiously meter and energy audits with customers as requested.

	2007	2009	2011	
Measures	Rating	Rating	Rating	2013 Rating
Bi-Annual Customer Survey: Electrical Services Ratings (3-Poor;4-Just Average;5-Good;6-Very	4.90	5.04	5.06	5.25
Good)				

Goal #3 – Provide efficient and reliable generation and substation system maintenance.

Strategy – Complete on-time and efficient maintenance intervals for mechanical and electrical equipment in power plants and substations.

Measures	FY 2011	FY 2012	FY 2013 (target)	FY 2014 (target)
Total percentage of completed maintenance cycles.	65 %	55 %	100 %	100 %

Goal #4 – Plan and provide safe and efficient system maintenance in a professional manner

Strategy – Actively train on safety and efficient job procedures to manage the replacement of distribution equipment and power lines for optimum system operations.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
Department Lost time accidents	0	0	0	0
Percent of 3-phase circuit poles tested	n/a	n/a	100 %	n/a
Percent of failed circuit poles replaced	n/a	n/a	50 %	100 %
Percent of 1-phase circuit poles tested	n/a	n/a	n/a	100 %

Goal #5 – Maintain and improve the Distribution system reliability

Strategy – Monitor the system for peak performance to reduce interruption times and dispatch crews in a timely manner to reduce interruption durations.

			FY 2013	FY 2014
Measures	FY 2011	FY 2012	(target)	(target)
SAIDI: System Average Interruption Duration Index	1.36	12.05	10.21	23.97*
CAIDI: Customer Average Interruption Duration Index	87.43	180.30	90.55	67.38*

^{*}APPA National Average Region 1



Electric Summary

ESTIMATED BEGINNING FUND BALANCE¹

9,056,576

GL Acct REVENUES	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
53-3700-700	RESIDENTIAL SALES	8,412,523	8,344,615	4,810,384	8,594,953	250,338
53-3700-705	SMALL COMMERCIAL SALES	1,908,976	1,910,219	1,024,002	1,967,526	57,307
53-3700-710	LARGE COMMERCIAL SALES	6,475,893	6,420,871	3,439,201	6,613,497	192,626
53-3700-715	INTERRUPTIBLE SALES	453,133	423,706	237,038	436,417	12,711
53-3700-720	LARGE INDUSTRIAL SALES	5,588,650	5,733,276	2,969,919	5,905,274	171,998
53-3700-753	SALE OF ELECTRICITY - RESIDENT	-	-	(1,746)		
53-3700-754	ELECTRIC CONNECTION FEES	29,587	20,000	24,717	50,000	30,000
53-3700-755	SALE OF SCRAP MATERIAL	13,148	7,500	9,482	15,000	7,500
53-3700-757	SUNDRY REVENUES	105,345	100,000	25,608	60,000	(40,000)
53-3700-758	PENALTY & FORFEIT	109,749	140,000	59,870	120,000	(20,000)
53-3700-759	INTEREST INCOME	33,900	30,000	18,743	35,000	5,000
53-3700-761	ELECTRIC IMPACT FEES	270,176	200,000	316,830	459,194	259,194
53-3700-763	TEMPORARY POWER	4,500	3,000	3,450	7,000	4,000
53-3700-766	DRY CREEK SUB - MAINT. CONTRACT	132,801	145,000	73,175	145,000	-
53-3700-773	ELECTRIC EXTENSION	59,476	75,000	70,455	122,500	47,500
53-3700-774	UTILIZE IMPACT FEE RESERVE	-	485,840	-	162,628	(323,212)
53-3700-790	UAMPS MARGIN REFUND	242,584	200,000	245,694	50,000	(150,000)
53-3700-791	UAMPS IPP#3 PROJECT SETTLEMENT				-	-
53-3700-801	INTERNAL POWER SALES	471,173	489,675	359,193	590,000	100,325
53-3700-803	UTILIZE UNRESTRICTED RESERVES		649,489	-	-	(649,489)
	TOTAL - REVENUES	24,311,614	25,378,191	13,686,014	25,333,990	(44,201)
EXPENDITURES						
	DISTRIBUTION DEPARTMENT	2,085,496	2,059,612	914,595	1,994,084	(65,528)
	GENERATION DEPARTMENT	1,607,797	1,862,540	907,876	1,827,545	(34,995)
	DEBT SERVICE	-	975,000	975,000	-	(975,000)
	TRANSFERS	1,839,650	1,841,545	851,928	1,894,446	52,901
	POWER AND FUEL PURCHASES	15,401,275	16,892,303	7,409,539	17,404,859	512,556



Electric Summary

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	CAPITAL IMPROVEMENT PROJECTS	-	1,983,503	292,771	2,152,646	169,143
	EQUIPMENT REPLACEMENT	4,995	5,000	2,205	-	(5,000)
	INCREASE OPERATING RESERVE	-	-	-	-	-
	INCREASE IMPACT FEE RESERVE				0	0
	UTILIZE FUND BALANCE FOR RESERVE	-	-	-	-	-
	BAD DEBT	37,185	60,000	24,049	60,000	-
	_					
	TOTAL - EXPENDITURES	20,976,398	25,679,503	11,377,963	25,333,580	(345,923)
	SURPLUS/(DEFICIT)	3,335,216	(301,312)	2,308,051	410	
	-					
	ESTIMATED ENDING FUND BALANCE				8,894,358	
	Reserved for:					
	Community Improvements				1,879,105	
	Investment in Joint Venture					
	Debt Service					
	Designated for Construction					
	Working Capital (20% Operating Revenue)				4,703,534	
	Unrestricted				2,311,720	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Electric Distribution

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
PERSONNEL					<u> </u>	
53-5300-110	PAYROLL - ELECTRIC	1,024,939	949,992	458,049	963,108	13,116
53-5300-120	PART-TIME EMPLOYEE SALARIES	31,409	70,692	32,675	-	(70,692)
53-5300-130	EMPLOYEE BENEFITS	464,752	443,777	207,193	452,432	8,655
53-5300-140	OVERTIME PAY	38,149	30,312	17,339	30,312	-
53-5300-160	EMPLOYEE RECOGNITION	402	418	-	325	(93)
OPERATIONS						
53-5300-230	MILEAGE AND VEHICLE ALLOWANCE	5,432	5,565	2,377	5,350	(215)
53-5300-236	TRAINING & EDUCATION	10,702	15,300	3,837	20,700	5,400
53-5300-240	OFFICE EXPENSE	2,887	5,250	1,623	5,250	-
53-5300-241	MATERIALS & SUPPLIES	75,854	43,600	17,643	49,100	5,500
53-5300-245	MAINTENANCE EXISTING LINE	184,446	102,000	59,119	52,500	(49,500)
53-5300-246	SUBSTATION OPERATIONS & MAINTEN	-	-	-	45,000	45,000
53-5300-250	EQUIPMENT EXPENSE	30,365	45,200	8,319	87,200	42,000
53-5300-251	FUEL	34,297	49,950	18,296	38,700	(11,250)
53-5300-253	CENTRAL SHOP	17,600	17,450	6,607	18,600	1,150
53-5300-255	COMPUTER OPERATIONS	-	27,600	1,516	27,600	-
53-5300-260	BUILDINGS & GROUNDS	12,886	19,500	4,090	17,500	(2,000)
53-5300-265	COMMUNICATION/TELEPHONE	3,492	7,741	1,404	2,982	(4,759)
53-5300-310	PROFESSIONAL & TECHNICAL SERVI	80,227	148,885	39,865	98,745	(50,140)
53-5300-330	EDUCATION/TRAINING	525	3,000	(175)	3,000	-
53-5300-510	INSURANCE & BONDS	23,102	22,280	18,571	22,280	-
53-5300-511	CLAIMS SETTLEMENTS	12,363	16,100	3,246	16,100	-
53-5300-550	UNIFORMS		7,000	1,333	7,000	-
53-5300-551	SPECIAL OSHA UNIFORMS		8,700	7,544	8,700	-
53-5300-610	SUNDRY EXPENDITURES		1,000	970	1,500	500
53-5300-650	SUVPP PROJECT EXPENSES	11,404	15,100	2,179	15,100	-
53-5300-710	COMPUTER HARDWARE AND SOFTWA	5,043	1,200	975	3,000	1,800
53-5300-720	OFFICE FURNITURE & EQUIPMENT	517	2,000	-	2,000	-
53-5300-730	IPA SETTLEMENT	14,700	-	-	-	-
	TOTAL ELECTRIC DISTRIBUTION	2,085,496	2,059,612	914,595	1,994,084	(65,528)



Electric Generation

		EV0040	FY2013	FY2013	FY2014	FY2014
OL ACOT	LINE ITEM DECORIDATION	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
PERSONNEL	DAVIDOLL SUSOTRIO OSNISRATION	005 550	040 440	4.45.050	000 044	(00.570)
53-5350-110	PAYROLL - ELECTRIC GENERATION	835,552	916,416	445,656	883,844	(32,572)
53-5350-120	PART-TIME EMPLOYEE SALARIES	15,765	22,347	7,670	17,901	(4,446)
53-5350-130	EMPLOYEE BENEFITS	379,783	447,027	209,593	445,290	(1,737)
53-5350-140	OVERTIME PAY	21,962	22,656	19,978	34,560	11,904
53-5300-160	EMPLOYEE RECOGNITION	-	395	-	366	(29)
OPERATIONS						
53-5350-230	MILEAGE AND VEHICLE ALLOWANCE	4,800	510	_	550	40
53-5350-236	TRAINING & EDUCATION	5,370	11,500	3,155	18,200	6,700
53-5350-240	OFFICE SUPPLIES	1,891	4,600	873	4,600	-
53-5350-241	OPERATION SUPPLIES	68,021	70,000	15,951	73,000	3,000
53-5350-242	MAINTENANCE (WATERWAYS)	-	5,100	137	5,100	-
53-5350-250	EQUIPMENT EXPENSE	105,760	66,663	25,324	82,500	15,837
53-5350-253	CENTRAL SHOP	3,017	2,720	1,072	2,600	(120)
53-5350-255	COMPUTER OPERATIONS (SCADA)	13,035	24,000	15,603	25,500	1,500
53-5350-260	BUILDINGS & GROUNDS	9,762	13,100	4,531	14,400	1,300
53-5350-265	COMMUNICATION/TELEPHONE	14,419	21,696	6,159	12,690	(9,006)
53-5350-310	PROFESSIONAL & TECH. SERVICES	18,506	65,000	20,572	37,320	(27,680)
53-5350-510	INSURANCE & BONDS	100,980	154,210	126,618	156,924	2,714
53-5350-550	UNIFORMS	2,335	5,700	303	6,900	1,200
53-5350-551	FIRE RESISTANT UNIFORMS	1,440	2,900	2,424	2,900	-
53-5350-710	COMPUTER HARDWARE & SOFTWARE	5,399	6,000	2,259	2,400	(3,600)
	<u>-</u>					
	TOTAL ELECTRIC GENERATION	1,607,797	1,862,540	907,876	1,827,545	(34,995)



Electric Capital

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
53-6040-205	4X4 BACK HOE TRADE	4,995	5,000	2,205	-	(5,000)
53-6050-001	NEW DEVELOPMENT EQUIP. & MATER		83,511	8,389	75,000	(0 E11)
53-6050-001	NEW DEVELOPMENT TRANSFORMERS	-	·	•	100,000	(8,511)
53-6050-002	STREET LIGHTS R & R	-	25,314	23,853	•	74,686
	EECBG LED STREET LIGHT UPGRADE	-	15,000	1,502	5,000	(10,000)
53-6050-011	EECBG LED STREET LIGHT UPGRADE	-	35,000	19,968	35,000	-
53-6150-227	ELECTRIC FACILITY	-	46,018	30,711		(46,018)
53-6150-228	INDUSTRIAL PARK UG UPGRADE	-	275,000	114,735	161,000	(114,000)
53-6150-229	SPRING CREEK HYDRO SOLAR	-	18,559	-		(18,559)
53-6150-230	K1,K2 ENGINE GOVERNOR UPGRADE	-	28,377	18,678	21,000	(7,377)
53-6150-231	ENGINE MAINTENANCE BEAD BLASTE	-	8,000	-		(8,000)
53-6150-232	WHPP BUILDING COOLING SYSTEM	-	99,282	63,770		(99,282)
53-6150-234	WHPP WEBPORTAL DATA SERVER UPGRA	-	14,000	-		(14,000)
53-6150-235	DSRV-R4 ENGINE INTERCOOLER	-	33,000	-		(33,000)
53-6150-236	DSRV-R4 ENGINE CYLINDER HEAD REBUIL	-	50,000	-		(50,000)
53-6150-238	STREET REPAIRS	-	30,000	521	10,000	(20,000)
53-6150-239	ASSET MANAGEMENT SYSTEM	-	19,000	-	38,000	19,000
53-6150-240	OUTBOUND CALL SYSTEM				20,000	
53-6150-241	WHPP ROOF REPLACEMENT				25,000	
53-6150-242	WHPP CONTROL ROOM REMODEL UPGRADE				18,000	
53-6150-243	WHPP DISPATCH PAPERLESS CONVERSION				15,000	
53-6150-244	WHPP CG CAT GENERATION PROJECT				811,000	
53-6150-245	IFFP UPGRADE TO FEEDER 101 MAIN (41%/59	%)			127,422	
53-6150-246	IFFP UPGRADE TO FEEDER 501 UG (40%/60%))			68,302	
53-6150-247	IFFP CAPACITOR BANKS-DISTRIBUTION (100%)	%)			1,100	
	SUBTOTAL - OPERATIONS FUNDED	4,995	785,060	284,332	1,530,824	(340,060)
	_	7,000	700,000	204,002	1,000,024	(040,000)
	UNDED PROJECTS					
53-6800-002	IPP WEST FIELDS SUBSTATION LAN	-	-	-		-
53-6800-005	46KV LINE EXPANSION OF IPP SUB	-	-	-		-
53-6800-007	900 N SUBSTATION TRANSFORMER B	-	765,703	9,981	100,000	(665,703)
53-6800-008	46KV LINE EXPANSION-HOBBLE TO	-	150,000	-	100,000	(50,000)



Electric Capital

53-6800-009	T&D CIRCUIT RENEWAL & REPLACEMENT	-	287,740	663	287,740	-
53-6150-013	IFFP UPGRADE TO FEEDER 101 MAIN (41%/59)	%)			88,547	
53-6150-014	IFFP UPGRADE TO FEEDER 501 UG (40%/60%))			45,535	
	SUBTOTAL - IMPACT FEE FUNDED	-	1,203,443	10,644	621,822	(715,703)
	TOTAL ELECTRIC CAPITAL PROJECTS	4,995	1,988,503	294,976	2,152,646	(1,055,763)



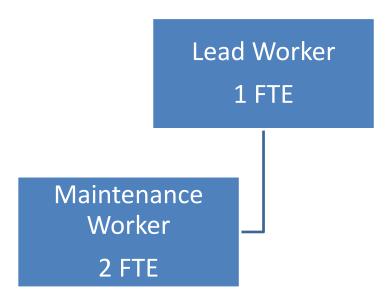
Electric Other

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL ACCT	LINE ITEM DESCRIPTION	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
DEBT SERVICE 53-7000-801	BOND PRINCIPAL	-	975,000	975,000		(975,000)
						, ,
	TOTAL DEBT SERVICE	-	975,000	975,000	-	(975,000)
TRANSFERS, PO	OWER & FUEL PURCHASES, AND RESERVES					
53-9000-150	BAD DEBT EXPENSE	37,185	60,000	24,049	60,000	-
53-9000-620	ADMINSTRATIVE FEE DUE GENERAL	540,691	562,223	281,112	602,075	39,852
53-9000-625	SUVPS LINE MAINTENANCE COSTS	384,540	247,299	104,520	641,629	394,330
53-9000-650	PURCHASE - OUTSIDE POWER	8,187,882	13,683,477	5,233,956	14,468,994	785,517
53-9000-675	POWER PURCHASES - DG&T	4,149,455	2,332,728	1,838,067	-	(2,332,728)
53-9000-676	POWER PURCHASES - BLUE MOUNTAIN				1,653,998	1,653,998
53-9000-680	PURCHASE OUTSIDE POWER-IPP 1&2	2,552,493	-	-	-	-
53-9000-700	PURCHASE NATURAL GAS & DIESEL	126,906	628,799	232,996	640,237	11,438
53-9000-710	TRANSFER TO GENERAL FUND	1,137,609	1,141,634	570,817	1,175,883	34,249
53-9000-712	TRANSFER TO VEHICLE FUND	161,350	137,688	-	116,487	(21,201)
53-9000-789	BOND INTEREST	-	38,000	37,566		(38,000)
53-9000-790	BOND ADMINISTRATION	-	4,300	4,314	-	(4,300)
53-9000-902	OPERATING RESERVE	-	-	-		-
	INCREASE IMPACT FEE RESERVE					-
	UTILIZE FUND BALANCE FOR RESERVE					-
	TOTAL	17,278,110	18,836,148	8,327,396	19,359,305	523,157

Storm Water

The Storm Water Department is responsible for the management of the Utility funds, and the storm water collections infrastructure; the storm water department tasks include: Inspections and cleaning of man-holes, catch basins and pipe lines; system repairs, illicit discharge detection and elimination of prohibited substances or materials in the storm drain system, and mapping.

MISSION STATEMENT: Provide Springville residents with a reliable storm water drain system with the most responsible impact on the environment.



Storm Water Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	3.0	3.0	3.0
Personnel Expense	169,244	162,594	198,258
Non-Personnel Expense	352,859	1,376,800	1,161,532
Total	522,103	1,539,394	1,359,790

Storm Water – Performance Goals, Strategies, and Measures

Goal #1 - Provide a reliable and efficient	storm water co	ollection system	n				
Strategy – Work proactively to inspect, clean and repair storm water collections infrastructure							
	•			FY 2014			
Measures	FY 2011	FY 2012	FY 2013	(target)			
			270,126'				
			60%				
Number of storm water pipe linear feet			mapped				
Number of identified pipe lines that							
need repairs				New			
Number of catch basins and				CB# New			
pretreatment structures				PreT# New			
Number of catch basins to be inspected							
and cleaned				10% a year			
Number of claims due to storm water							
flooding				No claims			
Goal #2 – Reduce or eliminate flood impa		<u> </u>					
Strategy – Identify problem locations that	t require moni	toring and con	stant maintena	ance			
				FY 2014			
Measures	FY 2011	FY 2012	FY 2013	(target)			
Inspect and clean problem facilities				100 % of			
before the beginning of wet weather				facilities			
months and during rain events.				identified			
Number of deficient facilities identified							
VS repaired				New			
Dollars allocated and spent to make	\$60,000	\$60,000	\$61,700	\$61,700			
repairs	89%	93%	62%	100%			
Goal #3 - Minimize or eliminate the amou		_	vate, commer	cial and			
industrial users that enters the storm water	•						
Strategy – Following the guide lines from				vill do dry			
weather screening inspection of outfalls and respond to IDDE complaints.							
				FY 2014			
Measures	FY 2011	FY 2012	FY 2013	(target)			
Inventory and map storm drain outfalls	81 mapped	84 mapped	On going				
			20% of	20% of			
			total	total			
Number of inspections conducted			outfalls	outfalls			
Number of IDDE and spills reports	1	4	1				



Storm Water Summary

	ESTIMATED BEGINNING FUND BALANCE ¹				1,186,070	
GL Acct REVENUES	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
55-3700-700 55-3700-720 55-3700-727 55-3700-800 55-3700-801 55-3700-840	STORM DRAIN FEES INTEREST INCOME - STORM DRAIN STORM DRAIN IMPACT FEES DEVELOPER CONTRIBUTION CONTRACT SERVICES 400 E CUP WATER LINE UTILIZE RESERVES UTILIZE STORM WATER IMPACT RESERVE	867,684 3,015 167,699 410,773 5,009 (5,107)	858,568 1,800 303,660 - - -	437,621 1,897 202,428 - - -	874,000 3,000 442,470 52,385	15,432 1,200 138,810 - - -
	TOTAL - REVENUES	1,449,073	1,164,028	641,945	1,371,855	155,442
EXPENDITURES						
	DEPARTMENTAL EXPENDITURES DEBT SERVICE	275,276 -	450,144 -	182,252 -	480,960 -	30,816 -
	TRANSFERS CAPITAL IMPROVEMENT PROJECTS	198,401 -	246,183 610,849	123,091 382,851	288,121 291,524	10,735 (376,825)
	EQUIPMENT REPLACEMENT INCREASE IMPACT FEE RESERVES BAD DEBT	47,022 - 1,404	47,022 182,196 3,000	- - 610	31,203 265,482 2,500	(15,819) 83,286 (500)
	TOTAL - EXPENDITURES	522,103	1,539,394	688,805	1,359,790	(268,307)
	SURPLUS/(DEFICIT)		(375,366)	(46,860)	12,065	
	ESTIMATED ENDING FUND BALANCE Reserved for:				1,463,617	
	Community Improvements Investment in Joint Venture Debt Service				552,579 - -	



Storm Water Summary

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	Designated for Construction				-	
	Working Capital (20% Operating Revenue)				174,800	
	Unrestricted				736,238	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Storm Water Operations

		FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
STORM WATER	OPERATING EXPENDITURES					
PERSONNEL						
55-5500-110	PAYROLL-FULLTIME	114,060	108,929	42,352	131,044	22,115
55-5500-130	EMPLOYEE BENEFITS	54,915	52,090	16,045	65,640	13,550
55-5500-140	OVERTIME PAY	195	1,500	171	1,500	-
55-5500-160	EMPLOYEE RECOGNITION	75	75	28	75	-
OPERATIONS						
55-5500-220	ORDINANCES AND PUBLICATIONS					-
55-5500-230	MILEAGE AND VEHICLE ALLOWANCE	-	1,400	-		(1,400)
55-5500-236	TRAINING & EDUCATION	381	2,100	150	1,550	(550)
55-5500-240	OFFICE EXPENSE	350	2,100	9	500	(1,600)
55-5500-241	MATERIALES & SUPPLIES	5,746	4,900	1,652	4,600	(300)
55-5500-242	MAINTENANCE-EXISTING LINES	29,585	61,700	19,255	77,000	15,300
55-5500-243	MAINTENANCE-DRAINAGE INLETS				-	-
55-5500-244	MAINTENANCE-DETENTION BASINS	4,956	5,000	4,640	9,569	4,569
55-5500-245	MAINTENANCE-OPEN DITCHES	1,888	-	-	-	-
55-5500-246	MAINTENANCE-STREET SWEEEPING	10,718	5,000	1,408	5,000	-
55-5500-250	EQUIPMENT EXPENSE	10,180	18,600	9,232	16,100	(2,500)
55-5500-251	FUEL	9,646	22,960	5,211	22,960	-
55-5500-253	CENTRAL SHOP	9,236	9,470	6,029	11,000	1,530
55-5500-255	COMPUTER OPERATIONS	-	1,000	-	1,000	-
55-5500-260	BUILDINGS & GROUNDS	486	800	431	800	-
55-5500-265	COMMUNICATION/TELEPHONE	870	1,420	549	1,123	(297)
55-5500-310	PROFESSIONAL & TECHNICAL SERV.		27,900	2,652	7,950	(19,950)
55-5500-312	STORM WATER COALITION ANNUAL FEE		3,200	3,199	3,200	-
55-5500-313	SPRINGVILLE IRRIGATION		100,000	65,000	100,000	-
55-5500-330	CUSTOMER SERVICE REQUESTS	1,864	5,000	900	5,000	-
55-5500-510	INSURANCE & BONDS	1,844	2,950	1,338	2,950	-
55-5500-511	CLAIMS SETTLEMENTS	15,269	10,000	1,554	10,000	-
55-5500-550	UNIFORMS	409	800	450	1,050	250
55-5500-551	PERSONAL PROTECTIVE EQUIPMENT	366	1,250	-	1,350	100
55-5500-710	COMPUTER HARDWARE AND SOFTWARE	2,238	-	-	-	-



Storm Water Operations

TOTAL STORM DRAIN EXPENDITURES

275,276 450,144 182,252 480,960 30,81	16
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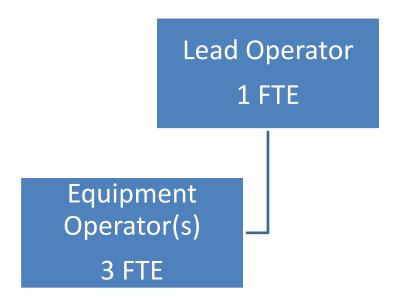


Storm Capital Other

		EV2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014
STORM WATE	D	FY2012 ACTUAL	BUDGET	ACTUAL	BUDGET	VS FY2013 INC/(DEC)
	JECTS - OPERATIONS FUNDED	ACTUAL	<u>BUDGET</u>	ACTUAL	BUDGET	INC/(DEC)
55-6050-007	STREET SWEEPER LEASE					
55-6050-007	400 E IMPROVEMENT	-	52,385	-	47,036	- (5 340)
55-6050-015	1355 S DETENTION BASIN PROPERT	-	86,000	- 05 215	47,036	(5,349)
55-6050-016	STREET REPAIRS	-	15,000	85,215		(86,000)
55-6050-017	ASSET MANAGEMENT SYSTEM	-	6,000	-	10,000	(15,000) 4,000
55-6050-017	HENSON SUBDIVISION STORM DRAIN	-	300,000	- 245,499	10,000	(300,000)
55-6050-019	FLOW METER	-	300,000	245,499	7,500	(300,000)
55-6050-019	QUAIL HOLLOW				25,000	
55-6050-020	1700 EAST STORM DRAIN				25,000	
33-0030-021	1700 EAST STORIN DRAIN				25,000	
TOTAL			459,385	330,714	114,536	(402,349)
IMPACT FEE P	- DPO IECTS					
55-6800-001	DRAINAGE PIPELINES OVERSIZING	_	121,464	52,137	176,988	55,524
55-6800-001	400 E IMPROVEMENT	_	30,000	J2, IJ1	170,900	(30,000)
33-0000-000	400 E IIVIF ING VEIVIEIVI	-	30,000	_	_	(30,000)
TOTAL		-	151,464	52,137	176,988	25,524
TRANSFERS,	OTHER					
55-9000-150	BAD DEBT EXPENSE	1,404	3,000	610	2,500	(500)
55-9000-710	ADMIN FEE PAID TO GENERAL FUND	198,401	203,255	101,627	213,218	9,963
55-9000-712	TRANSFER TO VEHICLE FUND	47,022	47,022	101,027	31,203	(15,819)
55-9000-715	OPERATING TRANSFER TO GENL FD	47,022	42,928	21,464	43,700	772
55-9000-715	LEASE INTEREST		-2,520	21,704	45,700	-
55-9000-850	TRANSFER TO IMPACT FEE RESERVE		182,196	_	265,482	83,286
33 3000 030	TO THE TO THE POLICE		102,190		200,402	00,200
TOTAL TRAN	NSFERS, OTHER	246,827	478,401	123,702	556,103	77,702

Solid Waste

Springville provides full-capacity residential sanitation and solid waste disposal including a recycle program. Additionally, the department provides a mulching program to help reuse green waste. Springville City is a participating member of the South Utah Valley Solid Waste District.



Solid Waste Summary

	FY 2012 Actual	FY 2013 Adopted	FY 2014 Final
Positions (FTE)	3.0	4.0	4.0
Personnel Expense	211,448	254,647	250,508
Non-Personnel Expense	898,665	907,584	1,019,894
Total	1,110,113	1,162,231	1,270,402

Solid Waste Department – Performance Goals, Strategies and Measures

Goal #1 – Provide an Efficient Solid Waste and Recycling Collection Service

Strategy – Program and install a GPS unit to repeat routes consistently reducing missed cans, Maintain our (Good) customer service level, Organize can work orders to be efficient, Reduce Green waste in cans with Education an Use of our Compost Yard, Increase revenue of missed cans and Provide Citizens with a Spring Cleanup Program

				FY 2013
Measures	FY 2010	FY 2011	FY 2012	(target)
Missed Cans Work Orders	186	238	213	200
Late Can Revenue Collected			\$448	\$500
Service Rating Level	5.31	5.26		5.35
# of Residential Accounts		7000	7,114	
Tonnage of Garbage Collected	10,482.85	9,169.68	9,662.70	9,000
Tonnage of Recycling Collected				1,000
# of Recycling Accounts			822	1400



Solid Waste Summary

	ESTIMATED BEGINNING FUND BALANCE ¹				3,167,619	
GL Acct	Line Description	FY2012 <u>ACTUAL</u>	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
8EVENUES 57-3700-757 57-3700-770 57-3700-771 57-3700-776	SUNDRY REVENUES COLLECTION SERVICE FEES INTEREST RECYCLING COLLECTION SERVICE FEES	1,255,851 3,311	1,257,450 2,400	633,652 1,788	1,273,000 3,000 96,000	15,550 600 96,000
57-3700-773	SALE OF SCRAP MATERIAL	6,313	-	1,613	1,500	1,500
	TOTAL - REVENUES	1,265,475	1,259,850	637,054	1,373,500	113,650
EXPENDITURES						
	DEPARTMENTAL EXPENDITURES CAPITAL EXPENDITURES TRANSFERS RESERVES	785,057 34,610 286,595	831,955 37,500 287,776	366,345 27,057 61,388	911,682 42,887 310,115	126,625 8,277 23,520
	BAD DEBT	3,851	5,000	1,761	5,718	1,867
	TOTAL - EXPENDITURES	1,110,113	1,162,231	456,552	1,270,402	160,289
	SURPLUS/(DEFICIT)	155,361	97,619	180,502	103,098	:
	ESTIMATED ENDING FUND BALANCE Reserved for: Community Improvements				3,270,717	
	Investment in Joint Venture Debt Service Designated for Construction Working Capital (20% Operating Revenue) Unrestricted				1,845,018 - - 254,600 1,171,099	

Notes:



Solid Waste Summary

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)

^{1.} Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Solid Waste

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR ACTUAL	FY2014 FINAL BUDGET	FY2014 VS FY2013 INC/(DEC)
SOLID WASTE	COLLECTIONS OPERATING EXPENDITURES		·	<u> </u>		· · · · · · · · ·
PERSONNEL						
57-5700-110	PAYROLL - WASTE UTILITY	139,547	143,709	79,307	141,091	(2,618)
57-5700-120	PAYROLL - PART TIME	-	29,765	-	29,165	(600)
57-5700-130	EMPLOYEE BENEFITS	69,734	76,873	35,386	75,951	(922)
57-5700-140	OVERTIME PAY	2,168	4,200	1,701	4,200	-
57-5700-160	EMPLOYEE RECOGNITION	-	100	-	100	-
OPERATIONS						
57-5700-236	TRAINING & EDUCATION	62	500	-	500	-
57-5700-240	SOLID WASTE EXPENSE	446,261	461,000	190,126	488,300	27,300
57-5700-241	DEPARTMENTAL SUPPLIES	640	1,000	1,154	2,000	1,000
57-5700-250	EQUIPMENT EXPENSE	36,603	3,000	16,516	30,000	27,000
57-5700-251	FUEL	45,616	58,188	22,359	60,370	2,182
57-5700-253	CENTRAL SHOP	33,597	34,720	14,979	35,000	280
57-5700-255	COMPUTER OPERATIONS				580	580
57-5700-260	BUILDINGS & GROUNDS	5,222	7,200	1,162	7,200	-
57-5700-265	COMMUNICATION/TELEPHONE	427	500	183	400	(100)
57-5700-310	PROFESSIONAL & TECHNICAL SERV.	175	5,000	-	10,000	5,000
57-5700-510	INSURANCE & BONDS	4,221	4,700	2,438	4,700	-
57-5700-511	CLAIMS SETTLEMENTS				-	-
57-5700-550	UNIFORMS	786	1,500	1,034	1,830	330
TOTAL WASTE	EVDENDITUDES	705.057	024.055	266.245	004 200	FO 422
TOTAL WASTE	EXPENDITURES	785,057	831,955	366,345	891,388	59,433



Solid Waste-Recycling

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	ACTUAL	BUDGET	ACTUAL	BUDGET	INC/(DEC)
	COLLECTIONS OPERATING EXPENDITURES					<u></u>
PERSONNEL						
57-5750-110	PAYROLL - WASTE UTILITY					-
57-5750-120	PAYROLL - PART TIME					-
57-5750-130	EMPLOYEE BENEFITS					-
57-5750-140	OVERTIME PAY				603	603
57-5750-160	EMPLOYEE RECOGNITION					-
OPERATIONS						
57-5750-236	TRAINING & EDUCATION				72	72
57-5750-240	SOLID WASTE EXPENSE					-
57-5750-241	DEPARTMENTAL SUPPLIES				287	287
57-5750-250	EQUIPMENT EXPENSE				4,309	4,309
57-5750-251	FUEL				8,359	8,359
57-5750-253	CENTRAL SHOP				4,423	4,423
57-5750-260	BUILDINGS & GROUNDS				599	599
57-5750-265	COMMUNICATION/TELEPHONE				66	66
57-5750-310	PROFESSIONAL & TECHNICAL SERV.				718	718
57-5750-510	INSURANCE & BONDS				595	595
57-5750-511	CLAIMS SETTLEMENTS					-
57-5750-550	UNIFORMS				263	263
TOTAL WASTE	EXPENDITURES				20,294	20,294
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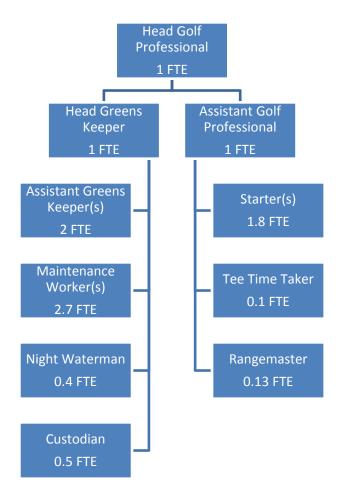


Solid Waste Other

	FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct <u>Line Description</u>	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
SOLID WASTE					
TRANSFERS, OTHER					-
57-6024-040 NEW GARBAGE CANS	34,610	37,500	27,057	37,500	-
57-6024-041 RECYCLING CANS				5,387	
57-6050-301 400 SOUTH FACILITY IMPROVEMENTS	-	578,108	10,179		(578,108)
57-9000-150 BAD DEBT EXPENSE	3,851	5,000	1,761	5,718	718
57-9000-710 ADMIN FEE DUE GENERAL FUND	121,595	122,776	61,388	143,765	20,989
57-9000-712 TRANSFER TO VEHICLE FUND	165,000	165,000	-	97,900	(67,100)
57-9000-715 OPERATING TRANSFER TO GENL FUN	62,250	62,873	31,436	68,450	5,577
RESERVES					-
TOTAL TRANSFERS, OTHER	387,306	971,257	131,822	358,720	(617,924)

Golf Course

Springville's Hobble Creek Golf Course is one of Utah's top public courses. It was built in Hobble Creek Canyon and offers some of the best scenery in Utah. The course typically operates from mid-March through late November and produces approximately 70,000 9-hole rounds per year. The City's golf professional oversees all maintenance and clubhouse marketing and scheduling and pro shop operations.



Golf Course Summary

	FY 2012	FY 2013	FY 2014
	Actual	Adopted	$_{_}$ Final $_{_}$
Positions (FTE)	10.63	10.63	10.63
Personnel Expense	543,373	544,834	564,451
Non-Personnel Expense	322,911	474,732	424,911
Total	866,284	1,019,566	989,442

Performance Goals, Strategies, and Measures

Goal #1 – Provide a financially sustainable recreational facility for golf patrons.

Strategy #1– Increase rounds played with targeted discounts during off-peak times.

Strategy #2– Maximize revenue per round through improved tee sheet management.

Measures	2010-2011	2011-2012	2012-2013	2013-2014 (target)
# of rounds	48,875	51,955		60,000
Revenue per round	\$18.24	\$16.34		\$18.25

Goal #2 – Increase public awareness of Hobble Creek G.C. to help increase play and revenue.

Strategy #1 – Establish an advertising budget and consult with our contacts in the advertising field to begin an advertising campaign

Strategy #2 – Utilize technology to improve player access to tee time reservations

Measures	2010-2011	2011-2012	2012-2013	2013-2014 (target)
Daily Herald Poll	#1	#1	#1	#1
% of tee times booked				
online				30%

Goal #3 – Maintain quality golf course conditions.

Strategy – Maintain the course for excellent playing conditions. Make the course is user friendly with easy course setup on busier days. Regulate water use as much as possible.

Measures	2010-2011	2011-2012	2012-2013	2013-2014 (target)
Pace of play(peak)	4.5-5			4.15-4.45
(non-peak)	4-4.5			3.5-4

Goal #4 – Protect golf course assets with timely capital improvements

Strategy – Set aside dollars to reinvest in the golf course to keep Hobble Creek positioned positively in the minds of golfers.

Measures	2007	2009	2011	2013-14 (target)
City services survey	5.57	5.49	5.43	5.50



Golf Summary

ESTIMATED BEGINNING FUND BALANCE¹

46,791

GL Acct REVENUES 58-3700-335 58-3700-371	Line Description SODA POP VENDING MACHINE-GOLF GOLF TAX EXEMPT	FY2012 <u>ACTUAL</u> 886 764	FY2013 APPROVED BUDGET -	FY2013 MIDYEAR <u>ACTUAL</u> 1,605	FY2014 FINAL BUDGET 2,500	FY2014 VS FY2013 INC/(DEC)
58-3700-372	GOLF FEES	571,094	717,000	314,955	717,000	-
58-3700-374	SUNDRY REVENUES	1,988	2,000	[´] 57	2,000	-
58-3700-378	GOLF CART RENTAL FEES	248,759	255,000	160,519	255,000	-
58-3700-379	GOLF RANGE FEES	14,762	12,000	8,422	12,000	-
58-3700-700	LEASE REVENUES	10,653	11,000	6,505	11,000	-
	TOTAL - REVENUES	848,020	997,000	490,457	997,000	-
EXPENDITURES 58-6080-301	DEBT RETIREMENT-PURCHASE GOLF CARTS					-
58-9000-710	ADMINISTRATIVE FEE TO GENERAL FUND	68,176	72,775	36,387	62,068	(10,707)
58-9000-712	TRANSFER TO VEHICLE FUND	43,340	43,600	-	42,676	(924)
58-9000-720	OPERATING TRANSFER TO GENERAL FUND CIP SINKING FUND	48,350	24,300	12,150	-	(24,300)
	DEPARTMENTAL EXPENDITURES	702,921	768,704	367,019	814,698	45,994
	CAPITAL IMPROVEMENT PROJECTS	3,497	110,187	31,248	70,000	(50,187)
	TOTAL - EXPENDITURES	866,284	1,019,566	446,805	989,442	(40,124)
	SURPLUS/(DEFICIT)	(18,264)	(22,566)	43,652	7,558	
	ESTIMATED ENDING FUND BALANCE Reserved for:				54,349	
	Community Improvements Investment in Joint Venture Debt Service				-	
	Designated for Construction				- 52,486	
	Working Capital (20% Operating Revenue)				1,863	
	Unrestricted				-	



Golf Summary

			FY2013	FY2013	FY2014	FY2014
GL Acct	Line Description	FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
<u>REVENUES</u>		<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.



Golf Operations

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	BUDGET	INC/(DEC)
GOLF COURSE						
PERSONNEL						
58-5861-110	PAYROLL - GOLF COURSE	289,595	277,126	140,595	283,308	6,182
58-5861-120	PART-TIME EMPLOYEE SALARIES	91,657	112,698	45,833	113,422	724
58-5861-130	EMPLOYEES BENEFITS	155,518	151,244	72,508	163,956	12,712
58-5861-140	OVERTIME PAY	6,603	3,500	1,975	3,500	-
58-5861-160	EMPLOYEE RECOGNITION	-	266	-	266	(0)
ODEDATIONS						
OPERATIONS	TDAVEL DUES & MEETINGS		EEO		EEO	
58-5861-230	TRAVEL, DUES & MEETINGS	-	550	-	550	-
58-5861-236	TRAINING & EDUCATION	-	1,000	-	1,000	-
58-5861-240	OFFICE EXPENSE	2,253	2,000	801	2,000	-
58-5861-241	DEPARTMENTAL SUPPLIES	30,295	36,000	26,092	36,000	-
58-5861-245	MERCHANT CREDIT CARD FEES	12,297	18,000	7,638	18,000	-
58-5861-250	EQUIPMENT EXPENSE	23,228	35,000	13,407	35,000	-
58-5861-251	FUEL	11,690	9,950	5,887	9,950	-
58-5861-253	CENTRAL SHOP	5,994	6,930	3,741	6,930	-
58-5861-260	BUILDING & GROUNDS	37,303	43,000	13,689	43,000	
58-5861-265	COMMUNICATION/TELEPHONE	3,453	3,100	1,400	3,117	17
58-5861-310	PROFESSIONAL & TECHNICAL SERVI	1,280	1,500	110	1,500	-
58-5861-312	PUBLIC RELATIONS		_	-	5,000	5,000
58-5861-510	INSURANCE & BONDS	7,567	7,840	7,202	7,840	-
58-5861-650	ELECTRIC UTILITIES	22,384	22,000	11,823	30,000	8,000
58-5861-651	GOLF OPERATED SODA SALES	1,804	2,000	1,202	2,000	-
58-5861-652	GOLF CART LEASE		35,000	13,116	48,360	13,360
58-5861-710	COMPUTER EQUIPMENT AND SOFTWARE		-	-	-	-
TOTAL GOLF C	COURSE EXPENDITURES	702,921	768,704	367,019	814,698	45,994
	-					•



Golf Capital Other

		FY2012	FY2013 APPROVED	FY2013 MIDYEAR	FY2014 FINAL	FY2014 VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
GOLF CAPITAL I	PROJECTS & EQUIPMENT REPLACEMENT					
58-6080-207	CUSHMAN UTILITY TRUCK	-	19,187	-		(19,187)
58-6080-208	FERTILIZER SPREADER	3,497	-	(100)		-
58-6080-209	GREEN AERIFIER	-	6,000	-		(6,000)
58-6080-211	CLUBHOUSE REMODEL	-	75,000	31,348	60,000	(15,000)
58-6080-214	DRIVING RANGE FENCE	-	10,000	-		(10,000)
58-6080-215	IRRIGATION CONTROL SYSTEM				10,000	
TOTAL GOLF CO	DURSE CAPITAL AND EQUIPMENT	3,497	110,187	31,248	70,000	(50,187)

Redevelopment Funds

2014

The various funds which fall into this category are special revenue funds by nature with a specific purpose for each fund to aid in the redevelopment of neighborhoods, establishing new business, and a variety of social programs.

The funds shown in this section are not part of the Springville City budget. They are administered by a separate legal entity and have a separate budget adoption process. They are included in this document because they are included in Springville City's financial accounting system.



RDA

	ESTIMATED BEGINNING FUND BALANCE ¹				1,914	
GL Acct REVENUES	Line Description	FY2012 ACTUAL	FY2013 APPROVED <u>BUDGET</u>	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)
61-3800-850 61-3800-860	TRANSFERS FROM OTHER FUNDS PROPERTY TAXES		10,000		10,000	-
	TOTAL REVENUES	-	10,000	-	10,000	
EXPENDITURES 61-5100-220 61-5100-315	PUBLIC NOTICES PROFESSIONAL FEES INCREASE RESERVES	-	-	-	10,000	
	TOTAL EXPENDITURES	-	-	-	10,000	-
	SURPLUS / (DEFICIT)	-	10,000	-	-	
	ESTIMATED ENDING FUND BALANCE Reserved for:				11,914	
	Impact Fees Class C Roads Joint Venture				-	
	Debt Service				-	
	Capital Projects				11,914	
	Endowments Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Building Authority Funds

2014

The Building Authority fund meets the debt service requirements for the Municipal Building Authority. Revenues come from lease payments made by the City and expenditures include principal payments, interest payments, and service fees related to the revenue bonds that were used for construction of the Civic Center.

The funds shown in this section are not part of the Springville City budget. They are administered by a separate legal entity and have a separate budget adoption process. They are included in this document because they are included in Springville City's financial accounting system.



MBA Fund

ESTIMATED BEGINNING FUND BALANCE¹

GL Acct REVENUES 32-3200-100 32-3600-600 32-3600-610 32-3800-810	REVENUES FROM SPRINGVILLE CITY INTEREST INCOME	FY2012 <u>ACTUAL</u> - 442,490 -	FY2013 APPROVED BUDGET - 454,145	FY2013 MIDYEAR <u>ACTUAL</u> - - -	FY2014 FINAL <u>BUDGET</u> - 452,280	FY2014 VS FY2013 INC/(DEC) - (1,865) -
	TOTAL REVENUES	442,490	454,145	-	452,280	(1,865)
EXPENDITUR 32-4800-500 32-4800-780 32-4800-781 32-4900-500 32-4900-740 32-4900-790	COST OF ISSUANCE MBA BONDS - INTEREST MBA BONDS - PRINCIPAL INTEREST PAID TRANSFER TO CAPITAL IMPRV FUND	263,040 160,000 18,000 - 1,450	239,645 210,000 - - - 4,500	121,975 210,000 - - - 1,450	230,830 220,000 1,450	(8,815) 10,000 - (3,050)
	TOTAL EXPENDITURES	442,490	454,145	333,425	452,280	(1,865)
	SURPLUS / (DEFICIT) ESTIMATED ENDING FUND BALANCE		-	(333,425)	- -	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Joint Ventures

2014

The Spanish Fork / Springville Airport is organized as a joint venture of the City of Spanish Fork and the City of Springville under an inter-local agreement per Section 11-13 of the Utah Code. The Airport accounts for its operations as a governmental-type fund; activities are financed and the cost of services are recovered primarily through user charges, grants and equal direct payment from the two member cities.

The Airport is governed by the city councils of the two participating cities. It also has an oversight board, which is selected from members of the participants' city councils and other citizens of the two communities.



Airport

ESTIMATED BEGINNING FUND BALANCE¹

23,309

		E) (00.10	FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	<u>BUDGET</u>	<u>ACTUAL</u>	<u>BUDGET</u>	INC/(DEC)
<u>REVENUES</u>						
83-3300-331	GRANTS FROM STATE & FEDERAL	806,073	0	0	0	0
83-3600-610	AIRPORT INTEREST EARNINGS	860	250	464	500	250
83-3600-631	AIRPORT RENTALS	73,919	75,000	73,690	75,911	911
83-3600-632	AVIATION FUEL TAX	2,541	2,000	2,981	3,000	1,000
83-3600-633	AIRPORT TIE DOWN FEES	10,531	8,000	10,049	10,000	2,000
83-3600-640	FUEL FLOWAGE FEES	6,869	4,500	1,772	6,000	1,500
83-3600-690	AIRPORT MISC REVENUE	3,041	0	25	0	0
83-3600-691	PENALTIES	-10	600	-59	250	-350
83-3800-650	LEASE REVENUE	4,219	5,300	5,507	4,000	-1,300
	TOTAL REVENUES	908,043	95,650	94,431	99,661	4,011



Airport

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	<u>Line Description</u>	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
EXPENDITURES						
83-4000-150	BAD DEBT EXPENSE	1,990	0	550	1,000	1,000
83-4000-230	TRAVEL, DUES & CONVENTIONS	3,234	2,500	1,544	3,400	900
83-4000-240	OFFICE EXPENSE	1,038	1,200	1,004	1,200	0
83-4000-250	AIRPORT SUPPLIES	624	1,200	679	1,000	-200
83-4000-251	VEHICLE FUEL	361	1,500	0	1,200	-300
83-4000-260	BUILDINGS, EQUIPMENT & GROUNDS	10,814	16,000	6,433	17,500	1,500
83-4000-310	PROFESSIONAL FEES	3,100	3,200	3,750	4,000	800
83-4000-330	PROFESSL FEES-MANAGEMENT CONTR	18,000	24,000	12,000	24,000	0
83-4000-340	PROFESS FEES -MAINTENANCE CONT	32,624	34,000	9,102	34,000	0
83-4000-510	INSURANCE & BONDS	6,140	8,100	237	8,100	0
83-4000-760	AIRPORT IMPROVEMENTS		0	0	0	0
83-9000-874	TRANSFER TO CIP FUND	851,073	0	0	0	0
	TOTAL EXPENDITURES	928,998	91,700	35,300	95,400	3,700
	SURPLUS / (DEFICIT)	-20,955	3,950	59,131	4,261	
	ESTIMATED ENDING FUND BALANCE Reserved for:				27,570	
	Joint Venture				-	
	Debt Service				-	
	Capital Projects				-	
	Endowments				-	
	Unrestricted				27,570	



Airport

GL Acct	Line Description	FY2012 ACTUAL	FY2013 APPROVED BUDGET	FY2013 MIDYEAR <u>ACTUAL</u>	FY2014 FINAL <u>BUDGET</u>	FY2014 VS FY2013 INC/(DEC)	
	ESTIMATED BEGINNING FUND BALANCE ¹				30,000		
CAPITAL IMPRO\	/EMENT FUND						
REVENUES 85-3800-331 85-3800-610 85-3800-611 85-3800-810	GRANTS FROM STATE & FEDERAL INTEREST EARNINGS TRANSFER FROM CITIES TRANSFER FROM GENERAL FUND UTILIZE FUND BALANCE	64,170 0 851,073	1,513,333 600 0	112,638 0 0	3,888,333 200,000 28,332	-600	
	TOTAL REVENUES	915,243	1,513,933	112,638	4,116,665	-600	
EXPENDITURES 85-5000-801 85-5000-802 85-5000-803 85-5000-804 85-5000-805 85-5000-806	AIRPORT IMPROVEMENTS REHAB RUNWAY 12/30 APRON RECONSTRUCTION RUNWAY EXTENSION 12/30 (GRADING & PA) RUNWAY EXTENSION 12/30 (PAHSE II GRAD APRON RECONSTRUCTION (PHASE II)	1,018,325 0 0 0 0 0		7,238 67,972 7,284 0 0	2,388,889 1,277,776 450,000	-1,029,144	
	TOTAL EXPENDITURES	1,018,325	2,645,810	82,494	4,116,665	-1,029,144	
	SURPLUS / (DEFICIT) ESTIMATED ENDING FUND BALANCE Reserved for:	(103,081)	(1,131,877)	30,145	1,668		
	Impact Fees Class C Roads Joint Venture Debt Service				- - - -		4,212,065



Airport

			FY2013	FY2013	FY2014	FY2014
		FY2012	APPROVED	MIDYEAR	FINAL	VS FY2013
GL Acct	Line Description	<u>ACTUAL</u>	BUDGET	<u>ACTUAL</u>	BUDGET	INC/(DEC)
	Capital Projects				1,668	
	Endowments				-	
	Unrestricted				-	

Notes:

1. Estimated Beginning Fund Balance subject FY 2013 Actual results and audit entries.

Exhibits

2014

The supplementary information contained in the exhibits is an integral part of the budget foundation. The following exhibits identify important underlying features of the budget:

- Exhibit A Pay Scale
- Exhibit B Approved Positions List
- Exhibit C Comprehensive Fee Schedule



Exhibit A

Fiscal 2013-2014 Pay Scale

PAY		Hourly Rate			Annual Rate	
GRADE	<u>MINIMUM</u>	MIDPOINT	MAXIMUM	MINIMUM	MIDPOINT	MAXIMUM
P1	\$7.42	\$8.80	\$10.18	\$15,434.17	\$18,307.19	\$21,180.21
P2	\$8.04	\$9.54	\$11.04	\$16,731.73	\$19,844.48	\$22,957.23
P3	\$8.67	\$10.27	\$11.88	\$18,029.29	\$21,369.77	\$24,710.24
1	\$9.16	\$10.86	\$12.56	\$19,053.69	\$22,590.37	\$26,127.06
2	\$9.64	\$11.43	\$13.22	\$20,055.31	\$23,775.58	\$27,495.85
3	\$10.13	\$12.02	\$13.90	\$21,079.70	\$24,996.19	\$28,912.67
4	\$10.67	\$12.65	\$14.64	\$22,195.15	\$26,322.35	\$30,449.55
5	\$11.23	\$13.31	\$15.39	\$23,356.13	\$27,683.29	\$32,010.45
6	\$11.82	\$14.01	\$16.21	\$24,585.40	\$29,150.42	\$33,715.43
7	\$12.43	\$14.75	\$17.06	\$25,860.20	\$30,676.33	\$35,492.46
8	\$13.09	\$15.52	\$17.95	\$27,226.06	\$32,283.79	\$37,341.52
9	\$13.78	\$16.33	\$18.89	\$28,660.20	\$33,973.42	\$39,286.65
10	\$14.49	\$17.18	\$19.87	\$30,139.88	\$35,733.85	\$41,327.82
11	\$15.26	\$18.50	\$21.74	\$31,733.38	\$38,475.72	\$45,218.06
12	\$16.06	\$19.46	\$22.86	\$33,395.17	\$40,471.29	\$47,547.41
13	\$16.90	\$20.48	\$24.06	\$35,148.02	\$42,596.43	\$50,044.85
14	\$17.78	\$21.56	\$25.33	\$36,991.92	\$44,839.15	\$52,686.37
15	\$18.71	\$22.68	\$26.65	\$38,926.89	\$47,175.42	\$55,423.95
16	\$19.70	\$23.88	\$28.05	\$40,975.67	\$49,664.65	\$58,353.64
17	\$20.73	\$25.12	\$29.52	\$43,115.51	\$52,259.45	\$61,403.39
18	\$21.82	\$26.45	\$31.07	\$45,391.93	\$55,006.59	\$64,621.25
19	\$22.96	\$27.82	\$32.68	\$47,751.18	\$57,871.30	\$67,983.19
20	\$24.16	\$29.28	\$34.40	\$50,251.14	\$60,900.99	\$71,561.25
21	\$25.43	\$31.50	\$37.56	\$52,898.14	\$65,510.58	\$78,117.03
22	\$26.76	\$33.14	\$39.52	\$55,658.62	\$68,929.00	\$82,199.38
23	\$28.17	\$34.88	\$41.60	\$58,595.21	\$72,558.54	\$86,521.87
24	\$29.64	\$36.70	\$43.77	\$61,645.62	\$76,341.05	\$91,036.47
25	\$31.20	\$38.63	\$46.07	\$64,900.91	\$80,358.07	\$95,815.23
26	\$32.83	\$41.53	\$50.22	\$68,292.78	\$86,376.50	\$104,460.21
27	\$34.55	\$43.70	\$52.84	\$71,866.77	\$90,889.06	\$109,911.35
28	\$36.36	\$45.98	\$55.61	\$75,622.87	\$95,648.77	\$115,674.68
29	\$38.26	\$48.39	\$58.52	\$79,583.85	\$100,655.01	\$121,726.16
30	\$40.28	\$50.93	\$61.59	\$83,772.48	\$105,943.16	\$128,113.85



Exhibit B

Fiscal 2013-2014 Authorized Full-time Position List

Position	Grade	Department	#
City Administrator	30	Admin	1
Manager of Admin Services	22	Admin	1
Recorder	19	Admin	1
HR/Executive Secretary	14	Admin	1
Office Assistant I/II	7/9	Comm. Dev.	1
Building Inspector I/II	13/15	Comm. Dev.	1
Chief Building Official	21	Comm. Dev.	1
Planner II	16	Comm. Dev.	1
Planner I	14	Comm. Dev.	1
Code Enforcement Officer	14	Comm. Dev	1
Community Dev. Director	27	Comm. Dev.	1
Executive Secretary	11	Comm. Dev	1
Records Management Clerk	7	Comm. Dev	1
Court Clerk Supervisor	12	Court	1
Power Director	27	Power	1
Distribution Superintendent	24	Power	1
Line Crew Supervisor	21	Power	2
Journey Line Worker	19	Power	5
Apprentice Line Worker	16	Power	0
Meter Technician Supervisor	21	Power	1
Journey Meter Technician	19	Power	1
Apprentice Meter Technician	16	Power	0
Line/GIS Service Supervisor	21	Power	1
Electrician Supervisor	21	Power	1
Apprentice Electrician	16	Power	0
Generation Superintendent	24	Power	1
Mechanical Engineer	20	Power	1
Mechanic/Operator	16	Power	5
Mechanic/Operator Supervisor	20	Power	1
Journey Electrician	19	Power	2
Office Manager	16	Power	1
Substation Tech Supervisor	20	Power	1
Exec Asst/Inventory Manager	11	Power	1
Instrumentation Tech.	16	Power	1
Accountant I/II	13/15	Finance	1
Financial Clerk & II	7/9	Finance	3
Financial Director	26	Finance	1
Treasurer	19	Finance	1
Assistant Golf Pro	11	Golf	1
Assistant Greens Keeper	11	Golf	2
Golf Pro	22	Golf	1
Head Greens Keeper	16	Golf	1
Information Systems Manager	21	IT	1
Information Systems Manager	18	IT	1
Office Assistant I/II	7/9	IT	1
City Attorney	28	Legal	1
Assistant City Attorney	22	Legal	1
Office Assistant II	9	Legal	1



Exhibit B

Position	Destina	0	Denember	1 "
Circulation Supervisor 10 Library 1 Library Director 22 Library 1 Museum Director 23 Museum 1 Museum Associate Director 18 Museum 1 Museum Curator of Education 18 Museum 1 Buildings & Ground Director 24 Bidgs & Grnds 1 Parks Superintendent 19 Bidgs & Grnds 1 Parks Supervisor 15 Bidgs & Grnds 1 Parks Supervisor 15 Bidgs & Grnds 1 Parks Maintenance Worker I/II 8/10 Bidgs & Grnds 1 Parks Maintenance Worker I/II 8/10 Bidgs & Grnds 1 Tree Maintenance Worker I/II 9/11 Bidgs & Grnds 1 Assistant Cemetery Sexton 10 Bidgs & Grnds 1 Assistant Cemetery Sexton 10 Bidgs & Grnds 1 Facilities Mainager 14 Bidgs & Grnds 1 Facilities Maintenance Technician 7/9 Bidgs & Grnds 3 </th <th></th> <th></th> <th></th> <th></th>				
Library Director				
Museum Director 23 Museum 1 Museum Associate Director 18 Museum 1 Museum Office Super. 11 Museum 1 Museum Curator of Education 18 Museum 1 Buildings & Ground Director 24 Bldgs & Grnds 1 Parks Supervisor 15 Bldgs & Grnds 1 Parks Supervisor 15 Bldgs & Grnds 1 Executive Secretary 11 Bldgs & Grnds 1 Parks Maintenance Worker I/II 8/10 Bldgs & Grnds 1 Tare Maintenance Worker I/II 9/11 Bldgs & Grnds 1 Tree Maintenance Worker I/II 9/11 Bldgs & Grnds 1 Assistant Cemetery Sexton 10 Bldgs & Grnds 1 Facilities Manager 14 Bldgs & Grnds 1 Facilities Maintenance Technician 7/9 Bldgs & Grnds 3 Swimming Pool Manager 13 Recreation 1 Recreation Superintendent TBD Recreation 1			,	-
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Exhibit B

Position	Grade	Department	#
Streets Supervisor	15	Public Works	1
Streets Lead Worker	13	Public Works	2
Streets Equipment Operator I & II	9/11	Public Works	5
Water Superintendent	19	Public Works	1
Water Supervisor	15	Public Works	1
Water Lead Worker	13	Public Works	3
Water Maint. Tech I/II	9/11	Public Works	6
Wwater/Storm Water Super.	19	Public Works	1
Wastewater Plant Manager	17	Public Works	1
Wastewater Lead Worker	13	Public Works	1
Collections Operator I/II	9/11	Public Works	1
Wastewater Operator I/II	13	Public Works	3
Stormwater Lead Worker	13	Public Works	1
Wastewater Plant Mechanic	14	Public Works	1
Stormwater Operator I/II	9/11	Public Works	1



Exhibit C

Fiscal 2013-2014 Comprehensive Fee Schedule

<u>Approved Fee</u> <u>Additional Conditions</u> <u>Reference</u>

Business Licensing				
Standard License	80.00		Resolution No. 06-10	
Home Occupation	45.00		Resolution No. 06-10	
		Annual Standard Fee prorated		
Seasonal License	Variable	for part of year	Resolution No. 06-10	
Hotel/Motel	80.00			
Pawnbroker	250.00		Resolution No. 06-10	
Mechanical Amusement Device	15.00	Per device/yr. Cap \$350		
Class A Beer License	600.00	Plus \$100 Application Fee	Resolution No. 06-10	
Class B Beer License	300.00	Plus \$100 Application Fee	Resolution No. 2006-28	
Class C Beer License	300.00	Plus \$100 Application Fee	Resolution No. 2006-28	
Fireworks License - Outdoor Stand	120.00	Plus \$250 Cash Bond	Resolution No. 06-10	
Fireworks License - In-store	120.00		Resolution No. 06-10	
Itinerant Merchant	60.00	Plus \$300 Cash Bond	Resolution No. 06-10	
25-Day Temporary Permit-Residential Solicitation	25.00		Resolution No. 2006-29	
Peddler/Solicitor	80.00		Resolution No. 06-10	
		Plus \$25 Application Fee & \$500		
Sexually Oriented Business	1,000.00	per individual employee	Resolution No. 06-10	
		Plus \$50 Application Fee & \$500		
Entertainer and Escort Fee	500.00	per individual employee	Resolution No. 06-10	
Industrial	250.00			
General Retail - Under 15,000 Square Feet	80.00		Resolution No. 2006-30	
General Retail - 15,001 to 60,000 Square Feet	200.00		Resolution No. 2006-30	
General Retail - 60,001 to 120,000 Square Feet	750.00		Resolution No. 2006-30	
Conoral Potail 120 001 to 200 000 Square Foot	1 500 00		Resolution No. 2006-30	
General Retail - 120,001 to 200,000 Square Feet General Retail - Over 200,000 Square Feet	1,500.00 2,500.00		Resolution No. 2006-30	
General Retail - Over 200,000 Square Feet	2,500.00		Resolution No. 2006-30	
Alcohol License "Local Consent" application fee	100.00			
		Amount due (plus penalties)		
		before inactiviation (within one		
Business License Reinstatement Fee	Varies	year of inactivity)		
		100% of license fee for first year		
		plus pro rata portion of 125%		
Penalty Fee for operating without a business		penalty for actual time without		
license	Varies	license		

	Parks Reservations				
	Approved Fee	Additional Conditions	<u>Reference</u>		
Day Use:					
City	100.00				
Creekside	100.00				
Kiwanis	110.00				
Lions	66.00				
Veterans	55.00				
Kelley Church	55.00				
Steel Workers	44.00				
Jolley City	82.50				
Jolley Church	132.00				
Rotary I	55.00				
Rotary II	100.00				
Overnight Use:		_			
City	170.50	_			



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
Creekside	170.50		
Kiwanis	198.00		
Lions	132.00		
Veterans	110.00		
Kelley Church	N/A		
Steel Workers	88.00		Resolution No. 2010-35
Jolley Church	264.00		
Rotary I	110.00		
Rotary II	170.50		
Fines for Oversize Groups, Late Departure &	+		
Early Arrival			
City	100.00		Resolution No. 2007-27
Creekside	100.00		Resolution No. 2007-27
Kiwanis	100.00		Resolution No. 2007-27
Lions	100.00		Resolution No. 2007-27
Veterans	50.00		Resolution No. 2007-27
Kelley Church	50.00		Resolution No. 2007-27
Steel Workers	50.00		Resolution No. 2007-27
Jolley Church	100.00		Resolution No. 2007-27
Rotary I	50.00		Resolution No. 2007-27
Rotary II	100.00		Resolution No. 2007-27
Campground Use - Resident			
Campsite	12.00		Resolution No. 2007-27
Extra Tent	6.00		Resolution No. 2007-27
Extra Vehicle	6.00		Resolution No. 2007-27
Electricity Use	3.00		Resolution No. 2007-27
Campground Use - Non-Resident			
Campsite	20.00		Resolution No. 2007-27
Extra Tent	7.00		Resolution No. 2007-27
Extra Vehicle	7.00		Resolution No. 2007-27
Electricity Use	3.00		Resolution No. 2007-27

Public Safety Fees				
	Approved Fee	Additional Conditions	<u>Reference</u>	
Dog License - Altered	10.00		Per County Animal Shelter	
Dog License - Unaltered	25.00		Per County Animal Shelter	
Surrender Fee	50.00	Per each animal held at the Utah County Animal Shelter	Per County Animal Shelter	
		Per year per pit bull dog. \$50 non-refundable application fee		
Pit Bull Fee	100.00	applied to first year's permit	Ordinance No. 9-98	
Alarm Permit Fee	15.00		Resolution No. 98-35	
Day Care Fire Inspection	25.00			
False Alarm Response Fee (first 3 false alarms)	Warning	False alarms per calendar year		
False Alarm Response Fee (fourth)	50.00	False alarms per calendar year		
False Alarm Response Fee (fifth)	75.00	False alarms per calendar year		
False Alarm Response Fee (sith through ninth)	100.00	False alarms per calendar year		
False Alarm Response Fee (tenth and all addtl.)	200.00	False alarms per calendar year		
Delinquent Payment Fees				
1-60 days late	10.00			
61-90 days late	20.00			
91-120 days late	30.00			



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
		For first 10 pages, \$0.50 per	
		single sided page or \$0.75 per	
Police Report	10.00	double sided page thereafter	Resolution No. 00-22
			Resolution No. 00-22
Ambulance Call	Variable		Per State Guidelines
Fingerprinting Service - Residents	No Charge		Resolution No. 99-28
Fingerprinting Service -Non- Residents	15.00		Resolution No. 99-28
Fingerprinting For Court Purposes	No Charge		Resolution No. 99-28
Intoxilyzer Test	20.00		Resolution No. 2010-35

Court Fines					
<u>Approved Fee</u> <u>Additional Conditions</u> <u>Reference</u>					
Court Fines	Per State	City uses State Fines Schedule			

Library Fees			
	Approved Fee	Additional Conditions	<u>Reference</u>
Non-Resident Library Card	95.00	Annual Fee per Family	
Replace Damaged Library Card	2.00		
Interlibrary Book Loan	1.00	Per Book	
DVD and Video check out fee (Non-educational)	0.50		
Fines: (Per day charges)			
Books	0.10		
Movies (DVD and Video)	1.00		
Children's Kits	1.00		
Lamination	No longer offered		
Placing Story Kits in the Book Drop	11.00		
Professional Photography Session	35.00	Per Session	Resolution 2012-
Library Facility Rental Fees			
Class II Use (Non-commercial)			
Library Multi-purpose Room (Library Open)	25.00	per hour	Resolution 2011-26
Library Multi-purpose Room (Library Closed)	40.00	per hour	Resolution 2011-26
Library Conference Room (Library Open)	15.00	per hour	Resolution 2011-26
		per event (4 hours) - additional	
		20% discount for citizens of	
Library - Upstairs (Library Closed)	N/A	Springville	Resolution 2011-26
		per event (4 hours) - additional	
Library - Upstairs (Friday 6:30-10 pm;		20% discount for citizens of	
Saturday 4:30-10 pm)	640	Springville	
Library - Upstairs (Friday 6:30-10 pm)	260	per event	
Library - Upstairs (Saturday 4:30-10 pm)	500	per event	
Class III Use (Commercial/Market)			Resolution 2011-26
Library Multi-purpose Room (Library Open)		per hour	Resolution 2011-26
Library Multi-purpose Room (Library Closed)		per hour	Resolution 2011-26
Library Conference Room (Library Open)		per hour	Resolution 2011-26
Library - Upstairs (Library Closed)	N/A	per event (4 hours)	Resolution 2011-26
Library - Upstairs (Friday 6:30-10 pm;			
Saturday 4:30-10 pm)	800	per event	
Library - Upstairs (Friday 6:30-10 pm)		per event	
Library - Upstairs (Saturday 4:30-10 pm)		per event	
Additional Cleaning fee for events with food			Resolution 2011-26
Attendance 1-49 people	15.00		Resolution 2011-26
Attendance 50-99 people	30.00		Resolution 2011-26



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
Attendance 100+ people	50.00		Resolution 2011-26
	Building F	ees	
	Approved Fee	Additional Conditions	<u>Reference</u>
Temporary Power Fee	50.00		
Electrical Meter Fee - Single Phase	250.00		
Electrical Meter Fee - Three Phase	750.00		
		Assessed by Electrical	
Electrical Extension Fee		Department after review	
Water Meter Fee:			
5/8" X 3/4" Positive Displacement	210.00		
1" Positive Displacement	270.00		
1 1/2" Positive Displacement	455.00		
2" Positive Displacement	740.00		
Plan Check Fee		Assessed by Plans Examiner	
Building Permit Fee		Assessed by Plans Examiner	
Completion Bond		Assessed by Plans Examiner	
Performance Bond		Assessed by Plans Examiner	
		Per Each Street Tree Identified	
New Development Tree Planting Fee	315.00	in Approved Landscaping Plan	Resolution No. 2010-35
Impact Fees (On a single family residence):			
Parks & Trails	4,088.00		
Public Safety	160.00		
Transportation/Roads	720.00		
		Fee will vary based on service	
		size measured in number of	
Electric (125 Amp Service)	2,484.00	amps	
Culinary Water		1" Connection	
Sewer	1,619.00		
Secondary Water (Applies only to Westfields		Charged to developer based on	
Overlay)	Variable	lot sizes and zone	
Storm Water	2,107.00		

Cemetery Fees				
	Approved Fee	Additional Conditions	Reference	
Evergreen Cemetery				
		One-half to be placed in a		
Lot - Resident - Flat Stone	850.00	perpetual care fund	Resolution No. 2010-35	
		One-half to be placed in a		
Lot - Resident - Upright Stone	1,000.00	perpetual care fund	Resolution No. 2010-35	
		One-half to be placed in a		
Lot - Non-resident - Flat Stone	1,660.00	perpetual care fund	Resolution No. 03-17	
		One-half to be placed in a		
Lot - Non-resident - Upright Stone	2,010.00	perpetual care fund	Resolution No. 03-17	
Historic City Cemetery				
		One-half to be placed in a		
Lot - Resident - Upright Stone	1,000.00	perpetual care fund	Resolution No. 2010-35	
		One-half to be placed in a		
Lot - Non-resident - Upright Stone	2,010.00	perpetual care fund	Resolution No. 03-17	
Oversized Burial Plots:				
Resident	1,150.00		Resolution No. 2010-35	
Non-resident	2,450.00			
Adult Opening and closing a grave - Resident	325.00		Resolution No. 03-17	
	·			
Adult Opening and closing a grave - Non-resident	650.00		Resolution No. 03-17	



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
Infants or Cremations - Resident	200.00		
Infants or Cremations - Non-resident	250.00		
Infant Burial Plot - Inclusive	350.00		
Opening and/or Closing on Weekends and			
Holidays	200.00	In addition to regular fees	Resolution No. 03-17
Double Deep (First Burial)		Double regular sexton fees	
Disinterment - Vault Intact - Infant	395.00		
Disinterment - Vault Not Intact - Infant	N/A		Resolution No. 2010-35
Disinterment - Vault Intact - Adult	600.00		
Disinterment - Vault Not Intact - Adult	N/A		Resolution No. 2010-35
Moving Headstone - Resident	100.00		
Moving Headstone - Non-resident	150.00		
Overtime Fees	100.00 per .5 hour	Start time set by policy	Resolution No. 2010-35

Recreation Fees			
	Approved Fee	Additional Conditions	Reference
Youth Programs:			
Basketball	40.00		
Basketball Camp	55.00		
Boys/Girls Kickball	30.00		
Softball (Girls):			
T-Ball	30.00		
Coach Pitch	30.00		
Falcon	40.00		
Filly	40.00		
Fox	50.00		
Baseball:			
T-Ball	35.00		
Coach Pitch	35.00		
Mustang	45.00		
Pinto	45.00		
Pony	55.00		
Cub Soccer - 4-5 Years old	30.00		
Soccer	25.00		
Soccer Jersey	13.00		
Volleyball	37.00		
Volleyball Camp	40.00		
Tackle Football	-	Set by Contractor	
Wrestling	-	Set by Contractor	
Flag Football	45.00		
Cheerleading:			
6th-8th Grades	180.00		
9th Grade	210.00		
LaCrosse	60.00		
Tennis - League Play	70.00		
Tennis - Camp	50.00		
Hiking Club	35.00		
Track Club	25.00		
Baby Sitter Preparation	30.00		
Late Registration Fee	10.00		
Non-resident Fee	10.00		
Adult Programs:			
Basketball:			
Per Team (9 players)	600.00		



Exhibit C

	Approved Fee	Additional Conditions	Reference
Per Player in addition to the "Per Team" Fee	30.00		
Co-Ed Softball - Per team	340.00		
Men's Softball - Per team	340.00		
Women's Volleyball - Per Player (8 min.)	37.00		
Adult Co-Ed Volleyball - Per Player (8 min.)	37.00		
Pottery Workshop (10 nights)	30.00		
Adult Art Class	40.00		
Winter Recreation Program			Resolution No. 2008-27
Comprehensive Pass for All Available Activities			
Season Pass			
Family	200.00	Fee includes equipment rental	Resolution No. 2010-35
Adult 12 and over	140.00	Fee includes equipment rental	Resolution No. 2010-35
Child under 12	75.00	Fee includes equipment rental	Resolution No. 2010-35
Day Use			
		Fee includes 4 hour equipment	
Family	45.00	rental	Resolution No. 2010-35
·		Fee includes 4 hour equipment	
Adult 12 and over	15.00	rental	Resolution No. 2010-35
		Fee includes 4 hour equipment	
Child under 12	10.00		Resolution No. 2010-35
Cross Country- Season Pass			
Family	160.00		
Adult (12 and Over)	110.00		
Child (Under 12)	55.00		
Cross Country- Day Use	00.00		
Day Goo		Fee includes 4 hour equipment	
Family	35.00		Resolution No. 2010-35
1 diffiny	00.00	Fee includes 4 hour equipment	110001011011110. 2010 00
Adult (12 and Over)	12.00		Resolution No. 2010-35
radit (12 and ever)	12.00	Fee includes 4 hour equipment	110001011011110. 2010 00
Child (Under 12)	6.00	rental	Resolution No. 2010-35
Group Rates (20 or More)	30% Discount	Toritar	Resolution No. 2010-35
Snowshoeing - Season Pass	30 /0 Discount		Resolution No. 2010-33
Family	55.00	Equipment rental included	Resolution No. 2010-35
Adult (12 and Over)		Equipment rental included	Resolution No. 2010-35
Child (Under 12)		Equipment rental included	Resolution No. 2010-35
Snowshoeing - Day Use	10.00	Equipment rental included	Resolution No. 2010-35
Family	11.00	Equipment rental included	Resolution No. 2010-35
Adult (12 and Over)		Equipment rental included	Resolution No. 2010-35
Child (Under 12)		Equipment rental included	Resolution No. 2010-35
Group Rates (10 or More)	30% Discount	Lquipment rentai included	Resolution No. 2010-35
Tubing/Sledding	30% DISCOURT		Resolution No. 2010-35
	25.00		
Family Season Pass Family Day Pass	35.00		
	10.00 2.00 after 5 PM		Pacalution No. 2040 27
Adult (12 and Over) Day Pass			Resolution No. 2010-35
Child (Under 12) Day Pass	2.00 after 5 PM		Resolution No. 2010-35
Snowmobile Parking	Free		
Equipment Rental	0.00 D- : D :		
Tube Rental All Ages	2.00 Per Day		
Cross Country Skill coss (Only by Annalytics Co			
Cross Country Ski Lesson (Only by Appointment)	10.00		
Individual	10.00		
Group Rates (Less than 10)	50.00	Frankling 1 1 2 2 2	
E. Sand Black		For patrons bringing their own	
Equipment Discount	5.00	ski or snowshoe equipment	Resolution No. 2010-35



Exhibit C

Fiscal 2013-2014 Comprehensive Fee Schedule

<u>Approved Fee</u> <u>Additional Conditions</u> <u>Reference</u>

Swimming Pool			
	Approved Fee	Additional Conditions	Reference
Individual Membership Fees - Resident:	7.0010000	r ta antieria. O ornaniorio	1.01010100
One Month	29.00		
Three Month	55.00		
Six Month	90.00		
One Year	130.00		
One real	100.00		
Individual Membership Fees - Non-resident:			
One Month	34.00		
Three Month	65.00		
Six Month	110.00		
One Year	165.00		
Family Pass - Resident:	103.00		
One Month	65.00		
Three Month	160.00		
Six Month			
One Year	209.00 335.00		
Family Pass - Non-resident:	335.00		+
One Month			
Three Month	89.00		
Six Month	195.00		
	270.00		
One Year	426.00		
Open Swimming:	0.50		
Adult (15 and Up)	3.50		
Child (3-14)	3.00		
Family Night	12.00		
Dantala	00 . 0		
Rentals	90 + 2		
Party Room	25 + 12		
Birthday Party	89.00		
Water Aerobics	3.50		
Water Aero-Pass	40.00		
Summer Swim League	44.00		
Non Resident HS Team	65.00		
Instruction:			
Group (Per person)			
1 Week (5 30 min. lessons)	32.00		
2 Week (8 30 min. lessons)	47.00		
Semi-private (Per person)			
1 Week (5 30 min. lessons)	42.00		
2 Week (8 30 min. lessons)	59.00		
Private			
1 Week (5 30 min. lessons)	52.00		
2 Week (8 30 min. lessons)	69.00		
Parent and Me	39.00		
Non-resident addition to above rates	5.50		
Lifeguard Training	95.00		
WSI Training	115.00		
BSA Merit Badge	12.00		
Late Fee	10.00		
	Electric Utility	Fees	
	Approved Fee	Additional Conditions	<u>Reference</u>
Residential Customers:			
Monthly Service Charge	11.00		Resolution No. 05-7



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
Charges per kilowatt hour used:			Resolution No. 05-7
0-400	0.077		Resolution No. 05-7
401	1.000		Resolution No. 05-7
402-1,000	0.094		Resolution No. 05-7
1,001	3.000		Resolution No. 05-7
1,002 and above	0.116		Resolution No. 05-7
		Peak demand does not exceed	
Small Commercial Customers:		35 kilowatts in a month	
Monthly Service Charge	25.00		Resolution No. 05-7
Charges per kilowatt hour used:			Resolution No. 05-7
0-500	0.11772		Resolution No. 05-7
501-10,000	0.09110		Resolution No. 05-7
10,001 and above	0.06080		Resolution No. 05-7
		No charge for the first 5 kilowatts	
Demand Charge per kilowatt	6.200	of demand	Resolution No. 05-7
		Peak demand exceeds 35	
Large Commercial Customers:		kilowatts in a month	
Monthly Service Charge	35.000	The reality of the re	Resolution No. 05-7
Charges per kilowatt hour used:	00.000		Resolution No. 05-7
0-10,000	0.1161		Resolution No. 05-7
10,001-100,000	0.0783		Resolution No. 05-7
100,001 and above	0.0707		Resolution No. 05-7
		No charge for the first 5 kilowatts	
Demand Charge per kilowatt	6.900	of demand	Resolution No. 05-7
Internative Description			
Interruptible Power Customers:	25.000		Deschition No. 05.7
Monthly Service Charge	35.000		Resolution No. 05-7
Charges per kilowatt hour used:	0.4464		Resolution No. 05-7
0-10,000 10,001-100,000	0.1161		Resolution No. 05-7
100,001 and above	0.0783 0.0707		Resolution No. 05-7 Resolution No. 05-7
100,001 and above	0.0707	No demand for loads under	Resolution No. 05-7
Demand Charge per kilowatt	6.900	1,800 kilowatts	Resolution No. 05-7
		Full demand when loads exceed	
		1,800 kilowatts	Resolution No. 05-7
		Peak demand exceeds 10,000	
Large Industrial Customers:		kilowatts in a month	Resolution No. 05-7
Monthly Service Charge	55.000		Resolution No. 05-7
Charge for all kilowatt hours used	0.0621		Resolution No. 05-7
		No charge for the first 5 kilowatts	
Demand Charge per kilowatt	9.950	of demand	Resolution No. 05-7
Temporary Connection Fee - Residential	175.00		Resolution No. 2010-35
Temporary Connection Fee - Commercial	500.00		Resolution No. 2010-35
Tampatan Commonda	000.00	Based on costs to purchase	
Fuel Factor	Variable	power and natural gas	
Service Fee to Reconnect Service	40.00	,	
Shut Off Notice Fee	10.00		Resolution No. 97-9
	1.00	1.5% of Past Due Balance Each	
Past Due Balance Penalty	1.50%	Month	
		Charge after first two inspections	
Additional inspections	50.00	included in building fees	
Additional Inspections	50.00	moradou in building lees	



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
Tamper Fees:			
Cut seal	40.00		
Meter damaged			
Locking ring damaged			
Turtle (AMR) device damaged	Cost of device		
After hours scheduled service	350.00/hr	plus cost of materials	Resolution No. 2010-35
Damaged junction box			
Connection Fees			
Single Phase			
New Direct Metered	\$250.00		Resolution No. 97-1
Existing Service Upgrade	\$50.00		Resolution No. 97-1
Conductor Upgrade	\$150.00		Resolution No. 97-1
New Instrument Rated	\$500.00		Resolution No. 97-1
New Primary	Cost plus		Resolution No. 97-1
Three Phase	·		
New Direct Metered	\$750.00		Resolution No. 97-1
Existing Service Upgrade	\$150.00		Resolution No. 97-1
Conductor Upgrade	\$450.00		Resolution No. 97-1
		Up to 1500 KVA. Additional \$2.00 per KVA over the 1500	
New Instrument Rated	\$1,500.00	KVA maximum	Resolution No. 97-1
New Primary	Cost plus		Resolution No. 97-1
Other Fees	,		Resolution No. 97-1
Credit Disconnect Service Charge	\$40.00		Resolution No. 97-1
		New construction or system modification requested by customer requires deposit equal to estimate prior to work	
Subdivision Layout	\$3.00/Lot	beginning	Resolution No. 97-1
·		100 watt HPS, open head, short	
Yard (Security) Light		arm	Resolution No. 97-1
Monthly Charge	\$10.00		Resolution No. 97-1
Installation			Resolution No. 97-1
On existing pole w/ secondary	Cost	Cost of labor and materials at time of request	
On existing pole no secondary	Cost	Cost of labor and materials at time of request	
New pole, light and secondary	Cost	Cost of labor and materials at time of request	

Water Utility Fees				
	Approved Fee	Additional Conditions	<u>Reference</u>	
Residential Customers:				
Base monthly fee	10.00		Resolution No. 06-13	
Charges per 1,000 gallons of usage based on a		Rates apply March to October		
30-day reading period:		when water meters	Resolution No. 06-13	
0-5,000	Included in Base	are read monthly	Resolution No. 06-13	
5,001-20,000	0.95		Resolution No. 06-13	
20,001-60,000	1.50		Resolution No. 06-13	
60,001-100,000	2.00		Resolution No. 06-13	
100,001-150,000	2.50		Resolution No. 06-13	
150,001-200,000	3.00		Resolution No. 06-13	
Over 200,0000	4.00		Resolution No. 06-13	
		Rates apply October to March		
Base monthly fee	10.00	when meters are not	Resolution No. 06-13	
Charges per 1,000 gallons of usage per month:		read monthly	Resolution No. 06-13	



Exhibit C

Fiscal 2013-2014 Comprehensive Fee Schedule

	Approved Fee	Additional Conditions	Reference
0-5,000	Included in Base		Resolution No. 06-13
Over 5,000	1.05		Resolution No. 06-13
Commercial and Master Meter Customers:			
Base monthly fee	10.40		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.09		Resolution No. 06-13
Industrial Customers:			
Base monthly fee	12.00		Resolution No. 06-13
Charge per 1,000 gallons of usage per month	1.26		Resolution No. 06-13
		1.5% of Past Due Balance Each	
Past Due Balance Penalty	1.50%	Month	
		To cover unmetered water usage	
Construction Water Usage Fee	50.00	during construction	

	Sewer Utility	y Fees	
	Approved Fee	Additional Conditions	<u>Reference</u>
Residential Customers:			
Base monthly fee	17.47		Resolution No. 06-16
Charge per 1,000 gallons of sewer discharged	1.30	Usage calculated on average monthly culinary water usage	Resolution No. 06-16
		for approximately the five winter months when meters not read	
Industrial Customers:			
Base monthly fee	18.52		
Charge per 1,000 gallons of sewer discharged	1.38		
Charge per pound per BOD discharged in excess.	0.12		Resolution No. 2006-27
Charge per pound per TSS discharged	0.13		Resolution No. 2006-27
Charge per pound of FOG in excess of 100 mg/l	0.18		Resolution No. 2006-27
Interceptor/trap Re-inspection Fee	75.00		
Past Due Balance Penalty	1.50%	1.5% of Past Due Balance Each Month	

Storm Water Utility Fees				
<u>Approved Fee</u> <u>Additional Conditions</u> <u>Reference</u>				
Base monthly fee	4.97	Per Equivalent Resident Unit		

Solid Waste Utility Fees				
	Approved Fee	Additional Conditions	<u>Reference</u>	
Residential Customers:				
Monthly charge for first solid waste receptacle	11.75		Resolution No. 04-10	
Monthly charge for each subsequent receptacle	8.50		Resolution No. 04-10	
Missed can pickup	10.00			
Recycle can	5.75			
Commercial Customers:				
Contract with private waste collection companies	•		Resolution No. 04-10	
		1.5% of Past Due Balance Each	_	
Past Due Balance Penalty	1.50%	Month		

Planning & Zoning Fees



Exhibit C

	Approved Fee	Additional Conditions	Reference
F	Approved Fee	Additional Conditions	Reference
Annexation - Planning Commission review	650.00		Resolution No. 03-11
	700.00	Plus \$50.00 if the City maps	5 . I .: N . 00.44
Annexation - Policy Declaration		must be updated	Resolution No. 03-11
Review proposed changes to the Zoning Code	740.00		Resolution No. 03-11
		Plus \$50.00 if the City maps	
General Plan text or map amendment	650.00	must be updated	Resolution No. 03-11
Review proposed amendment to Official Zoning			
Map	640.00		Resolution No. 03-11
Board of Adjustment application	265.00		Resolution No. 03-11
Certificate of Nonconformity	70.00		Resolution No. 03-03
Conditional Use Permit	575.00		Resolution No. 03-11
Condominium Plat - Preliminary (New)	955.00		Resolution No. 03-11
Condominium Plat - Preliminary (Conversion)	955.00		Resolution No. 03-11
Condominium Plat - Final (New)	878.00		Resolution No. 03-11
Condominium Plat - Final (Conversion)	878.00		Resolution No. 03-11
		Plus PW-Engineering time at the	
Condominium Plat - Amendment		fully burdened hourly rate	Resolution No. 03-11
Fence Permit	15.00		Resolution No. 03-11
Home Occupation Application	25.00		Resolution No. 03-11
		Plus PW-Engineering time at the	
Site Plan Amendment - New Code		fully burdened hourly rate	Resolution No. 03-11
Site Plan Amendment - Before New Code	483.00		Resolution No. 03-11
		Drop DRC review under the	
Deep Lot Development - Administrative	50.00	Proposed Fee	Resolution No. 03-11
		Drop DRC review under the	
Deep Lot Development - Planning Commission	115.00	Proposed Fee	Resolution No. 03-11
		Includes 2 reviews in Proposed	
Minor Subdivison - Concept plus Preliminary Plan	378.00	Fee	Resolution No. 03-11
Subdivision (General City) - Concept Plan	290.00		Resolution No. 03-11
Subdivision (Westfields) - Concept Plan	300.00		Resolution No. 03-11
		First 5 lots included plus \$7.50	
Subdivision (General City) - Preliminary Plan	685.00	for each additional lot	Resolution No. 03-11
		under Proposed Fee	
		First 5 lots included plus \$11.00	
Subdivision (Westfields) - Preliminary Plan	750.00	for each additional lot	Resolution No. 03-11
		under Proposed Fee	Resolution No. 03-11
Subdivision (General City) - Concept & Prelim.		Includes 2 reviews in Proposed	
Plan	723.00		Resolution No. 03-11
		First 5 lots included plus \$11.00	
Subdivison - Final Plan	1,053.00	for each additional lot	Resolution No. 03-11
		under Proposed Fee. Includes 3 reviews	
Subdivision - Plan Amendment	585.00		Resolution No. 03-11
Temporary Use Permit - Administrative	30.00		Resolution No. 03-11
Temporary Use Permit - City Council	100.00		Resolution No. 03-11
- Transport Similar Only Countries		Includes 2 reviews in Proposed	
Site Plan Review	913.00	•	Resolution No. 03-11
Zoning Compliance Permit - Sign	45.00		1.000.000.110.00 11
Zoning Letter	75.00	+	
Zoning Plan Check - General City - Residential	15.00		
Zoning Plan Check - Westfields - Residential	60.00	+	
Zoning Plan Check - Commercial	30.00	+	
Tree Installation in Subdivisions		Per Tree	
Installation of LPG Underground Storage Tank	200.00		
Permit	250.00		Resolution No. 2008-21
	200.00	<u> </u>	. 10001011011 140. 2000-21



Exhibit C

	Approved Fee	Additional Conditions	Reference
	Public Work	s Fees	
	Approved Fee	Additional Conditions	Reference
		\$50.00 for the first day plus	
Excavation Permit - Utility	50.00	\$40.00 for each day thereafter	
		\$75.00 for the first day plus	
Excavation Permit - Regular	75.00	\$30.00 for each day thereafter	
		Charged at fully burden hourly	
Improvement Plan Check/Coordination	Hourly	rate of staff involved	
		Charged at fully burden hourly	
Improvement Inspection	Hourly	rate of staff involved	
		Two final inspections are	
Extra Final Inspection	40.00	included in the initial fee	
		Bond posted at time Excavation	
		permit is pulled; refunded when	
Encroachment Permit Bond	500.00	permit is closed out.	
Land Disturbance Permit Fee			
30 Days	90.00		
3 Months	155.00		
6 Months	250.00		
12 Months	435.00		
		TBD at cost of SWPPP	
Additional Months (per policy)		Inspector	
Franc		nd Other Use Fees	
	Approved Fee	Additional Conditions	<u>Reference</u>
		Applied to all point of sales in	
City Portion of Sales Tax	1.00%	Springville City	City Code 6-4-102
		Applied to all energy sales within	
Energy Use Tax		Springville City	Ordinance 15-00
Franchise Tax	Variable	Personal individual agreements	
Municipal Telecommunications Tax	3.50%		Ordinance 7-04
Surcharge On Communication Access Lines			
(E911)	0.65		Resolution No. 04-11
Innkeeper Tax	1.50%		City Code 6-10-101
_	N - 4 A		
	Plat "A" Irrigation		Difference
	Approved Fee	Additional Conditions	Reference
Initiation Time 40 Minutes and and	60.64	Includes Strawberry User,	Decelution No. 00 44
Irrigation Time 40 Minutes or Less	62.64	Irrigation Ticket, and Water	Resolution No. 06-11
Initiation Time Many they 40 Minutes	04.00	Rights Fees	Resolution No. 06-11
Irrigation Time More than 40 Minutes	64.08	First Hour	Resolution No. 06-11
		Strawberry User Fee	Resolution No. 06-11
	7.00	Per each hour above the first	Decelution No. 00 44
	7.92		Resolution No. 06-11
	∠.88	Irrigation Ticket Fee	Resolution No. 06-11
	0.00	Water Right Fee per 15 minutes	Pagalution No. 00 44
	2.88	increments over initial 15 extra minutes	Resolution No. 06-11 Resolution No. 06-11
	Highline Ditc		Resolution No. 00-11
			Deferrer
Fee per share	Approved Fee 13.97	Additional Conditions	<u>Reference</u>
i do poi silaie		l l	
	General F		Doforance
Placement of Street Banners	Approved Fee	Additional Conditions Application Fee	Reference Resolution No. 05-18
Flacement of Street Danillers	10.00	Application ree	เรียงบนแบบ เพีย. บอ- เชื



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
		First Application installation per	
	Free	calendar Year	Resolution No. 05-18
		Second Application installation	
	50.00	per calendar Year	Resolution No. 05-18
		Third and Fourth Application	
	100.00	installation per calendar Year	Resolution No. 05-18
		Any Additional Application	
	200.00	installation per calendar Year	Resolution No. 05-18
Screened Compost	24.00	•	Resolution No. 04-25
Unscreened Compost	18.75		Resolution No. 04-25
Filing Fee for An Elective Office	10.00		Resolution No. 99-21
Service Fee for Returned Check or Debit Card	20.00		Resolution No. 2009-23
Restricted Parking Options:			
Application Fee	25.00		Resolution No. 2008-20
Sign Installation		Per Each Required Sign	Resolution No. 2008-20
Oigh mistaliation	33.00	r er Each Required Oigh	resolution No. 2000 20
Parking Permits (Valid for up to two (2) years)	10.00		Resolution No. 2008-20
Utility Customer Connection Processing	25.00		1.00010111110. 2000-20
Public Notary Service Fee	2.00		
City Facility Fees	2.00	Subject to Facility Use Policy	Resolution 2011-26
Class II Use (Non-Commercial)		Cubject to Facility USE FUILTY	Resolution 2011-26
Arts Shop	20.00	per hour	Resolution 2011-26
,		L ¹	
Senior Center		per hour	Resolution 2011-26
Park Pavilion (Non-Canyon) - not reserved	Free		Resolution 2011-26
Park Pavilion (Non-Canyon) - reserved		4-hour block	Resolution 2011-26
Soccer Field*		per hour	Resolution 2011-26
Baseball Field*		per hour	Resolution 2011-26
Softball Field*		per hour	Resolution 2011-26
Softball Field (with lights)		per hour	Resolution 2011-26
Fire Station Training Room		per hour	Resolution 2011-26
Park Open Space* (not defined field)		per hour scheduled	Resolution 2011-26
Arts Park Stage (ticketed event)	200.00	per event (8-hour block)	Resolution 2011-26
Arts Park Stage (non-ticketed event)	100.00	per event (4-hour block)	Resolution 2011-26
Class III Use (Commercial/Market)			Resolution 2011-26
Arts Shop	50.00	per hour	Resolution 2011-26
Senior Center	60.00	per hour	Resolution 2011-26
Park Pavilion (Non-Canyon) - reserved	75.00	per event (4-hour block)	Resolution 2011-26
Soccer Field*	18.00	per hour	Resolution 2011-26
Baseball Field*	25.00	per hour	Resolution 2011-26
Softball Field*		per hour	Resolution 2011-26
Softball Field (with lights)		per hour	Resolution 2011-26
Fire Station Training Room		per hour	Resolution 2011-26
Park Open Space* (not defined field)		per hour	Resolution 2011-26
. a.n open opace (not defined note)	15.00	per event (8-hour block) plus	110001411011 2011 20
Arts Park Stage (ticketed event)	500.00	10% of ticket revenue	Resolution 2011-26
Arts Park Stage (non-ticketed event)		per event (4-hour block)	Resolution 2011-26
* Field Space can be reserved for the day for the			110001011011 2011 20
1 isia space can be reserved for the day for the	Golf Fee		
	Approved Fee	Additional Conditions	Reference
9 Holes of Play:	Apployed Fee	Additional Conditions	<u>Reference</u>
	14.00		Population No. 2006 24
Monday-Thursday - Resident	14.00		Resolution No. 2006-31
Monday-Thursday - Non-resident	14.00		Resolution No. 2006-31
Monday-Thursday - Junior/Senior	12.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Resident	15.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Non-Resident	15.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Junior/Senior	15.00		Resolution No. 2006-31



Exhibit C

	Approved Fee	Additional Conditions	<u>Reference</u>
18 Holes of Play:			
Monday-Thursday - Resident	28.00		Resolution No. 2006-31
Monday-Thursday - Non-resident	28.00		Resolution No. 2006-31
Monday-Thursday - Junior/Senior	24.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Resident	30.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Non-Resident	30.00		Resolution No. 2006-31
Friday-Sunday, Holidays - Junior/Senior	30.00		Resolution No. 2006-31
Annual Pass (Resident):			
5-Day	615.00		Resolution No. 2006-31
7-Day	800.00		Resolution No. 2006-31
Senior 5-Day	585.00		Resolution No. 2006-31
Junior 5-Day	500.00		Resolution No. 2006-31
Annual Pass (Non-Resident):			
5-Day	720.00		Resolution No. 2006-31
7-Day	925.00		Resolution No. 2006-31
Senior 5-Day	695.00		Resolution No. 2006-31
Junior 5-Day	510.00		Resolution No. 2006-31
Punch Cards (20 Rounds - Resident):			
Monday-Thursday	235.00		Resolution No. 2006-31
7-Day	255.00		Resolution No. 2006-31
Punch Cards (20 Rounds - Non-Resident):			
Monday-Thursday	255.00		Resolution No. 2006-31
7-Day	275.00		Resolution No. 2006-31
Driving Range:			
Small Bucket	5.00		Resolution No. 2006-31
Large Bucket	8.00		Resolution No. 2006-31
Small Bucket-20 Punch Card	N/A		Resolution No. 2006-31
Large Bucket-20 Punch Card	N/A		Resolution No. 2006-31
Golf Cart Rentals:	+ +		
Monday thru Sunday - 9 Holes	8.00		Resolution No. 2006-31
Monday thru Sunday - 18 Holes	16.00		Resolution No. 2006-31
20-Punch (9 hole) Cart Pass	140		

GRAMA Fees					
	Approved Fee	Additional Conditions	<u>Reference</u>		
Black and white copies	0.25	Per page (Single sided)	Resolution No. 2009-01		
Color copies		Per page (Single sided)	Resolution No. 2009-01		
Charge for staff time	32.00	Per Hour	Resolution No. 2009-01		
Certification of A Record - First Page	5.00		Resolution No. 2009-01		
Certification of A Record - Second and	1.00		Resolution No. 2009-01		
Police Reports	5.00	First 15 minutes and up to 10	Resolution No. 2009-01		
Photographs	20.00	Per sheet with a minimum of one	Resolution No. 2009-01		
CD Copies	20.00	Per CD	Resolution No. 2009-01		
Audio CD copies of minutes					
GIS Maps and Data					
Standard Published Maps					
Bond Paper					
Letter (8.5" x 11")	5.00				
Legal (11" x 17")	10.00				



Exhibit C

	Approved Fee	Additional Conditions	Reference
C-Size (17" x 22")	20.00		
D-Size (22" x 34")	25.00		
E-Size (34" x 44")	50.00		
Custom Sizes (per sq. in.)	0.04		
Photo/Thick Bond Paper			
Letter (8.5" x 11")	10.00		
Legal (11" x 17")	20.00		
C-Size (17" x 22")	30.00		
D-Size (22" x 34")	35.00		
E-Size (34" x 44")	60.00		
Custom Sizes (per sq. in.)	0.05		
Custom Map Production (per hr.)		1 hr. minimum; charge in	
Digital Data Files	00.00	Subject to disclaimer.	
Vector Format GIS Data		Cubject to discialinor.	
SHP/GDB			
Building Footprints	50.00		
Address Points	50.00		
Hydrography	50.00		
Elevation Contours	500.00		
	500.00		
DWG	00.00		
Building Footprints	60.00		
Address Points	60.00		
Hydrography	60.00		
Elevation Contours	600.00		
Raster Format GIS Data			
TIF/JPG			
2005 Air Photos	30.00		
2008 Air Photos	100.00		
Entire City			
2005 Air Photos	1,200.00		
2008 Air Photos	6,000.00		
CD Delivery (additional charge)	1.00		
DVD Delivery (additional charge)	2.00		
	Art Museum		
	Approved Fee	Additional Conditions	<u>Reference</u>
Rental Fees:			
Basic Reception Rental		From 5:30 PM to 10:30 PM or	Resolution No. 2007-10
Statue Garden Rental	1,250.00		
Refundable Deposit	200.00	To be refunded within two weeks	Resolution No. 2007-10
Optional Charges:			
Extended Rental Time	100.00	Per hour charge	Resolution No. 2007-10
Dancing in Dumke Gallery	150.00		Resolution No. 2007-10
Food Serving Tables in Dumke Gallery	50.00		Resolution No. 2007-10
Dining Tables & Food Eaten in Dumke Gallery	100.00		Resolution No. 2007-10
Additional Wrought Iron Chairs (18)	25.00		Resolution No. 2007-10
Removal of Art	25.00	Per piece	Resolution No. 2007-10
Late Removal of Decorations/Equipment	25.00	·	Resolution No. 2007-10
Oversized Decorations	75.00		Resolution No. 2007-10
Folding Chairs Set-up (100 Available)	25.00		Resolution No. 2007-10
Discounts:			
Museum Membership	10 % Discount	Membership longer than one	Resolution No. 2007-10
New Museum Membership	5% Discount	Membership less than one	Resolution No. 2007-10
Springville City Resident	20% Discount	,	Resolution No. 2007-10
Tuesday and Thursday Events	10% Discount		Resolution No. 2007-10
Museum Staff/Volunteer (Active)	15% Discount		Resolution No. 2007-10
` '	-		